

803575

Company Registration Number: 02498199

Charity Number: 803575



# WorldShare

## Financial Statements

For the Year Ended 31 December 2016

CHARITY COMMISSION  
FIRST CONTACT

- 3 AUG 2017

ACCOUNTS  
RECEIVED

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CHARITY COMMISSION  
FIRST CONTACT

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## **WorldShare**

### **Directors' Report**

**For the Year Ended 31 December 2016**



### **Report of the Directors' for the year ending 31 December 2016**

The Trustees are pleased to present their annual directors' report, together with the financial statements of the charity for the year ended 31st December 2016; which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

### **Chairs' report**

It is a pleasure and a privilege to introduce WorldShare's Annual Report for 2016. For me, it is an opportunity to pay tribute to the dedicated staff team, our amazing supporters and our partners in mission across the globe. These three groups come together in support of God's work in the world and we remember that it is only through His grace that we operate. Together, we are building the church.

We have had some staff changes in the year. We said goodbye to Iain Hill who had committed himself to us body and soul for eighteen years. Iain's area had been communications and publications. Phil Clarkson, who looked after our IT also moved on to explore other fields in early 2017. Phil had also worked directly with some of our partners on site in the Democratic Republic of the Congo and in South Africa. We welcomed Corin McCann as Marketing and Communications Officer who is advancing us in areas of our website, donor communications and social media. We are looking to recruit further in the field of fundraising and promotions with someone who can interface on the front line with our supporters.

Our CEO, Alan Butler, completed his first year of service and on the Board's behalf I thank him for the sterling work he has done in that time. We have a refreshed sense of strategy and vision. His predecessor, John Rose, was a hard act to follow but Alan has done so with colours flying.

Mrs Jill Crofton retired from the Board after giving invaluable service as a trustee and on the front line with partners across the globe. We are in conversation, as I write, with prospective new board members who I hope to mention in my next report. I am sure readers of this report will be encouraged by what they find just as we are excited with the prospect of the future.

Geoffrey Hine  
Chair of Trustees

May 2017

# WorldShare

## Directors' Report

For the Year Ended 31 December 2016



### 1. Objectives and Activities

#### Purposes of the charity are

WorldShare was founded in China in 1943 with the express intention of releasing Chinese Christians to share their faith through words of comfort and hope and through acts of compassion. The truly revolutionary act of our founders (in the context of that period) was the setting up of a Chinese indigenous organisation to direct and manage this work, and the commitment to support the Chinese leaders' vision and initiative.

Our office in the UK was founded in 1946 to support the work which was then spread to Hong Kong and other parts of East Asia.

In the intervening years, our work has grown to a global scale but the intention has remained the same. This is re-expressed in our mission statement:

***"Our mission, in the world's neediest places, is to partner with local Christians in their vision to bring about social and spiritual transformation"***

And through our objectives:-

- Work in the world's neediest places
- Work in partnership with local Christians
- Proclaim the Gospel of Jesus Christ
- Bring about transformation in communities
- Working with the poor, vulnerable and marginalised
- Be advocates for the poor, vulnerable and marginalised

And our priorities are:-

- The poor, the vulnerable and marginalised
- Christ-centred partnership with indigenous-led ministries
- The most difficult, least resourced, least reached parts of the world

Our work is not only aimed at funding specific projects (although that is highly significant) but also at being able:-

- to grow the capacity of our local partner organisations
- to encourage the scale and quality of their vision and planning
- to offer them a transfer of skills they need
- to help them make links with like-minded people and organisations
- to offer them an understanding friendship
- to offer them a voice in the wider world, to share their experiences



**Our purposes - Memorandum of Association (1990)**

To advance the Christian faith by:-

- (i) Proclaiming the Gospel of Jesus Christ to every nation in accordance with the Lord's Great Commission to the Church.
- (ii) Promoting co-operation within the worldwide Church (including the churches in developing nations) in evangelism within and across cultures.
- (iii) Encouraging the missionary work of the churches as a whole in established local churches and ministries throughout the world with a view to making their international and national witness more efficient and effective.
- (iv) Encouraging and assisting national churches in evangelism, establishment of churches, the growth of churches and the development of discipleship and leadership.
- (v) Giving advice and counsel to national churches and their members.
- (vi) Sponsoring indigenous churches and ministries for the purpose of recruiting national workers for evangelistic purposes.
- (vii) To relieve poverty, suffering and distress and prevent disease and ill health with a view to underpinning the spiritual ministry of the national churches.
- (viii) Providing food, clothing, medical assistance and educational help including Christian education to children in need, the distribution of all forms of Christian literature and material including Bibles, New Testaments, Gospels for the communication of the Christian Faith throughout the world.

**Main activities**

As the circumstances in which our partners find themselves vary widely, we have over time helped in many different kinds of projects. Some have occurred only once in our history. Some are repeated frequently, such as:

- the establishing and nurturing of churches in un-churched communities
- care for children & the elderly in impoverished communities
- the provision of medical care
- the provision of clean water supplies
- the provision of sustainable income-generation projects

Although much of our work is through specific projects, there are some larger consistent areas in which we work, which are encapsulated in the following themes:



- **Education** – a commitment to the provision of education (and where needed shelter, food and medical care) for children from impoverished circumstances. Our hope is always that this opportunity will enable them to build a better life for themselves, their families and their communities.
- **Health** – a commitment to the provision of healthcare for children, families and individuals from impoverished backgrounds, and where affected by violence and warfare.
- **Community** – a commitment to support and develop impoverished families and communities around the world, with the both in a practical and spiritual manner.
- **Christian Witness** – a commitment to grow God's Kingdom, to show God's love and spread his word. WorldShare works with Christian partners in all that we do, and all of the projects and ministries that we support have Christian witness at the heart of their work.
- **Injustice** – a growing commitment to the victims of human trafficking, and those at-risk of being trafficked.
- **Relief** – a commitment to the victims of emergencies caused by natural disaster or military violence.

### **Public benefit**

In shaping our activities for the year and planning our activities, the Trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PB2)'.

### **Policy on grant making**

As noted earlier, our help to our partner ministries consists of much more than just financial transfers. However, where grants are given, they are given on the following basis:

- to existing partners with whom we have an existing (and often long-term) relationship. We are actively working to have a written document signed by both ourselves and each partner which describes this partnership.
- on the basis of a specific proposal which describes the need and the associated costs. This proposal must be consistent with our understanding of the circumstances of the partner and its potential. We must also be able to see how the funds for this project can be raised. There must also be a clear understanding of how the project will benefit the local community.



- all transfers are acknowledged once received.
- financial reporting and reports are submitted as the project is completed and at appropriate interim periods.
- these reports will be visibly confirmed as WorldShare Board or staff members visit the ministry at an appropriate point.
- there will be discussion of how the project fits into the partner's overall direction of travel, how it will be maintained and will increase further opportunities for projects.

Setting these projects in the context of long-term relationships allows us to be flexible as the circumstances in which projects are conducted change, meaning that the projects take longer or shorter to realise than expected, or need to be adjusted to fit into changing local circumstances. Each project is a contribution to a greater whole, as well as being complete in itself.

Our Chief Executive and staff are in frequent contact with partner ministry leaders and staff by letter, email, phone and/or SKYPE and can monitor general progress and the progress of particular projects. In addition to visits by WorldShare to the various ministries, we also invite leaders of the ministries to visit the UK. This gives us the opportunities for in-depth discussions.

## **2. Achievements and Performance**

### **Achievements**

2016 has been a year of consolidation and we have successfully completed a review of our foundational documents; redefined our mission statement, objectives and themes. In addition, establishing a 5-year strategic plan and an annual plan will greatly help in guiding our future work.

But alongside this, we have continued to work in partnership with local Christians, in the world's neediest places, working to bring about transformational change in communities by working with the poor and marginalised.

During 2016, as in recent years, WorldShare's work has been heavily focussed on dealing with the consequences of the crisis in the Middle East. Our partners in Lebanon and Jordan have been busy serving those who have been displaced by violence in Iraq and Syria. Many of those displaced people having lost homes, possessions and livelihoods, but also close family members. Over the year the focus has changed from emergency relief to helping refugees develop a stable and sustainable existence in their new surroundings.

In the 2015 report, we highlighted our Macedonian partner's work with refugees who were moving through Macedonia on their way to northern Europe. This flow had largely stopped by



spring 2016 due to closed international borders. However, early in 2016 we were able to despatch a full-truckload of goods to help support this work.

Our work in combatting human trafficking has continued with our partner in this area, Beginning of Life, Moldova. In addition to regular support of their core rehabilitation and preventative ministries, we have continued to help them move forward a number of long-term developments:-

- Continued to work in promoting our partners craft-business approach, which offers to provide numerous sustainable jobs and skills development for women being re-habilitated after trafficking and for at-risk women. It also offers to provide a self-generated income to further sustain the ministry. We continued the work started in 2015 to develop relationships with key individuals and organisations to take this work forward and put it on a stable and long-term sustainable footing.
- Worked with a UK school to make a long-term partnership with Beginning of Life, giving capacity building input to the prevention work in schools but also encouraging interchange between UK and Moldovan students.

Our long-standing commitments to a wide variety of partner ministries to provide education to children from resource-restricted backgrounds, has continued. We support over 270 children through the ChildAid scheme. The monthly contribution was raised from £18 / month to £20 / month during the year to partially offset increased costs.

Our commitment to the long-term Bibirhat Community Education project, in Kolkata India continues providing support for 50 children in a desperately poor community; aiming, through education, to help them to climb out of poverty. The income generation micro-enterprise scheme has helped over 60 people establish small businesses and many have successfully completed the first cycle of loan and repayment.

The chaplaincy training school attached to HEAL Africa has successfully completed its first cycle of training and has produced 12 graduates. Following many challenges and hurdles, we are pleased to highlight that anaesthetic machines and associated equipment has been successfully delivered to HEAL Africa's hospital in Goma and is now fully operational.

Other projects of note during the year were:-

- Emergency relief supplies to our partner in Macedonia with clothing for refugees
- Key worker support for Pastors in the growing Evangelical church in Macedonia
- Emergency relief funding to our partner in DG Congo, to assist in repair and reconstruction following an flooding after an extreme rainfall event
- Supporting a doctor in training at HEAL Africa, undertaking studies in the "Family medicine in Rural Context" unit
- Support towards operational costs of Grace School in South Africa

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### Directors' Report

For the Year Ended 31 December 2016



- Emergency Relief supplies for families affected by Hurricane Matthew in both Haiti and Cuba.
- Support for our partner in Macedonia to help them make the down-payment on a strategically located property.

#### Achievements against objectives set

With a large number and variety of projects it is of course impossible to impose a single measure of assessment on them all. Each project is carefully considered in terms of the specific goals reached against those intended (how many people helped, how great the increase in a relevant factor etc.) and in the wider terms of the benefit to the community and the contribution to the growth of the partner's capacity. The nature of the assessment reached will inform later projects with that partner, and in other similar circumstances elsewhere.

The following were included as specific activities for 2016 in 2015's financial report, progress is noted alongside.

- **Refresh / update of website** – *development of new website well underway, working for a Summer 2017 launch*
- **Continue to distribute Gifts in Kind to Macedonia and DR Congo** – *Truckload of aid early 2016, refugee situation has eased in Macedonia, to be kept under review*
- **Re-launch our ChildAid programme** – *new promotional materials produced and the programme actively promoted through exhibitions and speaking engagements*
- **Produce simple materials to help communicate our aims and goals** – *Leaflets on 'Who we are and what we do' & Church Partnership produced and distributed*
- **Work to increase our use of electronic media** – *increased use of electronic mail for communicating with supporters*
- **Impact more young people in the UK with our message** – *our work with social media broadened to three channels with weekly updates*

Some highlights against each of our themes, grants given

- **Education** – Child Sponsorship – Grace School, HEAL Africa, Bible Faith Mission, JKPS & Bibirhat, Word of Hope, America Latina, Potters House, Haiti School support, EMAF and Good friends of Nepal
- **Health** – Heal Africa mitigation against flood damage, support of chaplaincy training programme
- **Community** – Bibirhat micro-enterprise scheme, Potters House Community centres
- **Christian Witness** – Worker support - Word of Hope, Macedonia, JKPS and BOL. HEAL Chaplaincy training
- **Injustice** – support for the BOL's anti-trafficking prevention programme in Moldova, support for rehabilitation, support for family centres
- **Relief** – Refugee support – Macedonia and Lebanon. Nepal earthquake and Hurricane Matthew relief.



## **WorldShare**

### **Directors' Report**

**For the Year Ended 31 December 2016**



#### **Future Plans**

2016 has been very much a period of transition, with the retirement of the long-standing Chief Executive John Rose following by the appointment of Alan Butler as Chief Executive in March 2016. During 2016 we have developed a strategic plan with a view to broadening out this into a 5-year plan during 2017. We have adopted a number of key measures which will enable us to review progress against plan over the year.

Key focus areas are:-

- Fund raising
- Donor acquisition and Care
- Promotion
- Marketing Communications

In addition to the strategic plan, we have also developed a more detailed Annual Plan to cover our activities over the year.

Some specific activities for 2017 include:-

- Recruit Fund Raising and Promotions Officer
- Launch new website and digital donations system
- Key appeals on
  - Syrian and Iraqi Refugees
  - Anti-trafficking preventative work by Beginning of Life in Moldova
  - Satellite broadcasting and programme making
  - Church buildings in Albania and Macedonia
- Multiple trust applications to support our work
- Major review of IT systems and operation
- Respond to changes in Fund Raising Regulations
- Work to systemise donor care and information

### **3. Financial Review**

The generous and committed donors of WorldShare, continue to support our projects and ministries, allowing us to continue to fulfil our objectives in bringing both physical and spiritual support to those who are most in need around the World, a fact we are most grateful for.

During the year we received £454K, which was a fall on 2015 of £62K (12%). The fall in income has been disappointing and we are looking at ways to turn this around in the future. Despite the fall in income, we were still able to pursue the projects planned for the year, as well as responding to the ongoing and unexpected needs of our ministry partners where they arose. This was done by managing our costs to ensure the levels of grants payments being made to our partners and their projects remained broadly in line with those in 2015.

## **WorldShare**

### **Directors' Report**

**For the Year Ended 31 December 2016**



Funds expended on charitable activities were 82% of total income. During 2016 this fell by over £75K, just over 17%, though much of this was due to the unusually high value of Gifts in Kind sent during 2015, £55K higher than that in 2016. Excluding this, charitable expenditure fell by nearly £21K, just under 5%.

During 2016, expenditure, other than grants or gifts in kind sent to our partner ministries, fell by £40K (11%), with substantial savings being made in relation to our costs within the office and our UK operations. We continue to review our non-grant expenditure and look always to minimise it where it does not adversely impact on our ability to support our overseas partners.

The investment fund set up in 2014 continues to maintain a steady rate of capital growth, with a growth in value of 5% over the course of the year. The funds are invested in ethical funds only, with a primary objective of capital growth in accordance with the investment.

Overall 2016 continued to be a challenging year as far as our finances were concerned; with care being needed to ensure that sufficient funds were available that allowed us to both continue to support our ministry partners and their projects throughout the world, as well as to fund our UK operations.

By managing our costs, the reduced income levels have been mostly managed, meaning that no detrimental effect of these have been felt by our ministry partners. In order to maintain these grant levels however, we have also had to draw on some of our reserves, resulting in the deficit for the year of £15,557. Strategies have been put in place and are constantly evolving that look to raise income levels in the future, the hope being that with these and the continuing focus on reducing costs where possible, WorldShare will be able to continue to support its many fantastic partners and projects well into the future.

### **Financial Position**

The total funds of the charity are made up of both Restricted and Unrestricted funds. At the end of the year these stood at £91,518, a decrease of £15,557 on the amount held at the end of 2015 (£107,075).

Where funds are given for a specific project, these are classified as restricted. Relevant grants made and expenditure incurred is allocated against these with the balance on these at the end of 2016 being the restricted funds figure for that period. At the end of 2016, total restricted funds were £42,485, a decrease of £14,970 on 2015's figure of £57,455.

Unrestricted funds represent the balance of unspecified donations against relevant grants, expenditure and transfers to restricted funds. These are available to be used at the Trustees discretion towards any of the objectives of the charity. At the end of the year unrestricted funds totalled £49,033, a reduction of £587 on the balance at the end of 2015.

## **WorldShare**

### **Directors' Report**

**For the Year Ended 31 December 2016**



Free reserves are made up of unrestricted funds less fixed assets, unrestricted sales stock and unrestricted gifts in kind held as stock. At the end of 2016, free reserves totalled £37,061, an increase of £6,094 on 2015's figure of £30,967.

### **Reserves Policy**

The Board have set an aspirational policy in regards to the level of reserves held at any one time. The policy splits the desired level of reserves into three headings with the intention that they are viewed, and used, in differing ways.

- A "Contingency fund" amount of £30,000 was agreed upon, with this amount being available to be used in the event of a call on immediate resources, subsequently being replaced by the charities day to day operations.
- A "Rainy day fund" with the amount of £60,000 being used in the event of a downturn in income of a level that required some short term or medium term investment. This was set a level to roughly equal three month's salary costs with a contribution to operating costs.
- In addition a "Judgement day fund" amount of £60,000 was set which should equal the costs of redundancy pay for all staff as well as 3 months running costs for the charity and a contribution towards the wind up costs of the charity to be used in the event of a catastrophic downturn in income, or other unpredictable event, making a continuation of WorldShare's existence in its present form impossible.

The "Rainy day" and "Judgement day" funds are intended to be available so that in the unlikely event that the circumstances described above should occur, WorldShare will be in a position so as to make the best possible arrangements for staff, ministry partners, donors and suppliers possible.

It is evident that the total aspirational reserve target is currently set at £150,000. It is recognised that these amounts, which represent three to four months income, may also need to be increased in the future. It is also recognised that, WorldShare does not have sufficient in cash reserves to set aside the full amount of these reserves currently, and they remain targets to which we are working.

### **Amount of Reserves held**

The current level of unrestricted reserves held of £49,033 is below that of the aspirational level set by the trustees. Although this has remained consistent over the course of the year the trustees, along with the Finance Manager, and the CEO, continue to monitor and actively work towards increasing the levels held. Whilst every desire is to establish the aspirational levels of reserves in the future, the trustees will only look to raising them as and when no detriment will be caused to WorldShare's operations and objectives.

## **WorldShare**

### **Directors' Report**

**For the Year Ended 31 December 2016**



### **Principal Risks**

The Board maintains a register of the main risks faced by WorldShare. This was revisited during 2016, and will be reviewed on an annual basis going forward. Current circumstances are considered in the light of these risks. The Board established a series of 'trigger points' - circumstances which (if they occur) require a meeting of Board members at short notice, to seek to prevent damage to WorldShare. Again these were revisited during the year, with the Business Continuity Policy also being updated as part of the process. Two of the main significant risks identified in the process were the risk of the IT system failing to meet operational needs, and also inadequate fundraising leading to reduced income.

Having reviewed the financial position, reserve levels and the principal risks facing WorldShare, the trustees feel that, whilst challenging, neither the income or reserve levels cast any doubt onto WorldShare's ability to continue its activities in the foreseeable future, and that there are sufficient levels of both for WorldShare to continue its current operations without our partner ministries abroad being adversely affected. Accordingly, the accounts have been produced on a going concern basis.

## **4. Structure, Governance and Management**

### **Governing documents**

WorldShare is a company limited by guarantee and has no share capital. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

The charity is governed by the Memorandum and Articles of Association of the company, dated 11<sup>th</sup> April 1990.

### **Appointment of Trustees**

The Board takes responsibility for identifying when new Board members are to be recruited, and the skills they are seeking to add to the Board. They then search for the appropriate person(s). Where needed, they will take advice from appropriate individuals and organisations.

### **Trustee induction and training**

An induction process is in place for potential candidate members. Initially they are invited to attend one or more Board meetings as observers, and discussions with existing members and with staff will give them a great deal of contextual information. Should the Board and the candidate feel it is appropriate, they will be elected to the Board, and the process of familiarization with our methods and activities will continue.

## **WorldShare**

### **Directors' Report**

**For the Year Ended 31 December 2016**



Wherever possible Board members (old and new) are given opportunities to visit our partners around the world, to see our work in action and its results.

#### **Organisational structure**

The Board of trustees, which can have up to 15 members, administers the charity. The Board met four times in 2016. The Board are responsible for setting the strategic directions in which WorldShare travels, and the activities undertaken to achieve our goals and objectives. In addition, they are responsible for our compliance with all legal requirements. Many of these responsibilities are delegated to the Chief Executive or other members of staff.

The Board has a permanent Standing Committee and appoints sub-committees as required. During 2016 a Finance Sub-Committee was set up and meets as required between board meetings. Decisions made by the sub-committees are reviewed and confirmed by the next Board meeting. In addition, many Board members are actively involved in different parts of our work. The Chief Executive and other staff meet with the Chairman and other Board members at frequent intervals in-between Board meetings.

We have a number of experienced professional advisors and consult them whenever appropriate matters arise.

#### **Relationship with any related parties**

In addition to our memberships of the Evangelical Alliance and Global Connections, WorldShare is a member of the Global Partnership Alliance, an informal alliance of like-minded organisations, with members in Australia, Canada, Singapore and the USA (as well as ourselves in the UK) with whom we work closely and which gives us reference sources of advice and discussion with other experienced practitioners.

We often act in practical co-operation with other members of the Global Partnership Alliance which allows us to jointly apply many more funds to particular projects than simply those raised in the UK. The Alliance members raise a total of almost £15 million for ministry projects each year.



**5. Reference and Administrative details**

<b>Directors</b>	P G Hine R Cartlidge S V Kelsall K R McKemey S C P Sainsbury O D J Shaw J P Smith G E Crofton	<i>Chairman</i>       <i>(Vice-Chair to 24<sup>th</sup> June 2016)</i>
<b>Chief Executive</b>	A C Butler J D Rose	<i>(from 1<sup>st</sup> March 2016)</i> <i>(to 29<sup>th</sup> February 2016)</i>
<b>Company Secretary</b>	J H Hunt	
<b>Registered Office</b>	Armstrong House First Avenue Robin Hood Airport Doncaster DN9 3GA	
<b>Auditors</b>	Smith Craven Chartered Accountants Sidings House Sidings Court Lakeside Doncaster DN4 5NU	
<b>Bankers</b>	National Westminster Bank plc & 27 High Road Chadwell Heath Romford RM6 6QD	HSBC Bank plc 1 High Street Doncaster DN1 1BS
<b>Solicitors</b>	Ellis Fermor & Negus 2 Devonshire Avenue Beeston Nottingham NG9 1BS	
<b>Registered Charity Number</b>	803575	
<b>Company Registration Number</b>	0249819	

WorldShare is a member of the Evangelical Alliance and Global Connections



#### **Taxation status**

The company, being a registered charity, is exempt from any liability to taxation on its charitable income and capital gains.

#### **Statement of Directors' Responsibilities**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements, the directors are required to:

- Select suitable accounting policies and then apply them consistently
- Make judgements and estimates that are reasonable and prudent
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Provision of information to the independent examiners**

Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- So far as the directors are aware, there is no relevant information of which the charitable company's independent examiners are unaware, and
- Each director has taken all the steps that ought to have been taken as a director in order to be aware of any information needed by the charitable company's independent examiners in connection with preparing their report and to establish that the charitable company's independent examiners are aware of that information.



**Independent Examiners**

It is intended that a resolution to re-appoint Smith Craven as independent examiners will be proposed at the forthcoming annual general meeting.

Approved by the Directors on 22 June 2017 and signed on their behalf by

A handwritten signature in black ink, appearing to read 'P G Hine'.

P G Hine  
Chairman





Report to the trustees of WorldShare on the accounts for the year ended 31 December 2016, Charity no 803575, which are set out on pages 19 to 33.

**Respective responsibilities of trustees and examiner**

The trustees (who are also the directors of the company for the purpose of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 ("the Charities Act") and that an independent examination is needed. The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of Institute of Chartered Accountants in England and Wales.

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145 (5)(b) of the Charities Act, and
- to state whether particular matters have come to my attention.

**Basis of independent examiner's statement**

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

**Independent examiner's statement**

In connection with my examination, no matter has come to my attention:

1. which gives me reasonable cause to believe that in, any material respect, the requirements:

- to keep accounting records in accordance with section 130 of the Charities Act; and
- to prepare accounts which accord with the accounting records and comply with the accounting requirements of the Charities Act

have not been met; or

**WorldShare**

**Independent Examiner's Report  
For the Year Ended 31 December 2016**



2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Andrew Cribb FCA (Senior Statutory Auditor)

For and on behalf of Smith Craven Chartered Accountants

Sidings House

Sidings Court

Doncaster

DN4 5NU

Dated 22<sup>nd</sup> June 2017

**WorldShare**  
**Statement of Financial Activities**  
**For the year ended 31 December 2016**



		Year ended 31 December 2016			Year ended 31-Dec-15
	Notes	Restricted funds	Unrestricted funds	Total	Total
		£	£	£	£
<b>INCOME</b>					
<b>Voluntary and investment income</b>					
Donation income		309,745	55,920	365,665	441,064
Legacies received		-	24,548	24,548	2,840
Income tax refunded		30,536	6,826	37,362	47,301
Interest received		-	62	62	182
Other income	2	14,942	11,838	26,780	24,742
<b>Total income</b>		<b>355,223</b>	<b>99,194</b>	<b>454,417</b>	<b>516,129</b>
<b>EXPENDITURE</b>					
Costs of generating funds	4	80,844	20,308	101,152	118,994
Charitable activities	3 & 4	306,904	64,141	371,045	447,605
<b>Total expenditure</b>		<b>387,748</b>	<b>84,449</b>	<b>472,197</b>	<b>566,599</b>
Unrealised gains on investments	11	-	2,223	2,223	2,530
<b>Net incoming/(outgoing) resources before transfers</b>		<b>(32,525)</b>	<b>16,968</b>	<b>(15,557)</b>	<b>(50,470)</b>
Transfers from unrestricted to restricted funds	7	17,555	(17,555)	-	-
<b>Net movement in funds</b>	5	<b>(14,970)</b>	<b>(587)</b>	<b>(15,557)</b>	<b>(50,470)</b>
<b>RECONCILIATION OF FUNDS</b>					
Balances brought forward at 1 January 2016		57,455	49,620	107,075	155,015
<b>Balances carried forward at 31 December 2016</b>		<b>42,485</b>	<b>49,033</b>	<b>91,518</b>	<b>104,545</b>

The statement of financial activities includes all gains and losses recognised in the year.  
All income and expenditure derive from continuing activities.

**WorldShare**  
**Balance Sheet as at 31 December 2016**

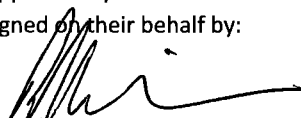


	Notes	Year ended 31-Dec-16 Total £	Year ended 31-Dec-15 Total £
<b>FIXED ASSETS</b>			
Tangible assets for use by the charity	10	11,730	16,999
Investments	11	34,121	42,191
		<u>45,851</u>	<u>59,190</u>
<b>CURRENT ASSETS</b>			
Stock	12	1,543	1,972
Gifts in Kind	13	4,809	113
Debtors	14	17,725	23,262
Cash at bank and in hand		29,949	43,241
		<u>54,026</u>	<u>68,588</u>
<b>LIABILITIES FALLING DUE WITHIN ONE YEAR</b>	15	(8,359)	(20,703)
<b>NET CURRENT ASSETS</b>		<u>45,667</u>	<u>47,885</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>91,518</u>	<u>107,075</u>
<b>NET ASSETS</b>		<u><u>91,518</u></u>	<u><u>107,075</u></u>
<b>THE FUNDS OF THE CHARITY:</b>			
Unrestricted income funds	16	49,033	49,620
Restricted income funds	17	42,485	57,455
<b>TOTAL FUNDS</b>		<u><u>91,518</u></u>	<u><u>107,075</u></u>

For the year ended 31 December 2016, the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies. The members have not required the company to obtain an audit of its accounts in accordance with section 476 of the companies Act 2006.

The notes at pages 23 to 34 form part of these accounts.

Approved by the Council of Directors on 22nd June 2017 and  
signed on their behalf by:

  
P. G. Hine  
Director

**WorldShare**  
**Statement of Cash Flows**  
**For the year ended 31 December 2016**



	Notes	Year ended 31-Dec-16 Total £	Year ended 31-Dec-15 Total £
<b>Cash provided by operating activities</b>	<b>21</b>	<u>(11,776)</u>	<u>2,019</u>
<b>Cash flows from investing activities</b>			
Interest income		62	182
Purchase of tangible fixed assets		(1,578)	(10,436)
<b>Cash used in investing activities</b>		<u>(1,516)</u>	<u>(10,254)</u>
 <b>(Decrease) in cash and cash equivalents in the year</b>		 <u>(13,292)</u>	 <u>(8,235)</u>
 <b>Cash and cash equivalents at the beginning of the year</b>		 43,241	 51,476
 <b>Total cash and cash equivalents at the end of the year</b>		 <u>29,949</u>	 <u>43,241</u>

## **1 ACCOUNTING POLICIES**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities; Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP(FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. These have been adopted early in accordance with the Charities Act 2011, section 135.

The particular policies adopted by the Directors are described below.

### **a) Accounting convention**

WorldShare meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transactional value unless otherwise stated in the relevant accounting policy note(s).

### **b) Preparation of the accounts on a going concern basis**

The financial statements have been prepared on the assumption that the charity is a going concern. As at the date of approval, the trustees are satisfied that the steps taken as described in the directors' report, will assure the charity's ability to operate on a going concern basis.

### **c) Incoming resources**

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Income which is designated for specific projects and support is transferred to designated funds.

### **d) Gifts in kind**

Donated goods, services and facilities (gifts in kind), are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit by the charity or a project supported by the charity from the use of the item is probable and the economic benefit can be measured reliably. In accordance with the charity SORP (FRS102), general volunteer time is not recognised, however information about their contribution can be found in note 2 in the accounts.

**d) Gifts in kind (continued)**

On receipt, gifts in kind are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain the goods, services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of the gift in kind being delivered to a project, or becoming available for use by the charity (see note 2).

**e) Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity. This is upon notification of the interest paid or payable by the bank.

**f) Funds accounting**

Funds held by the charitable company are classified as follows:-

- Unrestricted general funds are funds which can be used in accordance with the company objects at the discretion of the directors.
- Designated funds are unrestricted funds set aside by the directors out of general funds for specific future purposes or projects.
- Restricted funds are funds that can only be used for particular restricted purposes within the objects of the company. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

**g) Resources expended and basis of allocation of costs**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure, which is charged on an accruals basis, is allocated between:

- expenditure incurred directly in relation to the charitable activities;
- expenditure incurred in generating funds; and
- expenditure incurred in the governance of the charity. The expenditure includes audit fees, certain legal and professional fees and a proportion of management costs considered to be involved in governance issues.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure is incurred.

**h) Apportionment of costs**

Costs are apportioned directly to the relevant charitable activities where possible or otherwise on the basis of income or staff time. Pension costs are apportioned in proportion to the relevant staffing costs incurred, and are charged to both unrestricted and restricted funds on the basis firstly of staff time, and secondly of income.

**i) Grants payable**

Grants payable to WorldShare partner organisations are made in furtherance of the charity's objectives. Grants are recognised as expenditure when the payment is made to the partner organisation in accordance with WorldShare's partnership agreements and in line with partner performance.

**j) Tangible fixed assets and depreciation**

Tangible fixed assets are recognised where their cost is in excess of £100, and are stated at cost less depreciation. Depreciation is provided at rates to write off the cost less any residual value of each asset over its expected useful life as follows:

Computer equipment	20% Straight line
Furniture and fittings	20% Straight line
Office equipment	20% Straight line
Promotions equipment	20% & 50% Straight line

**k) Stock**

Stock is valued at the lower of cost and net realisable value.

**l) Stock - gifts in kind**

Gifts in kind held as stock awaiting use by the charity or delivery to projects are recognised at fair value which is the amount the charity would have been willing to pay for the items on the open market.

**m) Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discounts. Prepayments are valued at the amount prepaid net of any trade discounts due. Income tax recoverable is valued at the amount recoverable but not yet received on donations received during the year.

**n) Foreign currencies**

Revenues and costs expressed in foreign currencies are translated into sterling at rates of exchange ruling on the dates on which the transactions occur, except for monetary assets and liabilities which are translated at the rate ruling at the balance sheet date.

Differences arising on the translation of such items are dealt with in the statement of financial activities.

**o) Operating leases**

Rentals payable under operating leases are charged on a straight line basis over the terms of the leases.

**p) Taxation**

The company, being a registered charity, is exempt from any liability to taxation on its charitable income and capital gains.

Income tax recoverable on donations is treated as being receivable in the year in which the corresponding income is received.



**WorldShare**  
**Notes to the financial statements**  
**For the year ended 31 December 2016**



**q) Pension costs**

The pension costs charged in the financial statements represent the contributions payable by the company during the year (see note 19).

**2 DONATIONS IN KIND**

Donations in kind totalling £26,647 (2015 - £22,798) representing the donation of various items of clothing, knitted items for new-borns, footwear, blankets and various other items have been received during the year. This amount is included in other income.

WorldShare recognises the time given up by volunteers, and the benefit of this to the charity itself. Although not included as income in the financial statements, an attempt has been made to put a value on this time. This has been valued at minimum wage and is an approximation of their hours given.

**Volunteers during the year consisted of:**

**Approximate value  
of time given**

	£
S Sainsbury	600
J Hill	320
I Hill	400
R Hunt	360
	<u>1,680</u>

**3 EXPENDITURE ON CHARITABLE ACTIVITIES**

		Year ended 31 December 2016			Year ended 31-Dec-15
		Restricted funds	Unrestricted funds	Total	Total
		£	£	£	£
<b>Assistance in ministry resources</b>					
ChildAid and related grants		46,403	-	46,403	40,233
Ministry, project and emergency relief grants		87,044	-	87,044	92,414
Gifts in Kind		22,003	-	22,003	77,630
		<u>155,450</u>	<u>-</u>	<u>155,450</u>	<u>210,277</u>
<b>Direct ministry costs</b>		16,629	124	16,753	28,366
<b>Ministry support costs</b>	4	134,825	33,775	168,600	177,440
<b>Governance</b>	4	-	30,242	30,242	31,522
		<u>306,904</u>	<u>64,141</u>	<u>371,045</u>	<u>447,605</u>

The above amounts for assistance in ministry resources indicate grants paid in cash or in kind to individual partner ministries to enable their activities to fulfil their and our charitable purposes (see also note 8).



**4 ANALYSIS OF RESOURCES EXPENDED**

	<b>Year ended 31-Dec-16 £</b>	<b>Year ended 31-Dec-15 £</b>
Staff costs	200,111	199,357
Travel	2,710	6,419
Premises costs	26,239	25,896
Establishment costs (including costs of Board meetings)	11,971	13,519
Office expenses (including computer & telephone costs)	10,834	15,142
Postage, printing, stationery &, photocopying costs	20,166	24,494
Promotional expense (including exhibitions, publicity, C.O.S. & website costs)	16,057	27,656
Direct cost of Sales	296	2,023
Deputations	5,068	9,727
Ministry visits and set up costs	10,026	11,199
Advocacy/consultancy for ministries	1,992	2,459
Ministry infrastructure improvements/Other direct costs	216	1,362
Costs of sending gifts in kind	4,213	10,256
Depreciation (including profit/loss on disposal of fixed assets)	6,848	6,484
Other	-	329
	<b>316,747</b>	<b>356,322</b>
	<b>Year ended 31-Dec-16 £</b>	<b>Year ended 31-Dec-15 £</b>
Allocated:		
Direct Ministry Costs	16,753	28,366
Ministry Support Costs	168,600	177,440
Cost of Generating Funds - Restricted	80,844	102,427
Costs of Generating Funds - Unrestricted	20,308	16,567
Governance Costs	30,242	31,522
	<b>316,747</b>	<b>356,322</b>

**Direct ministry costs**

Indicates the direct cost of activities conducted to the specific benefit of our partner ministries, other than the making of grants. Some examples of this during 2016 were; the costs of sending Gifts in Kind, editorial costs for partner ministry publications, and other consultancy and advocacy costs incurred on behalf of ministries.

**Ministry support costs**

Indicates the cost of all other activities in support of our partner ministries. These activities are focused on building their capacity to increase the scale or quality of their work. These also include the costs of maintaining our global network of partnerships and, increasingly, in developing networks between partners for mutual sharing of expertise. WorldShare's role at the hub of this network involves building these relationships, and providing partners with opportunities for fellowship.

**WorldShare**  
**Notes to the financial statements**  
**For the year ended 31 December 2016**



**5 DEFICIT FOR THE PERIOD**

	<b>Year ended 31-Dec-16 £</b>	<b>Year ended 31-Dec-15 £</b>
The deficit for the period is stated after charging:		
Depreciation of owned tangible fixed assets	4,697	6,249
Loss on disposal of fixed assets (see also Note 10)	1,351	235
Independent Examiners'/Auditors' remuneration	1,890	3,330
Operating leases:		
Office equipment	6,388	9,044
Land and buildings	21,000	21,000
	<u>21,000</u>	<u>21,000</u>

**6 STAFF COSTS**

	<b>Year ended 31-Dec-16 £</b>	<b>Year ended 31-Dec-15 £</b>
Wages and salaries	164,366	166,120
Social security costs	11,960	12,700
Pension costs	11,385	8,816
Other staff costs	12,400	11,721
	<u>200,111</u>	<u>199,357</u>

During the year, the average head count of staff employed was 7 (2015 - 8), with there being on average 4 members of staff employed on a full time basis (2015 - 4), and 3 members of staff employed on a part time basis (2015 - 4).

Included in the above are costs relating to redundancy and compensation for loss of office of £8,440 (2015 - £6,770).

The average number of full time equivalent persons employed by the company during the year was as follows:

	<b>Number</b>	<b>Number</b>
Representation	1	1
Administration	4	5
	<u>5</u>	<u>6</u>

No employees had employee benefits in excess of £60,000 (2015 - nil).

The key management personnel of the charity comprises the Directors, the Chief Executive Officer and the Finance Manager. Total employee benefits of key management personnel were £85,986 (2015 - £76,206).



## **7 TRANSFER BETWEEN FUNDS**

The directors agreed to transfer net funds totalling £17,555 (2015 - £48,578) from unrestricted income to supplement the restricted funds held in respect of our partner ministries. Of this, £11,878 (2015 - £22,023) related to unrestricted gifts in kind and sales goods, sent to ministries where needed.

Due to the nature of the ministries we work with, many of these will have operations which overlap more than one of the themes by which we collate both income and expenditure. So as to ensure income and expenditure are correctly offset, there were two inter-thematic fund transfers made. A total of £6,000 was transferred from the Family & Community fund, to the Teaching and Learning fund, and a total of £7,000 was transferred from the Christian Witness fund, to the Combatting Slavery fund.

In addition, £4,281 was transferred from the Emergency Relief fund, towards the costs of replacing medical equipment at HEAL Africa, DR Congo following significant floods, and £445 was transferred from obsolete restricted funds to unrestricted funds (see also Note 17).

The unrestricted fund is available for the directors to use at their discretion to add to the funds of partners, where those funds need special support.

## **8 GRANTS MADE (INCLUDING GIFTS IN KIND)**

<b>Organisation</b>	<b>County</b>	<b>Number of Grants</b>	<b>Total £</b>
Beginning of Life	Moldova	26	32,150
Bible Faith Mission	India	3	4,420
Casa Del Alfarero	Guatemala	5	8,236
HEAL Africa	DR Congo	6	32,040
Hope for Africa Missions	South Africa	11	10,100
Jatiyo Kristyo Prochar Samity	India	13	12,391
Macedonian Mission to the Balkans	Macedonia	16	29,973
Operation Orphan	Multi-country	1	6,008
Word of Hope	Myanmar	9	9,720
Other (less than £5,000 each)	Various	22	10,412
		<b>112</b>	<b>155,450</b>

Grants are made in accordance with the policy disclosed in the Directors' Report.

## **9 DIRECTORS' INTERESTS**

The Articles of Association forbid directors from receiving any remuneration. None of the Directors have been paid any remuneration or received any other benefits from an employment with the Charity (2015 - nil).

**9 DIRECTORS' INTERESTS - continued**

During the year expenses paid on behalf of directors, which include the direct costs of Director's visits to partner projects incurred by the charity, were as follows:

	Visiting Projects Overseas £	Board Meeting Expenses £	Other Expenses £	Total 2016 £	Total 2015 £
O Shaw	-	55	-	55	98
P G Hine	-	-	633	633	1,694
S Sainsbury	1,025	226	78	1,329	79
S Kelsall	-	104	-	104	416
R Cartlidge	233	498	-	731	2,446
	<u>1,258</u>	<u>883</u>	<u>711</u>	<u>2,852</u>	<u>4,733</u>

No related party transactions were identified during 2016 (2015 - none).

**10 TANGIBLE FIXED ASSETS**

	Computer Equipment £	Furniture & Fittings £	Office Equipment £	Promotions Equipment £	Total £
<b>COST</b>					
At 1 January 2016	32,320	11,632	13,327	33,367	90,646
Additions	584	278	-	716	1,578
Disposals	(4,099)	(60)	(1,835)	(5,877)	(11,871)
As at 31 December 2016	<u>28,805</u>	<u>11,850</u>	<u>11,492</u>	<u>28,206</u>	<u>80,353</u>
<b>ACCUMULATED DEPRECIATION</b>					
At 1 January 2016	25,892	11,473	12,624	23,658	73,647
Charge for the period	2,227	97	185	2,987	5,496
Eliminated on disposal	(3,695)	(24)	(1,687)	(5,114)	(10,520)
As at 31 December 2016	<u>24,424</u>	<u>11,546</u>	<u>11,122</u>	<u>21,531</u>	<u>68,623</u>
<b>NET BOOK VALUE</b>					
As at 31 December 2016	<u>4,381</u>	<u>304</u>	<u>370</u>	<u>6,675</u>	<u>11,730</u>
As at 31 December 2015	<u>6,428</u>	<u>159</u>	<u>703</u>	<u>9,709</u>	<u>16,999</u>

The loss on disposal of fixed assets was higher than in previous years due to an extensive review of the fixed asset register, with a decision taken to remove and no longer include assets of a purchase value below £100. In addition, some promotional assets are now depreciated at 50% straight line to better reflect life expectancy.

**WorldShare**  
**Notes to the financial statements**  
**For the year ended 31 December 2016**



<b>11 CASH HELD AS INVESTMENTS</b>	<b>Year ended 31-Dec-16 £</b>	<b>Year ended 31-Dec-15 £</b>
<b>VALUE</b>		
At 1 January 2016	42,191	39,818
Cash (withdrawal)/investment	(9,977)	-
Investment management costs	(315)	(158)
Realised gain on cash deposits held as investment	1	-
Unrealised gain on investment	2,221	2,531
As at 31 December 2016	<u>34,121</u>	<u>42,191</u>

<b>12 STOCK</b>	<b>Year ended 31-Dec-16 £</b>	<b>Year ended 31-Dec-15 £</b>
Goods for resale	<u>1,543</u>	<u>1,972</u>

<b>13 STOCK - GIFTS IN KIND</b>	<b>Year ended 31-Dec-16 £</b>	<b>Year ended 31-Dec-15 £</b>
<b>VALUE</b>		
At 1 January 2016	113	54,516
Donations	26,647	22,798
Purchased for Ministries	52	429
Delivered to Ministries	(22,003)	(77,630)
As at 31 December 2016	<u>4,809</u>	<u>113</u>

Included in gifts in kind sent was clothing and other supplies sent to help the refugee crisis in Macedonia, valued at £15,943.

<b>14 DEBTORS</b>	<b>Year ended 31-Dec-16 £</b>	<b>Year ended 31-Dec-15 £</b>
Income tax recoverable	2,766	3,457
Prepayments	14,455	13,708
Other debtors	504	6,097
	<u>17,725</u>	<u>23,262</u>

**WorldShare**  
**Notes to the financial statements**  
**For the year ended 31 December 2016**



**15 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

<b>Year ended 31-Dec-16 £</b>	<b>Year ended 31-Dec-15 £</b>
Ministry creditors	4,584
Accruals	12,742
Wages control	3,377
Other	-
<b>8,359</b>	<b>20,703</b>

**16 UNRESTRICTED FUNDS**

**Year ended  
31-Dec-16  
£**

As at 31 December 2014	98,337
Deficit for the year	(48,717)
As at 31 December 2015	49,620
Deficit for the year	(587)
As at 31 December 2016	<b>49,033</b>

**17 RESTRICTED FUNDS**

	<b>Balance 1 January 2016 £</b>	<b>Movement in funds</b>		<b>Unrestricted/ restricted fund Transfers £</b>	<b>Balance 31 Dec 2016 £</b>
		<b>Incoming £</b>	<b>Outgoing £</b>		
Funds held in respect of projects in the following thematic areas:					
Education	19,061	117,635	(148,167)	14,000	2,529
Health	75	21,163	(15,679)	4,000	9,559
Communities	4,338	26,222	(24,050)	(6,000)	510
Christian Witness	1,829	62,414	(56,273)	(7,000)	970
Injustice	(8,426)	38,421	(47,674)	17,000	(679)
Emergency Relief	40,578	88,923	(95,905)	(4,000)	29,596
Other (obsolete projects)	0	445	-	(445)	-
	<b>57,455</b>	<b>355,223</b>	<b>(387,748)</b>	<b>17,555</b>	<b>42,485</b>

The balances on restricted funds represent those amounts received from donors for specified purposes or regions that have not been expended at the balance sheet date. These are collated thematically by the nature of the ministry or project.

The deficit on the Injustice fund, is where expenditure has been in excess of income.



**18 ANALYSIS OF ASSETS BETWEEN FUNDS**

	Year ended 31 December 2016			Year ended 31-Dec-15
	Restricted funds	Unrestricted funds	Total	Total
	£	£	£	£
Tangible fixed assets	-	11,730	11,730	16,999
Fixed asset investments	-	34,121	34,121	42,191
Current assets	42,706	11,037	53,743	68,588
Current liabilities	(221)	(7,855)	(8,076)	(20,703)
	<u>42,485</u>	<u>49,033</u>	<u>91,518</u>	<u>107,075</u>

**19 PENSION COST**

During the year, the company contributes to a group personal pension scheme in respect of one of its employees. The pension cost charge includes contributions payable by the company to the scheme which during the year amounted to £320 (2015 - £480).

The company also operates a defined contribution personal pension scheme for employees. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge includes contributions payable by the company to the fund which during the year amounted to £11,065 (2015 - £8,336).

**20 OTHER FINANCIAL COMMITMENTS**

As at 31 December 2016 the company was committed to making the following payments under non-cancellable operating leases.

	2016	2015
	£	£
Total payable within one year	14,354	27,909
Total payable within one to five years	6,715	19,781
Total payable after five years	-	-
	<u>21,069</u>	<u>47,690</u>

Total operating lease payments include amounts payable for the lease of the company's office space, amounting to £21,000 per annum. The lease was extended by a year during 2016, and is now due to expire in May 2017.





**21 RECONCILIATION OF NET MOVEMENT IN FUNDS TO  
NET CASH FLOW FROM OPERATING ACTIVITIES**

	<b>2016</b>	<b>2015</b>
	<b>Total</b>	<b>Total</b>
	<b>£</b>	<b>£</b>
Net movement in funds	(15,557)	(47,940)
Depreciation charge	5,496	6,249
Loss on disposals	1,351	235
Interest income	(62)	(182)
Decrease/(increase) in value of investments	8,070	(2,373)
Decrease/(increase) in stock	429	645
(Increase)/decrease in gifts in kind held for disbursement	(4,696)	54,403
Decrease in debtors	5,537	4,582
Increase/(decrease) in creditors	(12,344)	(13,600)
Net cash used in operating activities	<u>(11,776)</u>	<u>2,019</u>