

REGISTERED COMPANY NUMBER: 02264564 (England and Wales)
REGISTERED CHARITY NUMBER: 299935

REPORT OF THE TRUSTEES AND
AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017
FOR
AURORA OPTIONS

AURORA OPTIONS

CHARITABLE COMPANY INFORMATION FOR THE YEAR ENDED 31 MARCH 2017

REGISTERED OFFICE AND OPERATIONAL ADDRESS

Unit 3
California Buildings
Deals Gateway
London
SE13 7SB

REGISTERED CHARITY NUMBER

299935

COMPANY NUMBER

02264564

DIRECTORS AND TRUSTEES

The directors of the charitable company (the charity) are its trustees for the purpose of charity law. The trustees and officers also members of the council of management serving during and since the year-end were as follows:

M Ballantine	Chair and Treasurer
I Terrisson	
J Tosswell	
R Nambiar	(Resigned 30 November 2016)
J Young	

KEY MANAGEMENT PERSONNEL

W Scott	Chief Executive & Company Secretary
G Nicholls	Director of Development
F Amode	Accountant
P Harris	Area Manager

BANKERS

Lloyds TSB Bank Plc
15 Blackheath Village
London
SE3 9LH

Bank of Scotland
Community Banking
Edinburgh
EH2 2YR

AUDITORS

Wilkins Kennedy LLP
Bridge House
London
SE1 9QR

HR ADVISORS

Wolters Kluwer (Croner)
145 London Rd,
Kingston upon Thames
KT2 6SR

AURORA OPTIONS

REPORT OF THE COUNCIL OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2017

The Council of Management presents its report and the audited statements for the year ended 31 March 2017.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the memorandum of and articles of association and the Statement of Recommended Practice – Accounting and Reporting by Charities (SORP 2015).

1. Objectives and activities

The aims of the charity are to provide support to adults with learning disabilities to live in their local communities. By doing this we aim to enable individuals to live fulfilled lives.

The Council of Management reviews the aims, objectives and activities of the charity each year. This report looks at what the charity has achieved and the outcomes of its work within the last twelve months. The council of management reports the success of each key activity and the benefits the charity has brought to those groups of people that it is set up to help. The review also helps the council of management ensure the charity's aims, objectives and activities remained focused on its stated purposes.

The Council of Management has referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities. In particular, the council of management considers how planned activities will contribute to the aims and objectives that have been set.

We continue to work with commissioners in local authorities, social landlords and other stakeholders to identify areas of local need and plan services to meet these needs. Short and long term aims and objectives have been identified in the business plan up to March 2018. Part of this business plan is to investigate the use of social investment and grant making.

2. Achievements and Performance

The charity's main activities and whom it tries to help are described below. Its charitable activities focus on providing support for people to live in either care homes or in supported living arrangements in their own homes. Aurora provides support and services to enable adults with learning difficulties to live in their local area. The activities are undertaken to further Aurora Options' charitable purposes for the public benefit.

We have introduced regular days away with support staff. These days give staff the opportunity to put forward ideas as to how their working lives could be improved and how Aurora can better support them to do their job.

We have introduced a management development programmes which has provided training and development opportunities for Senior Managers. We have agreed to start a manager's mentoring programmes next year.

We have radically improved our recruitment performance by developing proactive strategies in this area.

We have made major improvements to our PR strategy including an enhanced presence via social media, internet videos, and our new website.

Our card making social enterprise is showing strong growth and is enhancing the lives of even more people by providing increased employment, social and development opportunities.

We were fortunate enough to have been able to reward staff with a winter bonus this year. In addition, all support workers' salaries have increased in line with the London living wage this year.

Aurora continues to hold Investor in People accreditation ISO 9001, 14001 and CHAS.

We continue to provide staff training programmes via e-learning as well as other means of training. Service users' families, advocates and supporters, as well as Social Work Teams, and commissioners continue to be very positive in their feedback regarding the services Aurora provides. Service users continue to be involved in the running of the organisation in a variety of ways including the service user involvement group.

We continue to enjoy an excellent reputation for high quality service provision and we also continue to with service users and their supporters to enhance opportunities at the Leamore Community Hub.

Aurora Options continues to foster community links with employers and also other agencies and work with other providers in the Lewisham borough to help maximise efficiency. We are currently reviewing our investment strategies.

AURORA OPTIONS

REPORT OF THE COUNCIL OF MANAGMENT FOR THE YEAR ENDED 31 MARCH 2017

2. Achievements and Performance - continued

We have designated some funds to enhance our use of technology in achieving our business goals.

We have agreed with Lewisham Commissioners new ways of re-providing services outside of the tendering process. However the financial climate remains severely uncertain for organisations like ours.

We have also reviewed all our policies and procedures to ensure they are in line with current best practice.

We continue to work with local employment agencies to secure opportunities for people with learning disability

3. Financial Review

The charity's principal funder is Lewisham Council, which is a government agency. We have received income from spot contracts, day services and floating support services (outreach) from Lewisham. We also receive funding from Bexley and Southwark.

Our turnover has increased by about 10% with the new contracts won in Bexley. This has had a positive impact on our overheads and for future stability.

Our risk registers covers the principal risks and uncertainties of the organisation and is currently under review

Reserves Policy

The charity's reserves policy is to hold running costs sufficient for the short term to medium term This has been deemed prudent by its council members to ensure that services continue to run as normal in the event of a temporary decline in income.

The charity's free reserve (unrestricted funds less the net book value of tangible fixed assets) currently stands at £1,056,567 which represents approximately 4 to 6 months' running costs. The trustees consider the level of reserves sufficient to act as a form of security in an increasingly uncertain financial climate.

Principal Risks and Uncertainties

Major risks are identified on an on-going basis and are discussed with external agents with expertise in the required area as appropriate. The council members are involved in this process as required.

The current financial climate for publicly funded bodies is very challenging and uncertain.

We have refined our financial strategies to ensure we are functioning at peak efficiency and we are in constant contact with Commissioners in making adjustments to our service strategy to ensure that this is in line with requirements. We maintain a competitive edge.

We have also expanded our housing management operations to generate more income.

We have renegotiated contracts with the Local Authority for our services which has given us the maximum stability for future years. Uplifts and costs were agreed to be paid as required. We no longer require competitive tendering.

4. Plans for the future

We continue to look for opportunities to provide new services both within and outside Lewisham as needs develop. We will forge links with other organisations and agencies to help us achieve this. We have also designated some funds to allow us to do this.

We will also explore new ways of contracting with individuals, their families and supporters, commissioners, and other parties to develop more accountable services which empower those who receive them.

We will also continue to expand and refine the use of person centered techniques to the benefit our service users.

We intend to promote the organisation by use of video and literature as well as social media. This is part of our 3 year PR strategy.

AURORA OPTIONS

REPORT OF THE COUNCIL OF MANAGMENT FOR THE YEAR ENDED 31 MARCH 2017

4. Plans for the future - continued

We are continuing to develop methods of presenting qualitative and quantitative evidence of progress and working with service users.

It is likely that we will look to provide support for individuals with more intensive support needs both inside and outside the Borough of Lewisham.

We want to embrace new technology allowing us to empower service users in more powerful ways than before.

We intend to develop the senior support workers role to make it more effective and to enable a clear career pathway for staff.

We are developing a mentoring process for senior managers to enhance their career development.

We intend to develop a new social enterprise which will provide gardening services in the local area. This will provide employment opportunities for people with learning disability.

We want to build on our excellent beginning in the Leamore Community Hub and intend to provide a more comprehensive range of activities for people with more complex needs.

We intend to review the financial processes to reflect the organisation's growth and complexity.

5. Structure, Governance & Management

The organisation is a charitable company limited by guarantee, incorporated on 3 June 1988 and registered as a charity on 17 August 1988.

The company was established under a memorandum of association which established the objects and powers of the charitable company and is governed under its articles of association.

New council members are appointed by the existing members at council meetings. They are approached with a view to bringing their particular skills to the council.

Induction of new council members consists of meetings with the chief executive to discuss their role on the board and to receive information in relation to the charity, its service users, staff and the board in general. Literature and more formal training are also available.

All council of management members give their time voluntarily and receive no benefits from the charity. Any expenses reclaimed from the charity are set out in note 5 to the accounts.

The organisation is robustly managed by experienced and qualified full time officers who report to the trustees. There is a clear line of accountability flowing through all grades of employees and performances robustly monitored by a variety of management processes. Remuneration is negotiated within the structure.

We have a clear and comprehensive induction and training package and policies and procedures.

Key management personnel

The key management personnel of the charitable company are the Board of Trustees, the Chief Executive, the Director of Development, the Accountant and the Area Manager as disclosed on page 1 of the financial statements. All members of the board give their time freely and no board members received remuneration in the year.

Remuneration for the Chief Executive is set by the Board of Trustee. Remuneration of other members of the key management is set by the Chief Executive and the Board of Trustees.

Remuneration of the key management is reviewed annually and benchmarked against local comparable organisations, bonuses are paid in accordance with appraisal objectives set by the CEO, with the objectives taken from Aurora's business plan.

AURORA OPTIONS

REPORT OF THE COUNCIL OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2017

Council of Management's responsibilities in relation to the financial statements

The trustees (who are also directors of Aurora Options for the purposes of company law) are responsible for preparing the Council of Management's Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Members of the charity guarantee to contribute an amount not exceeding £1 to the assets of the charity in the event of winding up. The total number of such guarantees at 31 March 2017 was 4 (2016 - 5). Each member of the council of management is a member of the charity but this entitles them only to voting rights. Each member of the council of management has no beneficial interest in the charity.

Auditors

A resolution for the re-appointment of Wilkins Kennedy LLP as auditors to the company will be submitted to the Annual General Meeting.

This report has been prepared in accordance with the Statement of Recommended Practice: 'Accounting and Reporting by Charities' and in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to smaller entities.

Approved by the Council of Management on 11 December 2017 and signed on its behalf by:


Mark Ballantine
Chair and Treasurer

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF AURORA OPTIONS

We have audited the financial statements of Aurora Options for the year ended 31 March 2017 which comprise the Statement of Financial Activities, the Income and Expenditure Account, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditor

As explained more fully in the Trustees' Responsibilities Statement set out on page 5, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Trustees to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of the audit:

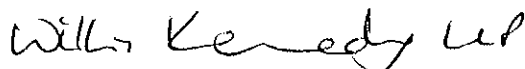
- the information given in the Trustees' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees Annual Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors' report and take advantage of the small companies exemption from the requirement to prepare a strategic report.



John Howard (Senior Statutory Auditor)
For and on behalf of Wilkins Kennedy LLP, Statutory Auditor
Bridge House
London Bridge
London
SE1 9QR

Date: 13 December 2017

AURORA OPTIONS

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 MARCH 2017

	Note	2017 Unrestricted £	2017 Total £	2016 Total £
INCOME AND ENDOWMENTS FROM:				
Donations and legacies		30,808	30,808	8,782
Charitable activities	2	4,028,802	4,028,802	3,472,333
Investments		2,691	2,691	6,500
Total income		<u>4,062,301</u>	<u>4,062,301</u>	<u>3,487,515</u>
EXPENDITURE ON:				
Charitable activities	3	4,031,897	4,031,897	3,478,055
Total expenditure		<u>4,031,897</u>	<u>4,031,897</u>	<u>3,478,055</u>
NET MOVEMENT IN FUNDS		<u>30,404</u>	<u>30,404</u>	<u>9,460</u>
RECONCILIATION OF FUNDS				
Total funds brought forward		<u>1,217,400</u>	<u>1,217,400</u>	<u>1,207,940</u>
Total funds carried forward	12	<u>1,247,804</u>	<u>1,247,804</u>	<u>1,217,400</u>

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

The notes on pages 10 to 17 form part of these financial statements

AURORA OPTIONS
STATEMENT OF FINANCIAL POSITION
AT 31 MARCH 2017

	Note	2017 £	2016 £
FIXED ASSETS			
Tangible fixed assets	6	73,987	82,364
CURRENT ASSETS			
Debtors	7	343,425	355,963
Current asset investments	8	-	500,000
Cash and cash equivalents		<u>1,165,894</u>	<u>659,133</u>
		1,509,319	1,515,096
CREDITORS			
Amounts falling due within one year	9	335,502	380,060
NET CURRENT ASSETS		<u>1,173,817</u>	<u>1,135,036</u>
NET ASSETS		<u>1,247,804</u>	<u>1,217,400</u>
FUNDS			
Designated Funds	12	117,250	142,250
General Funds	12	1,130,554	1,075,150
TOTAL FUNDS		<u>1,247,804</u>	<u>1,217,400</u>

The financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2016 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on 11 December 2017 and were signed on its behalf by:

.....
M Ballantine Chair

The notes on pages 10 to 17 form part of these financial statements

AURORA OPTIONS
STATEMENT OF CASHFLOWS
FOR THE YEAR ENDED 31 MARCH 2017

	Notes	2017 Total £	2016 Total £
Net cash generated from operating activities	15	279	308,320
CASH FLOWS FROM INVESTING ACTIVITIES			
Interest received		6,482	6,536
<i>Net cash generated from investing activities</i>		<u>6,482</u>	<u>6,536</u>
NET MOVEMENT IN CASH AND CASH EQUIVALENTS		<u>6,761</u>	<u>314,856</u>
Cash and cash equivalents at the beginning of the year		1,159,133	844,277
Cash and cash equivalents at the end of the year		<u>1,165,894</u>	<u>1,159,133</u>
COMPONENTS OF CASH AND CASH EQUIVALENTS		2017 Total £	2016 Total £
Cash at bank and in hand		1,165,894	659,133
Short term deposits	8	<u>-</u>	<u>500,000</u>
		<u>1,165,894</u>	<u>1,159,133</u>

The notes on pages 10 to 17 form part of these financial statements

AURORA OPTIONS

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

1. ACCOUNTING POLICIES

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a) General information and basis of preparation

Aurora Options is a company limited by guarantee and domiciled in England and Wales, registration number 02264564. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are set out on page 2.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Aurora Options meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

The financial statements are presented in sterling (£) which is also the functional currency for the charity.

b) Preparation of the accounts on a going concern basis

The charitable company has reasonable expectation that there are adequate resources to continue in operational existence for the foreseeable future. It has therefore continued to adopt the going concern basis in preparing its financial statements.

c) Judgements and key sources of estimation uncertainty

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The following judgements (apart from those involving estimates) have been made in the process of applying the above accounting policies that have had the most significant effect on amounts recognised in the financial statements:

- Bad debts
- Accruals

There are no key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

d) Legal status

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

e) Fund accounting

Unrestricted funds - represent those funds which can be used in accordance with the Association's charitable objects at the discretion of the Trustees.

Designated funds – represent those funds set aside by the council of management out of unrestricted general funds for specific future purposes or projects.

Restricted funds – can only be used for a particular restricted purpose within the charitable objects. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

AURORA OPTIONS

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017

1. ACCOUNTING POLICIES - continued

f) Income

Income is recognised in the Statement of Financial Activities when the Charitable Company has entitlement to the funds; any performance conditions attached to the item(s) of income have been met; it is probable that the income will be received; and that the amount can be measured reliably.

- Voluntary income is received by way of donations and gifts and is included in full in the statement of financial activities when receivable.
- Investment income is included in the financial statements in the year in which it is receivable.
- Contract income is recognised in the period in which it is receivable.
- Residents' charges received are credited to the statement of financial activities in the period in which they are receivable.

g) Expenditure and irrecoverable VAT

Expenditure is recognised in the Statement of Financial Activities once there is a legal constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

- Expenditure on charitable activities represents expenditure in the furtherance of the object of the charity;
- Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred; and
- Expenditure on office furniture and computer equipment is written off as incurred.

h) Allocation of support costs

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to expenditure on charitable activities on a basis consistent with use of the resources.

i) Operating leases

Rentals applicable to operating leases, where substantially all the benefits and risks of ownership remain with the lessor, are charged to the Statement of Financial Activities as incurred.

j) Fixed assets

Tangible fixed assets are measured at cost less accumulated depreciation.

Depreciation is provided at rates calculated to write off the costs of each asset over the assets estimated useful life as follows:

Freehold land	– not depreciated
Freehold buildings	– 50 years on a straight line basis
Fixtures and fittings	– 4 years on a reducing balance basis

Items of equipment are charged as expenditure where the purchase price is below £1,000.

k) Debtors

Trade and other debtors are measured at transaction price less any impairment unless the arrangement constitutes a financing transaction in which case the transaction is measured at the present value of the future receipts discounted at the prevailing market rate of interest. Loans are initially measured at fair value and are subsequently measured at amortised cost using the effective interest method less any impairment.

l) Cash and cash equivalents

Cash and cash equivalents in the balance sheet comprise cash at banks and in hand and short term deposits with an original maturity date of three months or less. For the purpose of the consolidated cash flow statement, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts.

AURORA OPTIONS

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 MARCH 2017

1. ACCOUNTING POLICIES - continued

m) Creditors

Trade and other payables are measured at their transaction price unless the arrangement constitutes a financing transaction in which case the transaction is measured at present value of future payments discounted at prevailing market rate of interest. Other financial liabilities are initially measured at fair value net of their transaction costs. They are subsequently measured at amortised cost using the effective interest method.

n) Employee benefits

Short term employee benefits, including holiday entitlement and other non-monetary benefits, and contributions to defined contribution plans are recognised as an expense in the period in which they are incurred.

The company recognises an accrual for accumulated annual leave accrued by employees as a result of services rendered in the current period for which employees can carry forward and use within the next year. The accrual is measured at the salary cost of the respective employee in relation to the period of absence.

o) Taxation

The charitable company is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part II Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

2. INCOMING RESOURCES

	2017 Total £	2016 Total £
Residential Care and Support		
Spot Contract	3,034,049	2,747,928
Day Services	82,657	-
Floating Support	43,692	36,670
Supporting People Income	38,416	38,626
	<u>3,198,814</u>	<u>2,823,224</u>
Housing Management	829,988	649,009
	<u>829,988</u>	<u>649,009</u>
Total	<u>4,028,802</u>	<u>3,472,233</u>

3. TOTAL RESOURCES EXPANDED

	Direct costs £	Support costs (note 3a) £	2017 Total £	2016 Total £
Residential care and support costs	3,045,102	229,958	3,275,060	2,836,731
Housing management	699,348	57,489	756,837	641,324
Total	<u>3,744,450</u>	<u>287,447</u>	<u>4,031,897</u>	<u>3,478,055</u>

AURORA OPTIONS

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 MARCH 2017

3a. SUPPORT COSTS

Support costs, included in the above, are as follows:	2017	2016
	£	£
Rent, rates & utility bills	67,765	50,491
Office costs	105,205	75,023
IT costs	19,126	27,144
Staff costs	30,225	40,922
Subscriptions	6,268	6,063
Repairs and renewals	22,320	10,301
Professional fees	18,707	30,087
Asset write off	7,877	2,916
Audit and accountancy fees	9,360	6,300
Bank charges	94	95
Depreciation	500	3,126
Legal costs	-	1,330
	287,447	253,798

4. NET INCOME/(EXPENDITURE)

Net income/(expenditure is stated after charging/(crediting):

	2017	2016
	£	£
Depreciation	500	3,126
Auditors' remuneration	5,600	5,400
Auditors' remuneration (non-audit work)	1,000	900

5. STAFF COSTS

	2017	2016
	£	£
Salaries and wages	2,000,749	1,956,091
Social security costs	186,979	172,877
Redundancy payments	-	962
Employer's contribution to pension schemes	39,973	37,315
Temporary and agency staff	763,402	446,545
	2,991,103	2,613,790
Total emoluments paid to staff	2,040,722	1,884,844

One employee received employee benefits (excluding employer pension costs) of more than £60,000 in the band £80,000 to £89,999 (2016: 1).

Staff costs, including defined contribution pension expenses, have been allocated on a percentage basis over all costs.

The key management personnel comprises of the personnel given in the Report of the Council of Management. The total employee benefits of the key management personnel (including employer pension costs) of the charitable company were £256,561 (2016: £231,171).

AURORA OPTIONS

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31 MARCH 2017

5. STAFF COSTS - continued

Staff numbers

The total average weekly number of employees (full-time equivalent) during the year were as follows:

	2017	2016
	No.	No.
Support in Services	93.5	92.4
Housing	1.4	1.4
Support	8.0	7.0
Governance	3.0	2.0
	<u>105.9</u>	<u>102.8</u>

Trustees' remuneration and benefits

None of the trustees have been paid any remuneration or received any other benefits from an employment within the Charity.

No expenses were paid in either the current or the prior year.

6. TANGIBLE FIXED ASSETS

	Land and Buildings £	Furniture and Fittings £	Office Equipment £	Totals £
COST				
At 1 April 2016	74,987	18,691	81,075	174,753
Disposals	-	(18,691)	(81,075)	(99,766)
At 31 March 2017	<u>74,987</u>	<u>-</u>	<u>-</u>	<u>74,987</u>
DEPRECIATION				
At the start of the year	500	17,377	74,512	92,389
Charge for the year	500	-	-	500
Eliminated on disposal	-	(17,377)	(74,512)	(91,889)
At the end of the year	<u>1,000</u>	<u>-</u>	<u>-</u>	<u>1,000</u>
NET BOOK VALUE				
At the end of the year	<u>73,987</u>	<u>-</u>	<u>-</u>	<u>73,987</u>
At the start of the year	<u>74,487</u>	<u>1,314</u>	<u>6,563</u>	<u>82,364</u>

7. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2017	2016
	£	£
Trade Debtors	325,846	341,671
Other Debtors	17,579	10,500
Prepayments and accrued income	-	3,792
	<u>323,425</u>	<u>355,963</u>

AURORA OPTIONS

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 MARCH 2017

8. CURRENT ASSET INVESTMENTS

	2017	2016
	£	£
Cash equivalents on deposit	-	500,000
	<u>-</u>	<u>500,000</u>

The current asset investments relate to a deposit account which matured on the 22 August 2016.

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2017	2016
	£	£
Trade Creditors	43,168	102,047
Other Creditors	3,404	3,013
Accruals and deferred income (note 9.1)	288,930	275,000
	<u>335,502</u>	<u>380,060</u>

9.1 Deferred Income

	2017	2016
	£	£
Deferred income reconciliation:		
Brought forward at start of year	90,000	35,000
Released In Year	(90,000)	(35,000)
Deferred In Year	100,000	90,000
Carried forward at end of year	<u>100,000</u>	<u>90,000</u>

10. OBLIGATIONS UNDER LEASING AGREEMENTS

The charity had total commitments under non-cancellable operating leases as detailed below:

	2017	2016
	£	£
Operating leases which expire:		
Within one year	57,600	57,600
Within two to five years	226,200	226,200
After more than five years	168,000	218,400
	<u>491,800</u>	<u>502,200</u>

11. ANALYSIS OF NET ASSETS OF FUNDS

	Unrestricted Funds	Total Funds
	£	£
Tangible fixed assets	73,987	73,987
Net current assets	1,173,817	1,173,817
	<u>1,247,804</u>	<u>1,247,804</u>

AURORA OPTIONS

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 MARCH 2017**

11.1. ANALYSIS OF NET ASSETS OF FUNDS – Prior Year

	Unrestricted Funds £	Total Funds £
Tangible fixed assets	82,364	82,364
Net current assets	1,135,036	1,135,036
	<u>1,217,400</u>	<u>1,217,400</u>

12. MOVEMENT IN FUNDS

	Brought forward £	Incoming resources £	Outgoing resources £	Transfers £	Carried forward £
UNRESTRICTED FUNDS					
General fund	<u>1,075,150</u>	<u>4,062,301</u>	<u>(4,006,897)</u>	<u>-</u>	<u>1,130,554</u>
Designated funds					
Consultancy & Tendering (a)	50,000	-	-	-	50,000
Company development (b)	67,250	-	-	-	67,250
Website & IT (c)	25,000	-	(25,000)	-	-
	<u>142,250</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>117,250</u>
TOTAL FUNDS	<u>1,217,400</u>	<u>4,062,301</u>	<u>(4,031,897)</u>	<u>-</u>	<u>1,247,804</u>

The purpose of the Designated Funds are as follows:-

- (a) A Consultancy and Tendering Fund used to generate new business and to ensure effective tendering through training;
- (b) A Public Relations Fund used to improve and create effective PR, and expanded during the year to include company development; and
- (c) A Website and IT Fund towards the design and improvement of the website and new IT technology, which was utilised in the year.

12.1. MOVEMENT IN FUNDS – Prior Year

	Brought forward £	Incoming resources £	Outgoing resources £	Transfers £	Carried forward £
UNRESTRICTED FUNDS					
General fund	<u>1,040,690</u>	<u>3,487,515</u>	<u>(3,453,055)</u>	<u>-</u>	<u>1,075,150</u>
Designated funds					
Consultancy & Tendering	50,000	-	-	-	50,000
Public Relations	67,250	-	-	-	67,250
Website & IT	30,000	-	(5,000)	-	25,000
Office move	20,000	-	(20,000)	-	-
	<u>167,250</u>	<u>-</u>	<u>(25,000)</u>	<u>-</u>	<u>142,250</u>
TOTAL FUNDS	<u>1,207,940</u>	<u>3,487,515</u>	<u>(3,478,055)</u>	<u>-</u>	<u>1,217,400</u>

AURORA OPTIONS

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31 MARCH 2017**

13. RELATED PARTY DISCLOSURES

There were no related party transactions for the current year or the prior years.

14. ULTIMATE CONTROLLING PARTY

The charitable company is considered to have no ultimate controlling party.

15. RECONCILIATION OF NET CASH PROVIDED BY OPERATING ACTIVITIES

	Total	Total
	2017	2016
	£	£
Net expenditure for the reporting period	30,404	9,460
Adjustments for:		
Depreciation	500	3,126
Loss on disposal of fixed assets	7,877	
Interest received	(6,482)	(6,536)
(Increase)/decrease in debtors	12,538	110,565
Increase/(decrease) in creditors	(44,558)	191,705
	<u>279</u>	<u>308,320</u>