

**REPORT OF THE TRUSTEES AND**  
**FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2016**  
**FOR**  
**BOLTON WANDERERS COMMUNITY TRUST**

**BOLTON WANDERERS COMMUNITY TRUST**

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**for the Year Ended 30 June 2016**

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# **BOLTON WANDERERS COMMUNITY TRUST**

## **REPORT OF THE TRUSTEES** **for the Year Ended 30 June 2016**

The Trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2016. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

### **OBJECTIVES AND ACTIVITIES**

#### **Mission statement**

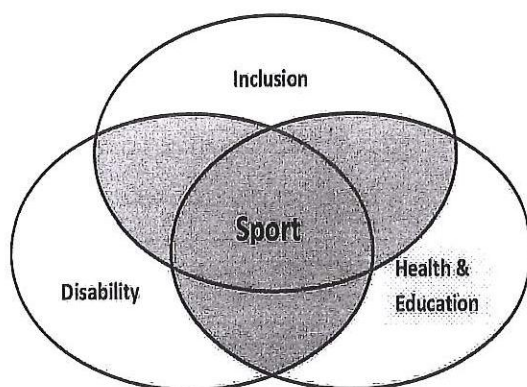
At Bolton Wanderers Community Trust we are committed to working at the heart of the community with the community at its heart.

Through the use of sport we are dedicated to providing quality experiences for the wider community of Bolton in order to assist in narrowing the gap of disadvantage.

We are committed to act as positive role models to inspire, enhance and change lives and to achieve this in partnership with others.

We commit to create a sustainable charity, with a cohesive approach and to become a blue print of best practice.

#### **Our Focus**



#### **Objectives and aims**

The Charity operates through a charitable company and the Charity's objects are for the benefit of the public generally and in particular (but without limitation) children and young people in the Greater Manchester, Lancashire and surrounding areas:-

- a) to promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health;
- b) to provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities for reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life;
- c) to advance the education of the public through such means as the Trustees think fit in accordance with the law of charity; and
- d) for the general purposes of such charitable bodies or for such other exclusively charitable purposes in each case as the Trustees may from time to time decide.

#### **Public benefit**

In accordance with s4 of the Charities Act 2006, we have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and planning our future activities.



## **BOLTON WANDERERS COMMUNITY TRUST**

### **REPORT OF THE TRUSTEES** **for the Year Ended 30 June 2016**

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#### **ACHIEVEMENT AND PERFORMANCE**

The Staff and Trustees are delighted to report that it has been a very positive year for Bolton Wanderers Community Trust in spite of this year being one of the most difficult and challenging years in Bolton Wanderers Football Club's history.

Throughout the year Bolton Wanderers Community Trust has continued to deliver stories of hope and positive outcomes across the wider Community.

This year was a significant milestone in the history of Bolton Wanderers Community Trust as it marked the 30th Anniversary of the Trust. During this 30th Anniversary year the charity delivered a number of high profile events including a hugely successful Legend's Match at the end of the season. The Legends Match saw a host of former players including Community Ambassador, Tony Kelly, Trustee, John McGinlay, Jay Jay Okocha and Fabrice Muamba, as well as celebrity guests Paddy McGuinness, John Bishop and Trustee, Vernon Kay compete at Macron Stadium to raise money for the Community Trust and the Supporter's Trust. The match was followed by an evening dinner including a Family Fortunes event hosted by Vernon Kay. The event saw a significant turn out of over 11,000 fans for the match and 1,000 for the evening dinner and also provided some positive focus and promotion during a difficult period. The event also enabled all departments, such as the hotel and the commercial department of the football club, to come together to deliver a high class event. It was also able to attract local sponsorship, again providing positive links going forward. The profit share for each cause was in excess of £40,000.

A further addition to the calendar this year was the 'Love Your Trust' event. The Valentine's Day themed event invited local businesses to learn more about the Trust and what the charity offers locally. They were then invited to either become a charity partner for a donation of £1,000 for the year or offer in kind services to strengthen programmes. The event was really successful and attracted 15 interested parties. This is something the charity will look to deliver on an annual basis, not only to attract new partners, but also to spread the word locally about the provision available with BWCT. The need for partnership working is key to be able to effectively and efficiently develop new projects and areas of work. Joint working practices and the sharing of information is now vital to move community work forward and in a positive direction.

Additional work this year involved ensuring that BWCT is well placed at the heart of the community, playing leading roles in various organisations, forums and committees including playing a key role in the development of strategic alliances across the Voluntary and Community sector and within sport in Bolton.

The charity continued to deliver and expand a number of highly successful traditional projects such as PL Kicks and PL Girls and also secured funding for exciting new projects such as Fitter Fans that focuses on tackling isolation for people over the age of 55. Fitter Fans was shortlisted for initiative of the Year at the North West Football Awards 2015.

The Capability Status Award required for the Trust to operate was completed on time and approved by both the Premier League Charitable Fund and English Football League Trust. This year saw the process become even more rigorous and a number of new policies were written and reviewed with a look at the infrastructure needs of the charity going forward.

All Premier League Charitable Fund reports were completed on time and to the satisfaction of the funder.

The Trust has engaged with a large cross section of the local community during the past year, working with young children aged 1 right through to older participants up to the age of 86. It has engaged with a minimum of 7500 people during 6631 sessions that are recorded on Views plus numerous others through large scale events. The engagement figures for underrepresented sporting groups have also increased with 3056 females engaged and 1818 people from BME backgrounds. Some of the highlights are shown below:

## **BOLTON WANDERERS COMMUNITY TRUST**

### **REPORT OF THE TRUSTEES** **for the Year Ended 30 June 2016**

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#### **ACHIEVEMENT AND PERFORMANCE (Continued)**

The Fitter Fans pilot project has been a great success with over 60 adults aged 55+ completing the 12 week fitness programme. Weekly Walking Football and Circuit sessions have been added as an exit route. Feedback from participants has included:

*"I very much enjoyed the whole experience, made some friends and have started to do more exercise away from the course."*

*"It has been an absolute pleasure and honour to attend the course. In addition to the 'keep fit' aspect of the course we developed a wonderful community spirit! Well done to all involved."*

The Sport England funded Inspire Bolton project has seen a continued increase in participation, with the number of young people with disabilities taking up more priority sports.

The Walking Football Team represented Bolton Wanderers at the North West Football League Walking Football Tournament and finished as runners up in the Plate competition.

Total Engagement for disability including Inspire Bolton, Fitter Fans, Walking Football and Circuits stands at 166 unique participants.

School Sports has engaged with 1356 children through PE Curriculum, 454 through enrichment and 985 through extra-curricular activities, delivering 86934 hours of sport.

*It has been a pleasure having Bolton Wanderers (Community Trust) working with our children. Their coaches are always on time and provide skills opportunities for all our children taking part in the club. We are always oversubscribed for the football club and pupils are thus healthier and engaged in the sport. The coaches are experts in their field and they are well managed. We have used BWCT as they are local and known for their excellence in working with schools. We have not used any other agency in the three years we have been open as they provide a great service. Paul Makinson is always lovely to talk to and accommodates our needs well.*

*Farhat Choudry*

*Head Teacher - The Olive Tree Primary School*

The PL Enterprise Programme has engaged 254 young people across 6208 contact hours. 190 young people improved skills in leadership, team work, financial capability and problem solving and 234 had improved understanding of the essentials of business. 201 young people showed an improved attitude towards school and 231 improved communication and reasoning skills.

*"The pupils have really enjoyed the programme and look forward to the sessions every week. The pupils selected for the programme were mostly pupil premium pupils and the programme has given them a real boost. As a school we are particularly targeting white British boys and their underachievement. Andy was a great role model for all pupils but particularly these boys. He had a great rapport with all of the pupils and they responded to him really well. I think his delivery really put them at ease and got them engaged. I really hope that we can run a similar project next year. I look forward to working with BWCT in the future."*

*Jenny Gawne*

*Raising Aspiration Coordinator - Sharples High School*

The PL Kicks Programme has increased all figures substantially during the past year, engaging 1417 people, including 311 females. A retention figure of almost 700 highlights how much the young people value this project and the impact that it has.



## **BOLTON WANDERERS COMMUNITY TRUST**

### **REPORT OF THE TRUSTEES** **for the Year Ended 30 June 2016**

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#### **ACHIEVEMENT AND PERFORMANCE (Continued)**

Positive Chances, the Big Lottery funded looked after children's project has engaged 120 young people across 1775 contact hours. This project has a strong impact on hard to reach, often vulnerable young people.

*"Bolton Children's Services and its LAC Virtual School have worked to support Bolton Wanderers Community Trust in developing the weekly Youth Club for Looked After Children and Young People. The success of the youth club has created a fantastic resource to offer our young people, however we are always aware of the increasing numbers of children who would like to attend but can't.*

*Therefore we would encourage and support any funding bid which would allow BWCT to increase their capacity to the benefit of the young people and their carers who attend."*

*John Daly*

*Head of People - Bolton Council.*

The Premier League 4 Sport Programme engaged with 824 participants, retaining 504 and 59 qualifications were gained.

Male and female teams representing Bolton Wanderers Community Trust who formed after attending PL4Sport hockey satellite sessions were both National Hockey Champions.

Feedback recorded includes:

*"Bolton Wanderers Community Trust has provided essential support in the development of Young Leaders to support the School Games and the Bolton Competition Calendar through Premier League 4 Sport programme. This relationship has been essential in forging strong partnerships and supporting young people both in officiating and through competitions.*

*In addition members of the BWCT have supported every competition in Bolton and have also enabled SGO's to access high quality venues to support delivery.*

*This support has proved to be invaluable and the planning process for the academic year 2016-17 will further cement this partnership working."*

*Anthony Turner*

*School Games Organiser - Thornleigh Salesian College*

*"The sessions have been very encouraging for our students to attend. The sessions are local to the school and the girls all travel to the sessions as a group. It has given them opportunities to attend local and regional competitions. A few turned up to the sessions today that haven't attended before but would now be looking to attend future sessions. It's about getting them participating and having fun and realising they can play netball no matter of their ability.'*

*Erin Kirkman*

*PE Tutor - Bolton UTC*

Premier League Girls has engaged with 334 participants this year, sustaining the large number of 217 during the course of the year and providing numerous pathways into continued participation, particularly with the Trust's strong links with Bolton Wanderers Ladies FC. The team representing Bolton Wanderers Community Trust were winners of the North West League Competition.

During the course of the 2015/16 season Bolton Wanderers FC players took part in 181 appearances including match day appearances, community visits, hospital visits and special occasions. It is important that players attend when possible as this has a big impact on participants and they can make a real difference as positive role models.

During the second 12 week delivery period of the Fitter Fans Project, BWFC first team player Rob Holding attended and participated in a gym circuit, alongside Tony Kelly (Community Ambassador) Rob stated:

*"It's a fantastic thing for people to have and having spoken to the people here, it's definitely gone down well and seems really popular.*

*"The club have done a really good job in making this accessible for everybody and hopefully it can continue for a long time.*

## **BOLTON WANDERERS COMMUNITY TRUST**

### **REPORT OF THE TRUSTEES** **for the Year Ended 30 June 2016**

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#### **ACHIEVEMENT AND PERFORMANCE (Continued)**

*"I've really enjoyed myself too - it's important that as players and representatives of the club, we get out into the community to really see what we're representing. Obviously having been at the club for as long as I have, I know how much of a difference it makes."*

Liam Feeney was the winner of the PFA Community Champions Award and he stated:

*"It's a real honour to be given an award like this - as players, we know that it's always so important to give something back to the local community."*

*"I've always enjoyed getting out and about into the areas of clubs that I've played for and during my time at Bolton, it's been great for me to see the result of hard work across the town which we represent out there on the football pitch."*

#### **FINANCIAL REVIEW**

##### **Performance**

Incoming resources and how those resources have been expended are provided on page 12.

Total income receivable of £778k reflected an increase of 0.5% (12 months to 30 June 2015: £772k). Total costs have increased by 6.5% to £702k (12 months to 30 June 2015: £656k).

The charity continues to report a surplus and its unrestricted income funds have grown to just below its target of £50k (30 June 2015: £16k). The aim is to continue to grow its reserves as the Trustees recognise that its reserves should be greater or equal to 3 months costs. The Trustees ensure that a bank balance of £50k is maintained.

The Trust now shows a very healthy balance sheet including a bank balance of £195k (2015: £111k). The Debtors and Creditors balances were particularly high at 30 June 2016. A high percentage of these balances relate to the Legends Event which took place close to year end. Both balances reduced significantly in August 2016.

The Trustees and Staff would like to thank all its funders for their support through the year.

##### **Going concern**

The charity has achieved Capability Status, been successful in securing funding for PL Continuous Improvement Grant, PL Kicks Discretionary, PL Primary Stars and Every Player Counts (Wembley National Stadium Trust), had PL Girls, PL4Sport and PL Kicks programmes refunded by PLCF and has funded projects such as Positive Chances, Inside Out and PL Enterprise with between one and three years of funding remaining. The Charity therefore, has sufficient liquid resources to meet its liabilities as they fall due and has resources to continue in operational existence for the foreseeable future. Accordingly, the Trustees and board of directors have adopted the going concern basis in preparing the annual report and accounts.



## **BOLTON WANDERERS COMMUNITY TRUST**

### **REPORT OF THE TRUSTEES** **for the Year Ended 30 June 2016**

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#### **FUTURE PLANS**

The charity will continue to develop a sensible funding strategy that ensures all major projects are funded and additional activities added. This includes developing relationships with funders and Charities over a long term basis through quality provision and a strong reputation.

The Trust has clearly turned a corner financially and has a stability from which to continue to build. A realistic budget for the new financial year has been set that is delivery based and has within it sensible and sustainable growth.

The charity hopes to build upon the success shown in its 30th Anniversary year through a number of initiatives including Community Partners with the "Love Your Trust" brand.

#### **Strategic Partnerships**

The Trust shall continue to build on its strategic partnerships and become an integral part of the Bolton Vision 2030 planning and help Bolton Council deliver on its key themes within the wider community. It shall endeavour to become the lead on physical activity within the new Vision for Bolton 2030.

Following the development of Bolton Sport Alliance the charity will look to further the work of the new partnership and strengthen the reputation within the town.

It shall also work in partnership with Bolton Together and its members to seek joint grant funding as part of the building of stronger alliances.

#### **Infrastructure**

As the Trust's capacity has grown the Trustees recognise the need to develop its infrastructure and to implement a three year development plan for areas within capability status to ensure it grows and develops in becoming a stronger and more robust charity. To this end the Trust has created a new role of Office Manager who will have the responsibility of overseeing, developing and monitoring the implementation of core policies and procedures within the organisation.

As part of the development of a new Trustee board the existing Trustees have focused on key skill sets to assist with the development of the charity at local, strategic level that includes Local Authority, Bolton Vision Partnership and local Businesses. In line with key policies the charity aims to address the ratio of female representation on the board and will look to increase the number this coming year.

The Trust will appoint a media officer who will use social media to communicate news stories more effectively and increase footfall to the website.

#### **Focus Areas**

Listed below, under each focus area are the plans for each project in the coming year.

#### **Inclusion Projects**

Positive Chances - increase the capacity of its 1-to-1 mentoring, by recruiting a new mentor, as this has proven to be an extremely important intervention with young people. Also, offer more activities to young people, especially during holidays and increase the number of enrichment activities.

BWFC Youth Club - continue the youth club with funding from BMBC 5-19 service and seek further funding to add a second weekly session in a different geographical location within Bolton.

PL Kicks - exceed all targets set, offer sporting opportunities to participants from disadvantaged areas of Bolton that they would not usually have, increase the number of sessions provided from 20 to 25 across additional venues and provide training and volunteering opportunities.



## **BOLTON WANDERERS COMMUNITY TRUST**

### **REPORT OF THE TRUSTEES** **for the Year Ended 30 June 2016**

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#### **FUTURE PLANS (Continued)**

PL Kicks Discretionary - target young people who have been or are at risk of being excluded from school; support volunteers to gain experience, qualifications or a route to paid work for looked after children; increase the number of 1-to-1 interventions undertaken and engage a larger number of people with targeted training opportunities for participants.

Inside Out - work with care leavers, who are statistically over-represented in prisons and are at increased risk of offending behaviours; begin work in prisons, initially Hindley and Forrest Bank offering regular sporting activity alongside workshops and qualifications.

Community Empowerment - the new 2 year project funded by BMBC will engage with 250 individuals over in excess of 300 engagement hours.

#### **Health and Education Projects**

Schools - PL Primary Stars is a new Premier League funded programme aimed to increase engagement with Primary Schools. The programme will see us working closely with school teachers to improve the delivery of PE and provide unique opportunities to both pupils and teachers alike; be part of Bolton's 'City of Sanctuary' plans; run the Aspirations project for the first time and access funding to enable the project to reach more children.

PL Enterprise - exceed all targets set.

Over 55s Provision - secure funding for the sustainability of the Fitter Fans programme; increase the number of exit routes into Walking Football and Circuit Sessions; develop a project around dementia in line with making Bolton a 'Dementia Friendly Town.'

#### **Disability Projects**

Inspire Bolton - as the project is due to end in May 2017, additional funding will be sourced to continue the programme.

Every Player Counts - recruit a Disability Development Officer to run the new project funded by Wembley National Stadium Trust and EFLT, create a local steering group for disability football that includes the County FA and local leagues. The new officer will be tasked with increasing participation in football for children in the Bolton Borough, enhance pathways for players locally and increase local competition for SEN schools.

Friends of the Forces - develop the project via funding from the Royal British Legion to assist ex-serviceman and women gain qualifications and provide pathways into volunteering.

#### **Sport Projects**

PL 4 Sport - continue with the 8 sports; provide competitions for participants on a number of levels - local, regional and national and provide qualifications.

PL Girls - the new programme will offer opportunities across all age ranges for local girls and women; links with local high schools and the provision of taster sessions will assist with attracting participants; Soccercise sessions will be a new addition offering football based exercise programmes to women aged 25 plus; walking football will be another addition after consultation with Fitter Fans participants.

Football - recruit a Football Development lead to work across all commercial football sessions and increase the number of participants on all courses. Also develop a 4 year plan to coincide with a new business plan.

# **BOLTON WANDERERS COMMUNITY TRUST**

## **REPORT OF THE TRUSTEES** **for the Year Ended 30 June 2016**

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### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

#### **Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

#### **Organisational structure**

The charitable company is governed by a committee who are Trustees of Bolton Wanderers Community Trust elected under the terms of the charitable company's rules.

### **REFERENCE AND ADMINISTRATIVE DETAILS**

#### **Registered Company number**

04323645 (England and Wales)

#### **Registered Charity number**

1090753

#### **Registered office**

Macron Stadium  
Burnden Way  
Lostock  
Bolton  
BL6 6JW

#### **Trustees**

Mr D Singleton	
Mr V Kay	
Mr B G Cooper	- resigned 3.12.15
Mr P A Gartside	- deceased 10.2.16
Mr M J Brown	- appointed 3.12.15
Mr J McGinlay	- appointed 7.6.16

#### **Company Secretary**

Mrs C Roocroft

#### **Auditors**

Cowgill Holloway LLP  
Regency House  
45-53 Chorley New Road  
Bolton  
Lancashire  
BL1 4QR



## **BOLTON WANDERERS COMMUNITY TRUST**

### **REPORT OF THE TRUSTEES** **for the Year Ended 30 June 2016**

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#### **STATEMENT OF TRUSTEES RESPONSIBILITIES**

The Trustees (who are also the directors of Bolton Wanderers Community Trust for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

#### **AUDITORS**

The auditors, Cowgill Holloway LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 24<sup>th</sup> March 2017 and signed on its behalf by:

  
.....  
Mr D Singleton - Trustee

## **REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BOLTON WANDERERS COMMUNITY TRUST**

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We have audited the financial statements of Bolton Wanderers Community Trust for the year ended 30 June 2016 on pages twelve to twenty two. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of trustees and auditors**

As explained more fully in the Statement of Trustees Responsibilities set out on page nine, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Trustees to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2016 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements.



**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF  
BOLTON WANDERERS COMMUNITY TRUST**

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**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.



Stuart Stead (Senior Statutory Auditor)  
for and on behalf of Cowgill Holloway LLP  
Regency House  
45-53 Chorley New Road  
Bolton  
Lancashire  
BL1 4QR

Date: 27th MARCH 2017

**BOLTON WANDERERS COMMUNITY TRUST****STATEMENT OF FINANCIAL ACTIVITIES**  
**for the Year Ended 30 June 2016**

		Unrestricted fund	Restricted fund	30.6.16 Total funds	30.6.15 Total funds
	Note	£	£	£	£
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies	2	62,786	449,810	512,596	619,177
<b>Charitable activities</b>	3				
Provision of courses, classes and services		<u>265,759</u>	<u>-</u>	<u>265,759</u>	<u>152,918</u>
<b>Total</b>		328,545	449,810	778,355	772,095
 <b>EXPENDITURE ON</b>					
<b>Charitable activities</b>	4				
Provision of courses, classes and services		<u>294,361</u>	<u>407,182</u>	<u>701,543</u>	<u>656,445</u>
<b>NET INCOME</b>		34,184	42,628	76,812	115,650
 <b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		15,724	114,904	130,628	14,978
 <b>TOTAL FUNDS CARRIED FORWARD</b>		<u>49,908</u>	<u>157,532</u>	<u>207,440</u>	<u>130,628</u>

**CONTINUING OPERATIONS**

All income and expenditure has arisen from continuing activities.

The notes form part of these financial statements



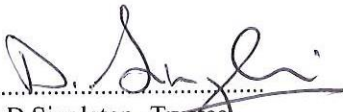
**BALANCE SHEET**

**At 30 June 2016**

		Unrestricted fund	Restricted fund	30.6.16 Total funds	30.6.15 Total funds
	Note	£	£	£	£
<b>FIXED ASSETS</b>					
Tangible assets	10	17,690	17,950	35,640	46,671
<b>CURRENT ASSETS</b>					
Debtors	11	103,746	-	103,746	28,098
Cash at bank		<u>55,325</u>	<u>139,582</u>	<u>194,907</u>	<u>110,512</u>
		159,071	139,582	298,653	138,610
<b>CREDITORS</b>					
Amounts falling due within one year	12	(126,853)	-	(126,853)	(54,653)
<b>NET CURRENT ASSETS</b>		<u>32,218</u>	<u>139,582</u>	<u>171,800</u>	<u>83,957</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>49,908</u>	<u>157,532</u>	<u>207,440</u>	<u>130,628</u>
<b>NET ASSETS</b>		<u>49,908</u>	<u>157,532</u>	<u>207,440</u>	<u>130,628</u>
<b>FUNDS</b>	14				
Unrestricted funds				49,908	15,724
Restricted funds				<u>157,532</u>	<u>114,904</u>
<b>TOTAL FUNDS</b>				<u>207,440</u>	<u>130,628</u>

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on 24<sup>th</sup> March 2017 and were signed on its behalf by:

  
 .....  
 Mr D Singleton - Trustee

The notes form part of these financial statements

**BOLTON WANDERERS COMMUNITY TRUST****CASH FLOW STATEMENT**  
**for the Year Ended 30 June 2016**

	Notes	30.6.16 £	30.6.15 £
<b>Cash flows from operating activities:</b>			
Cash generated from operations	1	<u>84,395</u>	<u>91,056</u>
<b>Net cash provided by (used in) operating activities</b>		<u>84,395</u>	<u>91,056</u>
<b>Cash flows from investing activities:</b>			
Purchase of tangible fixed assets		<u>-</u>	<u>(28,904)</u>
<b>Net cash provided by (used in) investing activities</b>		<u>-</u>	<u>(28,904)</u>
<b>Change in cash and cash equivalents in the reporting period</b>		<u>84,395</u>	<u>62,152</u>
<b>Cash and cash equivalents at the beginning of the reporting period</b>		<u>110,512</u>	<u>48,360</u>
<b>Cash and cash equivalents at the end of the reporting period</b>		<u>194,907</u>	<u>110,512</u>

The notes form part of these financial statements



**BOLTON WANDERERS COMMUNITY TRUST**

**NOTES TO THE CASH FLOW STATEMENT**  
**for the Year Ended 30 June 2016**

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1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES	30.6.16	30.6.15
	£	£
Net income for the reporting period (as per the statement of financial activities)	76,812	115,650
Adjustments for:		
Depreciation charges	11,031	8,121
(Increase)/decrease in debtors	(75,648)	48,424
Increase/(decrease) in creditors	<u>72,200</u>	<u>(81,139)</u>
Net cash provided by (used in) operating activities	<u>84,395</u>	<u>91,056</u>

**NOTES TO THE FINANCIAL STATEMENTS**  
**for the Year Ended 30 June 2016**

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**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The charity has achieved Capability Status, been successful in securing funding for PL Continuous Improvement Grant, PL Kicks Discretionary, PL Primary Stars and Every Player Counts (Wembley National Stadium Trust), had PL Girls, PL4Sport and PL Kicks programmes refunded by PLCF and has funded projects such as Positive Chances, Inside Out and PL Enterprise with between one and three years of funding remaining. The Charity therefore, has sufficient liquid resources to meet its liabilities as they fall due and has resources to continue in operational existence for the foreseeable future. Accordingly, the Trustees and board of directors have adopted the going concern basis in preparing the annual report and accounts.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Sports equipment	- 10% on cost
Fixtures and fittings	- 25% on cost
Office equipment	- at varying rates on cost

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**BOLTON WANDERERS COMMUNITY TRUST****NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**  
**for the Year Ended 30 June 2016****1. ACCOUNTING POLICIES - continued****Pension costs and other post-retirement benefits**

Defined contribution scheme premiums are charged to the Statement of Financial Activities in the period in which they are paid.

**Financial instruments**

The following assets and liabilities are classified as financial instruments - trade debtors and trade creditors.

Trade debtors and trade creditors are measured at the undiscounted amount of the cash or other consideration expected to be paid or received.

**2. DONATIONS AND LEGACIES**

	30.6.16	30.6.15
	£	£
Donations	4,305	14,587
Grants	<u>508,291</u>	<u>604,590</u>
	<u>512,596</u>	<u>619,177</u>

**3. INCOME FROM CHARITABLE ACTIVITIES**

	Activity	30.6.16	30.6.15
		£	£
Sport activities	Provision of courses, classes and services	42,755	8,111
Funded sport activities	Provision of courses, classes and services	113,980	140,535
Miscellaneous income	Provision of courses, classes and services, including other events	109,024	4,272
		<u>265,759</u>	<u>152,918</u>

**4. CHARITABLE ACTIVITIES COSTS**

	Direct costs	Support costs (See note 5)	Totals
	£	£	£
Provision of courses, classes and services	<u>686,651</u>	<u>14,892</u>	<u>701,543</u>

**5. SUPPORT COSTS**

	Governance costs
	£
Provision of courses, classes and services	<u>14,892</u>



**BOLTON WANDERERS COMMUNITY TRUST****NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**  
**for the Year Ended 30 June 2016****6. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	30.6.16	30.6.15
	£	£
Auditors' remuneration	3,013	3,000
Depreciation - owned assets	11,031	8,121
Trustees' assurance	<u>848</u>	<u>842</u>

**7. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 30 June 2016 nor for the year ended 30 June 2015.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 30 June 2016 nor for the year ended 30 June 2015.

**8. STAFF COSTS**

Total staff costs for the year were as follows:

	30.6.16	30.6.15
	£	£
Wages and salaries	381,237	368,237
Pension and health benefit	10,694	9,984
Social security costs	<u>22,292</u>	<u>24,219</u>
	<u>414,223</u>	<u>402,440</u>

The average number of employees, calculated on the basis of full-time equivalents, was as follows:

	Year Ended 30.6.16 No	Year Ended 30.6.15 No
Number of staff	<u>21</u>	<u>19</u>

No members of staff (2015: none) received employment benefits in excess of £60,000 during the year.

The Trust considers its key management personnel comprise the Trustees, Head of Trust, Trust Manager, Finance Manager and Funding Manager. The total employment benefits including employer pension contributions of the key management personnel were £121,508 (2015: £130,847).

**9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted fund £	Restricted fund £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	53,330	565,847	619,177
<b>Charitable activities</b>			
Provision of courses, classes and services	<u>152,918</u>	<u>-</u>	<u>152,918</u>
<b>Total</b>	<b>206,248</b>	<b>565,847</b>	<b>772,095</b>

**BOLTON WANDERERS COMMUNITY TRUST****NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**  
**for the Year Ended 30 June 2016****9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued**

	Unrestricted fund £	Restricted fund £	Total funds £
<b>EXPENDITURE ON</b>			
<b>Charitable activities</b>			
Provision of courses, classes and services	194,855	461,590	656,445
<b>Total</b>	194,855	461,590	656,445
<b>NET INCOME</b>	11,393	104,257	115,650
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward	4,331	10,647	14,978
<b>TOTAL FUNDS CARRIED FORWARD</b>	15,724	114,904	130,628

**10. TANGIBLE FIXED ASSETS**

	Sports equipment £	Fixtures and fittings £	Office equipment £	Totals £
<b>COST</b>				
At 1 July 2015 and 30 June 2016	24,810	771	38,188	63,769
<b>DEPRECIATION</b>				
At 1 July 2015	5,576	561	10,961	17,098
Charge for year	2,728	90	8,213	11,031
At 30 June 2016	8,304	651	19,174	28,129
<b>NET BOOK VALUE</b>				
At 30 June 2016	16,506	120	19,014	35,640
At 30 June 2015	19,234	210	27,227	46,671

**11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	30.6.16 £	30.6.15 £
Trade debtors	26,135	21,507
Bad debt provision	(1,939)	(1,147)
Prepayments and accrued income	79,550	7,738
	103,746	28,098

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**  
**for the Year Ended 30 June 2016****12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	30.6.16	30.6.15
	£	£
Trade creditors	42,706	21,959
Taxation and social security	7,137	8,245
Accruals and deferred income	<u>77,010</u>	<u>24,449</u>
	<u>126,853</u>	<u>54,653</u>

**13. OPERATING LEASE COMMITMENTS**

Minimum lease payments under non-cancellable operating leases fall due as follows:

	30.6.16	30.6.15
	£	£
Within one year	6,014	14,703
Between one and five years	435	6,450
In more than five years	<u>-</u>	<u>-</u>
	<u>6,449</u>	<u>21,153</u>

**14. MOVEMENT IN FUNDS**

	At 1.7.15	Net movement in funds	At 30.6.16
	£	£	£
<b>Unrestricted funds</b>			
General fund	15,724	34,184	49,908
<b>Restricted funds</b>			
Restricted fund	114,904	42,628	157,532
	<u>130,628</u>	<u>76,812</u>	<u>207,440</u>

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
<b>Unrestricted funds</b>			
General fund	328,545	(294,361)	34,184
<b>Restricted funds</b>			
Restricted fund	449,810	(407,182)	42,628
	<u>778,355</u>	<u>(701,543)</u>	<u>76,812</u>

Restricted funds are analysed in further detail on page 22 (note 18) of the notes to the financial statements.



**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**  
**for the Year Ended 30 June 2016**

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**15. RELATED PARTY DISCLOSURES**

No transactions were entered into with the Trustees during the year.

During the year under review, Mr P A Gartside was also Chairman of Bolton Wanderers Football and Athletic Company Limited.

Mr P Mason, Head of Trust, provides chaplaincy and safeguarding services to Bolton Wanderers Football and Athletic Company Limited. The value of the services recharged for the year was agreed at £12,000.

The charity uses the services of Bolton Wanderers Football and Athletic Club Limited's payroll department and also receives help and support from other departments relating to IT, and marketing. The charity uses office space within the football club's premises at Macron Stadium. The cost of the services recharged for the year was agreed at £12,000.

**16. ULTIMATE CONTROLLING PARTY**

The charitable company was controlled by the Board of Trustees throughout the year under review.

**17. FIRST YEAR ADOPTION**

These financial statements for the year ended 30 June 2016 are the first financial statements that comply with FRS 102 and the provisions of Charities SORP (FRS 102). The transition to FRS 102 has not resulted in any changes to accounting policies nor brought about any transition adjustments.

**Transitional relief**

The company has not taken advantage of any transitional reliefs on transition to FRS 102.

**BOLTON WANDERERS COMMUNITY TRUST****NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**  
**for the Year Ended 30 June 2016****18. RESTRICTED FUNDS**

	Balance at 30 June 2015	Incoming Resources	Outgoing Resources	Balance at 30 June 2016
	£	£	£	£
Austin and Hope Pilkington Trust	0	1,000	712	288
BIG Local	0	2,499	542	1,957
Big Lottery - Community Education Programme	9,253	0	2,468	6,785
Big Lottery - Fitter Fans	0	7,733	4,853	2,880
Big Lottery - Inside Out	25,596	100,567	73,992	52,171
Big Lottery - Inside Out (Capital)	9,236	0	2,094	7,142
Big Lottery - Positive Chances	6,260	47,417	48,652	5,025
Bolton at Home - PL Kicks	0	15,000	12,500	2,500
Bolton Council - 5-19 Services	0	0	369	-369
Bolton Council - Bryan Herrity	0	1,500	1,500	0
Bolton Council - Positive Chances	5,000	10,369	10,000	5,369
Cash For Kids	4,985	0	587	4,398
Children in Need	6,995	0	7,029	-34
Community Covenant	4,668	0	4,742	-74
Community Development Fund	85	0	85	0
CVS	0	2,500	645	1,855
Donations - Wanderers Hearts & Goals	0	4,305	4,305	0
EIF - In 2 Bolton	-9,000	13,044	4,044	0
EIF - In 2 Bolton (Capital)	8,411	0	2,688	5,723
England Hockey	0	0	842	-842
Football Aid	200	0	200	0
Hilton Foundation	8,800	0	4,871	3,929
Ironmongers	0	6,923	3,943	2,980
NHS CCG	0	3,000	3,000	0
PL - Enterprise	5,406	30,677	36,083	0
PL - Enterprise Challenge	0	1,000	1,000	0
PL - Girls	2,974	18,200	15,552	5,622
PL - Gr8er Goals	552	0	552	0
PL - Kicks	19,922	50,000	55,264	14,658
PL - Organisation Improvement Grant	1,333	0	1,311	22
PL - Premier League 4 Sport	11,378	75,000	59,415	26,963
PL - School Sports	318	15,000	15,318	0
Provincial Walsh Trust	0	500	500	0
Sport England - Get Equipped	55	0	55	0
Sport England - Girls Bowled Out	450	0	450	0
Sport England - Inspire Bolton	-10,973	33,577	22,708	-104
Stateside Food	3,000	0	3,000	0
Warburtons	0	10,000	1,311	8,689
<b>Totals</b>	<b>114,904</b>	<b>449,810</b>	<b>407,182</b>	<b>157,532</b>

**BOLTON WANDERERS COMMUNITY TRUST****DETAILED STATEMENT OF FINANCIAL ACTIVITIES**  
**for the Year Ended 30 June 2016**

	30.6.16 £	30.6.15 £
<b>INCOME AND ENDOWMENTS</b>		
<b>Donations and legacies</b>		
Donations	4,305	14,587
Grants	<u>508,291</u>	<u>604,590</u>
	512,596	619,177
<b>Charitable activities</b>		
Sport activities	42,755	8,111
Funded sport activities	113,980	140,535
Miscellaneous income	<u>109,024</u>	<u>4,272</u>
	<u>265,759</u>	<u>152,918</u>
<b>Total incoming resources</b>	778,355	772,095
<b>EXPENDITURE</b>		
<b>Charitable activities</b>		
Provision of courses, classes and services	686,651	644,482
<b>Support costs</b>		
<b>Governance costs</b>		
Auditors' remuneration	3,013	3,000
Trustees' assurance	848	842
Depreciation of tangible fixed assets	<u>11,031</u>	<u>8,121</u>
	<u>14,892</u>	<u>11,963</u>
<b>Total resources expended</b>	701,543	656,445
	<hr/>	<hr/>
<b>Net income</b>	<u><u>76,812</u></u>	<u><u>115,650</u></u>

This page does not form part of the statutory financial statements