

Registered number: 07327258  
Charity number: 1139817

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## **REDEEMING OUR COMMUNITIES**

(A company limited by guarantee)

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### **TRUSTEES' REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2016**

**REDEEMING OUR COMMUNITIES**  
**(A company limited by guarantee)**

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**REDEEMING OUR COMMUNITIES**  
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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**Trustees**

Rob Cannon  
Andrew Prosser (resigned 27 June 2016)  
Julia Robertson  
Deirdre Brower-Latz  
Sir Peter Fahy  
Mike Royal (resigned 24 January 2017)

**Company registered number**

07327258

**Charity registered number**

1139817

**Registered office**

The Fuse  
Warburton Lane  
Partington  
Manchester  
M31 4BU

**Chief Executive Officer**

Debra Green OBE

**Accountants**

Baldwin Scofield Accountancy LLP  
Chartered Accountants  
3 Newhouse Business Centre  
Old Crawley Road  
Horsham  
West Sussex  
RH12 4RU

**REDEEMING OUR COMMUNITIES**  
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**CHAIRMAN'S STATEMENT  
FOR THE YEAR ENDED 31 DECEMBER 2016**

The chairman presents her statement for the period.

The Trustees wish to express their thanks to all who have contributed to what has been a challenging but productive year.

Across the UK, hundreds of lives, both young and older have been positively impacted through our innovative partnership projects which are run by over one thousand highly effective volunteers. As ever, ROC staff have gone above and beyond their contractual commitments to ensure that all our work is done to the very highest standard. Our range of financial supporters are understandably appreciated: commissioners who have entrusted us with public funds and donors large and small whose generosity has helped towards our core costs. Church partners are particularly acknowledged for their generous and faithful support, expressed in many ways including prayer, promotion of projects, releasing of volunteers and giving of funds.

Name Julia Robertson  
Chairman

  
17/7/17

Date

**REDEEMING OUR COMMUNITIES**  
**(A company limited by guarantee)**

**TRUSTEES' REPORT**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

The Trustees present their annual report together with the financial statements of Redeeming Our Communities for the year ended 31 December 2016.

Since the company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

**Structure, governance and management**

• **CONSTITUTION**

The company is registered as a charitable company limited by guarantee and was set up by a Memorandum Association on 27 July 2010 and is a registered charity number 1139817.

The principal object of the company is to bring lasting change to communities across the UK by inspiring, enabling and supporting multi-agency partnership initiatives between third sector groups, statutory agencies, churches, community groups and local people.

• **METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES**

The management of the company is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association.

• **POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES**

Trustees are appointed at a meeting of the Trustee Board on the basis of nominations received and, occasionally, replies to advertisements. Candidates must meet a strict set of specifications concerning personal competence, specialist skills, availability and Christian commitment.

Potential new Trustees are invited to attend at least one Board and Committee meeting as well as spending time with the Chief Executive and members of the senior team before they and the Board decide whether to proceed with a formal appointment. A Confidentiality Agreement forms part of this process. Once the Board and new Trustee decide to proceed with a formal appointment there is an induction period designed to familiarise the new Trustee with ROC's operations. Subjects covered include: The role and responsibilities of a Trustee, The constitution and operating framework for ROC (Memorandum & Articles), Resourcing and the current financial position as set out in the latest published accounts and management accounts, future plans and objectives including the current strategic plan. Trustees regularly receive briefings and information on a range of relevant topics designed to keep their knowledge up-to-date, and plans are in-hand to extend opportunities for training in the future.

• **ORGANISATIONAL STRUCTURE AND DECISION MAKING**

The Trustees are legally responsible for the overall management and control of all aspects of ROC's work. They meet two or three times a year to approve the annual budget and to review progress with the strategic plan objectives for the year. Day to day management of the work is delegated to the Executive Management Team.

• **RISK MANAGEMENT**

The Trustees have assessed the major risks to which the company is exposed, in particular those related to the operations and finances of the company, and are satisfied that systems and procedures are in place to mitigate our exposure to the major risks.

**REDEEMING OUR COMMUNITIES**  
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**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**Objectives and Activities**

● **POLICIES AND OBJECTIVES**

Redeeming Our Communities (ROC) exists to enable people of goodwill to work together for safer, kinder communities. We encourage churches and statutory agencies to cooperate in discussing community strengths and needs and to collaborate in mutually resourced projects delivered primarily through volunteers.

● **MAIN ACTIVITIES UNDERTAKEN TO FURTHER THE CHARITY'S PURPOSES FOR PUBLIC BENEFIT**

We are mindful of the Charity Commission's guidance regarding the need to operate for the benefit of the public. We organise and support Community Engagement Projects (ROC Conversations) to which are invited: local people of goodwill; leaders, officers and members of churches, statutory agencies and other local groups. These projects include the appointment of an inter-agency Action Team which, according to local opportunities and resources, we assist in establishing new local projects; recruiting, training and vetting volunteers; fundraising and monitoring.

**Achievements and performance**

● **REVIEW OF ACTIVITIES**

A detailed review of activities is included in our Annual Report 2016, which is available on our website or as a hard copy on request. Our UK Project Map shows a total of 165 projects to date with over 33,000 lives changed.

**Financial review**

● **GOING CONCERN**

After making appropriate enquiries, the trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

● **RESERVES POLICY**

The trustees consider that the charity should maintain reserves sufficient to cover three months overheads amounting to £64,000 and a further contingency of £30,000. The charity has reserves in excess of this at the year-end.

**REDEEMING OUR COMMUNITIES**  
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**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**TRUSTEES' RESPONSIBILITIES STATEMENT**

The Trustees (who are also directors of Redeeming Our Communities for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In preparing this report, the Trustees have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the Trustees on 17 July 2017 and signed on their behalf by:

 17/7/17

**Julia Robertson**

**REDEEMING OUR COMMUNITIES**  
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**INDEPENDENT EXAMINER'S REPORT**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF REDEEMING OUR COMMUNITIES**

I report on the financial statements of the company for the year ended 31 December 2016 which are set out on pages 8 to 21.

This report is made solely to the company's Trustees, as a body, in accordance with section 145 of the Charities Act 2011 and regulations made under section 154 of that Act. My work has been undertaken so that I might state to the company's Trustees those matters I am required to state to them in an Independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the company and the company's Trustees as a body, for my work or for this report.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on the after 1 January 2015.

**RESPECTIVE RESPONSIBILITIES OF TRUSTEES AND EXAMINER**

The Trustees, who are also the directors of the company for the purposes of company law, are responsible for the preparation of the financial statements. The Trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the Act) and that an independent examination is needed. The company's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of

Having satisfied myself that the company is not subject to audit under charity or company law and is eligible for independent examination, it is my responsibility to:

- examine the financial statements under section 145 of the Act;
- follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the Act; and
- state whether particular matters have come to my attention.

**BASIS OF INDEPENDENT EXAMINER'S REPORT**

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the company and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements, and seeking explanations from you as Trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the financial statements present a 'true and fair view' and the report is limited to those matters set out in the statement below.



**REDEEMING OUR COMMUNITIES**  
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**INDEPENDENT EXAMINER'S REPORT (continued)**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**INDEPENDENT EXAMINER'S STATEMENT**

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in any material respect the requirements:
- to keep accounting records in accordance with section 386 of the Companies Act 2006; and
  - to prepare financial statements which accord with the accounting records, Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard in the UK and Republic of Ireland (FRS 102) and in other respects comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities.
- have not been met; or
- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.

Signed:



Dated: 17 July 2017

Nicholas M Baldwin BA (Econ) FCA DChA

**BALDWIN SCOFIELD ACCOUNTANCY LLP**

Chartered Accountants

3 Newhouse Business Centre  
Old Crawley Road  
Horsham  
West Sussex  
RH12 4RU

**REDEEMING OUR COMMUNITIES**  
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**STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 31 DECEMBER 2016**

	Note	Unrestricted funds 2016 £	Restricted funds 2016 £	Total funds 2016 £	Total funds 2015 £
<b>INCOME FROM:</b>					
Donations and legacies	2	150,847	258,014	408,861	530,042
Charitable activities	3	86,382	-	86,382	63,992
Other trading activities		20,415	-	20,415	6,592
Investments	4	80	-	80	52
Other income		2,701	-	2,701	266
<b>TOTAL INCOME</b>		<b>260,425</b>	<b>258,014</b>	<b>518,439</b>	<b>600,944</b>
<b>EXPENDITURE ON:</b>					
Raising funds		6,490	-	6,490	5,874
Charitable activities	7	307,581	262,172	569,753	501,714
<b>TOTAL EXPENDITURE</b>	8	<b>314,071</b>	<b>262,172</b>	<b>576,243</b>	<b>507,588</b>
<b>NET INCOME / (EXPENDITURE) BEFORE TRANSFERS</b>					
Transfers between Funds	14	(53,646)	(4,158)	(57,804)	93,356
		(34,747)	34,747	-	-
<b>NET INCOME / (EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES</b>					
		(88,393)	30,589	(57,804)	93,356
<b>NET MOVEMENT IN FUNDS</b>		<b>(88,393)</b>	<b>30,589</b>	<b>(57,804)</b>	<b>93,356</b>
<b>RECONCILIATION OF FUNDS:</b>					
Total funds brought forward		137,500	254,437	391,937	298,581
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>49,107</b>	<b>285,026</b>	<b>334,133</b>	<b>391,937</b>

The notes on pages 11 to 21 form part of these financial statements.

**REDEEMING OUR COMMUNITIES**  
(A company limited by guarantee)  
REGISTERED NUMBER: 07327258

**BALANCE SHEET**  
**AS AT 31 DECEMBER 2016**


	Note	£	2016 £	£	2015 £
<b>FIXED ASSETS</b>					
Tangible assets	11		14,293		15,503
<b>CURRENT ASSETS</b>					
Stocks		1,500		1,500	
Debtors	12	45,689		11,108	
Cash at bank and in hand		293,471		376,928	
		<u>340,660</u>		<u>389,536</u>	
<b>CREDITORS:</b> amounts falling due within one year	13	(20,820)		(13,102)	
<b>NET CURRENT ASSETS</b>			319,840		376,434
<b>NET ASSETS</b>			<u>334,133</u>		<u>391,937</u>
<b>CHARITY FUNDS</b>					
Restricted funds	14	285,026		254,437	
Unrestricted funds	14	49,107		137,500	
<b>TOTAL FUNDS</b>			<u>334,133</u>		<u>391,937</u>

The Trustees consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act.

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to small companies within Part 15 of the Companies Act 2006 and in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

The financial statements were approved by the Trustees on 17 July 2017 and signed on their behalf, by:

 17/7/17

**Julia Robertson**

The notes on pages 11 to 21 form part of these financial statements.

**REDEEMING OUR COMMUNITIES**  
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**CASH FLOW STATEMENT**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

	Note	2016 £	2015 £
<b>Cash flows from operating activities</b>			
Net cash (used in)/provided by operating activities	16	<u>(76,711)</u>	<u>111,829</u>
<b>Cash flows from investing activities:</b>			
Purchase of tangible fixed assets		<u>(6,746)</u>	<u>(18,451)</u>
<b>Net cash used in investing activities</b>		<u>(6,746)</u>	<u>(18,451)</u>
<b>Change in cash and cash equivalents in the year</b>		<b>(83,457)</b>	<b>93,378</b>
Cash and cash equivalents brought forward		<u>376,928</u>	<u>283,550</u>
<b>Cash and cash equivalents carried forward</b>	17	<u><u>293,471</u></u>	<u><u>376,928</u></u>

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**1. ACCOUNTING POLICIES**

**1.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006

Redeeming Our Communities meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**1.2 Reconciliation with previous Generally Accepted Accounting Practice**

In preparing these accounts, the Trustees have considered whether in applying the accounting policies required by FRS 102 and the Charities SORP FRS 102 the restatement of comparative items was required.

No restatements were required.

**1.3 Company status**

The company is a company limited by guarantee. The members of the company are the Trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

**1.4 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**1. ACCOUNTING POLICIES (continued)**

**1.5 Income**

All income is recognised once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either: the company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the company, or the company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Donated services or facilities are recognised when the company has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised and refer to the Trustees' report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the company which is the amount the company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**1. ACCOUNTING POLICIES (continued)**

**1.6 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities. Support costs are those costs incurred directly in support of expenditure on the objects of the company and include project management carried out centrally. Governance costs are those incurred in connection with administration of the company and compliance with constitutional and statutory requirements.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are costs incurred on the company's operations, including support costs and costs relating to the governance of the company apportioned to charitable activities.

**1.7 Turnover**

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

**1.8 Tangible fixed assets and depreciation**

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Plant and machinery	-	25% straight line
Motor vehicles	-	25% straight line
Office equipment	-	10% straight line
Computer equipment	-	33% straight line

**1.9 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the Bank.

**1.10 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount incurred net of any trade discounts due.

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**1. ACCOUNTING POLICIES (continued)**

**1.11 Cash at Bank and in hand**

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**1.12 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

**1.13 Financial instruments**

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**2. INCOME FROM DONATIONS AND LEGACIES**

	Unrestricted funds 2016 £	Restricted funds 2016 £	Total funds 2016 £	Total funds 2015 £
Donations	150,597	258,014	408,611	529,793
Similar incoming resources	250	-	250	249
	<u>150,847</u>	<u>258,014</u>	<u>408,861</u>	<u>530,042</u>
Total donations and legacies	<u>150,847</u>	<u>258,014</u>	<u>408,861</u>	<u>530,042</u>

In 2015, of the total income from donations and legacies, £215,670 was to unrestricted funds and £314,372 was to restricted funds

**3. INCOME FROM CHARITABLE ACTIVITIES**

	Unrestricted funds 2016 £	Restricted funds 2016 £	Total funds 2016 £	Total funds 2015 £
Charity incoming resources - rental of facilities	86,382	-	86,382	63,992
	<u>86,382</u>	<u>-</u>	<u>86,382</u>	<u>63,992</u>

In 2015, of the total income from charitable activities, £63,992 was to unrestricted funds and £ NIL was to restricted funds.



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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**

**4. INVESTMENT INCOME**

	Unrestricted funds 2016 £	Restricted funds 2016 £	Total funds 2016 £	Total funds 2015 £
Investment income - local cash	80	-	80	52

In 2015, of the total investment income, £ 52 was to unrestricted funds and £ NIL was to restricted funds.

**5. DIRECT COSTS**

	Total 2016 £	Total 2015 £
Project expenses	23,960	30,361
Conferences and events	10,075	12,269
Advertising & publicity	863	2,445
Intern costs	12,760	8,603
Volunteer expenses	3,997	5,544
Telephone	1,089	1,209
Travel & subsistence	30,158	17,377
Legal fees	28,052	18,614
Sundry expenses	569	11
Charitable contributions	648	648
Repairs and maintenance	20,944	27,851
Utilities	41,641	40,443
Motor and travel expenses	2,686	3,767
Wages and salaries	354,477	302,098
Depreciation	920	650
	<u>532,839</u>	<u>471,890</u>

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**6. SUPPORT COSTS**

	<b>Total 2016 £</b>	<i>Total 2015 £</i>
Advertising & publicity	8,649	4,124
Software, printing & stationery	3,437	5,184
Office expenses	70	70
Telephone	3,411	2,541
Website costs	948	610
Insurance	4,037	4,265
Bank charges	178	178
Sundry expenses	6,710	2,863
Postage	983	643
Depreciation	7,036	5,299
	<u>35,459</u>	<u>25,777</u>

**7. GOVERNANCE COSTS**

	<b>Unrestricted funds 2016 £</b>	<b>Restricted funds 2016 £</b>	<b>Total funds 2016 £</b>	<i>Total funds 2015 £</i>
Independent examination / Auditors' remuneration	1,455	-	1,455	2,250
Auditors' non audit costs	-	-	-	1,798
	<u>1,455</u>	<u>-</u>	<u>1,455</u>	<u>4,048</u>

**8. ANALYSIS OF RESOURCES EXPENDED BY EXPENDITURE TYPE**

	<b>Staff costs 2016 £</b>	<b>Depreciation 2016 £</b>	<b>Other costs 2016 £</b>	<b>Total 2016 £</b>	<i>Total 2015 £</i>
Expenditure on trading	-	-	6,490	6,490	5,874
<b>Costs of generating funds</b>	-	-	6,490	6,490	5,874
Direct costs	354,477	7,956	205,865	568,298	497,667
Expenditure on governance	-	-	1,455	1,455	4,048
	<u>354,477</u>	<u>7,956</u>	<u>213,810</u>	<u>576,243</u>	<u>507,589</u>

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**

**9. NET INCOMING RESOURCES/(RESOURCES EXPENDED)**

This is stated after charging:

	2016 £	2015 £
Depreciation of tangible fixed assets: - owned by the charity	7,956	5,950
Independent examination / Auditors' remuneration - audit	1,455	2,250
	<u>          </u>	<u>          </u>

During the year, no Trustees received any remuneration (2015 - £NIL).

During the year, no Trustees received any benefits in kind (2015 - £NIL).

During the year, no Trustees received any reimbursement of expenses (2015 - £NIL).

**10. STAFF COSTS**

Staff costs were as follows:

	2016 £	2015 £
Wages and salaries	354,477	302,098
	<u>          </u>	<u>          </u>

The average number of persons employed by the company during the year was as follows:

2016 No.	2015 No.
18	15

No employee received remuneration amounting to more than £60,000 in either year.

**REDEEMING OUR COMMUNITIES**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**

**11. TANGIBLE FIXED ASSETS**

	Plant and machinery £	Motor vehicles £	Office equipment £	Computer equipment £	Total £
<b>Cost</b>					
At 1 January 2016	-	16,500	2,585	7,966	27,051
Additions	2,896	-	-	3,850	6,746
At 31 December 2016	2,896	16,500	2,585	11,816	33,797
<b>Depreciation</b>					
At 1 January 2016	-	4,125	1,673	5,750	11,548
Charge for the year	724	4,125	258	2,849	7,956
At 31 December 2016	724	8,250	1,931	8,599	19,504
<b>Net book value</b>					
At 31 December 2016	2,172	8,250	654	3,217	14,293
At 31 December 2015	-	12,375	912	2,216	15,503

**12. DEBTORS**

	2016 £	2015 £
Trade debtors	8,973	6,426
Other debtors	2,578	3,370
Tax recoverable	3,013	1,312
Grants receivable	31,125	-
	45,689	11,108

**13. CREDITORS: Amounts falling due within one year**

	2016 £	2015 £
Trade creditors	3,274	3,408
Other taxation and social security	-	2,010
Accruals and deferred income	17,546	7,684
	20,820	13,102

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**

**14. STATEMENT OF FUNDS**

	Brought Forward £	Income £	Expenditure £	Transfers in/out £	Carried Forward £
<b>Unrestricted funds</b>					
General Funds	137,500	260,425	(314,071)	(34,747)	49,107

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2016**

**14. STATEMENT OF FUNDS (continued)**

**Restricted funds**

Arts award	-	14,484	(8,742)	-	5,742
ROC Café Brinnington	442	(43)	-	-	399
ROC Café Radcliffe	12,209	11,855	(9,409)	-	14,655
Big Lottery Celebrating Communities	-	10,000	-	-	10,000
Jerusalem Trust fund	18,752	30,000	(24,315)	-	24,437
Scotland 2013 launch	11	-	-	-	11
Sussex development project	5,419	60	(19,423)	13,944	-
Garfield Weston fund	23,632	-	-	-	23,632
ROC mentoring Lambeth	394	-	(34)	-	360
ROC Café Stockport	4,345	-	-	-	4,345
ROC Café Offerton	1,618	-	-	-	1,618
ROC Café Brightmet Bolton	100	-	-	-	100
ROC Café Monsall & Collyhurst	500	-	-	-	500
ROC Partington	26,415	-	(7,061)	-	19,354
ROC Café Lambeth	2,500	-	-	-	2,500
Big Lottery fund	790	26,600	(21,849)	-	5,541
Refurbish communities cafes	-	10,000	-	-	10,000
Porticus Restore	46,410	23	(26,268)	-	20,165
Yorkshire co-ordinator	-	10,000	(3,470)	-	6,530
Stockport Restore	11,850	49,711	(25,301)	-	36,260
Stockport Care	8,621	-	-	-	8,621
Other minor funds	2,289	-	(554)	-	1,735
Bury Restore	72	-	(17)	-	55
Littlehampton Bus	240	-	-	-	240
Lancashire Care	3,000	-	-	-	3,000
ROC Oldham	19,778	15,500	(17,788)	-	17,490
Northern Ireland Funding	-	20,619	(18,470)	-	2,149
Scotland co-ordinator	19,474	20,409	(25,584)	-	14,299
Stockport Community	5,097	-	-	-	5,097
Operations manager	-	20,000	(8,205)	-	11,795
ROC Chaplains Brighton	1,728	-	-	-	1,728
Receptionist	-	1,000	(10,467)	9,467	-
ROC Edgeley	244	-	-	-	244
Fuse Half Term	2,829	1,580	(1,707)	-	2,702
ROC Café Glasgow	1,772	-	(332)	-	1,440
Toll Cross CLAN	4,636	-	(4,416)	-	220
North East Co-ordinator	337	-	(331)	-	6
Wirral	-	5,000	(361)	-	4,639
London Onion community play	-	6,940	-	-	6,940
Stockport Football	2,741	-	(3,650)	909	-
GLSA Con	2,260	-	-	-	2,260
ROC Café Wythenshawe	350	-	(68)	-	282
YHG/ROC Partington	1,787	726	(11,997)	9,484	-
ROC Café Adswold	200	-	-	-	200
Dulv (SR)	7,459	-	(8,402)	943	-
GARF(LW)	1,198	-	-	-	1,198
Restorative justice training fund	-	3,550	(947)	-	2,603
Traf Restore	9,938	-	(53)	-	9,885
Blackpool co-ordinator	3,000	-	(2,951)	-	49
	<u>254,437</u>	<u>258,014</u>	<u>(262,172)</u>	<u>34,747</u>	<u>285,026</u>

**REDEEMING OUR COMMUNITIES**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2016**

**14. STATEMENT OF FUNDS (continued)**

Total of funds	391,937	518,439	(576,243)	-	334,133
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**SUMMARY OF FUNDS**

	Brought Forward £	Income £	Expenditure £	Transfers in/out £	Carried Forward £
General funds	137,500	260,425	(314,071)	(34,747)	49,107
Restricted funds	254,437	258,014	(262,172)	34,747	285,026
	391,937	518,439	(576,243)	-	334,133

**15. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Unrestricted funds 2016 £	Restricted funds 2016 £	Total funds 2016 £	Total funds 2015 £
Tangible fixed assets	14,292	-	14,292	15,503
Current assets	55,639	285,026	340,665	389,532
Creditors due within one year	(20,824)	-	(20,824)	(13,102)
	49,107	285,026	334,133	391,937

**16. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW  
FROM OPERATING ACTIVITIES**

	2016 £	2015 £
Net (expenditure)/income for the year (as per Statement of financial activities)	(57,804)	93,356
<b>Adjustment for:</b>		
Depreciation charges	7,956	5,950
(Increase)/decrease in debtors	(33,512)	14,669
Increase/(decrease) in creditors	6,649	(2,146)
<b>Net cash (used in)/provided by operating activities</b>	<b>(76,711)</b>	<b>111,829</b>

**17. ANALYSIS OF CASH AND CASH EQUIVALENTS**

	2016 £	2015 £
Cash in hand	293,471	376,928
<b>Total</b>	<b>293,471</b>	<b>376,928</b>