# RED ROSE RECOVERY LANCASHIRE

# ANNUAL REPORT & FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2017

Company Number: 08302102

**Charity Number: 1152474** 

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# RED ROSE RECOVERY LANCASHIRE TRUSTEES' ANNUAL REPORT FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2017

The trustees are pleased to present their annual report for the year ended 31st March 2017.

The financial statements comply with the Charities Act 2011, Companies Act 2006, Accounting and Reporting by Charities; Statement of Recommended Practice (Sorp 2015) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1<sup>st</sup> January 2015).

#### **OBJECTIVES AND ACTIVITIES**

The charitable company's objectives are specifically restricted to the following for the community in Lancashire and the north of England:

- To relieve poverty, sickness and distress amongst offenders and those in recovery from addiction and their families by the provision of advice, information, training and support in accessing employment, enterprise and community based opportunities including volunteering.
- The advancement of health by the reduction or prevention of addiction and relapse for those in recovery, reduction of harm and offending.
- The advancement of education of the individual, organisations and the community at large on issues of addiction, supporting sustainable recovery, reduction of harm and offending
- To promote such other charitable purposes as may from time to time be determined.

Red Rose Recovery Lancashire provides community based opportunities for ex-offenders and people in recovery. Our provision recognises and builds on beneficiaries' gifts and skills, creating a positive environment for individuals, often viewed negatively, to move forward. Red Rose Recovery Lancashire can help people take up activities that contribute to their further development and to the life of their local communities – sometimes feeling a sense of worth and achievement for the first time. Red Rose Recovery Lancashire employs a staff team, including some in recovery, based in community settings and hosted within local voluntary groups across Lancashire.

Our core work involves coaching service users in addiction by utilising the skills of individuals with lived experience who deliver therapeutic support. We work in hospitals, in the community and primary care environments where our work is most effective.

#### ACHIEVEMENTS AND PERFORMANCE FOR THE YEAR

- 1. Lancashire User Forum (LUF)
  During the reporting period an increase of 50% in attendance of service users was noted at the LUF from the previous year (numbers = 1284)
- 2. Volunteers
  - Some 460 volunteers were supported over the period, contributing 10,686 hours to their communities, with an economic value of £87,624 (at living wage).
  - The volunteers earned 848 Spice time credits over the 12 months, a credit holding monetary value for spend at attractions across the UK.
  - 81 project groups were supported over the period, with 52 service user led groups initiated and supported in communities.
- 3. Engagement & Outcomes
  - Some 717 service users were engaged over the period, with 147 positive outcomes recorded:
  - 40 into work
  - 38 into education
  - 64 into training
  - 5 into self-employment

# RED ROSE RECOVERY LANCASHIRE TRUSTEES' ANNUAL REPORT FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2017

#### 4. Contract outcomes

 CGL: The CGL contract in the east of the County supports service users in their recovery from treatment into the community. The summary of the years outcomes identifies the positive improvements for service users in engaging with their communities and the development of their recovery capital.

100% of SU with improved outcomes (n=813)

67 brief interventions delivered

813 SUs accessing community activities

981 referrals to access and change team

Lancashire County Council:

The main contract with the LA saw a significant increase in referrals into Red Rose Recovery, from which engagement rates were again significant and highlights the USP of the charity in engaging with hard to reach communities.

95% engagement rate (717/755)

10,686 volunteering hours

£87,624 economic value at living wage

59% increase in referrals on previous year

 HOPE: The HOPE project in the north of the County continued over the reporting period supporting those classified as alcohol dependent in Lancaster Hospital. That support saw 1-1 peer support in the community, peers with a lived experience. The engagement figures are evidence of the potency of a peer based relationship and the positive partnership approach between the statutory and third sector which has gained wide publicity. Funding is the issue for this to continue.

98% average engagement rate in East 91% average engagement rate in North

 PIP: The PIP project running across the central area of the County supports service users entrenched in treatment over many years, through engagement and utilizing strengths based approach identifying assets and connecting with visible recovery.

100% engagement rate (number=24)

92% SU's now have a reduction plan in place

#### **Testimonials**

I have stopped drinking alcohol and feel much less depressed and anxious, I am beginning to think about my future and am making progress in doing so."

"Prior to my first meeting with RRR I was nervous I was going to be talked at rather than spoken with... How wrong could I have been!"

"My coach from RRR Jamie has been fantastic... his non-judgemental approach has encouraged me to be open and honest with my issues with alcohol."

"RRR have been great in signposting me... I even attended my first AA meeting..."
"A huge thank you to RRR as a whole for the support you offer, it's been a huge benefit to me, I hope that more people are able to access the support of RRR"

# RED ROSE RECOVERY LANCASHIRE TRUSTEES' ANNUAL REPORT FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2017

#### **FINANCIAL REVIEW**

Total income in the year was £881,168 (2016: £698,848) of which £754,450 (2016: £679,565) related to funding for projects upon which restrictions are placed.

Total expenditure in the year was £902,134 (2016: £563,858), leaving a deficit for the year of £20,966 (2016: surplus £134,990)

At 31<sup>st</sup> March 2017 the charitable company's reserves stood at £373,990 (2016: £394,956) of which £167,032 (2016: £288,687) represented restricted funds.

#### **RISK ASSESSMENT**

The main risks to which the charity is exposed as identified by the Trustees have been considered and systems have been established to mitigate those risks.

#### **RESERVES POLICY**

It is the policy of the Trustees to hold unrestricted funds at a level that will cover redundancy costs and allow the charitable company to continue its activities for a 3 month period should no further funding be received.

Three months' operating expenditure, based on current year's expenditure other than relating to the administration of BRiC funds, is £155,684. When adding to this redundancy costs of £7,764, there is a total reserves requirement of £163,430. At the end of the financial year the charitable company had unrestricted funds totalling £206,959.

#### PLANS FOR FUTURE

#### Future Plans

Going forward for the current accounting period sees the following developments; Overall a revision on the reporting procedures has been introduced that makes clear the pathway into the charity and develops further on the interventions provided. This is now showing more clearly the impact of both the Lancashire User Forum and RRR in engaging with those hard to reach in our communities and the opportunities from doing so.

With regards to contracts and their delivery over this current year, the LCC contract remains as the charities main funding route, with no significant changes. The HOPE project in the north has now ceased due to a lack of funding, however the NHS developed and published the data evidencing the benefits and savings from this project.

An early intervention project, as a result of the HOPE north project, was initiated within the CCG in Morecambe and again evidenced a saving on GP attendance by service users by supporting them to access an alternative means of support in the community, aligned to a peer. Going forward this has developed further with RRR working with the Integrated Care in the Communities (ICC's) in the north to provide a pathway for service users extended beyond recovery from substance misuse into those with low level mental health issues.

As noted above the east HOPE project again evidenced the savings from the intervention and peer support in hospital attendance and this has developed into a 3 year sub contract arrangement with CGL the treatment provider, a contract referred to as STEP – Succeed, Thrive, Empower, Pennine.

The PIP project again has ended with the evidence supporting the employment of the project lead within the treatment setting itself wef October 2017.

The CGL east contract remains over the forthcoming year, supporting service users direct from treatment into the community and its assets. This next year continues to support the integration of the contract within the organisation.

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The OMEGA project, supporting those with a background in the Criminal Justice system has presented a number of challenges over the past year that are being addressed and discussions are in hand to consider the ongoing aspect of this project due to the resourcing demands and risks associated with such projects being both mitigated and managed. Finally new developments include the Citizenship programme, a framework assessing a service user's assets and strengths and working with these to develop the next steps they are wanting to undertake and progress into.

The focus in the LCC contract sees the development and emergence of peer support groups across the county and additional peer education groups including the 'Families Matter' a support group for family members of those in recovery which has been borne out of demand and already has some 30 members.

#### STRUCTURE. GOVERNANCE AND MANAGEMENT

The organisation is a charitable company limited by guarantee, incorporated on 21st November 2017 (company number 08302102) and registered as a charity (charity number 1152474) on 18<sup>th</sup> June 2013.

The Governing Instruments under which the charitable company operates comprise of the Memorandum and Articles of Association dated 21st November 2012. It is registered as a charity with the Charity Commission. Anyone over the age of 18 can become a member. The Charity's Board of Trustees are also its Directors.

Members are elected by Annual General Meetings of the members of the Charity, with casual vacancies being filled as required by the Board of Trustees in accordance with the Charity's Articles of Association. The Board meets regularly throughout the year and attends to all strategic and operational matters.

#### REFERENCE AND ADMINISTRATIVE DETAILS

Red Rose Recovery Lancashire Name

**Company Number** 08302102 1152474 **Charity Number** 

St Wilfrids Building Registered Office

> Fox Street Preston England PR1 2AB

Directors Neil Smith (Chair)

Thomas Woodcock (Treasurer)

Jennifer Ellison

(Resigned 25<sup>th</sup> October 2017) Kerry Stewart

Amanda Webster

(Resigned 1<sup>st</sup> November 2016) Michael Revnolds (Appointed 27<sup>th</sup> July 2016; (Resigned 25<sup>th</sup> October 2016) Ian Merrill

(Appointed 18<sup>th</sup> January 2017) Kerry Holmes (Appointed 18<sup>th</sup> January 2017) Tony Husband

**Chief Executive** Peter Yarwood

# RED ROSE RECOVERY LANCASHIRE TRUSTEES' ANNUAL REPORT FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2017

Independent Examiner

Graham Wright B A (Hons), FCA DChA

Liverpool Charity and Voluntary Services

151 Dale Street

Liverpool L2 2AH

**Bankers** 

The Co-Operative PLC

P O Box 250 Skelmersdale

Lancashire WN8 6WT

Signed on behalf of the Board of Trustees

**Neil Smith** 

**Director and Chair** 

Date: 20/12/17

# RED ROSE RECOVERY LANCASHIRE STATEMENT OF TRUSTEES' RESPONSIBILITIES

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, the trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principle in the Charities SORP;
- · make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue as a going concern;
- state whether applicable accounting standards have been followed, subject to any material departure disclosed and explained in the financial statements.

The Trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the Charities Act 2011, Companies Act 2006, Accounting and Reporting by Charities; Statement of Recommended Practice (Sorp 2015) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1<sup>st</sup> January 2015).

By Order of the Board

Thomas Woodcock
Director and Treasurer

Date: 21/12/17

Thomproh

# INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF RED ROSE RECOVERY LANCASHIRE FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2017

I report on the accounts of the charitable company for the year ended 31<sup>st</sup> March 2017, which are set out on pages 9 to 20.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts under section 145 of the 2011 Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act, and
- to state whether particular matters have come to my attention.

Basis of independent examiner's statement My examination was carried out in accordance with general directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

<u>Independent examiner's</u> <u>statement</u> In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in, any material respect, the requirements:
  - to keep accounting records in accordance with section 386 of the Companies Act 2006; and
  - to prepare accounts which accord with the accounting records and comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting Charities

have not been met: or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Name: Mr. Graham Wright

Relevant professional qualification or body: FCA DChA Address: c/o LCVS 151, Dale Street, Liverpool, L2 2AH

Dated: 22 December 2017

# RED ROSE RECOVERY LANCASHIRE STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME & EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2017

|   | Notes | Unrestricted<br>Funds<br>2017 | Funds   | Total<br>Funds<br>2017 | Total<br>Funds<br>2016 |
|---|-------|-------------------------------|---|------------------------|------------------------|
| Income and endowments                           |       | £                             | £   | £                      | £                      |
| from:   | _     |                               |   |                        | 4.0=0                  |
| Donations and legacies                          | 3a    | 5,222                         | -   | 5,222                  |                        |
| Charitable activities                           | 3b    | 121,013                       | 754,450                                       | 875,463                | ·                      |
| Investments                                     | 3с    | 483                           | -   | 483                    | 501                    |
| Other income                                    | 3d    | -                             | -   | -                      | 13,000                 |
| Total income                                    |       | 126,718                       | 754,450                                       | 881,168                | 698,848                |
| Expenditure on:                                 |       |                               | 60 CE (20 AP) (20 AP) (20 AP) (20 AP) (20 AP) |                        |                        |
| Charitable activities                           | 4     | 26,028                        | 876,106                                       | 902,134                | 563,858                |
| Total expenditure                               |       | 26,028                        | 876,106                                       | 902,134                | 563,858                |
| Net income/(expenditure), net movement in funds |       | 100,690                       | (121,656)                                     | (20,966)               | 134,990                |
| Total funds brought forward                     | 9,10  | 106,269                       | 288,687                                       | 394,956                | 259,966                |
| Total funds carried forward                     | 8-10  | 206,959<br>======             | 167,031<br>======                             | 373,990<br>=====       | 394,956<br>======      |

The notes on pages 11 to 20 form part of these accounts.

All the above amounts relate to continuing activities of the charitable company.

|  | Notes | 31 <sup>st</sup> Marc | h 2017      | 31 <sup>st</sup> Marc | ch 2016     |
|--|-------|-----------------------|-------------|-----------------------|-------------|
|  |       | £                     | £           | £                     | £           |
| Fixed assets                                   |       |                       |             |                       |             |
| Tangible fixed assets                          | 5     |                       | 11,000      |                       | 12,000      |
| Current assets                                 |       |                       |             |                       |             |
| Debtors  | 6     | 11,900                |             | 87,665                |             |
| Cash at bank and in hand                       |       | 360,340               |             | 304,379               |             |
|  |       | 372,240               |             | 392,044               |             |
| Current liabilities                            |       |                       |             | •                     |             |
| Creditors: amounts falling due within one year | 7     | (9,250)               |             | (9,088)               |             |
| Net current assets                             |       |                       | 362,990     |                       | 382,956     |
| Total assets less current                      |       |                       | 373,990     |                       | 394,956     |
| liabilities                                    |       |                       | 373,990     |                       | 334,300     |
| Funds:   |       |                       | ======      |                       | ======      |
|  |       |                       |             |                       | 100.000     |
| Unrestricted funds                             | 8, 9  |                       | 206,959     |                       | 106,269     |
| Restricted funds                               | 810   |                       | 167,031<br> |                       | 288,687<br> |
|  |       |                       | 373,990     |                       | 394,956     |
|  |       |                       | ======      |                       |             |

These financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102).

These accounts have been prepared in accordance with the provisions applicable to small companies subject to the small companies' regime and in accordance with FRS102 SORP.

For the period covered by these accounts the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

No members have required the company to obtain an audit of its accounts for the year in question in accordance with section 476 of the Companies Act 2006.

The trustees, who are the directors of the company, acknowledge their responsibility for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

Approved by the Board on 21./.12./..., and signed on their behalf by:

**Neil Sm** 

**Thomas Woodcock Director and Treasurer** 

**Director and Chair** 

#### 1. Limited Liability

The charity is a company limited by guarantee. Each member's liability is limited to £5.

#### 2. Accounting Policies

#### Basis of accounting

The accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (SORP 2015) (effective 1<sup>st</sup> January 2015), Charities Act 2011 and the Companies Act 2006.

The accounts are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The Charity has taken advantage of the provisions in the SORP for Charities applying FRS 102 Update Bulletin 1 not to prepare a Statement of Cash Flows.

#### Going concern

At the time of approving the accounts, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the accounts.

# **Fund accounting**

Unrestricted funds are the charity's free reserves available for the trustees to apply in accordance with the charitable company's charitable objectives.

Restricted funds are subject to specific restrictive conditions imposed by the donor. All restricted funds are accounted for as restricted income and expenditure for the purposes is charged to the fund.

#### Income recognition

All income is recognised once the charity has entitlement to the income, there is sufficient certainty of receipt and so it is probable that the income will be received, and the amount of income receivable can be measured reliably.

Donations and legacies comprise of donations and general grants which are recognised in the accounts when received, with the exception of known legacies which are accounted for when their receipt is certain.

Income from charitable activities is recognised on an accruals basis except for grants receivable, which are recognised on the date on which their unconditional payment is confirmed by the donor.

Income from investment relates to bank interest received and is recognised when the amount is certain.

#### **Expenditure recognition**

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charitable company to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses, including support costs and governance costs, are allocated or apportioned to the applicable expenditure headings in the Statement of Financial Activities. Support and governance costs are applied to unrestricted funds unless specifically included in the restrictions, as specified by the donor.

Expenditure on charitable activities relate to the operation of the charity comprising of direct charitable expenditure to meet the objectives of the charitable company. Support and governance costs relate to the management and operation of the organisation and also compliance with constitutional and statutory requirements in producing the annual report. These are dealt with in the Statement of Financial Activities when payment has been approved by the charitable company.

#### Fixed Assets

Capital expenditure of £500 and above is stated in the balance sheet at cost less accumulated depreciation. Depreciation is provided to write off the cost of each asset over its expected useful life as below:

**Narrow Boat** 

6.67% per annum straight line basis

#### Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts.

#### Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

#### **Taxation**

Income and gains are exempt from taxation as they are received and applied for charitable purposes only. The charitable company benefits from various exemptions from taxation afforded by tax legislation and is not liable to corporation tax on income or gains falling within those exemptions.

# Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### 3. Income and endowments

|                           | Unrestricted | Restricted | Total | Total |
|---------------------------|--------------|------------|-------|-------|
|                           | Funds        | Funds      | Funds | Funds |
|                           | 2017         | 2017       | 2017  | 2016  |
| a. Donations and Legacies | £            | £          | £     | £     |
| Donations                 | 5,222        | -          | 5,222 | 1,050 |
|                           | =====        | =====      | ===== | ===== |

| b. Charitable activities   | Unrestricted<br>Funds<br>2017<br>£ | Restricted<br>Funds<br>2017<br>£ | Total<br>Funds<br>2017<br>£ | Total<br>Funds<br>2016<br>£ |
|--|------------------------------------|----------------------------------|-----------------------------|-----------------------------|
| Lancashire County Council -<br>Building Recovery in<br>Communities | -<br>-                             | 103,292                          | 103,292                     | 200,000                     |
| Volunteer Expenses   | -                                  | -                                | -                           | 250                         |
| Lancashire Holdings<br>Social Media                                | was                                | <del>-</del>                     | -                           | 6,610<br>(5,000)            |
| Rio Core Contract  | _                                  | 233,850                          | 233,850                     | 375,000                     |
| HRVCVS Hals  | _                                  | 200,000                          | 200,000                     | 9,052                       |
| Omega Project  | -                                  | 78,331                           | 78,331                      | 41,665                      |
| East Hals Lancs  | -                                  | 80,000                           | 80,000                      | 42,488                      |
| Consultant Work  | -                                  | 569                              | 569                         | 2,000                       |
| Red Rose Partnership   | -                                  | 15,000                           | 15,000                      | 7,500                       |
| CRI Budget   | -                                  | 172,908                          | 172,908                     | -                           |
| Charity Farm Volunteer<br>Expenses                                 | · _                                | 500                              | 500                         | -                           |
| North Lancs Hals   | -                                  | 70,000                           | 70,000                      | -                           |
| Other Funds  | 121,013                            | -                                | 121,013                     | 4,732                       |
|  | 121,013                            | 754,450                          | 875,463                     | 684,297                     |
|  | =====                              | =====                            | =====                       | =====                       |
| c. Investments   | £                                  | £                                | £                           | £                           |
| Bank interest  | 483                                | _                                | 483                         | 501                         |
| Dank interest  | =====                              | =====                            | =====                       | =====                       |
| d. Other income  | £                                  | £                                | £                           | £                           |
| Funding for narrow boat  | -                                  | -                                | -                           | 13,000                      |
|  | =====                              | =====                            | =====                       | =====                       |

# 4. Expenditure on Charitable Activities

|   | Direct<br>Charitable<br>Expenditure<br>£ | Support &<br>Governance<br>Costs<br>£ | Total 2017 | Total 2016<br>£ |
|---|--|---------------------------------------|------------|-----------------|
| To provide advice, information, training and support to offenders and those in recovery from addiction and their families | 642,840                                  | 259,924                               | 902,134    | 563,858         |
|   | ======                                   | ======                                | =====      | =====           |

#### a. Analysed as follows:

| Direct charitable expenditure: Staff salaries costs Project expenses Consultancy and management fees Events Narrow boat operating expenses Volunteer expenses Fundraising expenses  | 2017<br>£<br>335,162<br>143,070<br>136,399<br>11,775<br>2,380<br>13,838<br>216 | 2016<br>£<br>203,410<br>108,182<br>74,020<br>7,780<br>2,487<br>4,916<br>175<br> |
|---|--|---|
| Support & Governance costs: Staff salaries costs Travel expenses Printing, stationery and postage Telephones and IT costs Office costs Insurance Membership fees Staff training and development Equipment Marketing Accountancy fees Depreciation | £ 150,293 32,208 4,669 8,889 35,587 13,679 15 6,220 3,179 1,809 1746 1,000     | £ 68,835 28,812 2,831 15,139 28,018 5,556 2,153 5,503 2,722 2,119 200 1,000     |
| Total expenditure on charitable activities  | 259, 294<br><br><b>902,134</b><br>=====  | 162,888<br><br><b>563,858</b><br>=====  |

£876,105 (2016: £535,895) of the above expenditure relates to restricted funding.

|   | 485,455           | 272,245           |
|---|-------------------|-------------------|
| Gross salaries and wages<br>Social security costs | 449,408<br>36,047 | 255,487<br>16,758 |
| <b>b.</b> Staff Costs                             | 2017<br>£         | 2016<br>£         |

# c. Particulars of employees:

The average number of employees during the year, calculated on the basis of full-time equivalents, was as follows:

|                       | 2017 | 2016 |
|-----------------------|------|------|
| Charitable activities | 17.5 | 11.9 |
|                       | ===  | ==== |

No employee received emoluments of more than £60,000 during the year.

The Trustees, being also the Directors of the Company, are not remunerated for their services and are not included in the above number of employees.

No out of pocket expenses were reimbursed to trustees in the year (2016: £nil).

# 5. Tangible Fixed Assets

| _   | Narrow<br>Boat  | Total  |
|---|-----------------|--------|
| Cost  | £               | £      |
| Balance at 1 <sup>st</sup> April 2016         | 15,000          | 15,000 |
| Additions in the year                         | -               | -      |
| Balance at 31 <sup>st</sup> March 2017        | 15,000          | 15,000 |
| Accumulated Depreciation                      |                 |        |
| Balance at 1 <sup>st</sup> April 2016         | 3,000           | 3,000  |
| Charge for the year                           | 1,000           | 1,000  |
| Balance at 31 <sup>st</sup> March 2017        | 4,000           | 4,000  |
|   |                 |        |
| Net book value at 31 <sup>st</sup> March 2017 | 11,000          | 11,000 |
| Net book value at 31 <sup>st</sup> March 2016 | =====<br>12,000 | 12,000 |
| Net book value at 51 March 2016               | ====            | =====  |
| 6. Debtors                                    |                 |        |
|   | 2017            | 2016   |
|   | £               | £      |
| Trade debtors                                 | 11,900          | 87,225 |
| Other debtors                                 | -               | 440    |
|   | 11,900          | 87,665 |
|   | =====           | ====== |

# 7. Creditors: Amounts falling due within one year

|                       | 9,250<br>===== | 9,088<br>==== |
|-----------------------|----------------|---------------|
|                       |                |               |
| Accruals              | 850            | 2,949         |
| Tax & Social Security | 8,155          | 5,637         |
| Trade creditors       | 245            | 502           |
|                       | £              | £             |
|                       | 2017           | 2016          |

# 8. Analysis of Net Assets between Funds

| Unrestricted Funds General Fund Designated Fund                   | Tangible Fixed Assets £ - 11,000 | Net Current                 | <b>Total £</b> 195,959 11,000 |
|---|----------------------------------|-----------------------------|-------------------------------|
|   | 11,000                           | 195,959                     | 206,959                       |
| Restricted Funds Lancashire County Council - Building Recovery in | -                                | 46,811                      | 46,811                        |
| Communities<br>Rio Core Contract<br>Omega Project                 | -<br>-                           | 60,061<br>29,752            | 60,061<br>29,752              |
| East Halls Lancs<br>Consultant Work<br>Red Rose Partnership       | <u>-</u><br>-                    | 8,810<br>1,315<br>3,224     | 8,810<br>1,315<br>3,224       |
| CRI Budget<br>Charity Farm  | -<br>-                           | 11,036<br>50                | 11,036<br>50                  |
| North Lancs Hals  |                                  | 5,972<br><br><b>167,031</b> | 5,972<br><br><b>167,031</b>   |
| Total Funds   | 11,000<br>======                 | 362,990<br>======           | 373,990<br>=====              |

#### 9. Unrestricted Funds

Movements in the year

|                                 | Resources                 | Income            | Expenditure         | Resources         |
|---------------------------------|---------------------------|-------------------|---------------------|-------------------|
|                                 | . at                      |                   |                     | at end            |
|                                 | beginning<br>of year<br>£ | £                 | £                   | of year<br>£      |
| General Fund<br>Designated Fund | 94,269<br>12,000          | 126,718<br>-      | (25,028)<br>(1,000) | 195,959<br>11,000 |
|                                 | 106,269<br>=====          | 126,718<br>====== | (26,028)<br>======  | 206,959           |

The General Fund is used to finance the charitable company's general activities as outlined in the Trustees' Report.

The Designated Fund is for the narrow boat, "The Chrysalis.

# 10. Restricted Funds

# Movements in the year

|   | Resources<br>at beginning<br>of year | Income                   | Expenditure                                 | Transfers<br>£        | Resources<br>at end<br>of year<br>£ |
|---|--------------------------------------|--------------------------|---|-----------------------|-------------------------------------|
| Big Lottery Fund<br>Grant<br>Lancashire County<br>Council -                     | <b>£</b><br>5,575                    | £                        | £ (5,575)                                   | £                     | <b>E.</b>                           |
| Building Recovery in Communities  | 121,751                              | 103,292                  | (122,137)                                   | (56,095)              | 46,811                              |
| Public Speaker Training   | 200                                  | -                        | (200)                                       | -                     | -                                   |
| Volunteer<br>Expenses   | 332                                  | -                        | (332)                                       | -                     | -                                   |
| Lancashire Holdings   | 55                                   | -                        | (55)  | -                     | -                                   |
| Tanhouse Community Development Fund   | 80                                   | -                        | (80)  | -                     | -                                   |
| Lancashire County   | 1,875                                | -                        | (1,875)                                     | -                     | -                                   |
| Action for Children   | 462                                  | -                        | (462)                                       | -                     | -                                   |
| CRI Ltd   | 500                                  | -                        | (500)                                       | -                     | -                                   |
| Skelmersdale<br>Tanhouse  | 3,513                                | -                        | (3,513)                                     | -                     | -                                   |
| Procurement Training  | 833                                  | <del>-</del>             | (833)                                       | -                     | -                                   |
| Rio Core Contract   | 86,565                               | 233,850                  | (260,354)                                   | -                     | 60,061                              |
| Omega Project   | 31,632                               | 78,331                   | (80,211)                                    | -                     | 29,752                              |
| HALS East Lancs   | 26,571                               | 80,000                   | (97,761)                                    | -                     | 8,810                               |
| Consultant Work<br>Red Rose   | 1,243<br>7,500                       | 569<br>15,000            | (497)<br>(19,276)                           | -                     | 1,315<br>3,224                      |
| Partnership<br>CRI Budget<br>Charity Farm<br>HALS North Lancs<br>Awards for All | -<br>-<br>-                          | 172,908<br>500<br>70,000 | (161,872)<br>(450)<br>(110,123)<br>(10,000) | -<br>46,095<br>10,000 | 11,036<br>50<br>5,972               |
|   | 288,687<br>=====                     | 754,450<br>======        | (876,106)<br>======                         | -                     | 167,031<br>=====                    |

#### **Description of Funds**

**Big Lottery Fund Grant** – to fund the LUF Boat project, to refurbish the canal narrow boat. The monies were returned to the funder after 31 March 2016

Lancashire County Council - Building Recovery in Communities – community projects across Lancashire where individuals/organisations have applied for funding which we administer on behalf of Lancashire County Council.

Lancashire County Council - Public Speaker Training – to train the volunteers and develop the skill set.

**Lancashire County Council - Volunteer Expenses** – to cover the expenses of volunteers to run the project.

**Lancashire Holdings** — grant of £38k over 2 years from Lancashire Holdings to support the costs of a Women's Peer Mentor and the LUF Boat project manager.

**Tanhouse Community Development Fund** – to support the costs of the weekly community sessions at the community centre in Tanhouse, Skelmersdale.

**Lancashire County LUF** – donation from a treatment provider to support the costs of county LUF forum events.

**Action for Children** – buffet income provided by our in-house catering team.

**CRI Ltd** – donation from treatment provider to support LUF forum events.

**Skelmersdale Tanhouse** – grant from Discover to support the development and delivery of a 'Stand Up for Recovery' course for service users across central Lancashire. Part of the funding was also used to support the continuation of our project at Tanhouse Community Centre, Skelmersdale.

**Procurement Training** – funding for procurement training for a staff member.

**Rio Core Contract** - This contract is funded via Lancashire County Council as the charity is a Recovery Infrastructure Organisation to provide recovery focused interventions.

**OMEGA Project**– Project funded by the Bowland Trust whereby RRR recruited participants with an experience of being in the criminal justice system to work on a project where they were taught building skills on houses that were being renovated. Participants were also offered 1:1 coaching if they wished. Project ended 17<sup>th</sup> November 2017

**HALS East Lancs** – Hospital Alcohol Liaison project. Working in hospitals to use staffs' lived experience to discuss options with patients admitted with alcohol linked conditions. Participants were also offered 1:1 coaching if they wished. Project ended ------ 2017

**Consultant Work** – This is an ad hoc basis service for any agencies who require additional knowledge and expertise from our CEO.

Red Rose Partnership – arrangement with Lancashire County Council and Red Rose Recovery to provide recovery infrastructure services across the 12 district authorities of Lancashire.

**CRI Budget** – CRI is now known as CGL (Change, Grow, Live) and is for three years with a treatment provider in the East locality.

# RED ROSE RECOVERY LANCASHIRE NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2017

**Charity Farm** - an annual event where the organisation takes 200 members of the community on a three day activity weekend. Any donations received by the charity for this event are placed in this department; money is also recompensed to volunteers from this department.

**HALS North Lancs** – Hospital Alcohol Liaison project. Working in hospitals to use staffs' lived experience to discuss options with patients admitted with alcohol linked conditions. Participants were also offered 1:1 coaching if they wished.

**Awards for All** – This included the cost of the refurbishment of the LUF (Lancashire User Forum) Boat and the purchasing of new equipment for use on the Boat for training events in the community.

**Transfers** – 2015-16 BRIC monies were overstated by £56,095 which were transferred to North Lancs Hals (£46,095) and Awards for All (£10,000)

### 11. Operating Lease Commitments

There were no financial commitments under non-cancellable operating leases (2016: none).

#### 12. Contingent Liabilities

The Charity did not have any contingent liabilities at 31st March 2017 (2016: none).

#### 13. Related Party Transactions

There were no material related party transactions during the year which require disclosure (2016: none).

#### 14. Guarantees

As at 31<sup>st</sup> March 2017, 6 members had given a guarantee of £5 each in the event of the charitable company winding-up; total: £30 (2016: 6 members £30).

# RED ROSE RECOVERY LANCASHIRE DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31<sup>ST</sup> MARCH 2017

| INCOME                                     | 2017     | 2016    |
|--|----------|---------|
| INCOME                                     | £        | £       |
| Grant Income                               | 732,593  | 679,565 |
| Bank Interest                              | 483      | 501     |
| Narrow boat income                         | -        | 13,000  |
| Donations                                  | 5,222    | 1,050   |
| Other income                               | 142,870  | 4,732   |
| Total Income                               | 881,168  | 698,848 |
| EXPENDITURE                                |          |         |
| Charitable activities                      |          |         |
| Staff salary costs                         | 485,455  | 272,245 |
| Project expenses                           | 143,070  | 108,182 |
| Consultancy and management fees            | 136,399  | 74,020  |
| Event costs                                | 11,775   | 7,780   |
| Narrow boat operating expenses             | 2,380    | 2,487   |
| Volunteer expenses                         | 13,838   | 4,916   |
| Fundraising expenses                       | 216      | 175     |
| Travel expenses                            | 32,208   | 28,812  |
| Printing, stationery and postage           | 4,669    | 2,831   |
| Telephones and computer costs              | 8,889    | 15,139  |
| Rent                                       | 10,900   | 4,662   |
| Room hire                                  | 8,324    | 8,492   |
| Office running costs                       | 16,363   | 14,864  |
| Insurance                                  | 13,679   | 5,556   |
| Membership fees                            | 15       | 2,153   |
| Staff training and development             | 6,220    | 5,503   |
| Equipment                                  | 3,179    | 2,722   |
| Marketing                                  | 1,809    | 2,119   |
| Accountancy fees                           | 1,746    | 200     |
| Depreciation                               | 1,000    | 1,000   |
| Total expenditure on charitable activities | 902,134  | 563,858 |
| Net (expenditure)/income for year          | (20,966) | 134,990 |
|  | ======   |         |

(This page does not form part of the statutory financial statements)