## Group Report of the Trustees and Consolidated Financial Statements for the Year Ended 31 December 2016 for

New Kadampa Tradition - International Kadampa Buddhist Union

> R F Miller & Co Chartered Accountants & Statutory Auditors 102 Duke Street Barrow in Furness Cumbria LA14 1RD

Contents of the Consolidated Financial Statements for the Year Ended 31 December 2016

	Page
Report of the Trustees	1 to 7
Report of the Independent Auditors	8
Consolidated Statement of Financial Activities	9
Consolidated Statement of Financial Position	10
Charity Statement of Financial Position	11
Consolidated Statement of Cash Flows	12
Notes to the Consolidated Statement of Cash Flows	13
Notes to the Consolidated Financial Statements	14 to 32
Reconciliation of Consolidated Income and Expenditure	33
Reconciliation of Consolidated Funds	34 to 35
Detailed Consolidated Statement of Financial Activities	36 to 37

## Report of the Trustees for the Year Ended 31 December 2016

The trustees who are also directors of the charity and group for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2016. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

## **OBJECTIVES AND ACTIVITIES**

## Objectives and aims

In the wording of the charity's Memorandum of Association, the objects for which the charity is established are to increase the Buddhist Faith throughout the world, under the spiritual guidance of the elected General Spiritual Director ('GSD') of the NKT-IKBU, by promoting the activities of the union of Kadampa Buddhist Centres called the NKT-IKBU, the international association of study and meditation centres that follow the pure tradition of Mahayana Buddhist meditators and scholars Atisha and Je Tsongkhapa, introduced into the West by the Buddhist teacher Venerable Geshe Kelsang Gyatso; and that follow the three New Kadampa Tradition Study Programmes; and that are guided by the code of moral discipline called the Internal Rules of the NKT-IKBU.

## Significant activities

In order to promote its objects, the charity maintains an International Temples Project ('ITP'), whose aim is in general to introduce the Buddhist Faith of the New Kadampa Tradition publicly and in particular to exemplify Buddhist practice through service to the public.

To further the objects of the ITP, the charity continually emphasises the development throughout the world of:

- (a) local Kadampa Buddhist Centres ('KBCs');
- (b) Kadampa Meditation Centres ('KMCs');
- (c) international Kadampa Buddhist Temples, dedicated to world peace;
- (d) International Retreat Centres ('IRCs');
- (e) publishing activities (under the name 'Tharpa Publications');
- (f) Kadampa Companies.

In furtherance of its aims, the charity also operates the residential Buddhist Centre 'Manjushri KMC'; produces Buddhist art prints and publishes printed, audio and e-books of Buddhist teachings, under the name 'Tharpa Publications'; holds annual Spring and Summer Festivals with Buddhist teachings and meditation retreats; and maintains a 'Kadampa Art Studio' and a 'Kadampa Internet' office, all at its Conishead Priory premises.

In support of the activities of the International Temples Project, the charity makes grants and interest-free loans to NKT-IKBU Centres around the world. Requests for grants and loans are considered by the trustees on an individual basis, and the financial forecasts for each project are closely examined to ensure viability. The charity takes a long-term view when supporting the development of International Temples Project activities, and makes financial provisions as necessary. When a grant or loan is made, the recipient Centre provides regular progress reports to the Secretary of the GSD of the charity, who then reports to the Weekly Meeting of the Education Council, and the charity's Finance Committee.

## Report of the Trustees for the Year Ended 31 December 2016

#### OBJECTIVES AND ACTIVITIES Public benefit Identifiable benefits

In exercising their powers and duties, the trustees have due regard to the guidance on public benefit published by the Charity Commission. They believe that the work of the charity in promoting the Buddhist Faith has clearly identifiable public benefits.

The charity believes that there are three important public benefits to promoting the Buddhist Faith throughout the world: to help people to develop their wisdom, to cultivate a good heart, and to maintain a peaceful mind.

If as individuals we do not strive to develop our wisdom, we will always remain ignorant of the true nature of reality. Everyone wishes for happiness, but our ignorance of reality leads us to engage in non-virtuous actions, which in turn are the main cause of all our suffering. Further, if we do not cultivate a good heart towards others, then our selfish motivation destroys the harmony of our relationships with others. We then have no peace, and no chance to gain pure happiness. Without inner, mental peace, outer peace is impossible, both personally and throughout society.

## Benefit to the public

The charity supports a world-wide membership of Buddhist Centres, all of which offer classes of instruction in Buddhist philosophy and meditation, bringing personal and social benefit.

These same programmes of study and meditation are directly offered by the charity at Manjushri Kadampa Meditation Centre, which functions at the charity's main premises at Conishead Priory. All classes are accessible to the public. Both 'drop-in' classes and more advanced courses of Buddhist instruction are offered. Some are offered free of charge, whilst modest fees are charged for others. A year-round programme of services of prayer and meditation is also offered; once again open to the public.

The charity's main premises at Conishead Priory, including the Kadampa World Peace Temple and 70 acres of woodlands and gardens, are freely open to the public daily throughout the year, providing a peaceful environment for anyone who wishes to enjoy it. 2016 saw an increasing interest in the free 15-minute meditation sessions which are offered twice-daily in the Temple, and on weekends visitors may also join the House and Temple Tour. The Café and Gift Shop are increasingly popular with local people, course attendees, and visitors to the area alike. All of these activities are staffed by volunteers from Conishead Priory's residential and local community, showing the example of Kadampa Buddhist practice through service to the public.

Manjushri KMC also regularly hosts visits from school and other community groups; and the charity runs a 'World Peace Café' and meditation space in the nearby town of Ulverston itself, for the benefit of the local community.

In addition, the charity funds and supports the establishment of traditional and non-traditional World Peace Temples, meditation and retreat Centres, World Peace Cafés, Kadampa Schools and Tharpa Publications throughout the world, all dedicated to the promotion of the Buddhist faith through service to the public.

## Grantmaking

In general, grants and loans are made only to NKT-IKBU Centres that are incorporated and registered as charities within their own countries. Exceptions may be made in the case where Kadam Dharma is being newly establishing in a country where there has been no prior activity.

## Volunteers

All aspects of the day to day functioning of Manjushri KMC, Conishead Priory, are run by members of the residential community together with volunteers from the extended community in the local area. The support of the community, as an expression of their service to the public, means that the charity can operate with relatively low staff numbers.

## Report of the Trustees for the Year Ended 31 December 2016

## ACHIEVEMENT AND PERFORMANCE Charitable activities

International Festivals

In 2016 the charity once again successfully hosted the annual NKT-IKBU International Spring and Summer Festivals at Conishead Priory.

The International Spring Festival was held over a period of 5 days, and was attended by over 1,400 people, from 34 countries.

The International Summer Festival was held over a period of two weeks, and was attended by 3,400 people, from 54 countries.

The 2016 NKT-IKBU International Fall Festival, held in Toronto (Canada), was not organised by the charity but by Kadampa Meditation Centre New York (USA).

### Tharpa Publications

2016 highlights for Tharpa Publications include the publication of two major new books from Venerable Geshe Kelsang Gyatso Rinpoche, The New Eight Steps to Happiness, released in May and How to Transform Your Life released in October. It was the author's wish to offer How to Transform Your Life as a free ebook, and this was released on 10 December 2016, seeing almost 16,000 unique downloads by the end of December.

### Manjushri Kadampa Meditation Centre (Manjushri KMC), Conishead Priory

Manjushri KMC continued to offer a full and varied spiritual programme of meditation retreats and courses, study programmes and prayer services throughout the year. Of particular note were the two annual 'empowerment' weekend courses taught by the Centre's Resident Teacher (who also serves as the General Spiritual Director of the NKT-IKBU). These two courses, in February and November, were attended by 430 and 480 people respectively. Two public talks were also held in the World Peace Temple, in February and September, attended by approximately 280 people on each occasion, mostly from the local area.

Day-visitors to Conishead Priory, including the Temple, grounds and World Peace Café, increased again in 2016, with just under 20,000 day visitors to the Temple alone (2015: 17,700, 2014: 15,000). The Priory is open to the public seven days a week, and between March and October guided tours are offered at weekends. The free twice-daily 15-minute meditation sessions are now an established part of the public spiritual programme. These continue to increase in popularity, and were attended by 7,520 people in 2016 (2015: 5,100).

We also welcomed 2,000 children and young people, who came on group educational visits throughout the year (2015: 2,200), and a further 600 people who came on various other organised group visits (2015: 680).

### Kadampa Art Studio

The Kadampa Art Studio at Conishead Priory had yet another busy year. Large Buddha statues and Buddhist ornaments were produced for traditional and urban Temple developments in San Francisco, Arizona, New Mexico (USA); for London (UK), Tara KMC (UK), Nagarjuna KMC (UK), and for Kailash International Retreat Centre in Switzerland. Statues and Buddhist ornaments were also produced for NKT-IKBU Meditation Centres in several cities around the world, including Monterrey (Mexico), Madison, Montreal (Canada), Melbourne (Australia), and Brighton (UK).

## Report of the Trustees for the Year Ended 31 December 2016

## FINANCIAL REVIEW

## Financial review

Since 1 January 2011, the charity has followed financial guidelines set out in an internal guidance manual, called 'A Money Handbook'. These guidelines recognise that all charity income is designated as ITP funds, and as such provides the funding for all of the charity's activities.

The aims of the ITP are in general to introduce the Buddhist Faith of the New Kadampa Tradition publicly, and in particular to exemplify Buddhist practice through service to the public.

In March 2016 the charity purchased a property in Kensington, central London, to serve as a city-centre branch of Kadampa Meditation Centre London. The property is being extensively refurbished, and will open to the public in 2017.

Building work was completed on the charity's property in Germany (Tharpaland International Retreat Centre). The renovation of the building there known as the 'Red House' provided 18 new bedrooms and a meditation room for the residential community.

Following extensive property searches in Edinburgh and Paris, the charity finally purchased two properties in these cities, which will serve as the base for KMC Edinburgh and KMC Paris respectively.

International Temples Project (ITP) funds were also made available in the form of interest-free loans to facilitate the purchase of new properties for Nordic KMC in Oslo (Norway), and KMC Cape Town (South Africa), and to assist with building improvements in Kadampa Centres both in the UK and abroad.

As detailed above, the ITP funded the production of statues and other artwork in the Kadampa Art Studio for various other new city-centre Kadampa Meditation Centres and Temples around the world. Total grants raised for the Kadampa Art Studio in 2016 was £45,556.

A donation of £254,980 was received by the Charity within 2016 for the purchase of a property in Marseilles (France). This was donated in full to KMC France who purchased the property. The Charity also donated £150,000 to Heruka KMC (London) to assist with costs relating to ongoing development and renovations. A total of £24,504 was also given in grants and £ 208,234 interest-free loans in support of other ITP activities throughout the world.

The trustees consider that providing interest-free loans rather than grants benefits the recipient NKT-IKBU Centres in a number of ways. It provides safe funding for projects, and allows time for Centre activities to become established without undue financial pressure; but at the same time it also helps create an attitude of financial independence and responsibility in the recipients, and encourages an appreciation of the ITP through the recognition that repayment of the loan will ensure that funds are available for future ITP projects.

## Principal funding sources

The principal funding sources for the charity in 2016 included the surplus from the NKT-IKBU International Spring and Summer Festivals held at Conishead Priory, and the surpluses from Tharpa Publications and Manjushri KMC.

The annual International Fall Festivals are not always hosted by the charity; whether or not to host these events is decided each year in dependence upon the country where the Fall Festival is to be held and the resources and skills available to the NKT-IKBU there.

## **Reserves policy**

The ITP accounts are reviewed fortnightly to ensure that sufficient funds are available to cover current running costs, and that there is a minimum of £75,000 available to replenish the funds in the charity's daily running account (as set out in A Money Handbook). The trustees are of the opinion that £750,000 is a comfortable level of free reserves in order to maintain the basic operations of the charity including required capital expenditure or servicing of any borrowing, and to provide some surety against adverse financial events, such as unbudgeted expenditure, or failure to achieve income targets. This level of reserve funds is reviewed annually by the trustees.

## FUTURE PLANS

The charity continues to offer material support for the international development of NKT-IKBU Buddhist Centres through its International Temples Project.

As mentioned above, refurbishment work will be carried out on the two new properties in Edinburgh and Paris, both of which will open to the public in 2017.

## Report of the Trustees for the Year Ended 31 December 2016

## STRUCTURE, GOVERNANCE AND MANAGEMENT

## Governing document

The organisation is a company limited by guarantee, incorporated in 1992 and now operating under Memorandum and Articles of Association adopted in April 2007, when the organisation also adopted its present name (which is abbreviated to "NKT-IKBU" in this report).

In the event of the company being dissolved, each Member is required to contribute an amount not exceeding £10 towards the settlement of any outstanding debts, liabilities and costs.

The company is registered as a charity, and is established, organised and operated exclusively for religious purposes. There are four trustees, who are the Directors of the company. Two of the trustees are directly elected as such by the Members of the charity, and two are ex-officio posts. The ex-officio posts are occupied by the General and Deputy Spiritual Directors of the charity, who again are elected as such by the Members. An elected trustee's term of office is two years, with re-election possible.

The Members of the charity are (a) the sole Subscriber to the original 1992 Memorandum and Articles of the charity (namely Venerable Geshe Kelsang Gyatso); and (b) all incorporated NKT-IKBU Buddhist Centres throughout the world; and (c) all the Resident Teachers of unincorporated NKT-IKBU Buddhist Centres throughout the world.

The trustees make all the major decisions of the charity, and under their direction the central daily administrative tasks are carried out by a team of executive officers.

All trustees are already familiar with the practical work of the charity before their appointment, having undertaken similar duties within the charity or within a related organisation. Other present and former trustees are also available to help a new trustee with his or her responsibilities and duties.

All Member Centres of the NKT-IKBU are independent legal entities, bound together firstly by the common spiritual lineage called the "New Kadampa Tradition" of Buddhism, and secondly by membership of the charity. The General Spiritual Director ('GSD') of the NKT-IKBU is also the Spiritual Director of each Member Centre.

### **Risk management**

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The trustees of the charity meet regularly to review the major risks to which the charity is exposed, and they have established procedures to mitigate such risks.

## **REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number** 02758093 (England and Wales)

Registered Charity number 1015054

**Registered office** 

Conishead Priory Priory Road Ulverston Cumbria LA12 9QQ

### Report of the Trustees for the Year Ended 31 December 2016

## **REFERENCE AND ADMINISTRATIVE DETAILS**

**Trustees** Jennifer J. Andrews (aka Kelsang Droljang), appointed on 24 July 2012 Roland J. Levy, appointed on 23 March 2014 Heather C. Wright (aka Kelsang Dekyong), appointed on 1 August 2009 Henry F. Shefveland (aka Kelsang Jampa), appointed on 10 January 2016

## Other persons who served the Charity as trustees during this period were:

Monika E. Wirth (aka Kelsang Kunsang), who was first appointed (ex-officio) on 11 April 2010 and who retired on 10 January 2016.

## **Executive Officers**

The daily central administrative tasks of the charity are carried out by the four main executive officers, as follows: General Secretary - Stephen P. Cowing Deputy Secretary - Anthony Roy Tyson Secretary of the General Spiritual Director - Lisa McGovern (aka Kelsang Ringyal) Treasurer - Linda Cay (aka Kelsang Maitri)

### **Company Secretary**

S P Cowing

## Auditors

R F Miller & Co Chartered Accountants & Statutory Auditors 102 Duke Street Barrow in Furness Cumbria LA14 1RD

## Bankers

Barclays Bank PLC, 86-90 Dalton Road, Barrow-in-Furness, Cumbria, LA14 1JF CCLA Investment Management Ltd, COIF Charity Funds, 80 Cheapside, London, EC2V 6DZ

## STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees (who are also the directors of New Kadampa Tradition - International Kadampa Buddhist Union for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the group and of the incoming resources and application of resources, including the income and expenditure, of the group for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the group's auditors are aware of that information.

## AUDITORS

The auditors, R F Miller & Co, will be proposed for re-appointment at the forthcoming Annual General Meeting.

## Report of the Trustees for the Year Ended 31 December 2016

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on ...... and signed on its behalf by:

Ms H C Wright - Trustee

#### Report of the Independent Auditors to the Members of New Kadampa Tradition - International Kadampa Buddhist Union (Registered number: 02758093)

We have audited the financial statements of New Kadampa Tradition - International Kadampa Buddhist Union for the year ended 31 December 2016 on pages nine to thirty five. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of trustees and auditors

As explained more fully in the Statement of Trustees Responsibilities set out on page six, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

## Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Trustees to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

## Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2016 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements.

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

Alan Meikle FCA (Senior Statutory Auditor) for and on behalf of R F Miller & Co Chartered Accountants & Statutory Auditors 102 Duke Street Barrow in Furness Cumbria LA14 1RD

Date: .....

## Consolidated Statement of Financial Activities for the Year Ended 31 December 2016

INCOME AND ENDOWMENTS FROM Donations and legacies Charitable activities International Festivals Tharpa Publications Manjushri Kadampa Meditation Centre Shop and World Peace Cafe Kadampa Art Studio and Internet International Properties Kadampa School Project Hotel Kadampa Holland B.V. New Kadampa Tradition KMC Spain S.L.	Notes 2 4	Unrestricted funds £ 311,811 1,750,838 396,975 701,972 290,467 66,833 68,698 118,416 36,503 77,919	Restricted funds £ 264,089 - - - - - - - - - - - - - - - - - - -	2016 Total funds £ 575,900 1,750,838 396,975 701,972 290,467 66,833 68,698 118,416 36,503 77,919	2015 Total funds £ 256,623 1,601,564 438,157 654,334 262,606 44,090 57,744 159,145 29,627 44,687
Investment income	3	282,798	-	282,798	290,550
Total		4,103,230	264,089	4,367,319	3,839,127
EXPENDITURE ON Charitable activities Grants Payable International Festivals Tharpa Publications Manjushri Kadampa Meditation Centre Kadampa Art Studio and Internet International Properties International Properties International Kadampa Development Kadampa School Project Hotel Kadampa Holland B.V. New Kadampa Tradition KMC Spain S.L.	5	220,060 480,792 221,584 773,728 154,125 102,193 (213,163) 126,963 53,836 69,314 1,989,432	254,980 14,026 1,730 - 1,342 - - 272,078	475,040 494,818 221,584 775,458 154,125 102,193 (211,821) 126,963 53,836 69,314 2,261,510	32,829 422,503 221,367 634,935 117,204 53,868 623,644 117,018 43,303 82,233 2,348,904
NET INCOME/(EXPENDITURE)		2,113,798	(7,989)	2,105,809	1,490,223
RECONCILIATION OF FUNDS					
Total funds brought forward Exchange differences		18,524,633 146,339 18,670,972	3,103,939  3,103,939	21,628,572 146,339 21,774,911	20,200,597 (62,248) 20,138,349
TOTAL FUNDS CARRIED FORWARD		20,784,770	3,095,950	23,880,720	21,628,572

## CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

## Consolidated Statement of Financial Position At 31 December 2016

		Unrestricted funds	Restricted funds	2016 Total funds	2015 Total funds
FIXED ASSETS	Notes	£	£	£	£
Intangible assets Tangible assets Investments	14 15 16	15,976 16,276,830 	4,887,762	15,976 21,164,592 -	19,351 15,600,211 
		16,292,806	4,887,762	21,180,568	15,619,562
CURRENT ASSETS					
Stocks	17	300,547	-	300,547	314,741
Debtors	18	4,480,731	-	4,480,731	4,454,522
Cash at bank		2,815,941	8,355	2,824,296	4,484,786
		7,597,219	8,355	7,605,574	9,254,049
CREDITORS					
Amounts falling due within one year	19	(1,145,959)	(1,800,167)	(2,946,126)	(647,865)
NET CURRENT ASSETS/(LIABILITIES)		6,451,260	(1,791,812)	4,659,448	8,606,184
TOTAL ASSETS LESS CURRENT LIABILIT	IES	22,744,066	3,095,950	25,840,016	24,225,746
<b>CREDITORS</b> Amounts falling due after more than one year	20	(1,959,296)	-	(1,959,296)	(2,597,174)
NET ASSETS		20,784,770	3,095,950	23,880,720	21,628,572
FUNDS	23				
Unrestricted funds Restricted funds	23			20,784,770 3,095,950	18,524,633 3,103,939
TOTAL FUNDS				23,880,720	21,628,572

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on ...... and were signed on its behalf by:

Ms H C Wright -Trustee

## Charity Statement of Financial Position At 31 December 2016

		Unrestricted funds	Restricted funds	2016 Total funds	2015 Total funds
	Notes	£	£	£	£
FIXED ASSETS Tangible assets Investments	15 16	14,709,049 2,109	4,887,762 19,169	19,596,811 21,278	14,255,074 21,278
		14,711,158	4,906,931	19,618,089	14,276,352
CURRENT ASSETS					
Stocks	17	270,998	-	270,998	288,786
Debtors	18	5,518,217	-	5,518,217	5,238,939
Cash at bank		2,555,158	8,355	2,563,513	4,336,404
		8,344,373	8,355	8,352,728	9,864,129
CREDITORS	40	(0.40.700)	(1.000.107)		
Amounts falling due within one year	19	(840,762)	(1,800,167)	(2,640,929)	(419,755)
NET CURRENT ASSETS/(LIABILITIES)		7,503,611	(1,791,812)	5,711,799	9,444,374
TOTAL ASSETS LESS CURRENT LIABILITI	ES	22,214,769	3,115,119	25,329,888	23,720,726
<b>CREDITORS</b> Amounts falling due after more than one year	20	(1,436,175)	-	(1,436,175)	(1,952,413)
NET ASSETS		20,778,594	3,115,119	23,893,713	21,768,313
FUNDS	23				
Unrestricted funds Restricted funds	23			20,778,594 3,115,119	18,645,205 3,123,108
TOTAL FUNDS				23,893,713	21,768,313

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on ...... and were signed on its behalf by:

Ms H C Wright -Trustee

# Consolidated Statement of Cash Flows for the Year Ended 31 December 2016

Cash flows from operating activities:	Notes	2016 £	2015 £
Cash generated from operations Interest paid	1	3,652,011 (59,135)	1,378,002 (63,670)
Net cash provided by (used in) operating activities		3,592,876	1,314,332
<b>Cash flows from investing activities:</b> Purchase of tangible fixed assets Sale of tangible fixed assets Interest received		(5,464,052) 28,512 262,166	(299,583) - 290,550
Net cash provided by (used in) investing activities		<u>(5,173,374</u> )	(9,033)
<b>Cash flows from financing activities:</b> Loan repayments in year		(79,992)	(186,041)
Net cash provided by (used in) financing activities		(79,992)	(186,041)
Change in cash and cash equivalents in th reporting period Cash and cash equivalents at the beginnin		(1,660,490)	1,119,258
the reporting period	.9 0.	4,484,786	3,365,528
Cash and cash equivalents at the end of th reporting period	ie	2,824,296	4,484,786

Notes to the Consolidated Statement of Cash Flows for the Year Ended 31 December 2016

# 1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2016	2015
	£	£
Net income/(expenditure) for the reporting period (as per the statement		
of financial activities)	2,105,809	1,490,223
Adjustments for:		
Exchange (gains)/losses on consolidation	(65,438)	22,714
Sale of furniture and IT equipment	(20,632)	-
Depreciation charges	106,943	107,277
Interest received	(262,166)	(290,550)
Interest paid	59,135	63,670
Decrease in stocks	14,194	58,571
Increase in debtors	(26,209)	(189,894)
Increase in creditors	1,740,375	115,991
Net cash provided by (used in) operating activities	3,652,011	1,378,002

## Notes to the Consolidated Financial Statements for the Year Ended 31 December 2016

## 1. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' EFA, the and the Companies Act 2006. The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value.

#### Reconciliation with previous Generally Accepted Accounting Practice

This is the first year of accounts affected by the new standards and the results for the year ending 31 December 2015 have been restated to be on a comparable basis.

In preparing the accounts, the Trustees have considered whether in applying the accounting policies required by FRS 102 and the SORP 2015 the restatement of corresponding amounts was required.

The opening fund balances at the date of transition have been restated due to the items outlined in the table below. The transition date was 1 January 2015 and in accordance with the requirements of FRS 102 a reconciliation of opening balances of the group is provided below:

#### Reconciliation of total funds as previously reported to total funds in accordance with FRS 102

Total funds as previously reported in accordance with UK GAAP Discounting of Loans to Centres due > 1 year Amendment to provision for potentially unrecoverable debts following discounting of Loans to Centres due > 1 year	31 December 2015 £ 22,282,280 (686,163) 5,423	1 January 2015 £ 20,751,364 (660,832) 60,480
Discounting of Loans from Centres due > 1 year Depreciation of Freehold property	96,170 (69,138)	49,586
Total funds restated in accordance with FRS 102	21,628,572	20,200,598
Reconciliation of net income for the year ended 31 December 2015		31 December 2015
Net income for the year ended 31 December 2015 as previously reported Interest receivable on discounting of Loans to Centres due > 1 year Interest payable on discounting of Loans to Centres due > 1 year Amendment to provision for potentially unrecoverable debts following		£ 1,593,165 208,311 (233,641)
discounting of Loans to Centres due > 1 year Interest receivable on discounting of Loans from Centres due > 1 year Interest payable on discounting of Loans from Centres due > 1 year Depreciation of Freehold property		(55,058) 81,681 (35,097) (69,138)
Net income reported under FRS 102		1,490,223

The principal changes in accounting policy that have been made in order to comply with FRS 102 are as follows: - FRS 102 requires Loans to/(from) Centres due > 1 year to be discounted

The charity has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 11 Financial Instruments paragraphs 11.41(b), 11.41(c), 11.41(e), 11.41(f), 11.42, 11.44, 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26, 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirement of Section 33 Related Party Disclosure paragraph 33.7.

## Notes to the Consolidated Financial Statements for the Year Ended 31 December 2016

### 1. ACCOUNTING POLICIES - continued

#### **Basis of consolidation**

The group financial statements consolidate the financial statements of the charitable company and its subsidiaries.

Subsidiary undertakings are included using the acquisition method of accounting. Under this method the group statement of financial activities includes the results of subsidiaries from the date of acquisition and to the date of sale outside the group in case of disposals of subsidiaries. The purchase consideration has been allocated to the assets and liabilities on the basis of fair value at the date of acquisition.

As permitted by Section 479A of the Companies Act 2006, New Kadampa Tradition KMC Spain S.L., Hotel Kadampa Holland B.V. and Kadampa School Project are exempt from the requirements of the Companies Act 2006 relating to the audit of their individual accounts.

### Significant judgements and estimates

Significant judgments and estimates made by trustees and management in preparing these financial statements which also have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- Effective interest rates for discounting of Loans due to/(from) Centres
- Depreciation and impairment of fixed assets

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Income received in advance of a festival, course, retreat or for provision of other specified service it is deferred until the criteria for income recognition are met.

### Donated goods, services and facilities

Donated goods, professional services and facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), general volunteer time is not recognised.

On receipt, donated goods, professional services and facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

#### Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

### Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### **Irrecoverable VAT**

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

### Grants payable

Grants offered subject to conditions which have not been met at the statement of financial position date are noted as a commitment but not accrued as expenditure.

## Notes to the Consolidated Financial Statements for the Year Ended 31 December 2016

## 1. ACCOUNTING POLICIES - continued

### Allocation and apportionment of costs

Support costs that cannot be directly attributed to a specific activity are apportioned across all relevant activities on the basis of time spent on each activity by NKT administrative employees.

## Goodwill

Goodwill, being the amount paid in connection with the acquisition of a business in 2005, is being amortised evenly over its estimated useful life of five years.

## Tangible fixed assets

Tangible fixed assets are capitalised at cost. The costs of property repairs, replacement and maintenance are written off as they are incurred. The charity only capitalises items costing more than £10,000.

Depreciation is provided so as to write off the cost of fixed assets to their estimated residual values over their expected useful lives, as follows:

Freehold property	-	Land is not depreciated
		Listed buildings - Straight line over 350 years
		Non-listed buildings - Straight line over 80 years
		Other land and buildings - Straight line over 25-50 years
Long leasehold	-	Straight line over 80 years, or lease period if shorter
Fixtures and fittings	-	15% on reducing balance
Motor vehicles	-	15% on reducing balance

Depreciation is charged on a monthly basis from the calendar month following acquisition or on the bringing into use of the asset, whichever is the later. A full month is charged in the month of disposal.

### Stocks

Stock is included at the lower of cost or net realisable value after making due allowance for obsolete and slow moving items. Donated items of stock are recognised at fair value which is the amount the charity would have been willing to pay for the items on the open market.

## Taxation

The charity is exempt from corporation tax on its charitable activities.

### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the statement of financial position date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

## Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 1. ACCOUNTING POLICIES - continued

### **Financial instruments**

The charity has adopted Sections 11 and 12 of FRS 102 in respect of financial instruments.

#### Financial assets

Basic financial assets, including trade and other receivables, cash and bank balances are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

Such assets are subsequently carried at amortised cost using the effective interest method. At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in income or expenditure.

If there is decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in income or expenditure.

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) despite having retained some significant risks and rewards of ownership, control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to an unrelated third party without imposing additional restrictions.

### Financial liabilities

Basic financial liabilities, including trade and other payables, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest.

### Impairment

At each reporting date fixed assets are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. If there is an indication of possible impairment, the recoverable amount of any affected asset is estimated and compared with its carrying amount. If estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in income or expenditure.

If an impairment loss subsequently reverses, the carry amount of the asset is increased to the revised estimate of its recoverable amount, but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately in income or expenditure.

### 2. DONATIONS AND LEGACIES

	2016	2015
	£	£
Donations	575,900	256,623

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 3. INVESTMENT INCOME

4.

Sale of furniture and IT equipme Deposit account interest Interest on Loans to Centres Interest on Loans from Centres	ent	2016 £ 20,632 435 261,731	2015 £ 558 208,311 81,681
		282,798	290,550
INCOME FROM CHARITABLE	ACTIVITIES		
Festivals Tharpa Publications Manjushri Centre Activities Shop and World Peace Cafe Kadampa Art Studio Activities International Properties Kadampa School Project Hotel Kadampa Holland B.V. New Kadampa Tradition KMC Spain S.L.	Activity International Festivals Tharpa Publications Manjushri Kadampa Meditation Centre Shop and World Peace Cafe Kadampa Art Studio and Internet International Properties Kadampa School Project Hotel Kadampa Holland B.V. New Kadampa Tradition KMC Spain S.L.	2016 £ 1,750,838 396,975 701,972 290,467 66,833 68,698 118,416 36,503 77,919	2015 £ 1,601,564 438,157 654,334 262,606 44,090 57,744 159,145 29,627 44,687
		3,508,621	3,291,954

## 5. CHARITABLE ACTIVITIES COSTS

	Direct costs	Grant funding of activities (See note 6)	Support costs (See note 7)	Totals
	£	£	£	£
International Festivals	488,126	-	6,692	494,818
Tharpa Publications	215,749	-	5,835	221,584
Manjushri Kadampa Meditation Centre	764,130	-	11,328	775,458
Kadampa Art Studio and Internet	151,201	-	2,924	154,125
International Properties	77,080	-	25,113	102,193
International Kadampa Development	250,380	-	(462,201)	(211,821)
Kadampa School Project	126,963	-	-	126,963
Hotel Kadampa Holland B.V.	53,836	-	-	53,836
New Kadampa Tradition KMC Spain S.L.	69,314	-	-	69,314
Grants Payable		475,040		475,040
	2,196,779	475,040	(410,309)	2,261,510

## 6. GRANTS PAYABLE

	2016	2015
	£	£
Grants Payable	475,040	32,829

## Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 6. GRANTS PAYABLE continued

The total grants paid to institutions during the year was as follows:

The total grante paid to motifatione damig the your mad ab follower.		
	2016	2015
	£	£
Gifts to Centres	475,040	32,829

Gifts to Centres include the following donations:

	2016	2015
	£	£
Small grants to Centres	24,504	32,829
Grants for Kadampa Art Studio	45,556	-
Donation to KMC France	254,980	-
Donation to Heruka KMC	150,000	
	475,040	32,829

## 7. SUPPORT COSTS

			Governance	
	Management	Finance	costs	Totals
	£	£	£	£
International Festivals	3,707	-	2,985	6,692
Tharpa Publications	2,120	2,287	1,428	5,835
Manjushri Kadampa Meditation Centre	6,275	-	5,053	11,328
Kadampa Art Studio and Internet	2,311	-	613	2,924
International Properties	-	-	25,113	25,113
International Kadampa Development	24,113		(486,314)	(462,201)
	38,526	2,287	<u>(451,122</u> )	<u>(410,309</u> )

Activity	Basis of allocation
Management	NKT administrative employees
Finance	NKT administrative employees
Governance costs	NKT administrative employees

## 8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2016	2015
	£	£
Depreciation - owned assets	108,628	108,943
Exchange (gains)/losses	<u>(505,623</u> )	181,966

## Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 9. AUDITORS' REMUNERATION

	2016 £	2015 £
Fees payable to the charity's auditors for the audit of the charity's financial statements	19,500	7,500
Total audit fees	19,500	7,500
Audit-related assurance services	10,000	5,024
Total non-audit fees	10,000	5,024
Total fees payable	29,500	12,524

### 10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2016 nor for the year ended 31 December 2015.

### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2016 nor for the year ended 31 December 2015.

## 11. STAFF COSTS

Wages and salaries	2016 £ 215,310	2015 £ 160,912
The average monthly number of employees during the year was as follows:		
Manjushri Centre Tharpa Publications Kadampa Art Studio and Hosting Support and Administration Kadampa Hotels and School	2016 7 3 11 9 4	2015 6 3 10 8 4
	34	31

No employees received emoluments in excess of £60,000.

All charity employees receive the same standard staff remuneration which applies across all departments and to all offices of the charity. The level of the standard staff remuneration of the charity accords with the principle of Buddhist practice through public service.

### Volunteers

All aspects of the day to day functioning of Manjushri KMC, Conishead Priory, are run by members of the residential community together with volunteers from the extended community in the local area. The support of the community, as an expression of their service to the public, means that the charity can operate with relatively low staff numbers.

## 12. SURPLUS OF PARENT CHARITY

As permitted by Section 408 of the Companies Act 2006, the Statement of Financial Activities of the parent charitable company is not presented in these financial statements. The parent charity's surplus for the year was  $\pounds 2,125,400$  (2015 -  $\pounds 1,577,452$ ).

## Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 13. COMPARATIVES FOR THE CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM	~	~	~
Donations and legacies Charitable activities	232,304	24,319	256,623
International Festivals Tharpa Publications	1,547,414 438,157	54,150	1,601,564 438,157
Manjushri Kadampa Meditation Centre	654,334	-	654,334
Shop and World Peace Cafe	224,212	- 38,394	262,606
Kadampa Art Studio and Internet	44,090	50,594	44,090
International Properties	57,744	-	57,744
Kadampa School Project	159,145	-	159,145
Hotel Kadampa Holland B.V.		-	
New Kadampa Tradition KMC Spain S.L.	29,627	-	29,627
New Radampa Tradition Rivic Spain S.L.	44,687	-	44,687
Investment income	290,550		290,550
Total	3,722,264	116,863	3,839,127
EXPENDITURE ON Charitable activities Grants Payable International Festivals Tharpa Publications Manjushri Kadampa Meditation Centre Kadampa Art Studio and Internet International Properties	32,829 407,640 217,711 631,024 117,204 53,868	14,863 3,656 3,911	32,829 422,503 221,367 634,935 117,204 53,864
International Kadampa Development Kadampa School Project	535,588 117,018	88,056	623,644 117,018
Hotel Kadampa Holland B.V.	43,303		43,303
New Kadampa Tradition KMC Spain S.L.	82,233	-	82,233
	02,200		02,200
Total	2,238,418	110,486	2,348,904
NET INCOME/(EXPENDITURE)	1,483,846	6,377	1,490,223
RECONCILIATION OF FUNDS			
As previously reported	17,822,271	3,097,562	20,919,833
Prior year adjustment	(719,236)	-	(719,236)
Exchange differences	(62,248)	-	(62,248)
As restated	17,040,787	3,097,562	20,138,349
TOTAL FUNDS CARRIED FORWARD	18,524,633	3,103,939	21,628,572

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 14. INTANGIBLE FIXED ASSETS

Group	Goodwill
<b>COST</b> At 1 January 2016 Exchange differences	£ 411,049 <u>8,621</u>
At 31 December 2016	419,670
AMORTISATION At 1 January 2016 Charge for year Exchange differences	391,698 6,391 5,605
At 31 December 2016	403,694
NET BOOK VALUE At 31 December 2016 At 31 December 2015	<u> </u>
Charity	Goodwill £
COST At 1 January 2016 and 31 December 2016	355,764
AMORTISATION At 1 January 2016 and 31 December 2016	355,764
NET BOOK VALUE At 31 December 2016	
At 31 December 2015	

# Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 15. TANGIBLE FIXED ASSETS

## Group

	Freehold property £	Long leasehold £	Improvements to property £	Fixtures and fittings £	Motor vehicles
<b>COST</b> At 1 January 2016 Additions Disposals Exchange differences	15,349,282 2,945,607 - 165,703	- 2,466,887 - -	343,136 46,323 - 53,508	319,519 - (9,924) 12,103	17,251 5,235 
At 31 December 2016	18,460,592	2,466,887	442,967	321,698	22,486
<b>DEPRECIATION</b> At 1 January 2016 Charge for year Eliminated on disposal Exchange differences At 31 December 2016	73,647 71,186 	- - - 	76,035 17,243 - 11,857 105,135	262,044 11,905 (2,044) 9,993 281,898	17,251 218 
NET BOOK VALUE At 31 December 2016 At 31 December 2015	<u>18,315,056</u> <u>15,275,635</u>	2,466,887	<u>337,832</u> 267,101	<u> </u>	5,017

	Totals £
COST At 1 January 2016 Additions Disposals Exchange differences	16,029,188 5,464,052 (9,924) 
At 31 December 2016	21,714,630
DEPRECIATION At 1 January 2016 Charge for year Eliminated on disposal Exchange differences At 31 December 2016	428,977 100,552 (2,044) 22,553 550,038
NET BOOK VALUE At 31 December 2016	21,164,592
At 31 December 2015	15,600,211

## Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 15. TANGIBLE FIXED ASSETS - continued

## Company

0007	Freehold property £	Long leasehold £	Fixtures and fittings £	Motor vehicles £	Totals £
<b>COST</b> At 1 January 2016 Additions	14,286,669 2,945,607	2,466,887	233,905	17,251 5,235	14,537,825 5,417,729
At 31 December 2016	17,232,276	2,466,887	233,905	22,486	19,955,554
<b>DEPRECIATION</b> At 1 January 2016 Charge for year	69,138 70,142		196,362 <u>5,632</u>	17,251 218	282,751 75,992
At 31 December 2016	139,280		201,994	17,469	358,743
NET BOOK VALUE At 31 December 2016	17,092,996	2,466,887	31,911	5,017	19,596,811
At 31 December 2015	14,217,531		37,543		14,255,074

## 16. FIXED ASSET INVESTMENTS

## Charity

MARKET VALUE	ur	Shares in group ndertakings £
At 1 January 2016 and 31 December 2016		21,278
NET BOOK VALUE At 31 December 2016		21,278
At 31 December 2015		21,278
The net book value of investments comprises:		
Investments in the UK	2016	2015
Investments outside the UK	21,278	21,278

The company's investments at the balance sheet date in the share capital of companies include the following:

### Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

#### 16. **FIXED ASSET INVESTMENTS - continued**

# New Kadampa Tradition KMC Spain S.L. Nature of business: Rental services

Class of share: Ordinary	% holding 100		
Aggregate capital and reserves (Loss) for the year		2016 £ (73,325) <u>(10,033</u> )	2015 £ (54,753) <u>(55,099</u> )
The summary results for the year were as follows:			
Gross income Expenditure Deficit		2016 £ 25,563 (35,596) (10,033)	2015 £ 23,330 (78,429) (55,099)
Hotel Kadampa Holland B.V. Nature of business: Hotel Services			
Class of share: Ordinary	% holding 100		
Aggregate capital and reserves (Loss) for the year		2016 £ (159,548) <u>(17,334</u> )	2015 £ (123,029) (13,675)
The summary results for the year were as follows:			
Gross income Expenditure Deficit		2016 £ 36,503 	2015 £ 29,627 _(43,302) _(13,675)
		_	

### Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

#### 16. **FIXED ASSET INVESTMENTS - continued**

# Kadampa School Project (limited by guarantee) Nature of business: School

17.

18.

Class of share: Member	% holding 100		
		2016 £	2015 £
Aggregate capital and reserves (Loss)/profit for the year		12,868 (879)	13,747 627
The summary results for the year were as follows:			
		2016 £	2015 £
Gross income Expenditure		140,084 (140,963)	159,145 (158,518)
Surplus/(Deficit)		(879)	627
STOCKS			
Group		2016	2015
Goods for resale		£ 300,547	£ <u>314,741</u>
Charity			
		2016 £	2015 £
Goods for resale		270,998	288,786
DEBTORS			
Group		0010	0015
		2016 £	2015 £
Amounts falling due within one year: Trade debtors		177,302	246,911
Loans to Centres Other debtors		2,582,220 28,502	1,824,875 3,762
VAT Prepayments and accrued income		1,227 21,889	47,823
		2,811,140	2,123,371

## Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 18. DEBTORS - continued

## Group - continued

Amounts falling due after more than one year: Loans to Centres	1,669,591	2,331,151
Aggregate amounts	4,480,731	4,454,522

Loans to Centres are stated after taking into consideration provisions against potentially unrecoverable debts of £39,412 (2015 - £43,502).

Charity		
,	2016	2015
	£	£
Amounts falling due within one year:		
Trade debtors	154,227	192,200
Loans to Centres	3,671,283	1,861,046
Amounts owed by group undertakings	-	3,401
Other debtors	-	794
VAT	1,227	-
Prepayments and accrued income	21,889	47,823
	3,848,626	2,105,264
Amounts falling due after more than one year: Loans to Centres	1,669,591	3,133,675
Aggregate amounts	5,518,217	5,238,939

Loans to Centres are stated after taking into consideration provisions against potentially unrecoverable debts of  $\pounds 186,216$  (2015 -  $\pounds 736,835$ ).

## 19. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

Group		
·	2016	2015
	£	£
Bank loans and overdrafts (see note 21)	163,867	151,834
Trade creditors	107,684	91,501
Tax		26,779
VAT	-	4,960
Social security and other taxes	4,582	1,936
Other creditors	2,581,668	297,649
Accruals and deferred income	88,325	73,206
	2,946,126	647,865
Charity		
onanty	2016	2015
	£	2013 £
Park loops and everdrafts (ass note 21)	-	
Bank loans and overdrafts (see note 21) Trade creditors	117,859	112,990
	85,384	29,780
VAT	-	4,960
Other creditors	2,357,030	212,351
Accruals and deferred income	80,656	59,674
	2,640,929	419,755

## Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 20. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

## Group

21.

Group Bank loans (see note 21) Other creditors Other creditors more than 5 years	2016 £ 1,959,296  1,959,296	2015 £ 2,051,321 287,534 258,319 2,597,174
Charity	2016	2015
Bank loans (see note 21) Other creditors Other creditors more than 5 years	£ 1,436,175 _ 	£ 1,558,583 135,511 258,319
	1,436,175	1,952,413
LOANS		
An analysis of the maturity of loans is given below:		
Group		
Amounte felling due within one year on demands	2016 £	2015 £
Amounts falling due within one year on demand: Bank loans	163,867	151,834
Amounts falling between one and two years: Bank loans 1-2 years	171,683	159,153
Amounts falling due between two and five years: Bank loans 2-5 years	561,944	521,377
Amounts falling due in more than five years:		
Repayable by instalments: Bank loans more than 5 years by instalments	1,225,669	1,370,791

## Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 21. LOANS - continued

Charity

Amounts falling due within one year on demand:	2016 £	2015 £
Bank loans	117,859	112,990
Amounts falling between one and two years: Bank loans 1-2 years	123,617	118,669
Amounts falling due between two and five years: Bank loans 2-5 years	405,401	390,080
Amounts falling due in more than five years:		
Repayable by instalments: Bank loans more than 5 years by instalments	907,157	1,049,834

## 22. SECURED DEBTS

The following secured debts are included within creditors:

## Group

	2016 £	2015 £
Bank loans	2,123,163	2,203,155

Properties with a net book value of £8,171,225 have been pledged as security against secured debts.

## Charity

	2016	2015
	£	£
Bank loans	1,554,034	1,671,573

Properties with a net book value of £7,113,122 have been pledged as security against secured debts.

## Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 23. MOVEMENT IN FUNDS

Group

	1	Net movement	
	At 1.1.16 £	in funds £	At 31.12.16 £
Unrestricted funds General funds Designated Funds	15,653,126 2,871,507	2,260,137	17,913,263 2,871,507
	18,524,633	2,260,137	20,784,770
Restricted funds			
International Temple Projects	2,044,881	-	2,044,881
Main Building Fund	473,191	-	473,191
Temple Fund	503,456	-	503,456
Statue Fund	39,649	-	39,649
Other Funds	42,762	(7,989)	34,773
	3,103,939	(7,989)	3,095,950
TOTAL FUNDS	21,628,572	2,252,148	23,880,720

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Exchange differences £	Movement in funds £
Unrestricted funds General funds	4,103,230	(1,989,432)	146,339	2,260,137
<b>Restricted funds</b> Marseille Fund Other Funds	254,980 9,109	(254,980) (17,098)	-	(7,989)
	264,089	(272,078)	<u> </u>	(7,989)
TOTAL FUNDS	4,367,319	(2,261,510)	146,339	2,252,148

#### Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

#### 23. **MOVEMENT IN FUNDS - continued**

Charity

	Net movement			
	At 1.1.16 £	in funds £	At 31.12.16 £	
Unrestricted funds General funds Designated Funds	15,773,698 2,871,507	2,133,389	17,907,087 2,871,507	
	18,645,205	2,133,389	20,778,594	
Restricted funds				
International Temple Projects	2,064,050	-	2,064,050	
Main Building Fund	473,191	-	473,191	
Temple Fund	503,456	-	503,456	
Statue Fund	39,649	-	39,649	
Other Funds	42,762	(7,989)	34,773	
	3,123,108	(7,989)	3,115,119	
TOTAL FUNDS	21,768,313	2,125,400	23,893,713	
	21,700,010	2,120,400	20,000,710	

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General funds	3,937,999	(1,804,610)	2,133,389
Restricted funds Marseille Fund Other Funds	254,980 9,109	(254,980) (17,098)	(7,989)
	264,089	(272,078)	(7,989)
TOTAL FUNDS	4,202,088	(2,076,688)	2,125,400

## **Restricted Income Funds**

#### International Temple Project

The International Temple Project is to introduce the Buddhist Faith of the New Kadampa Tradition publicly, and in particular to exemplify Buddhist practice through public service.

### The Main Building Fund

The Main Building Fund is to account for monies received specifically for the restoration of the buildings at Conishead Priory.

#### The Temple Fund

The Temple Fund is to provide funds to construct the Buddhist Temple at Conishead Priory which is now complete.

Paris Fund The Paris Fund is to provide funds to purchase and renovate a property in Paris (France), which will serve as the base for KMC Paris.

#### Marseilles Fund

The Marseilles Fund is to provide funds to purchase a property in Marseilles (France), which will serve as the base for KMC Marseilles.

Notes to the Consolidated Financial Statements - continued for the Year Ended 31 December 2016

## 23. MOVEMENT IN FUNDS - continued

## Other Funds

Other Funds are to account for monies received in respect of small projects.

## **Unrestricted Income Funds**

### Designated ITP Fund

The designated ITP fund represents funds that the trustees have put aside from general funds to aid the International Temple Project.

## General Fund

The general unrestricted fund represents free funds of the charity which can be applied at the discretion of the trustees.

## 24. CONTINGENT LIABILITIES

The charity has guaranteed the repayment of a bank loan for one of its subsidiaries if the subsidiary is in default which currently it is not. The amount outstanding on the loan at 31 December 2016 was \$576,890 (2015: \$531,584).

The charity has guaranteed the payment of all the debts of the Kadampa School Project, a wholly owned subsidiary, if the company is in default.

## 25. RELATED PARTY DISCLOSURES

The charitable company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Transactions with related parties outside of the group are as follows:

## **KMC France and Bodhichitta IRC**

Members

KMC France and Bodhichitta IRC operate from premises in France owned by NKT-IKBU. Rent of £57,793 (2015: £59,395) has been charged on this property.

## KMC Germany and Tharpaland IRC

Members

KMC Germany and Tharpaland IRC operate from premises in Germany owned by NKT-IKBU on a rent-free basis.

## **KMC Singapore**

Member

KMC Singapore operate from premises in Singapore owned by NKT-IKBU on a rent-free basis.

## KMC London

Member

KMC London operate from premises in the United Kingdom owned by NKT-IKBU on a rent-free basis.

### Key management personnel compensation

The total key management personnel compensation for the year was £21,858 (2015: £15,280).

## 26. ULTIMATE CONTROLLING PARTY

The charity is controlled by its members.

## Reconciliation of Consolidated Income and Expenditure for the Year Ended 31 December 2015

	Notes	UK GAAP £	Effect of transition to FRS 102 £	FRS 102 £
INCOME AND ENDOWMENTS FROM Donations and legacies Charitable activities Investment income		256,623 3,291,954 558	289,992	256,623 3,291,954 290,550
Total		3,549,135	289,992	3,839,127
EXPENDITURE ON Charitable activities		1,955,970	392,934	2,348,904
NET INCOME/(EXPENDITURE)		1,593,165	(102,942)	1,490,223

## Reconciliation of Consolidated Funds At 1 January 2015 (Date of Transition to FRS 102)

FIXED ASSETS Intangible assets Tangible assets	Notes	UK GAAP £ 26,415 15,485,804	Effect of transition to FRS 102 £	FRS 102 £ 26,415 15,485,804
		15,512,219	-	15,512,219
CURRENT ASSETS Stocks Debtors Cash at bank		373,312 4,860,359 <u>3,365,528</u> 8,599,199	(600,352) 	373,312 4,260,007 <u>3,365,528</u> 7,998,847
CREDITORS Amounts falling due within one year		(573,846)	-	(573,846)
NET CURRENT ASSETS/(LIABILITIES)		8,025,353	(600,352)	7,425,001
TOTAL ASSETS LESS CURRENT LIABILITIES		23,537,572	(600,352)	22,937,220
<b>CREDITORS</b> Amounts falling due after more than one year		(2,786,208)	49,586	(2,736,622)
		20,751,364	(550,766)	20,200,598
FUNDS Unrestricted funds Restricted funds		17,653,802 3,097,562	(550,766)	17,103,036 3,097,562
TOTAL FUNDS		20,751,364	(550,766)	20,200,598

## Reconciliation of Consolidated Funds At 31 December 2015

FIXED ASSETS Intangible assets	Notes	UK GAAP £ 19,351	Effect of transition to FRS 102 £	FRS 102 £ 19,351
Tangible assets		15,669,349	(69,138)	15,600,211
Total		15,688,700	(69,138)	15,619,562
CURRENT ASSETS Stocks Debtors Cash at bank		314,741 5,130,302 <u>4,484,786</u> 9,929,829	(680,740) 	314,741 4,449,562 4,484,786 9,249,089
<b>CREDITORS</b> Amounts falling due within one year		(642,905)		(642,905)
NET CURRENT ASSETS/(LIABILITIES)		9,286,924	(680,740)	8,606,184
TOTAL ASSETS LESS CURRENT LIABILITIES		24,975,624	(749,878)	24,225,746
<b>CREDITORS</b> Amounts falling due after more than one year		(2,693,344)	96,170	(2,597,174)
NET ASSETS		22,282,280	(653,708)	21,628,572
FUNDS Unrestricted funds Restricted funds		19,178,341 3,103,939	(653,708)	18,524,633 3,103,939
TOTAL FUNDS		22,282,280	(653,708)	21,628,572