

**Registered number: 3280406**

**FIRST BASE WALSALL LIMITED**  
**(A company limited by guarantee)**

**Financial statements**

**Year ended 31 March 2017**

**FIRST BASE WALSALL**  
**(A company limited by guarantee)**

**INDEX**

---

**Charity information**

|  |           |
|--|-----------|
| <b>Trustees' report</b>                  | <b>1</b>  |
| <b>Independent auditor's report</b>      | <b>7</b>  |
| <b>Statement of financial activities</b> | <b>8</b>  |
| <b>Balance sheet</b>                     | <b>9</b>  |
| <b>Notes to the financial statements</b> | <b>10</b> |

**FIRST BASE WALSALL**  
**(A company limited by guarantee)**

**CHARITY INFORMATION**

---

**DIRECTORS AND TRUSTEES**

J Beck  
G Stonyer  
M J Waterfield  
J Rowe  
Rev J Oakley  
H Bloxham  
M Fussell  
E Moore  
B Moore  
T Palfreyman  
C Taylor  
P Walker  
D Walton (resigned 26 November 2016)  
J Welsby

**SECRETARY**

S Clay

**CHARITY NUMBER**

1061084

**COMPANY NUMBER**

3280406 (Registered in England and Wales)

**REGISTERED OFFICE**

The Small Street Centre  
1a Small Street  
Walsall  
West Midlands  
WS1 3PR

**AUDITOR**

Mazars LLP  
45 Church Street  
Birmingham  
B3 2RT

**BANKERS**

Unity Trust Bank Plc  
Nine Brindley Place  
Birmingham  
B1 2HB

**CHIEF EXECUTIVE OFFICER**

Stephen Clay

## **FIRST BASE WALSALL TRUSTEES REPORT**

---

The trustees are pleased to present their report together with the financial statements of the charity for the year ended 31 March 2017, which have been prepared in accordance with current statutory requirements and in accordance with the governing instruments.

### **DIRECTORS AND TRUSTEES**

The directors of the charitable company (the charity) are its trustees for the purpose of charity law and throughout this report are collectively referred to as trustees. The trustees who served from the 1 April 2016 to the date of this report, unless otherwise stated, are as follows:

J Beck  
G Stonyer  
M J Waterfield  
J Rowe - Chair  
Rev J Oakley  
H Bloxham  
M Fussell  
B Moore  
E Moore  
T Palfreyman  
C Taylor  
P Walker  
D Walton (resigned 27<sup>th</sup> November 2016)  
J Welsby

The Chief Executive Officer and Company Secretary is Steve Clay who is also Chief Executive of YMCA Black Country Group.

The names and addresses of relevant organisations:

|            |  |
|------------|--|
| Auditor    | Mazars LLP<br>45 Church Street, Birmingham, B3 2RT             |
| Bankers    | Unity Trust Bank plc<br>Nine Brindley Place, Birmingham B1 2HB |
| Solicitors | Irwin Mitchell<br>31 Temple Street, Birmingham B2 5DB          |

### **GOVERNING DOCUMENT**

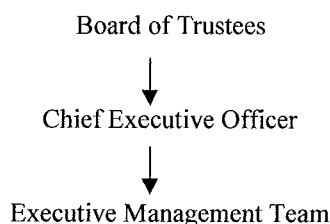
#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

The charity is a company limited by guarantee and its governing document is its Articles of Association.

The trustees continually seek to strengthen the skills of the Board and may, from time to time, co-opt members providing that those appointed by way of co-option do not exceed three in number.

An external governance review was undertaken in Autumn 2015. Resulting from this review the 'Group' has formally adopted the National Housing Federation Code of Governance (2015).

The organisational structure of the Charity is as follows:



Policy and strategy is decided by the Board and the Chief Executive Officer is responsible to the Board for the implementation.

First Base Walsall is a subsidiary charity of YMCA Black Country Group.

## **OBJECTIVES AND ACTIVITIES**

The Charity is a local voluntary organisation which (through YMCA Black Country Group) affiliates to the National Council of YMCAs in England and Wales. In common with the YMCA Movement its Vision is:

*"The YMCA is an inclusive Christian Movement, transforming communities, so that all young people can truly belong, contribute and thrive".*

This is achieved in Walsall and the surrounding area through its mission of *"developing body mind and spirit."*

Accordingly, the objects of the Charity are:

- To unite those who, regarding Jesus Christ as their God and Saviour according to the Holy Scriptures, desire to be His disciples in their faith and in their life, and to associate their efforts for the extension of His Kingdom;
- To lead young people to the Lord Jesus Christ and to fullness of life in Him;
- To provide or assist in the provision in the interests of social welfare of facilities for recreation and other leisure time occupation for men and women with the object of improving their conditions of life;
- To provide or assist in the provision of education for persons of all ages with the object of developing their physical, mental or spiritual capacities;
- To relieve or assist in the relief of persons of all ages who are in conditions of need, hardship or distress by reason of their social, mental or spiritual capacities; and
- To provide residential accommodation for persons of all ages who are in need, hardship or distress by reason of their social, physical or economic circumstances.

The YMCA welcomes into its fellowship persons of all religious faiths and of none.

## **ACHIEVEMENTS AND PERFORMANCE**

In the 12 months to 31 March 2017, the Charity achieved the following:

### **1. ORGANISATIONAL DEVELOPMENT**

During the year First Base Walsall benefited from central management services provided by its parent charity, YMCA Black Country Group, enabling a high quality of management and administration functions to be maintained, while ensuring that overhead costs were minimised. As a member of the 'Group' it holds a Bronze Investors in People accreditation.

### **2. CAPITAL COMMITMENTS**

No additional capital commitments were made on behalf of the Charity in the year.

### **3. SERVICE DELIVERY**

#### **Housing & Youth Services**

The charity's supported housing service has continued to operate from Green Lane, Walsall, providing 20 units of accommodation to young people aged under 25. During the year to 31 March 2017, the service provided 6,362 nights of supported accommodation and life skills support to young people vulnerable to homelessness. Since to the withdrawal of Supporting People funding in 2015 the viability of the scheme has remained under review, and, despite remodelled staffing has resulted in a managed deficit during the year. However work to operationalise the 21<sup>st</sup> unit, combined with a revised rent agreement and greater partnership working with Walsall Council, has enabled the Board to remain confident regarding future viability for the year ahead.

#### **Skills & Community Services**

The Small Street Centre provides the registered office for the charity's operations, and also facilitates a wide range of services to a broad spectrum of service users including:

- Free public Internet access;
- Conference / meeting room facilities
- Low-cost office accommodation and related services for organisations /projects which support our charitable objectives
- Food Bank

## **ACHIEVEMENTS AND PERFORMANCE (CONTINUED)**

### **Skills & Community Services (continued)**

Community Development funding was secured from Walsall Council enabling the charity to support over 1,800 adults with access to ICT related programmes and employability support. We continue to deliver foodbank from this location which saw over 560 individuals and families benefit from the service.

The Centre's tenants also support the local community, currently through counselling, chaplaincy, employment support, mental health support, and employability advice. The centre also provides a base for YMCA Wolverhampton's 'Talent Match' employment mentoring service. All the organisation's including the room hire bookings are able to refer to each other and relate in some way to the service provided. Partnership working is in continual development and the Centre's users continue to benefit from this. The Centre also signposts service users to external agencies, including the YMCA Substance Misuse Team, operated through First Bases' parent company YMCA Black Country Group at The Glebe Centre.

The BIG Lottery funded lifestyle choices programme, "Changing UR Health 4 Life", supported 397 individuals with over 200 sustaining a positive lifestyle change during the period (e.g. health, employment etc.). This project has grown from strength to strength and has made significant improvements to the health and wellbeing and mental health of individuals in Walsall and Wolverhampton.

### **Ethos & Wider YMCA Movement**

First Base Walsall continued to roll-out the YMCA national brand across its sites, most notable with new bold signage at the Small Street Centre. The adoption of the YMCA model governing document was not remains a future intention, alongside a change in the Charity's name to YMCA Walsall.

## **PUBLIC BENEFIT STATEMENT**

The Trustees are mindful of their responsibilities regarding public benefit and meet this criteria in a number of different ways.

## **FINANCIAL REVIEW**

The charity remains mindful of its limited resources and the current economic climate it is operating in, and remains committed to fulfilling its mission of working with those in the local community who are most in need. Taking into account the annual depreciation charge, the overall financial position returned a deficit amounting to £44,265 compared with last year's deficit of £58,218. The deficit has arisen primarily due to the housing challenges referred to above, including the Boards commitment to self-fund support costs totalling c£20,000.

### **Principal Funding Sources**

The charity's principal sources for the financial year were:

- Accommodation Rent - Including housing benefit and self-rent
- Big Lottery - Changing Ur Health 4 Life
- Walsall MBC - Grant aid to voluntary organisations
- Small Street Centre - Conference bookings, office rental and associated services
- First Base Partner Scheme & other donations

Further information regarding the above sources and other amounts can be found in the attached financial statements.

### **Investment Policy**

Under the Articles and Articles of Association, the charity has the power to invest in any way the trustees wish. The Trustees, having regard to the liquidity requirements of day-to-day operations and to the reserves policy, have, historically, operated a policy of keeping sufficient funds available on current account (to offset standard bank charges) and in an interest bearing account in order to generate a modest rate of return on such monies. The Charity currently does not have funds available to utilise for investment purposes; working capital requirements are met from the Charity's current account.

## **RESERVES POLICY**

The Trustees have in accordance with Charities SORP (Statement of Recommended Practice) given consideration to the major risks to which the Charity is exposed and the systems designed to mitigate these risks.

The unrestricted funds of the Charity amounted to £203,202 at 31 March 2017 (2016: £249,127).

The Trustees have also reviewed the going concern position and have no doubt that the Charity will be able to pay its debts as they fall due over a period of at least 12 months from the date the financial statements were approved.

First Base Walsall has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets (free reserves) held by the charity should be between 3 and 6 months of the unrestricted resources expended which equates to approximately £123,908-£247,815 in general funds. At this level the trustees feel that they would be able to continue the current activities of the charity in the event of a significant drop in funding for a period to allow a considered response to that situation. It would obviously be necessary to consider how the funding would be replaced or activities changed. At present, the free reserves which amount to £203,202 are within this target level.

## **PLANS FOR FUTURE PERIODS**

In compliance with our charitable objectives, and in line with the 2016 - 2020 Strategic Plan of the YMCA Black Country Group of companies in furthering the Vision and Mission, the charity's priorities are set out below.

### **Cross Cutting Imperatives**

In the context of a rapidly changing external environment, 3 cross cutting imperatives apply to the development of our services:

- To clearly articulate our Christian Ethos and Values so that they are widely understood and welcomed by customers and staff of all faiths and none.
- To become more customer focused and ensure value for money.
- To achieve greater diversification of income which increases enterprise & fundraising activity and reduces vulnerability to public sector contract & short-term funding loss.

### **Operational Service Delivery**

Our Mission & Vision will be delivered through 3 operational service delivery areas:

Housing & Youth Services, Enterprise & Childcare Services, and Skills & Community Services

supported by the internal functions of:

HR & Ethos Services, Corporate Services, and Asset & Development Services

**Housing & Youth Services:** We will provide a more customer focused journey into housing services, through to the point of move-on and ultimately into independence. We will utilise a range of accommodation, support and the increased use of partnership working to enable our customers to reach their full potential.

**Enterprise & Childcare Services:** We will continue to deliver and grow current services, identify & develop new sustainable enterprise opportunities, and focus on quality, community empowerment and social impact.

**Skills & Community Services:** We will provide holistic support services that seek to achieve sustainable lifestyle changes through a wide variety of support mechanisms, and partnership working.

**HR & Ethos Services:** We will provide an effective, efficient and seamless service across the Group to support the delivery of our strategic priorities.

**Corporate Services:** We will develop robust, quality Corporate Service and Governance arrangements which are responsive to the internal and external environment.

**Assets & Development Services:** We will develop and maintain physical assets which underpin our 3 operational service delivery areas; to provide suitable, stimulating, healthy and safe environments which meet the aspirations our strategic plan.

## **PLANS FOR FUTURE PERIODS (CONTINUED)**

Specifically over the next 12 month period we will contribute to this in Walsall and the surrounding areas by:

- Operationalise the 21<sup>st</sup> housing unit to deliver all 21 supported housing units, for vulnerable young people in Walsall. Ensure the continuation of support programmes through collaboration, innovation and new funding streams.
- Host the coordination of 15 units of supported lodgings within the Walsall area (delivered by YMCA Black Country Group in partnership with Walsall Council).
- Continue to work with YMCA England, local authorities and members of parliament, to influence the development of a sustainable model for supported housing for vulnerable homeless, beyond 2018.
- Support the delivery of substance misuse recovery services delivered at the Glebe Centre-Walsall by YMCA Black Country Group, in partnership with the United Reformed Church and Walsall Council.
- Deliver the Change UR Health 4 Life project in Walsall and Wolverhampton, providing healthy lifestyle assessments and programmes for improving physical activity and diet; and develop 'saleable packages' to ensure diversification of income streams for this area, targeting schools, colleges and universities.
- Continue the development of the Small Street Centre to maximise its offices and meeting rooms to increase sustainability; and develop new projects to meet the charitable aims.
- Support an increase in volunteering within YMCA programmes across Walsall, and the continued development of a Black Country chaplaincy network across the 'group', creating links with local churches, developing ethos reps in all geographical locations, and working with Midlands YMCAs on a Midlands chaplaincy support network.
- Support the 'group' governance development task group to improve governance code best practice, as part of a commitment to continuous governance improvement.

## **TRUSTEES' RESPONSIBILITIES**

The trustees (who are also directors of First Base Walsall for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS102, the financial reporting standard applicable in the United Kingdom and Republic of Ireland.

Company law requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



**STATEMENT AS TO DISCLOSURE OF INFORMATION TO THE AUDITOR**

In so far as the trustees are aware

- There is no relevant audit information of which the charitable company's auditor is unaware, and
- The trustees have taken all steps that they ought to have to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

This report has been prepared in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (Charities SORP (FRS102)) and the special provisions of Part 15 of the Companies Act relating to small companies.

Approved by the Board of trustees on **19 September 2017** and signed on its behalf by



**S C Clay - Company Secretary**

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF  
FIRST BASE WALSALL  
(A company limited by guarantee)**

---

We have audited the financial statements of First Base Walsall Limited for the year ended 31<sup>st</sup> March 2017 which comprise the statement of financial activities, the statement of financial position and related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including the provisions of FRS 102 "the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" Section A1 – small entities.

**Respective responsibilities of Trustees and the Auditor**

As explained more fully in the Trustees' Responsibilities Statement set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors. This report is made solely to the charitable company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body for our audit work, for this report, or for the opinions we have formed.

**Scope of the audit of the financial statements**

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's web-site at [www.frc.org.uk/auditscopeukprivate](http://www.frc.org.uk/auditscopeukprivate).

**Opinion on the financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31<sup>st</sup> March 2017 and of the results for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and Charities Act 2011.

**Opinion on other matter prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- the charity has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received by us; or
- the Charity's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the Trustees' Report and Strategic Report.



Lee Cartwright (Senior Statutory Auditor)  
For and on behalf of Mazars LLP  
Chartered Accountants and Statutory Auditor  
45 Church Street  
Birmingham  
B3 2RT

28 September 2017

**FIRST BASE WALSALL**  
**(A company limited by guarantee)**

**STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)**  
**For the year ended 31 March 2017**

|  | Notes | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | Total<br>2017<br>£ | Total<br>2016<br>£ |
|--|-------|----------------------------|--------------------------|--------------------|--------------------|
| <b>INCOMING RESOURCES</b>  |       |                            |                          |                    |                    |
| <i>Incoming resources from generated funds:</i>                      |       |                            |                          |                    |                    |
| Voluntary income   |       | -                          | 10,295                   | 10,295             | 2,779              |
| Activities for generating funds                                      | 3a    | 76,678                     | -                        | 76,678             | 78,930             |
|  |       | <u>76,678</u>              | <u>10,295</u>            | <u>86,973</u>      | <u>81,709</u>      |
| <i>Incoming resources from charitable activities:</i>                |       |                            |                          |                    |                    |
| Grants and Contracts   | 3b    | 265,630                    | 98,762                   | 364,392            | 320,501            |
| <b>TOTAL INCOMING RESOURCES</b>                                      |       | <u>342,308</u>             | <u>109,057</u>           | <u>451,365</u>     | <u>402,210</u>     |
| <b>RESOURCES EXPENDED</b>  |       |                            |                          |                    |                    |
| Cost of generating funds   | 6     | 40,393                     | -                        | 40,393             | 52,590             |
| Charitable activities  | 4     | 330,864                    | 121,904                  | 452,768            | 405,033            |
| Governance costs   | 5     | 2,469                      | -                        | 2,469              | 2,805              |
| <b>TOTAL RESOURCES EXPENDED</b>                                      |       | <u>373,726</u>             | <u>121,904</u>           | <u>495,630</u>     | <u>460,428</u>     |
| Net (Outgoing) / Incoming resources<br>for the year before Transfers |       | (31,418)                   | (12,847)                 | (44,265)           | (58,218)           |
| Transfer between funds   |       |                            |                          |                    | -                  |
| <b>NET (EXPENDITURE) / INCOME<br/>FOR THE YEAR</b>                   | 7     | <u>(31,418)</u>            | <u>(12,847)</u>          | <u>(44,265)</u>    | <u>(58,218)</u>    |
| <b>TOTAL FUNDS BROUGHT<br/>FORWARD</b>                               |       | <u>203,202</u>             | <u>394,161</u>           | <u>597,363</u>     | <u>655,581</u>     |
| <b>TOTAL FUNDS CARRIED<br/>FORWARD</b>                               | 14    | <u>171,784</u>             | <u>381,314</u>           | <u>553,098</u>     | <u>597,363</u>     |

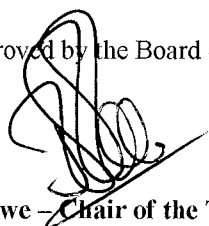
**FIRST BASE WALSALL**  
(A company limited by guarantee)

**BALANCE SHEET**  
As at 31 March 2017

|   | Notes | 2017<br>£        | 2016<br>£       |
|---|-------|------------------|-----------------|
| <b>FIXED ASSETS</b>                                       |       |                  |                 |
| Tangible assets   | 10    | 508,179          | 514,324         |
| <b>CURRENT ASSETS</b>                                     |       |                  |                 |
| Debtors   | 11    | 34,442           | 119,469         |
| Cash and cash equivalents                                 |       | 111,891          | 24,245          |
|   |       | <u>146,333</u>   | <u>143,714</u>  |
| <b>CREDITORS: AMOUNTS FALLING<br/>DUE WITHIN ONE YEAR</b> | 12    | <u>(101,414)</u> | <u>(60,675)</u> |
| <b>NET CURRENT ASSETS</b>                                 |       | <u>44,919</u>    | <u>83,039</u>   |
| <b>NET ASSETS</b>   |       | <u>553,098</u>   | <u>579,363</u>  |
| <b>CAPITAL AND RESERVES</b>                               |       |                  |                 |
| Restricted funds  | 14    | 381,314          | 394,161         |
| Unrestricted funds  | 14    | 171,784          | 203,202         |
|   |       | <u>553,098</u>   | <u>579,363</u>  |

These accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by the Board of Trustees on **19 September 2017** and signed on its behalf by:



**J Rowe – Chair of the Trustees**  
Company Number 3280406

**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended 31 March 2017**

---

**1 ACCOUNTING POLICIES**

- a) The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

First Base Walsall meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

Information on the impact of the first time adoption of FRS 102 is given in note 19.

- b) Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable. The value of services provided by volunteers has not been included.
- c) Grants, including grants for the purchase of fixed assets, are recognised in full in the Statement of Financial Activities in the year in which they are receivable.
- d) Resources expended are recognised in the period in which they are incurred and include attributable VAT which cannot be recovered.
- e) Depreciation is provided on the following basis, in order to write off the cost of the assets concerned over their estimated useful lives:

Fixtures and fittings      15% reducing balance

Office equipment      15% reducing balance

Buildings      Straight line basis over remaining lease term

Items of equipment are capitalised where the purchase price exceeds £1,000.

- f) Unrestricted funds are donations and other incoming resources receivable or generated for the objects of the charity without further specified purpose and are available as general funds.
- g) Designated funds are unrestricted funds earmarked by the Council of Management for particular purposes.
- h) Restricted funds are to be used for specific purposes laid down by the donor.
- i) The support costs incurred in operating Small Street Centre have been allocated 30% to charitable activities and 70% to costs of generating funds. The Trustees have based this allocation on a number of factors including staff time and estimated usage of the facilities.
- j) Going concern, the directors have examined the known and potential risks faced by the charity. The directors consider that there are no material uncertainties that may cast significant doubt about the charity's ability to continue as a going concern and the accounts have been completed on the going concern basis.
- k) Statement of Cash Flows – the Charity has claimed the exemption from the requirement to present a Statement of Cash Flows as permitted under section 1A of FRS 102 for small entities.

**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended 31 March 2017**

---

**2 JUDGEMENTS IN APPLYING THE ACCOUNTING POLICIES AND KEY SOURCES IN ESTIMATION UNCERTAINTY**

The preparation of the financial statements in conformity with generally accepted accounting principles requires the trustees to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results in the future could differ from those estimates. In this regard, the trustees believe that the critical accounting policies where judgements or estimations are necessarily applied are summarised below:

**Depreciation and residual values**

The trustees have reviewed the asset lives and associated residual values of all fixed asset classes and have concluded that asset lives and residual values are appropriate.

**Provisions and accruals**

Management bases its judgements on the circumstances relating to each specific event and upon currently available information. However, given the inherent difficulties in estimating liabilities in these areas, it cannot be guaranteed that additional costs will not be incurred beyond the amounts accrued.

**Impairment of trade debtors**

An estimate of the collectible amount of trade debtors is made when collection of the full amount is no longer probable. This estimation is performed on an individual basis.

**3a INCOMING RESOURCES FROM ACTIVITIES FOR GENERATING FUNDS**

|  | 2017<br>£     | 2016<br>£     |
|--|---------------|---------------|
| Small Street Centre rents receivable and recharges | 75,250        | 77,085        |
| Café and catering income                           | 1,342         | 1,605         |
| Bank interest                                      | 86            | 240           |
|  | <u>76,678</u> | <u>78,930</u> |

**3b INCOMING RESOURCES FROM CHARITABLE ACTIVITIES**

|                            | 2017<br>£      | 2016<br>£      |
|----------------------------|----------------|----------------|
| Supported Housing          | 250,630        | 256,667        |
| Awards for All             | -              | 9,800          |
| WMBC Community Grant       | 15,000         | 15,000         |
| Big Lottery                | 98,762         | 39,034         |
|                            | <u>364,392</u> | <u>320,501</u> |
| Total Grants and Contracts | <u>364,392</u> | <u>320,501</u> |

**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended 31 March 2017**

**4 RESOURCES EXPENDED ON CHARITABLE ACTIVITIES**

|   | <b>Salaries</b> | <b>Other</b>   | <b>Total</b>   | <b>Total</b>   |
|---|-----------------|----------------|----------------|----------------|
|   | <b>£</b>        | <b>£</b>       | <b>2017</b>    | <b>2016</b>    |
|   |                 |                | <b>£</b>       | <b>£</b>       |
| <b>Project:</b>                         |                 |                |                |                |
| Training Building (Project 2)           | -               | 12,847         | 12,847         | 12,930         |
| Supported Housing                       | 107,599         | 206,022        | 313,621        | 318,697        |
| Evesons Trust                           | -               | 7,500          | 7,500          | 9,800          |
| Small Street Centre Support Costs (30%) | 5,276           | 11,967         | 17,243         | 22,430         |
| Big Lottery                             | 60,457          | 38,305         | 98,762         | 39,034         |
| Residents Sponsorship                   | -               | 2,457          | 2,457          | 1,883          |
| The Glebe donations                     | -               | 338            | 338            | 259            |
| <b>At 31 March 2017</b>                 | <b>173,332</b>  | <b>279,436</b> | <b>452,768</b> | <b>405,033</b> |

**5 RESOURCES EXPENDED ON GOVERNANCE COSTS**

|                                       | <b>2017</b>  | <b>2016</b>  |
|---------------------------------------|--------------|--------------|
|                                       | <b>£</b>     | <b>£</b>     |
| Printing and stationery               | 137          | 194          |
| Telephone and postage                 | 146          | 157          |
| Audit / Independence examination fees | 2,124        | 2,400        |
| Rent and rates                        | 62           | 54           |
|                                       | <b>2,469</b> | <b>2,805</b> |

**6 COSTS OF GENERATING FUNDS**

|   | <b>2017</b>   | <b>2016</b>   |
|---|---------------|---------------|
|   | <b>£</b>      | <b>£</b>      |
| Café cost of sales                      | 17            | 252           |
| Small Street Centre support costs (70%) | 40,376        | 52,338        |
|   | <b>40,393</b> | <b>52,590</b> |

**7 EXCESS OF EXPENDITURE ON ORDINARY ACTIVITIES**

Excess of Expenditure on Ordinary Activities is stated after charging:

|   | <b>2017</b> | <b>2016</b> |
|---|-------------|-------------|
|   | <b>£</b>    | <b>£</b>    |
| Depreciation  | 12,847      | 12,930      |
| Auditor's Remuneration – current year               | 2,124       | 2400        |
| Auditor's Remuneration – under-provision prior year | -           | 76          |

**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended 31 March 2017**

**8 STAFF COSTS AND NUMBERS**

|                              | <b>2017</b>                  | 2016                  |
|------------------------------|------------------------------|-----------------------|
|                              | <b>£</b>                     | £                     |
| Staff costs were as follows: |                              |                       |
| Salaries and wages           | <b>175,614</b>               | 163,849               |
| Social security costs        | <b>12,112</b>                | 5,801                 |
|                              | <u><b>187,726</b></u>        | <u>169,650</u>        |
|                              | <u><u><b>187,726</b></u></u> | <u><u>169,650</u></u> |

No employee received emoluments of more than £60,000.

The directors received no remuneration (2016: £Nil) and were not reimbursed for any of their expenses in the year (2016: £Nil).

The average weekly number of employees during the year, calculated on the basis of full time equivalents (Based on 35 hours per week), was as follows:

|                            | <b>2017</b>            | 2016             |
|----------------------------|------------------------|------------------|
|                            | <b>Number</b>          | Number           |
| Projects                   | <b>8</b>               | 13               |
| Administration and support | <b>1</b>               | 1                |
|                            | <u><b>1</b></u>        | <u>14</u>        |
|                            | <u><u><b>1</b></u></u> | <u><u>14</u></u> |

**9 TAXATION**

The Charitable Company is exempt from Corporation Tax on its Charitable Activities.



**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended 31 March 2017

**10 TANGIBLE FIXED ASSETS**

|                         | <b>Fixtures &amp;<br/>Fittings<br/>£</b> | <b>Furniture &amp;<br/>Office<br/>Equipment<br/>£</b> | <b>Buildings<br/>£</b> | <b>Total<br/>£</b> |
|-------------------------|--|---|------------------------|--------------------|
| <b>COST</b>             |  |   |                        |                    |
| At 1 April 2016         | 92,399                                   | 164,829   | 547,062                | 804,290            |
| Additions               | 6,702                                    | -   | -                      | 6,702              |
| Disposals               | -  | -   | -                      | -                  |
| <b>At 31 March 2017</b> | <b>99,101</b>                            | <b>164,829</b>  | <b>547,062</b>         | <b>810,992</b>     |
| <b>DEPRECIATION</b>     |  |   |                        |                    |
| At 1 April 2016         | 82,027                                   | 134,115   | 73,824                 | 289,966            |
| Charge for the year     | 2,561                                    | 4,607   | 5,679                  | 12,847             |
| Eliminated on disposals | -  | -   | -                      | -                  |
| <b>At 31 March 2017</b> | <b>84,588</b>                            | <b>138,722</b>  | <b>79,503</b>          | <b>302,813</b>     |
| <b>NET BOOK VALUES</b>  |  |   |                        |                    |
| <b>At 31 March 2017</b> | <b>14,513</b>                            | <b>26,107</b>   | <b>467,559</b>         | <b>508,179</b>     |
| At 31 March 2016        | 10,372                                   | 30,714  | 473,238                | 514,324            |

**11 DEBTORS**

|                                    | <b>2017<br/>£</b> | <b>2016<br/>£</b> |
|------------------------------------|-------------------|-------------------|
| Debtors                            | 14,426            | 14,834            |
| Prepayments and accrued income     | 18,953            | 20,365            |
| Contract income receivable         | 1,063             | 83,378            |
| Amounts owed by Group Undertakings | -                 | 892               |
|                                    | <b>34,442</b>     | <b>119,469</b>    |

**12 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

|                                    | <b>2017<br/>£</b> | <b>2016<br/>£</b> |
|------------------------------------|-------------------|-------------------|
| Trade creditors                    | 14,214            | 8,963             |
| Tax and social security            | 2,299             | 1,470             |
| Accruals and deferred income       | 8,734             | 44,592            |
| Amounts owed to Group Undertakings | 76,167            | 5,650             |
|                                    | <b>101,414</b>    | <b>60,675</b>     |

**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended 31 March 2017

**13 FINANCIAL INSTRUMENTS**

*Financial assets*

Measured at fair value - cash (see Balance Sheet)

Measured at amortised cost - trade debtors (see note 11)

*Financial liabilities*

Measured as amortised cost - trade creditors (see note 12)

**14 ANALYSIS OF NET ASSETS BETWEEN FUNDS**

|                         | <b>Unrestricted<br/>Funds<br/>£</b> | <b>Restricted<br/>Funds<br/>£</b> | <b>Total<br/>Funds<br/>£</b> |
|-------------------------|-------------------------------------|-----------------------------------|------------------------------|
| Tangible Fixed Assets   | 135,621                             | 372,558                           | 508,179                      |
| Current Assets          | 130,903                             | 15,530                            | 146,333                      |
| Current Liabilities     | (94,740)                            | (6,674)                           | (101,414)                    |
| <b>At 31 March 2017</b> | <b>171,784</b>                      | <b>381,314</b>                    | <b>553,098</b>               |

**15 MOVEMENT IN FUNDS**

|                               | <b>At 1 April 2016<br/>£</b> | <b>Incoming<br/>Resources<br/>£</b> | <b>Outgoing<br/>Resources<br/>£</b> | <b>At 31 March<br/>2017<br/>£</b> |
|-------------------------------|------------------------------|-------------------------------------|-------------------------------------|-----------------------------------|
| <b>Unrestricted Funds</b>     |                              |                                     |                                     |                                   |
| Designated Funds              |                              |                                     |                                     |                                   |
| - Supported Housing           | 116,559                      | 252,759                             | (314,805)                           | 54,513                            |
| General Funds                 | 86,643                       | 89,549                              | (58,921)                            | 117,271                           |
|                               | <b>203,202</b>               | <b>342,308</b>                      | <b>(373,726)</b>                    | <b>171,784</b>                    |
| <b>Restricted Funds</b>       |                              |                                     |                                     |                                   |
| Training Building (Project 2) | 385,405                      | -                                   | (12,847)                            | 372,558                           |
| Evesons                       | -                            | 7,500                               | (7,500)                             | -                                 |
| Residents Sponsorship         | 8,119                        | 2,457                               | (2,457)                             | 8,119                             |
| Big Lottery                   | -                            | 98,762                              | (98,762)                            | -                                 |
| The Glebe donations           | -                            | 338                                 | (338)                               | -                                 |
| Small Street donations        | 637                          | -                                   | -                                   | 637                               |
|                               | <b>394,161</b>               | <b>109,057</b>                      | <b>(121,904)</b>                    | <b>381,314</b>                    |
| <b>TOTAL FUNDS</b>            | <b>597,363</b>               | <b>451,365</b>                      | <b>(495,630)</b>                    | <b>553,098</b>                    |

**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended 31 March 2017**

---

**Designated Funds:**

The Supported Housing Fund was created to provide supported housing services under the terms of the agreement with Walsall MBC as the Supporting People administering Authority. The Funding for this project was withdrawn with effect from 1 October 2014.

**Restricted Funds:**

The Training Building Fund (Project 2) has been created for the development of the new Training Building Project.

Awards for All is a fund of money secured from the BIG Lottery to support disadvantaged young adults to improve their life opportunities through improved physical, mental health and well-being support.

Residents Sponsorship is a fund of money specifically donated by sponsors to enable residents to remain in education and learning.

Big Lottery is a three year funding stream from BIG Lottery to deliver a project called "Changing Ur Health 4 Life."

The Glebe donations are on-line donations made by members of the public to support a project run by YMCA Black Country Group in Walsall at The Glebe Centre to support vulnerable people with homelessness and substance misuse issues.

Small Street donations are ad hoc donations received during the year to support the community projects run by First Base Walsall from the Small Street Centre.

**16 FINANCIAL COMMITMENTS**

At 31 March 2017 the company was committed to making the following payments under non-cancellable operating leases in the year ending 31 March 2017:

|                            | 2017                     |            | 2016                     |            |
|----------------------------|--------------------------|------------|--------------------------|------------|
|                            | Land &<br>Buildings<br>£ | Other<br>£ | Land &<br>Buildings<br>£ | Other<br>£ |
| Expiry date:               |                          |            |                          |            |
| Within one year            | 42,000                   | -          | 72,000                   | -          |
| Between two and five years | -                        | -          | 42,000                   | -          |
|                            | <u>42,000</u>            | <u>-</u>   | <u>114,000</u>           | <u>-</u>   |

**17 RELATED PARTY TRANSACTIONS**

The Charity has taken advantage of the exemption available not to disclose transactions entered into between two or more members of a Group, as the charity is a wholly owned subsidiary undertaking of the Group to which it is party to the transactions.

**18 ULTIMATE PARENT COMPANY**

The Ultimate Parent Company is YMCA Black Country Group, a company registered in England and Wales.

**19 FIRST TIME ADOPTION OF FRS 102**

The policies applied under the Charities previous accounting framework are not materially different to FRS 102 and have not impacted on reserves or surplus or deficit.