



The Anglican Consultative Council

(A Charitable Company limited by guarantee)

Report and Financial Statements

for the year to

31 December 2016

Registered Charity No. 1137273
Company No. 7311767

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The Anglican Consultative Council Report and Financial Statements for the year to 31 December 2016

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The Anglican Consultative Council

Reference and Administrative Details of the Charity, its Trustees and Advisors

Constitution

The Anglican Consultative Council (ACC) is a charity registered in England and Wales, registration number 1137273 and a company limited by guarantee, registration number 7311767. It was established by constitution subscribed to by the member churches of the Anglican Communion on 12 July 2010. The activities of the new charitable company started on 1 January 2011 upon transfer of the net assets and liabilities from the old unincorporated charity, registration number 27659.

Trustees

The Trustees, who are the members of the Standing Committee of the ACC, are incorporated under the Charitable Trustees Incorporation Act 1872. Those acting as Trustees during the year to 31 December 2016 and at the date of signing this report were the following:

Holding office throughout the year

The Most Revd and Rt Hon Justin Welby
The Most Revd Dr Paul Kwong
The Rt Revd Eraste Bigirimana
Louisa Mojela

Holding office until 15 January 2016

The Most Revd Dr Katharine Jefferts Schori
The Most Revd Samuel Azariah
The Most Revd David Chillingworth
The Most Revd Dr Daniel Deng Bul Yak

Holding office until 18 April 2016

The Rt Revd Dr James Tengatenga
Canon Elizabeth Paver
The Rt Revd Dr Ian Douglas
Helen Biggin
Professor Joanildo Burity
The Revd Dr Sarah Macneil
Samuel Mukunya

Appointed 15 January 2016

The Most Revd Dr Mouneer Anis
The Most Revd Dr Richard Clarke
The Most Revd Dr Philip Freier
The Most Revd and The Hon Dr John Holder
The Most Revd Thabo Makgoba

Appointed 18 April 2016

Margaret Swinson
The Rt Revd Jane Alexander
Mr Alistair Dinnie
Mr Jeroham Melendez
The Revd Nigel Pope
The Rt Revd Joel Waweru Mwangi

Officers of the Anglican Consultative Council

President	The Most Revd & Rt Hon Justin Welby Archbishop of Canterbury	
Chairman	The Rt Revd Dr James Tengatenga The Most Revd Dr Paul Kwong	(Until April 2016) (From April 2016)
Vice Chairman	Canon Elizabeth Paver Margaret Swinson	(Until April 2016) (From April 2016)
Chairman of Inter-Anglican Finance and Administration Committee	Canon Elizabeth Paver Margaret Swinson	(Until April 2016) (From April 2016)
Secretary General	The Most Revd Dr Josiah Idowu-Fearon	
Registered Office	St Andrew's House 16 Tavistock Crescent Westbourne Park London W11 1AP, UK	
Auditors	Mazars LLP Chartered Accountants & Statutory Auditors Times House Throwley Way Sutton SM1 4JQ, UK	
Solicitors	Winckworth Sherwood 16 Beaumont Street Oxford OX1 2LX, UK	
Bankers	The Royal Bank of Scotland Plc, 49 Charing Cross, London, SW1A 2DX, UK Bankers Trust Private Banking, New York, USA 345 Park Avenue, Floor 27, New York, NY 10154, USA	
Investment Managers	CCLA Investment Management Ltd 85 Queen Victoria Street London EC4V 4ET	

Annual Report of the Trustees

The Trustees are pleased to present their Report and Financial Statements for the year to 31 December 2016.

Deriving from the ancient Celtic and Saxon churches of the British Isles, Anglicanism found its distinctive identity in the sixteenth and seventeenth century Reformation, when the separate Church of England, along with the Church of Ireland and the Scottish Episcopal Church, came into being. At the time of the American Revolution, an autonomous Episcopal Church was founded in the United States, and later Anglican or Episcopal churches were founded across the globe as a result of the missionary movements of the eighteenth and nineteenth centuries. Many of these were given autonomy as provinces in the course of the nineteenth and twentieth centuries. In South Asia, the United Churches, formed between Anglican and several Protestant traditions, also joined the Anglican Communion, as did churches elsewhere such as the Spanish Episcopal Reformed Church and the Lusitanian Church of Portugal.

Today, the Anglican Communion consists of an estimated 85 million Christians who are members of 34 provinces (35 as of July 2017), four United Churches, and six other churches, spread across the globe.

Structure, Governance and Management

The churches of the Anglican Communion are held together by bonds of affection and common loyalty, expressed through links with the **Archbishop of Canterbury** as the Focus for Unity, and the *Instruments of Communion*: **The Lambeth Conference; The Primates' Meeting; The Anglican Consultative Council.**

- **The Archbishop of Canterbury:** The Churches are all in communion with the See of Canterbury in the Church of England, and thus the Archbishop of Canterbury in his person and ministry is the unique focus of Anglican unity. He calls the Lambeth Conference and Primates' Meeting, and is President of the Anglican Consultative Council. The 105th Archbishop of Canterbury in succession to St Augustine, The Most Revd and Rt Hon Justin Welby, was enthroned in March 2013.
- **The Lambeth Conference:** Every ten years or so, the Archbishop of Canterbury invites the bishops of the Anglican Communion to join with him in prayer, study and discernment, normally at Canterbury Cathedral and the campus of the University of Kent. Over 650 bishops were welcomed to the last Lambeth Conference in 2008.
- **The Primates' Meeting:** Since 1979 the Archbishop of Canterbury has invited the primates (ie the presiding bishop, archbishop or moderator) of the 38 provinces to join him in regular meetings for consultation, prayer and reflection on theological, social and international matters.
- **The Anglican Consultative Council:** In 1968 the bishops of the Lambeth Conference requested the establishment of a body representative of all sections of the churches (bishops, clergy and laity) to co-ordinate international Anglican ecumenical and mission work. With the consent of the legislative bodies of all the provinces, the Anglican Consultative Council (ACC) was established in 1971, and has met regularly since.

The governing document of the ACC is the *Constitution* to which the member churches of the Anglican Communion subscribe. As the only Instrument of Communion with a constitution, the ACC exercises functions on behalf of the other Instruments as well as on its own behalf, mainly the employment of staff at the Anglican Communion Office and the holding of funds.

Both the ACC and the Primates' Meeting elect a standing committee from among their own number. In a recent change to the Constitution of the ACC, and in an effort to draw the Instruments closer together and strengthen the common life of the Communion, the members of the Primates' Standing Committee were made *ex-officio* members of ACC and of its Standing Committee. This Standing Committee meets annually, and its members for the time being are the trustees of the ACC. Procedures have been put in place to ensure that the Trustees are made aware of their responsibilities at their first meeting.

The Trustees are aware of the complexity of the relationships with other organisations within the Anglican Communion. Of particular significance is the common interest in pursuit of its charitable objectives that the ACC shares with the Lambeth Conference Company because the Lambeth Conference is one of the Instruments of Communion. ACC resumed financial contributions to the Lambeth Conference in 2009.

The Trustees consider the Board of Trustees and the Secretary General comprise the key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day to day basis.

The Anglican Communion Office, based in London, is the permanent secretariat for the Instruments of Communion. The secretariat is responsible for organising all meetings of the conciliar Instruments of Communion, as well as organising and supporting the Commissions, working parties and Networks of the Communion as appropriate. Funding comes from the Inter-Anglican budget to which all member churches contribute according to their means. Member churches are also invited to contribute to special projects, such as the Personal Emergencies Fund and various other projects and emergencies that arise.

The Anglican Communion Office is based at St Andrew's House, London, under the leadership of the Secretary General. In addition to its offices, St Andrew's House offers a small number of rooms as accommodation for visitors.

Public Benefit

The Trustees believe that the Christian faith is of benefit to individuals and to society since it works towards a holistic vision of a transformed and peace-filled community and the flourishing of humankind and all creation. The stated objective of the ACC is 'to advance the Christian religion and in particular to promote the unity and purposes of the Churches of the Anglican Communion in mission and evangelism, ecumenical relations, communication, administration and finance'. In pursuing this objective the ACC serves the Anglican Communion's life and work within God's mission. The Communion has set out its understanding of this life and work in its *Five Marks of Mission*:

- to proclaim the Good News of the Kingdom;
- to teach, baptise and nurture new believers;
- to respond to human need by loving service;
- to seek to transform unjust structures of society, to challenge violence of every kind and to pursue peace and reconciliation;
- and to safeguard the integrity of creation and sustain and renew the life of the earth.

These *Five Marks of Mission* serve as a guide and help the churches within the Communion to live out mission in their local contexts and in a variety of ways.

In preparing this report the Trustees have complied with their duty to have due regard to the public benefit guidance published by the Charity Commission.

Risk Management

During the year the Board of Trustees reviewed the risks to which the charity is exposed and was pleased to note the improvements that had been made since the previous review in the areas of governance and financial viability. The 2016 review considered key risks in relation to its operations, reviewed current controls and identified areas where controls could be improved. Procedures will be introduced to manage and reduce the risks identified, and to ensure that further reviews take place regularly.

The financial climate remains challenging prompting a review of expenditure to identify savings needed to accommodate the current economic environment. The Anglican Alliance is devoting resources to raising funds to complement existing donors and expand its work. In addition, during September 2017 the ACC's Trustees agreed that an exceptional grant of £72,526 will be made to the Anglican Alliance during 2017, in order to return the General fund from deficit to surplus.

The Trustees have prioritised spending in keeping with both existing and new sources of funding.

A review of communications highlighted the need to raise awareness of the ACC's plans and activities throughout the Communion, and this area of operation has been strengthened as set out later in the report.

Objectives, Achievements and Activities

The ACC has been constituted to facilitate, *inter alia*, the co-operative work of the member churches of the Anglican Communion, to consult about developments in the provinces, to develop agreed Anglican policies in the world mission of the Church and to encourage and guide Anglican participation in ecumenical dialogue and inter faith work at an international level.

The Anglican Communion Office

In order to serve best the aims of the ACC as set out in its Constitution, and all the Instruments of Communion, the work of the Anglican Communion Office, under the direction of the Secretary General, The Most Rev. Josiah Idowu-Fearon (Ph.D), is divided into eight departments. These are:

- The Secretary General's Office
- Communications
- Finance and Administration
- Mission
- Theological Studies
- Unity, Faith and Order
- Women in Church and Society
- Anglican Communion Office at the United Nations

The Secretary General's Office

The Instruments of Communion

The Secretary General's Office is responsible for the leadership and management of the work of the Anglican Communion Office and for carrying forward the meetings and programmatic work of the ACC, the Standing Committee, the Primates' Meeting and the Lambeth Conference.

The Most Reverend Josiah Idowu-Fearon was recruited to the role of Secretary General in 2015 and took up his appointment half way through that year. 2016 was the first full year of Archbishop Josiah's incumbency of the office of Secretary General.

A key role of the Anglican Communion Office and the Secretary General's office in particular, is to facilitate the Instruments of Communion. 2016 started with a gathering of Primates' at Canterbury to share fellowship and to address difficulties for the Communion over the decision of the Episcopal Church to amend its marriage canon. This gathering established the Archbishops' Task Group that met subsequently in the year to pursue strategies for those holding disparate views within the Communion to walk together.

In line with its three year schedule, the sixteenth meeting of the ACC took place in Lusaka in April with the theme *Intentional Discipleship in a World of Differences*. As at all previous meetings the ACC received a wide range of reports and presentations on life and ministry within the Communion. ACC passed a wide range of resolutions that continued key themes in the life of the Communion and set out a series of work streams for initiatives to further develop the Communion. The next ACC is planned for 2019.

Standing Committee met in Lusaka immediately before the ACC. Following elections the new ACC met immediately afterwards and made appointment decisions to the various committees, commissions etc.

Servicing and supporting all of these meetings is a major component of the work of the ACO and it is a privilege for the Secretary General and all ACO staff to meet colleagues from around the Communion through these meetings.

The least frequent Instrument of Communion is the Lambeth Conference. In 2016 it was proposed by the Archbishop of Canterbury that that next Lambeth Conference would be called in 2020 and this was accepted and welcomed by the Primates' Meeting and the ACC. By the end of 2016 early steps had been taken to establish the organisation required for the panning of the Conference, with the setting up of a Design Group under the Chairmanship of the Archbishop of Cape Town and plans to recruit a Chief Executive Officer for the Lambeth Conference Company, effectively to serve as Conference Director.

The diplomatic and representational role of the Secretary General

An important part of the role of the Secretary General is to visit widely within the Provinces of the Communion with a mission of encouragement, learning, prayer and fellowship. During 2016 Archbishop Josiah made visits to every continent, several on many occasions. As the differences and divisions in the Communion create challenges, visiting and engaging with those holding the widest variety of views is highly important. This personal mission has driven the allocation of the Secretary General's time and led to his developing a unique understanding and perspective on the state of Anglican churches throughout the Communion.

Anglican Communion Office

The Anglican Communion Office comprises a relatively small but highly committed team of individuals striving to support the Communion and fulfils the work mandated through the ACC. There is a constant tension between the amount of work to be undertaken and the resources available, almost always leading to compromise.

The significant external focus of the Secretary General has been recognise during 2016, leading to a decision to appoint, early in 2017 a senior staff member to provide leadership and management to the staff team in the role of Chief Operating Officer.

Communications

The biggest change in the department this year was the appointment of a new Director for Communications, Adrian Butcher, a former journalist with BBC News. He joined at the end of March. A freelance journalist, Gavin Drake, had been appointed Interim Editor of the Anglican Communion News Service (ACNS) in late 2015. He continued to oversee the daily bulletins posted on the ACNS website. Another freelance, Rachel Farmer, edited the quarterly magazine, *Anglican World*. At the end of 2016, a Communications Officer was recruited. Bernadette Kehoe, a former BBC World producer, assumes editorial responsibility for ACNS and *Anglican World* from January 2017.

Engaging with audiences

Work continues to engage with audiences across a range of platforms. The ACNS website has more than 1,000 hits a day and more than 6,500 subscribers receive the daily news bulletin, which provides links to the main stories on ACNS. We have more than 17,000 followers on Twitter and over 11,000 "likes" on Facebook. Our videos are seen by up to 1,500 viewers on YouTube. All of these audiences are growing. *Anglican World* has around 850 subscribers. Research was undertaken to examine what makes the magazine attractive and what else it could offer. More work will be done in 2017 to increase readership. Work will also be carried out in 2017 into translating more material on the website so that it is more accessible to non-English speakers. ACNS regularly runs stories about Communion life from across the world. In 2016 that included places as diverse as South Sudan, Pakistan, Uruguay and Fiji.

Major stories

There were a number of significant stories and events during 2016 in which Communications played a significant role. At the Anglican Consultative Council in Lusaka, Archdeacon Paul Fehleley from Canada led the team as a consultant, because Adrian had joined only a week earlier. There was considerable output: daily news stories for the website; videos were commissioned and filmed (including some in Spanish, French, Cantonese and Portuguese); three press conferences were organised. A selection of stories, photographs and videos were later sent to all ACC members. Adrian and Paul also handled a separate, highly sensitive story about the Archbishop of Canterbury's family – providing a television interview for a worldwide audience.

Other significant stories included IARCCUM in Canterbury and Rome; the 200th anniversary of the Madhya Kerala diocese in south India and the enthronement of several Primates in Africa. A freelance videographer was commissioned to film the installation of the new Primate in Kenya.

Collaboration with others

A significant development has been the growing links with other Anglican agencies. The department has collaborated with CMS, the Mothers' Union, the Mission to Seafarers and UPSG. Adrian has organised a one-day conference with communicators from those agencies in January 2017 to explore possible ways to work together in future to make the most of tight budgets under which everyone works. There are plans to jointly commission with the MU a film about the United Nations Commission on the Status of Women in March 2017. In addition the department continues to work with others such as communicators within TEC, WCC and WACC.

Continuing Indaba

Continuing Indaba is a programme designed to enable mutual listening in the Anglican Communion. Continuing Indaba was mandated by ACC-14. *Indaba* is a Zulu word describing a community process for discernment on matters of significance. Such processes are common throughout Africa, Asia, the Pacific islands and the indigenous peoples of the Americas. Their aim is to further community life, not to solve issues. The project came to a successful conclusion early in 2016 and strands of the work are taken up by the Peace and Justice Network of the Communion.

Finance and Administration

The Finance and Administration Department has responsibility for financial matters, staff issues and services provided by the Anglican Communion Office such as provision for travel, organisation of meetings and the upkeep and maintenance of St Andrew's House.

Mission

*The best decision anyone can ever make, at any point in life,
in any circumstances, whoever they are, wherever they are,
is to become a disciple of Jesus Christ – Archbishop Justin Welby*

The Mission Department continues to strive to monitor the **world mission trends** and connecting with Anglican Communion and ecumenical mission realities in a rapidly changing world.

The key priority of Intentional Discipleship for the Mission Department and the Anglican Communion, shaped at the ACC-16 meeting in Lusaka in April, reflects such discernment from the changing world mission trends in the world and wider Christian family.

The past year saw the conclusion of the work of the Anglican Witness Core Group. In receiving the report, the ACC-16 “acknowledged with gratitude the work of the Anglican Witness Core Group accomplished in the last six years and particularly the work of advancing discipleship.”¹

The ACC-16 went further and called on “every province, diocese and parish in the Anglican Communion to adopt a clear focus on intentional discipleship and to produce resources to equip and enable the whole church to be effective in making new disciples of Jesus Christ” and asked “the Standing Committee to work with the Secretary General and Mission Department to effect a Season of Intentional Discipleship for a period covering ACCs 16, 17,18; and report back at ACC-17 on progress.”

The Book Report, *Intentional Discipleship and Disciple-Making: An Anglican Guide to Christian Life and Formation*, was published ahead of the ACC-16 both in hard copy as well as in PDF file, making it more and widely accessible, and will be translated in Spanish, Portuguese and other languages.

The **web resource** hub has been re-configured over the past year as was anticipated and most of it migrated from the Anglican Witness website to the ACO website and the former will be completely reconfigure with more links to the discipleship resources, and will continue to use the website for closed next year.

The year in review also saw the Anglican Communion **Youth & Children Award** launched at the ACC-16 and awarded to two youth discipleship initiatives, a ‘successful initiative’ in Rwanda and an ‘emerging initiative’ in Kenya, respectively. Kenya received a grant of £10,000 to support the new initiative that supports discipleship among university students. More will be shared on this front in next year’s report.

Looking forward to next year, putting together a framework for implementing and advancing the Season of Intentional Discipleship in the Anglican Communion for the next ten years or so will be a major priority for the Mission Department. This puts the **Five Marks of Mission** at the centre of the Anglican Communion’s understanding of the holistic/integral mission of the Triune God.

Along with overseeing ACC-16 resolutions of Youth and their representation in the decision making structures of the Anglican Communion provinces, there will be focus on supporting formation of new and exiting Companion (Partnership) links, and foster mutual interdependent relationships to enrich local and global mission continues to underpin the ethos and work of the Mission Department.

¹ ACC-16 Resolution 16.01

Theological Studies; The Bible in the Life of the Church

The Bible in the Life of the Church project mandated by ACC-14 published the report on phase 1 of its work *Deep Engagement; Fresh Discovery* in November 2012. The report contained over 50 electronic files on an accompanying memory stick offering educational resources to aid our engagement with Scripture. This report is now available electronically on *Kindle, Nook* and *iTunes*.

The work in this area came to a conclusion in 2016 with the launch of the full package of resources which was made widely available across the Communion in both printed and electronic forms. There are over 100 educational resources for encouraging a deeper engagement with Scripture across the Communion. The work will be further developed through the offices of a new appointment at the Anglican Communion Office of a Director for TEAC.

Unity, Faith and Order

Unity, Faith and Order serves the Anglican Communion's commitment to the visible unity of the Church, together with the intra-Anglican conversations about life in communion. Both stem from the same source: the prayer of our Lord Jesus Christ that his disciples may be one, so that the world may believe (John 17.21). The Anglican approach to achieving such unity is summarised in the "Four Principles of Anglican Engagement in Ecumenism" adopted by ACC-14 in Jamaica (2009):

1. *The Goal:* the full organic unity of the Church
2. *The Task:* recognising and receiving the Church in one another
3. *The Process:* unity by stages
4. *The Content:* common faith, sacraments and ministry

Unity, Faith and Order equips and supports all the bilateral ecumenical and full communion dialogues in which the Anglican Communion is engaged at the international level. It monitors developments in other churches, and ensures Anglican representation as appropriate to other world communions. The Anglican Communion is engaged in dialogues with the Lutheran, Methodist, Orthodox, Oriental Orthodox, Roman Catholic, and Reformed Churches. Topics range from theological anthropology to ecclesiology, ethics, Christology and Pneumatology, mission, and the nature of communion.

In 2016 an historic agreement was reached on the Holy Spirit and the mission of the Church by the Anglican-Oriental Orthodox dialogue. The Anglican-Orthodox dialogue began its common study on moral theology, beginning with end of life issues. The Anglican-Roman Catholic relationship celebrated 50 years in 2016. The International Anglican-Roman Catholic Commission on Unity and Mission (IARCCUM) met for the first time in Canterbury and Rome as part of the 50th anniversary celebrations. A Common Declaration was signed by Archbishop Just and Pope Benedict. The Anglican-Lutheran International Coordinating Committee concluded its five-year mandate; a common resource for the commemoration of 2017 was prepared. The International Reformed-Anglican Dialogue met to continue its common reflection on the Church as communion. There is ongoing commitment to common mission with those churches that are in full communion with the Anglican Communion, most notably with the Old Catholic Churches of the Union of Utrecht, as well as the Mar Thoma Syrian Church, and the Iglesia Filipina Independiente.

Unity, Faith and Order equips and supports the work of the Inter-Anglican Standing Commission on Unity, Faith and Order (IASCUFO), a privileged forum that harvests the riches of ecumenical dialogue, and places them in dialogue with intra-Anglican dialogue on life as a communion of Churches. IASCUFO meets annually to engage in theological work to strengthen the life of the Anglican Communion, including the study of the Instruments of Communion and analysis of life as a communion of Churches.

On behalf of the Standing Committee, it monitors the reception of the Anglican Communion Covenant. It reviews the work of the ecumenical dialogues to ensure consistency among them and advises on their reception. In 2016 IASCUFO met in Cyprus, where it engaged with the Diocese of Cyprus and the Gulf.

ACC-16 produced eleven resolutions within the area of Unity, Faith and Order. These resolutions included the welcoming of three agreed statements from our bilateral dialogues with Orthodox, Oriental Orthodox and Methodist churches. It passed a resolution affirming the substance of the Joint Declaration on the Doctrine of Justification from the Lutheran-Roman Catholic dialogue; this resolution forms part of the Anglican Communion's contribution to the 2017 commemoration.

Unity, Faith and Order since 2015 includes two Networks: the Inter-Anglican Liturgical Consultation and the Anglican Communion Legal Advisers Network.

Women in Church and Society

The Director for Women in Church and Society has worked with women and men in the Anglican Communion to promote and enable the full inclusion of women's gifts, voices and concerns in the structures and decision-making processes of the Anglican Communion and in participating in God's mission in the world. The Director has related closely with the International Anglican Women's Network and other networks and bodies within and beyond the Communion in encouraging awareness, theological reflection and responses to issues of gender justice. She has also engaged with the Communion's ecumenical partners for joint action, for example, for the Sixteen Days of Activism against Gender based Violence, and with the international Side by Side faith movement for gender justice which has increased capacity to raise awareness and act for just relationships between women and men, girls and boys in all our communities.

The Networks of the Anglican Communion

The Anglican Communion has 12 international, themed Networks: Environmental; Women; Peace and Justice; Family; Francophone; Lusophone; Indigenous; Safe Church; Colleges and Universities of the Anglican Communion (CUAC); Inter Faith Concerns (NIFCON); Legal Advisors; Liturgical.

Through a variety of means such as email listservs, social media, occasional regional and international gatherings, and the publication of on-line and printed newsletters, reports and resources, the Networks tell the stories of grassroots experience, share news, theological and liturgical material, and information about models of mission, ministry and good practice. They join together in the role of advocacy where there are common concerns, and provide briefings to the Instruments of Communion.

For example, during 2016 the Family Network explored what it means for a family to be strong in the way of Christ and how Anglican ministries are supporting families to cope with the trauma of loss and stigma, welcome refugees fleeing persecution and war, and find what they need in Scripture to challenge early marriage and domestic violence. The Women's Network shared information and resources for International Women's Day and the 16 Days of Activism against gender-based violence, and began a project to create a theological teaching framework on gender issues for offering to Anglican theological colleges and schools. Colleges & Universities of the Anglican Communion began preparations for its triennial conference on 'Identity and Diversity: Citizenship, Vocation and the Common Good', scheduled for January 2017 in Chennai.

All Networks reported to the Anglican Consultative Council which met in April 2016 and representatives of several Networks ran workshops during the ACC meeting.

The Anglican Communion Office at the United Nations

The Anglican Communion Office at the United Nations (ACOUN) is based in New York and on behalf of the Anglican Communion facilitates its interface with the United Nations. The Anglican Consultative Council (ACC) has Category II (Special) status with the United Nations Economic and Social Council (ECOSOC), which permits consultation with the UN Secretariat on matters of mutual concern, attendance at ECOSOC meetings, and the submission of oral and written interventions relevant to ECOSOC's work. The Communion also has an accredited representative in Geneva supported by a small team of Anglicans who have a background in international issues.

In March, ACOUN gathered a delegation of 22 Anglican women from across the Anglican Communion to attend the 60th two-week session of the United Nations Commission on the Status of Women (UNCSW). The Priority Theme this year was "Women's Empowerment and the link to Sustainable Development." This review theme was "The elimination and prevention of all forms of violence against women and girls." Chair of the 60th session, H.E. Mr Antonio de Aguiar Patriota of Brazil, welcomed all delegates attending the two-week session noting that UNCSW "is a place to be for sharing experiences and learning how to take action." In preparation for the UNCSW60 session, our office worked with the ecumenical community and liaised with the ACO in London throughout the year. We also collaborated with The Episcopal Church, helping them to negotiate and learn how to coordinate with the UN. Prior to the session, our office engaged in fundraising for the delegates on bursaries, logistical arrangements for the group, and arrangements for obtaining UN ground passes. Several debriefing sessions on the events of the day also took place.

The ACO's Program Director for the Environment and Sustainable Communities, worked collaboratively with the Trinity Institute's (Trinity Church Wall Street) 2017 program on Water Justice, by initiating and organizing a Lenten series on water for congregational use across the Anglican Communion. The series, called "Reflections on the Water of Life: Meditations for the Five Sundays in Lent and Palm Sunday" drew upon the knowledge of members of the Anglican Communion Environmental Network from five diverse regions: New Zealand, Southern Africa, India, the United States and South America.

The Director also worked with various bishops and environmental staff of different Provinces who are pursuing Provincial/eco-regional meetings for the purpose of promoting more effective environmental stewardship. He has written and distributed "Suggestions for Discussions with Bishops about the Climate and Environmental Crisis," which addresses topics such as sustainable congregations and communities, the interrelationships among climate, water, and food issues, and the UN's Sustainable Development Goals.

An overview of our Volunteer Program during the program year

In 2016, we had three volunteer staff working with us on a permanent, but part-time basis. These volunteers bring a high level of expertise and skill to the ministry of the Office. They contributed to environmental program, and all other program areas. In addition, one paid part-time support staff worked in connection the Commission on the Status of Women, the Permanent Forum on Indigenous Issues, and the Refugee and Migration Summit held at the UN (New York) in September.

Among our volunteers, Beth Adamson is Chair of the Working Group on Girls of the United Nations Commission on the Status of Women (UNCSW). She assists the General Program and Administrative Officer, in the work of our Office involving planning and preparations for the UNCSW. Catherine Skopic is the former Chair of the Environmental Committee of the Episcopal Diocese of New York. She has

regularly attended the Commission on Sustainable Development for the Office, and numerous other environmental and human rights related events.

The Anglican Alliance: Development, Relief and Advocacy

The Anglican Alliance works to transform the unjust structures of society, enabling the marginalised and impoverished to raise their voices, to build a world free of poverty and injustice; and to work together as sisters and brothers throughout the world, sharing our skills and experiences and bearing witness to the Gospel as we respond to human need.

The Anglican Alliance's sixth year saw a reduction in expenditure but an increase in activities. A regional consultation for the Province of Jerusalem and the Middle East was held and the process for appointing a facilitator for this key region begun. Cross-region consultations which brought together ecumenical partners to explore responses to human trafficking were held in Asia and Africa. The role of communications manager was managed on an adhoc basis via a consultant and with additional time from current staff.

The development pillar saw the Agents of Change course evaluated and the curriculum significantly rewritten. *Umoja* (CCMP) was developed and delivered across the communion, with a large gathering of facilitators held in Kenya. This was held jointly with Tearfund and the Mothers Union.

The advocacy pillar saw work on human trafficking and climate change with a significant piece of work going forward towards looking at climate change & food security issues

There were a number of global crises that the Alliance support responses to through their relief pillar. The most significant of these were the on-going civil war in South Sudan and the food shortages that came with it and the Ebola crisis which impacted several nations in the West of Africa. The Alliance continues to make a significant contribution to the co-ordination of responses and in sign posting individuals, churches and NGO's towards appropriate resources within the International Development sector and within the Anglican community.

The Alliance has continued effective partnership work around our three pillars of relief, advocacy and development.

Where the Alliance is now?

It is very evident that the original vision was well founded and provided a solid basis for social transformation: an alliance bringing together the churches and agencies of the Communion to share and strengthen their work in development, relief and advocacy, its relationships built on the shared Anglican Five Marks of Mission. It challenges traditional aid partnerships with their issues of power and dependency. It promotes the Church's vision for integral mission – what 'good news' means for the Church which is *with the poor, for the poor and of the poor*.

The Alliance starts this phase of its life in a strong reputational position but with a fragile financial platform, the need to grow and diversify the donor base has remained a key target during 2016 and will do so into 2017. The two experienced co-executive directors remain in place and they support a creative and well-qualified team across the communion. This small secretariat, based around the regions and in London, also creates an impetus to understand how to build partnerships for action: the Alliance has a small staff but is a large team – 88 million Anglicans around the world.

Financial Report for the Year to 31 December 2016

The ACC was incorporated as a company limited by guarantee on 12 July 2010.

The activities of the Anglican Alliance began as a restricted fund of The Anglican Consultative Council in 2011. A new charitable company, Anglican Alliance was incorporated on 3 January 2013 company number 7311767 and registered as a charity, number 1137273. The Trustees of the Anglican Consultative Council are the members of the Anglican Alliance and having significant control, the financial results of the Anglican Alliance for the year to 31 December 2016 have been included in these accounts.

The *Balance Sheet* sets out the overall financial position of the ACC at the end of December 2016. It should be noted that each fund category is dealt with in a separate column, which is referenced to notes in the accounts. The total fund balances at the end of 2016 (Reserves) were £2,312,272 (2015 £2,524,506).

Note 7 to the account gives the details of the ACC's investments, which were held in the COIF Charities Deposit Fund and CBF Church of England Deposit Fund. There were disposals of investments of £53,000 in the year and an increase in market value of £98,025 taking the total to £942,128 (2015 £897,103).

Cash decreased to £1,117,946 from £1,209,079 as set out in the *Statement of Cash Flows*. This reflected the fact that resources expended exceeded incoming resources during the year.

The main summary of financial transactions through the year is the *Statement of Financial Activities* or SOFA. This statement includes income and expenditure, transfers between the different funds and gains or losses on the values of investments. Separate supporting statements, set out in the same SOFA format, show in more detail General Fund transactions related to the Core Budget, Designated Funds, Special Project Funds, Endowment and the Property Reserve. Supplementary information is included in the notes to the accounts.

The General Fund generated net cash inflow of £494,857 (see *Statement of Cash Flows*) before transfers, which was lower than 2015. Core income increased by £151,050 to £2,115,459 during 2016 and core costs increased by £552,283 to £2,156,650. After making transfers to Designated and Restricted Funds, the General Fund Balance stood at £338,448 for the charity and £265,920 for the Group.

The *Designated Fund Statement of Financial Activities* shows funds that are still unrestricted and form part of overall unrestricted reserves. The ACC designates these funds by transfer from General Funds for meetings which do not take place every year. During 2016 there was an ACC Meeting. Designated Funds excluding the Pension deficit stand at £738,124 at 31 December 2016.

Following a triennial valuation on 2013, provision was made in 2014 for an increased actuarial loss on the Defined Benefit Pension Scheme (also see Note 13). The Trustees plan to eliminate the deficit with annual payments of £51,880 until 2027.

The Restricted Funds still fund vital parts of the ACC's work and the Trustees are grateful for the generous grants and donations which fund specific aspects of the work which the contributions of the member provinces do not cover (UN Office in New York and the Bible in the Life of the Church).

The Other Restricted Fund Balance at 31 December 2016 was £374,344 for the charity and £383,304 for the Group. The major constituent of the Restricted Funds was the Personal Emergencies Fund at £186,945 which uniquely assists clergy and members of their families facing personal medical emergencies.

The Endowment Fund at 31 December 2016 was £769,005 and has been set up to support the work of the Anglican Communion Office at the United Nations. The Property Fund (which is classified as a Restricted Fund) has been used to fund the St Andrew's House 2004 refurbishment costs and stands at £588,038. These costs are fully funded and are being depreciated over the life of the lease.

Investment Policy

The market value of investments held by ACC at 31 December 2016 was £942,128 made up of £758,027 of endowment funds and £184,101 of restricted funds.

The Endowment fund for the Anglican Communion Office at the UN are invested in Central Board of Finance (CBF) Church of England Investment Fund - Income Shares which meet the Trustees' ethical concerns and provide income. Up to 5% of the endowment can be drawn to fund ministry costs. During 2016 the income yield was 3.5% (2015 3.8%) and the market value of the units increased by 11.1% during 2016 (2015 increase 1.2%).

The restricted funds are for the Personal Emergencies Fund and there is an appetite for growth and a requirement for income to assist in meeting medical emergency costs. Funds have been invested in the Charities Official Investment Fund (COIF) - Income Units, which invests mainly in equities. Income yield during 2016 was 3.5% (2015 3.8%) and the market value of the units increased by 4.8% (2015 increase 1.4%).

The Trustees do not consider it prudent to invest General Funds for the longer term because reserves are scarce. Funds are therefore retained as cash and placed on bank deposit at the best rate obtainable.

Reserves Policy

During the year the Trustees have reviewed the ACC's requirements for free reserves in the light of the predominant risks to the organisation. The General Fund (core budget) costs are of the order of £1.2 million per annum and over 50% of these costs are associated with employment of staff.

The Trustees' policy is progressively to establish unrestricted reserves sufficient to cover three months of operating costs (around £300,000), as it is risky for Trustees and staff to enter into obligations and contracts where the obligations are not currently covered by free reserves.

The Trustees aim to maintain a balance on General Fund of £100,000 and to place surpluses of the charity above that figure to other Designated Reserves (Note 10). At the end of 2016, the balance on General Fund was £265,920 and the balance on other Designated Reserves was £306,005. Free reserves of the charity at 31 December 2016 were £243,774 (2015 £101,084). Free reserves are defined as the balance on the General Fund less the value of tangible fixed assets.

Donations in Kind

Reference has been made in this report to contributions from various quarters to the work of the ACC. Some contributions have been financial, others in the form of the provision of personnel or facilities. Among these donations in kind is office space for the ACOUN provided in New York by The Episcopal Church.

The Trustees also wish to acknowledge the generosity of the Trustees of the Community of St Andrew in enabling them to lease St Andrew's House for a peppercorn rent.

Grant-making Policies

The ACC administers grants in accordance with the restricted purposes for which the funds were originally donated. Grants are paid as soon as the applications have been received and approved.

Trustees' Responsibilities Statement in Relation to the Financial Statements

The law applicable to charities in England and Wales requires the Trustees to prepare the annual report and financial statements for each financial year which give a true and fair view of the charity's financial activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping accounting records which disclose with reasonable accuracy the financial position of the charity and which enable them to ascertain the financial position of the charity and ensure that the financial statements comply with the Companies Act 2006. The Trustees are responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are not aware of any relevant audit information that has not been disclosed to the charity's auditors. The Trustees have taken all the steps that ought to have been taken in order to make themselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

The Auditors, Mazars LLP, have signified their willingness to continue in office.

Approved by the Trustees and signed on their behalf by:



Margaret Swinson
Vice Chair

Date 7/9/17

Independent Auditors' Report to the Trustees of The Anglican Consultative Council

We have audited the financial statements of The Anglican Consultative Council for the year ended 31 December 2016 which comprise the *Group Statement of Financial Activities*, the *Group and Charity Balance Sheets*, the *Group Statement of Cash Flows* and the related *Notes*. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Respective responsibilities of trustees and auditors

As explained more fully in the *Trustees' Responsibilities Statement* set out on page 16, the trustees (who are also the directors of the charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's (FRC's) Ethical Standards for Auditors. This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body for our audit work, for this report, or for the opinions we have formed.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's web-site at www.frc.org.uk/auditscopeukprivate.

Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the group and charity's affairs as at 31 December 2016 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on the other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have no identified material misstatements in the Trustees' report. We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements and the Trustees' report in accordance with the small companies regime and take advantage of the small companies exemption by preparing the Trustees report and from preparing a strategic report.



Alistair Fraser (Senior Statutory Auditor)

Date 26 September 2017

for and on behalf of Mazars LLP, Chartered Accountants (Statutory auditors)
Times House, Throwley Way, Sutton, Surrey, SM1 4JQ, UK

The Anglican Consultative Council
Consolidated Statement of Financial Activities
For the Year Ended 31 December 2016

	Notes	Unrestricted £	Restricted £	Endowment £	2016 £	Unrestricted £	Restricted £	Endowment £	2015 £
Income									
<i>Donations</i>									
Inter Anglican Budget Contributions		1,298,191	-	-	1,298,191	1,201,992	-	-	1,201,992
Compass Rose Donations		352,534	-	-	352,534	275,263	-	-	275,263
Other Donations		61,967	219,420	-	281,387	52,693	318,724	-	371,417
<i>Investment Income</i>									
Other Income		2,358	7,656	22,264	32,278	2,781	8,279	26,166	37,226
Miscellaneous Income		42,835	-	-	42,835	45,681	-	-	45,681
Exchange gains		106,291	-	-	106,291	29,441	1,461	-	30,902
Publications		12,021	(509)	-	11,512	3,533	1,285	-	4,818
Total Income Charity		1,876,197	226,567	22,264	2,125,028	1,611,384	329,749	26,166	1,967,299
<i>Donations</i>									
Lambeth Partnership						120,000	-	-	120,000
Anglican Agencies		118,473	-	-	118,473	135,000	-	-	135,000
Anglican Consultative Council		75,000	-	-	75,000	50,000	-	-	50,000
Other Agencies		25,000	-	-	25,000	-	9,135	-	9,135
Donations		20,789	22,209	-	42,998	48,025	38,235	-	86,260
Income – subsidiary – Anglican Alliance		239,262	22,209	-	261,471	353,025	47,370	-	400,395
Total Income - Group	3	2,115,459	248,776	22,264	2,386,499	1,964,409	377,119	26,166	2,367,694

Consolidated Statement of Financial Activities (continued)

For the Year Ended 31 December 2016

Expenditure	Notes	Unrestricted £	Restricted £	Endowment £	2016 £	Unrestricted £	Restricted £	Endowment £	2015 £
Charity									
<i>Expenditure on Charitable Activities</i>									
Secretary General's Office & Instruments of									
Communion		696,978	39,658	-	736,636	398,472	38,495	-	436,967
Unity, Faith and Order		372,757	21,383	-	394,140	243,009	14,968	-	257,977
Mission		304,388	146,636	-	451,024	242,528	152,999	-	395,527
Mission: Anglican Alliance		75,000	-	-	75,000	50,000	-	-	50,000
Communications		284,466	14,968	-	299,434	181,181	23,706	-	204,887
Theological Studies		26,680	75,730	-	102,410	37,329	55,096	-	92,425
Anglican Communion Office at the United Nations		26,680	162,360	-	189,040	27,886	184,500	-	212,386
Continuing Indaba		-	-	-	-	44,885	57,256	-	102,141
Expenditure - Charity	3	1,786,949	460,735	-	2,247,684	1,225,290	527,020	-	1,752,310
Subsidiary - Anglican Alliance									
<i>Expenditure on Charitable Activities</i>									
Development		97,298	-	-	97,298	109,067	-	-	109,067
Relief		14,840	7,869	-	22,709	14,533	6,437	-	20,970
Advocacy		91,149	33,619	-	124,768	93,750	4,205	-	97,955
Capacity Building		113,890	-	-	113,890	103,679	-	-	103,679
Regional Meetings		52,524	-	-	52,524	58,048	8,750	-	66,798
Expenditure - Subsidiary	3	369,701	41,488	-	411,189	379,077	19,392	-	398,469
Total Expenditure - Group		2,156,650	502,223	-	2,658,873	1,604,367	546,412	-	2,150,779
Net Gains on investments	7	-	22,287	75,737	98,024	-	3,264	9,160	12,424
Net (Expenditure)/Income		(41,191)	(231,160)	98,001	(174,350)	360,042	(166,029)	35,326	229,339
Actuarial (losses) gains on defined pension scheme	1,13	(37,879)	-	-	(37,879)	85,650	-	-	85,650
Inter-Account transfers	10	(34,362)	58,159	(23,797)	-	(32,914)	56,830	(23,916)	-
Net movement in funds for the year	4	(113,432)	(173,001)	74,204	(212,229)	412,778	(109,199)	11,410	314,989
Reconciliation of funds									
Total funds brought forward		685,357	1,144,343	694,801	2,524,501	272,579	1,253,547	683,391	2,209,517
Total funds carried forward		571,925	971,342	769,005	2,312,272	685,357	1,144,348	694,801	2,524,506

Anglican Consultative Council

Balance Sheet

as at 31 December 2016

Consolidated

	Notes	Unrestricted		Restricted				2015 £
		General £	Designated £	Other Restricted £	Property £	Endowment £	2016 £	
Fixed Assets								
Tangible assets								
Office equipment	6	11,092	-	-	-	-	11,092	7,308
Leasehold property	6	11,055	-	-	588,038	-	599,093	694,955
Investments	7	-	-	184,101	-	758,027	942,128	897,103
		22,147	-	184,101	588,038	758,027	1,552,313	1,599,366
Current Assets								
Debtors	8a	242,728	-	3,893	-	-	246,621	354,583
Cash at bank and in hand	9	121,654	790,004	195,310	-	10,978	1,117,946	1,209,079
		364,382	790,004	199,203	-	10,978	1,364,567	1,563,662
Current Liabilities								
Creditors: Amounts falling due within 1 year	8b	120,608	51,880	-	-	-	172,488	192,402
Net Current Assets		243,774	738,124	199,203	-	10,978	1,192,079	1,371,260
Total Assets less Current Liabilities		265,921	738,124	383,304	588,038	769,005	2,744,392	2,970,626
Creditors: Amounts falling after more than 1 year								
Defined benefit pension scheme liability	8c	-	432,120	-	-	-	432,120	446,120
Total Net Assets		265,921	306,004	383,304	588,038	769,005	2,312,272	2,524,506
The Funds of the Charity	9	265,921	306,004	383,304	588,038	769,005	2,312,272	2,524,506

Approved by the Trustees
and signed on their behalf by:



Margaret Swinson
Vice Chair

Date: 7/9/17

Anglican Consultative Council
Balance Sheet
as at 31 December 2016

Notes	Charity	Unrestricted		Restricted			2015
		General	Designated	Other	Property	Endowment	
		£	£	£	£	£	£
Fixed Assets							
Tangible assets							
6	Office equipment	11,092	-	-	-	11,092	7,308
6	Leasehold property	11,055	-	-	588,038	-	599,093
7	Investments	-	-	184,101	-	758,027	897,103
	Total Fixed Assets	22,147		184,101	588,038	758,027	1,552,313
Current Assets							
8a	Debtors	283,514	-	3,893	-	-	301,873
	Cash at bank and in hand	123,302	790,004	186,350	-	10,978	1,110,634
	Total Current Assets	406,816	790,004	190,243	-	10,978	1,398,041
Current Liabilities							
8b	Creditors amounts falling due within 1 year	90,516	51,880	-	-	-	142,396
	Net Current Assets	316,300	738,124	190,243	-	10,978	1,255,645
	Total Assets less Current Liabilities	338,447	738,124	374,344	588,038	769,005	2,807,958
8c	Creditors: Amounts falling after more than 1 year	-	432,120	-	-	-	432,120
	Defined benefit pension scheme liability	-	-	-	-	-	-
	Total Net Assets	338,447	306,004	374,344	588,038	769,005	2,375,838
9	The Funds of the Charity	338,447	306,004	374,344	588,038	769,005	2,375,838

Approved by the Trustees
and signed on their behalf by:



Margaret Swinson
Vice Chair

Date: 7/9/17

Anglican Consultative Council
Statement of Cash Flows
For the Year Ended 31st December 2016

Reconciliation of net income/(expenditure) to net cash
flow from Operating Activities

	General £	Designated £	Restricted £	Property £	Endowment £	Total 2016 £	Total 2015 £
Net Movement in Funds	494,857	(536,048)	(124,243)	(106,917)	98,001	(174,350)	229,338
Actuarial losses on defined pension scheme	-	47,770	-	-	-	47,770	-
Transfers between funds	(395,242)	360,880	58,159	-	(23,797)	-	-
Depreciation	4,670	-	-	106,917	-	111,587	110,001
(Gains)Losses on investments	-	-	(22,287)	-	(75,737)	(98,024)	(12,424)
Increase (Decrease) in Creditors	(471)	(99,650)	-	-	-	(100,121)	(3,647)
(Increase) Decrease in Debtors	57,827	-	30,692	-	-	88,519	(61,745)
Net cash provided by (used in) Operating Activities	161,641	(227,048)	(57,679)	-	(1,533)	(124,619)	261,523

Cash flows from Investing Activities

(Purchase) of tangible fixed assets	(19,507)	-	-	-	-	(19,507)	(3,770)
Disposal/(Purchase) of Investments	-	-	53,000	-	-	53,000	11,424
Cash (used in) provided by Investing Activities	(19,507)	-	53,000	-	-	33,493	7,654

Increase (Decrease) in cash and cash equivalents

Cash and cash equivalents at the beginning of the year	142,134	(227,048)	(4,679)	-	(1,533)	(91,126)	269,177
Total cash and cash equivalents at the end of the year	(20,480)	1,017,052	199,989	-	12,511	1,209,072	939,902
Total cash and cash equivalents at the end of the year	121,654	790,004	195,310	-	10,978	1,117,946	1,209,079

The Anglican Consultative Council

Notes to the Financial Statements

For the year ended 31 December 2016

Note 1 – Accounting Policies

Accounting Conventions

- (a) The financial statements are prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.
- (b) The consolidated accounts of the Group incorporate the accounts of the charity, The Anglican Consultative Council, and its subsidiary, Anglican Alliance. No separate Statement of Financial Activities is presented for the charity as permitted by the Companies Act. Gross income for the charity alone was £2,125,028 (2015 £1,967,299) and net expenditure of £62,516 (2015 net income £313,063).
- (c) The historic cost convention applies to the treatment of Tangible Fixed Assets, except for investments, which are included at market value. Expenditure above £800 is capitalised.
- (c) **Income** The most substantial source of income for the ACC is the contributions from the member Churches of the Anglican Communion. These contributions are accounted for on a cash received basis except that an accrual is made for late contributions received prior to the completion of the year's accounts. A similar principle is adopted in relation to certain substantial donations received late but supporting expenditure for the year. Otherwise, the accounts are kept on an accruals basis.
- (d) **Expenditure** All expenditure is accounted for on an accruals basis and has been listed under the headings that aggregate all the costs related to that activity. Where costs cannot be directly attributed they have been allocated to activities on a basis consistent with the use of the resources.

Direct costs including directly attributable salaries are allocated on an actual basis to the key strategic areas of activity.

Support staff costs are allocated on the basis of time spent. Premises and utility costs, depreciation and the salaries of the St Andrew's House warden and cleaning staff are allocated on the basis of floor space used.

Governance costs include the costs of Trustees meetings, audit and professional fees.

- (e) **Investments Gains and Losses** Investments are included at market value. Realised and unrealised gains and losses are calculated in relation to either, the market value at the

end of the previous year, or, if purchase of the investments has been made in the same year as the sale, to cost.

- (f) **Grant-making Policy** The ACC administers grants in accordance with the restricted purposes for which the Funds were originally donated. Grants are paid as soon as the applications have been received and approved.
- (g) Funds are set aside annually for specific purposes (*Designated Funds*) and related expenses are charged to the appropriate fund. The balance on each fund is carried forward against expenses for future years and often includes an equalisation element for expenses incurred at irregular intervals. General and Designated Funds are classified as Unrestricted Funds available for use at the discretion of the Trustees in furtherance of the charitable objectives of ACC.
- (h) Restricted funds are funds subject to specific restrictions imposed by donors or funds provided from external sources for specific projects. The purposes of Restricted Funds are set out in the *Notes to the Financial Statements*.
- (i) The General Fund, together with any other current funds not immediately required to meet expenditure, is invested in short term deposits and the income arising there from is credited to general funds. However, income arising from the deposit or investment of funds in accounts are kept for specific projects accrues to the relevant funds.
- (j) The ACC has an endowment fund for the work of the Anglican Communion Office at the United Nations. This year, some of the Endowment has been spent on this ministry.
- (k) **Depreciation** Tangible fixed assets are depreciated on a straight line basis over their estimated useful life. The periods used are: Leasehold Property Improvements 18.5 years, Information Technology Equipment 4 years, Office Furniture and Equipment 5 years.
- (l) Foreign Currencies Assets, liabilities, revenues and costs expressed in foreign currencies are translated into sterling at rates of exchange ruling on the date the transactions occur, except for:
 - monetary assets and liabilities which are translated at the rate ruling at the balance sheet date.
 - transactions to be settled at a contract date and trading transactions covered by a related forward contract which are translated at those contracted rates.
 - transactions on accounts kept by overseas entities and incorporated in these accounts are generally converted at the average rate for the year.
- (m) **Pension Costs** Contributions to the ACC's pension scheme in which the ACC participates are charged to the Statement of Financial Activities in the period to which they relate. The ACC participates in a Defined Contributions Scheme as well as a Defined Benefits Scheme. The Defined Benefits Scheme was closed to existing members for future service on 28 February 2010. The liability of the Defined Benefit Scheme is stated in accordance with FRS 102 on advice from the scheme actuaries.

- (n) **Going concern** In the trustees' report there is a review of financial performance and of the charity's reserves position. There are adequate financial resources and the charity is well placed to manage business risks. It is a reasonable expectation that there are adequate resources to continue in operational existence for the foreseeable future. There are no known material uncertainties that call into doubt the charity's ability to continue. The accounts have therefore been prepared on the basis that the charity is a going concern.

Note 2 – Constitution

The Anglican Consultative Council is established by constitution subscribed to by all the member churches of the Anglican Communion and is a charity registered in England and Wales.

On 12 July 2010 following the constitutional changes approved by the member churches, the ACC was incorporated as a company limited by guarantee, the assets and liabilities were transferred to the new company on 31 December 2010.

Anglican Consultative Council
Notes to the Financial Statements
For the Year ended 31 December 2016

Note 3

Analysis of Expenditure

Unrestricted Funds (General & Designated)

Charity

Charitable Activities

Secretary General's Office & Instruments of Communion

Unity, Faith & Order

Mission

Communications

Theological Studies

Anglican Communion Office at the United Nations

Continuing Indaba

Unrestricted expenditure – Charity

Subsidiary - Anglican Alliance

Charitable Activities

Development

Relief

Advocacy

Capacity Building

Regional Meetings

Unrestricted expenditure - Anglican Alliance

Total Unrestricted expenditure

* Grants include Anglican Alliance £75,000 and Anglican Centre in Rome £7,500.

	Staff Costs £	Other Direct Costs £	Grants £	Support Costs £	Total 2016 £	Total 2015 £
Secretary General's Office & Instruments of Communion	289,859	328,946	-	78,173	696,978	398,472
Unity, Faith & Order	147,346	165,618	2,000	57,793	372,757	243,009
Mission	232,902	21,749	82,500*	42,237	379,388	292,528
Communications	188,585	45,866	-	50,015	284,466	181,181
Theological Studies	-	-	-	26,680	26,680	37,329
Anglican Communion Office at the United Nations	-	-	-	26,680	26,680	27,886
Continuing Indaba	-	-	-	-	-	44,885
Unrestricted expenditure – Charity	858,692	562,179	84,500	281,578	1,786,949	1,225,290
Subsidiary - Anglican Alliance						
Charitable Activities						
Development	71,208	9,404	-	16,686	97,298	109,067
Relief	11,868	191	-	2,781	14,840	14,533
Advocacy	71,207	3,251	-	16,691	91,149	93,750
Capacity Building	71,207	25,992	-	16,691	113,890	103,679
Regional Meetings	11,868	37,875	-	2,781	52,524	58,048
Unrestricted expenditure - Anglican Alliance	237,358	76,713	-	55,630	369,701	379,077
Total Unrestricted expenditure	1,096,050	638,892	84,500	337,208	2,156,650	1,604,367

Anglican Consultative Council
Notes to the Financial Statements
For the Year Ended 31 December 2016

Note 3 (Continued)
Restricted Funds (including Property Depreciation)

Charity	Staff Costs £	Other Direct Costs £	Grants £	Support Costs £	Total 2016 £	Total 2015 £
<i>Charitable Activities</i>						
Secretary General's Office & Instruments of Communion	-	98	-	39,560	39,658	38,495
Unity, Faith & Order	-	-	-	21,383	21,383	14,968
Mission	14,416	22,513	91,046	18,661	146,636	152,999
Communications	-	-	-	14,968	14,968	23,706
Theological Studies	19,136	25,348	6,193	25,053	75,730	55,096
Anglican Communion Office at the United Nations	98,963	44,496	118	18,783	162,360	184,500
Continuing Indaba	-	-	-	-	-	57,256
Restricted expenditure – Charity	132,515	92,455	97,357	138,408	460,735	527,020
Subsidiary – Anglican Alliance						
<i>Charitable Activities</i>						
Relief	-	7,869	-	-	7,869	6,437
Advocacy	-	33,619	-	-	33,619	4,205
Regional Meetings	-	-	-	-	-	8,750
Restricted expenditure – Anglican Alliance	-	41,488	-	-	41,488	19,392
Total Restricted and Endowment Expenditure	132,515	133,943	97,357	138,408	502,223	546,412
Total Expenditure	1,228,565	772,835	181,857	475,616	2,658,873	2,150,779

Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2016

Note 3 (Continued)
Analysis of Support Costs

	Meetings & Networks £	Unity Faith & Order £	Mission £	Communica- tions £	Theological Education £	UN Observer £	2016 £	2015 £
Charity								
Finance and Administration	2,741	2,284	1,371	1,828	457	457	9,138	99,052
Office Costs	9,650	8,040	8,517	6,432	14,450	15,045	62,134	56,994
Professional Fees	4,341	3,618	2,171	2,894	2,243	724	15,991	110,001
Information technology	6,776	5,647	3,388	4,518	1,129	1,129	22,587	43,247
Property	62,722	40,685	26,549	30,409	14,552	9,206	184,123	5,853
Governance	31,503	18,902	18,902	18,902	18,902	18,902	126,013	-
	117,733	79,176	60,898	64,983	51,733	45,463	419,986	315,147

	Develop- ment £	Relief £	Advocacy £	Capacity Building £	Regional Meetings £	2016 £	2015 £
Subsidiary - Anglican Alliance							
Office Expenses	766	128	766	766	128	2,554	5,532
Regional Office Expenses	6,524	1,087	6,524	6,524	1,087	21,746	30,127
Governance	6,976	1,163	6,981	6,981	1,163	23,264	40,447
Website	1,668	278	1,668	1,668	278	5,560	1,184
Publicity	752	125	752	752	125	2,506	5,831
	16,686	2,781	16,691	16,691	2,781	55,630	83,121
Total Support Costs						475,616	398,268

Anglican Consultative Council
Notes to the Financial Statements
For the Year Ended 31 December 2016

Note 4 Net Movement in Funds is after charging	Consolidated Group		Charity	
	2016	2015	2016	2015
	£	£	£	£
Professional Fees				
Audit Fees - current year	15,800	16,053	12,200	12,500
Audit Fees - previous year	288	(785)	283	(623)
Accountancy & Advisory Fees	4,312	4,179	2,575	2,457
Depreciation	111,274	109,995	111,274	109,995

Note 5 Trustees & Employee Information	Consolidated Group		Charity	
	2016	2015	2016	2015
Average head count	28	29	20	21
Average number of full-time equivalent staff employed;				
Based in London	19	22	16	17
Based overseas	3	4	1	1
	22	26	17	18
	£	£	£	£
Salaries	1,002,605	982,576	806,570	805,733
Social Security Costs	92,514	88,287	79,718	76,594
Pension Contributions	78,643	73,095	68,846	65,182
Other staff costs	54,803	41,346	36,073	30,454
	1,228,565	1,185,304	991,207	977,963

The number of higher paid staff with emoluments exceeding £60,000 were:				
£90,000 to £99,999	1	-	1	-
	£	£	£	£
Employer's pension contributions in respect of the above employee	6,446	-	6,446	-
Expenses reimbursed to 19 (2015 8)				
Trustees as meeting expenses:	17,166	14,991	17,166	14,991
No remuneration was paid to Trustees in either year.				

The key management personnel of the ACC comprise the trustees and the General Secretary. The total employee benefits of the key management personnel of the ACC were £99,708 (2015: £49,362).

Anglican Consultative Council
Notes to the Financial Statements
For the Year Ended 31 December 2016

Note 6	Leasehold	Information	Office	
Charity only	Property	Technology	Furniture &	2016
Cost	£	Equipment	Equipment	£
At 1 Jan 2016	1,975,549	23,890	104,351	2,103,790
Additions	12,395	5,366	1,746	19,507
Disposals	-	(2,322)	-	(2,322)
At 31 December 2016	1,987,944	26,934	106,097	2,120,975
Accumulated Depreciation				
At 1 Jan 2016	1,280,594	21,508	99,424	1,401,526
Charge for period	108,257	1,528	1,489	111,274
Disposals	-	(2,010)	-	(2,010)
At 31 December 2016	1,388,851	21,026	100,913	1,510,790
Net Book Values				
At 31 December 2016	599,093	5,908	5,184	610,185
At 31 December 2015	694,955	2,382	4,927	702,264

Note 7	2016	2015
Investments	Valuation	Valuation
At Market Value	£	£
Balance 1 January 2016	897,103	896,103
Purchases	-	-
Disposals	(53,000)	(11,424)
Realised Gains	4,888	5,176
Unrealised Gains	93,137	7,248
Balance 31 December 2016	942,128	897,103
Cost at 31 December 2016	649,021	676,413

The investments are held with CCLA Investment Management Limited in CBF Investment Fund and COIF Charities Investment Fund.

Anglican Consultative Council
Notes to the Financial Statements
For the Year Ended 31st December 2016

Note 8	Consolidated Group		Charity	
	2016	2015	2016	2015
Accounts Receivable & Payable				
8a. Amounts Receivable	£	£	£	£
Budget Contributions Due	7,500	6,130	7,500	6,130
Prepayments	10,232	28,019	10,232	28,019
Compass Rose Grants	197,744	158,602	197,744	158,602
Anglican Alliance	-	-	46,240	29,985
Lambeth Partnership	-	74,993	-	-
Lambeth Conference	2,886	2,563	2,886	2,563
Other Amounts Receivable	28,259	84,276	22,805	76,574
	<u>246,621</u>	<u>354,583</u>	<u>287,407</u>	<u>301,873</u>
	2016	2015	2016	2015
8b. Creditors (less than one year)	£	£	£	£
Taxation & Social Security	19,806	24,265	16,346	21,745
Accrued Expenses	52,522	60,294	35,890	48,214
TEC re UN Observer	-	3,188	-	3,188
Lambeth Conference Account	-	371	-	371
Other Creditors	100,160	104,284	90,160	104,284
	<u>172,488</u>	<u>192,402</u>	<u>142,396</u>	<u>177,802</u>
	2016	2015	2016	2015
8c. Creditors (more than one year)	£	£	£	£
Defined Benefit Pension Scheme	432,120	446,120	432,120	446,120
	<u>432,120</u>	<u>446,120</u>	<u>432,120</u>	<u>446,120</u>

Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2016

Note 9

Total Funds Movement

	Opening Balances Restated £	Incoming Resources £	Resources Expended £	Unrealised Gains on Investments £	Transfers £	Closing Balances £
Unrestricted – General	166,305	2,076,411	1,581,554	-	(395,241)	265,921
Unrestricted – Designated						
ACC Meetings	291,192	1,193	298,892	-	110,000	103,493
Standing Committee Meetings	2,117	-	26	-	-	2,091
Primates	92,397	11,905	107,601	-	54,000	50,701
Unity, Faith and Order	69,949	25,856	162,377	-	100,000	33,428
Mission	39,664	94	6,200	-	15,000	48,558
Lambeth Conference	86,000	-	-	-	30,000	116,000
Pension Reserve	(446,120)	-	37,879	-	51,880	(432,119)
Other Designated Funds	383,853	-	-	-	-	383,853
Total Designated Funds	519,052	39,048	612,975	-	360,879	306,004
Restricted – Property	694,955	-	106,917	-	-	588,038
Other Restricted Funds						
Personal Emergencies	198,628	58,579	92,549	22,287	-	186,945
United Nations Observer	2,820	106,196	157,014	-	58,159	10,161
Theological Education	62,151	15,459	49,661	-	-	27,948
Continuing Indaba	25,982	(878)	7,424	-	-	17,680
Other Funds	159,809	69,420	88,659	-	-	140,570
Total Other Restricted Funds	449,389	248,776	395,307	22,287	58,159	383,304
Endowment	694,801	22,264	-	75,737	(23,797)	769,005
Total	2,524,502	2,386,499	2,696,753	98,024	-	2,312,272

Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2016

Note 9 continued

Standing Committee/ ACC and Primates' Meeting These are financed by annual allocations from general funds to meet expenses related to meetings which may vary significantly from year to year. The ACC normally meets once every three years and the Primates' Meeting every two years.

Unity, Faith and Order This is financed by annual allocations from general funds to support the deepening of communion between the member-churches and meetings between representatives of the Anglican Communion and other Churches.

Mission The fund provides for meetings of Anglican Witness and the Anglican Alliance.

Personal Emergencies Fund The purpose of this fund is to meet urgent or critical medical needs of bishops, clergy, their families and dependants.

The Property Fund was used to fund the refurbishment and alteration costs to St Andrew's House in 2004. These costs are being depreciated over the life of the lease. No further income needs to be raised as the expenditure has been fully funded.

Anglican Communion Office at the United Nations The ACC has Category II (Special) status with the United Nations Economic and Social Council (ECOSOC), which permits consultation with the UN Secretariat on matters of mutual concern.

Theological Education The Department of Theological Education & Studies is funded by outside grants most notably from Trinity Church, Wall Street.

Continuing Indaba This project was set up during 2009 to develop and intensify relationship within the Anglican Communion by drawing on cultural models of consensus building for mutual creative action. This project ceased significant activities in 2016.

Note 10 Lease Commitments

The charity is committed to making the following lease payments as follows:

Equipment	2016	2015
	£	£
Payable within 1 year	23,527	23,527
Payable within 2 to 5 years	39,520	63,049
Payable after 5 years	1,437	9,171

**Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2016**

Note 11 Subsidiary – Anglican Alliance - Summary results

	Year 2016	Period 2015
	£	£
Income	261,471	400,395
Expenditure	411,189	398,469
Net movement in funds for the year	(149,718)	1,926
Total fund balance as at 31 December	(63,566)	86,152

Summary of transactions between the ACC and the subsidiary Anglican Alliance

	2016	2015
	£	£
Opening balance	29,985	23,127
Expenses paid on behalf of Anglican Alliance	3,321	34,164
Staff costs recharged to Anglican Alliance	2,934	2,694
Grant paid to Anglican Alliance	(75,000)	(50,000)
Cash adjustment	85,000	20,000
Balance as at 31 December	46,240	29,985

Note 12 Taxation

The Anglican Consultative Council is a registered charity and is obliged to comply with the HM Revenue & Customs Self-Assessment rules. However, its charitable activities are exempt from United Kingdom direct taxation.

Note 13 Pension Commitments

Church of England Defined Benefits Scheme

Anglican Consultative Council participates in the Defined Benefits Scheme (DBS) section of CWPF for lay staff. The Scheme is administered by the Church of England Pensions Board, which holds the assets of the schemes separately from those of the Employer and the other participating employers.

Defined Benefits Scheme

The DBS section of the Church Workers Pension Fund provides benefits for lay staff based on final pensionable salaries.

**Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2016**

Note 13 Pension Commitments (Continued)

For funding purposes, the DBS is divided into sub-pools in respect of each participating employer as well as a further sub-pool, known as the Life Risk Pool. The Life Risk Pool exists to share certain risks between employers, including those relating to mortality and post-retirement investment returns.

The division of the DBS into sub-pools is notional and is for the purpose of calculating ongoing contributions. They do not alter the fact that the assets of the DBS are held as a single trust fund out of which all the benefits are to be provided. From time to time, a notional premium is transferred from employers' sub-pools to the Life Risk Pool and all pensions and death benefits are paid from the Life Risk Pool.

It is not possible to attribute the scheme's assets and liabilities to specific employers, since each employer, through the Life Risk Pool, is exposed to actuarial risks associated with the current and former employees of other entities participating in the DBS. The scheme is considered to be a multi-employer scheme as described in Section 28 of FRS 102 and as such contributions are accounted for as if the Scheme were a defined contribution scheme. The pensions costs charged to the SoFA in the year are contributions payable towards benefits and expenses accrued in that year, plus any impact of deficit contributions (see below).

If, following an actuarial valuation of the Life Risk Pool, there is a surplus or deficit in the pool and the Actuary so recommends, further transfers may be made from the Life Risk Pool to the employers' sub-pools, or vice versa. The amounts to be transferred (and their allocation between the sub-pools) will be settled by the Church of England Pensions Board on the advice of the Actuary.

A valuation of the DBS is carried out once every three years, the most recent having been carried out as at 31 December 2013. In this valuation, the Life Risk Section was shown to be in deficit by £4.9m and £4.3m was notionally transferred from the employers' sub-pools to the Life Risk Pool. This increased the Employer contributions that would otherwise have been payable. The overall deficit of the Church of England DBS was £12.9m.

Following the valuation, the Employer has entered into an agreement with the Church Workers Pension Fund to pay expenses of £3,300 per year. In addition deficit payments of £51,880 per year have been agreed for 12 years from 1 April 2015 in respect of the shortfall in the Employer sub-pool. This obligation has been recognised as a liability within the Employer's financial statements.

**Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2016**

Note 13 Pension Commitments (Continued)

Section 28.11A of FRS 102 requires agreed deficit recovery payments to be recognised as a liability. The movement in the provision is set out below:

	2016 £	2015 £
Balance sheet liability at 1 January	498,000	630,776
Deficit contribution paid	(52,000)	(47,126)
Remaining change to the balance sheet liability*(recognised in SoFA)	38,000	(85,650)
Balance sheet liability at 31 December	484,000	498,000

* Comprises change in agreed deficit recovery plan and change in discount rate between year-ends.

This liability represents the present value of the deficit contributions agreed as at the accounting date and has been valued using the following assumptions, set by reference to the duration of the deficit recovery payments:

	December 2016	December 2015	December 2014
Discount rate	1.70%	2.70%	1.80%

Church of England Pension Builder Scheme

The Anglican Consultative Council participates in the Pension Builder Scheme section of CWPF for lay staff. The Scheme is administered by the Church of England Pensions Board, which holds the assets of the schemes separately from those of the Employer and the other participating employers.

The Church Workers Pension Fund has a section known as the Defined Benefits Scheme, a deferred annuity section known as Pension Builder Classic and a cash balance section known as Pension Builder 2014.

Pension Builder Scheme

The Pension Builder Scheme of the Church Workers Pension Fund is made up of two sections, Pension Builder Classic and Pension Builder 2014, both of which are classed as defined benefit schemes.

Pension Builder Classic provides a pension for members for payment from retirement, accumulated from contributions paid and converted into a deferred annuity during employment based on terms set and reviewed by the Church of England Pensions Board from time to time. Bonuses may also be declared, depending upon the investment returns and other factors.

Anglican Consultative Council
Notes to the Accounts
For the Year Ended 31 December 2016
Note 13 Pension Commitments (Continued)

Pension Builder 2014 is a cash balance scheme that provides a lump sum that members use to provide benefits at retirement. Pension contributions are recorded in an account for each member. This account may have bonuses added by the Board before retirement. The bonuses depend on investment experience and other factors. There is no requirement for the Board to grant any bonuses. The account, plus any bonuses declared, is payable from members' Normal Pension Age.

There is no sub-division of assets between employers in each section of the Pension Builder Scheme.

The scheme is considered to be a multi-employer scheme as described in Section 28 of FRS 102. This means it is not possible to attribute the Pension Builder Scheme's assets and liabilities to specific employers and that contributions are accounted for as if the Scheme were a defined contribution scheme. The pensions costs charged to the SoFA in the year are contributions payable.

A valuation of the scheme is carried out once every three years. The most recent scheme valuation completed was carried out as at 31 December 2013. This revealed, on the ongoing assumptions used, a surplus of £0.5m. There is no requirement for deficit payments at the current time.

The Council contributes 10% of basic salary and the employees are required to contribute a minimum of 2.5%. The contributions charged to the SoFA during the year totalled £78,643 (2015 £73,095) and there were no contributions outstanding at the end of the year.

Note 14

There were no outstanding capital commitments at the year end.

Note 15 Related Parties

During 2016 The Rt Revd Josiah Idowu-Fearon, Secretary General was a trustee of The Anglican Centre in Rome and of the Anglican Alliance. A grant of £7,500 was paid to The Anglican Centre in Rome and a grant of £75,000 was paid to the Anglican Alliance during 2016.