

**REGISTERED COMPANY NUMBER: 04304151 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 1106996**

**TRUSTEES' REPORT AND  
AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2017  
FOR**

**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

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FOR THE YEAR ENDED 31 MARCH 2017**

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**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2017**

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The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2017. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

**OBJECTIVES AND ACTIVITIES**

**Charitable objects**

UCRA specialises in the provision of information, advice and guidance on a range of issues including immigration, benefits, work skills, training and housing needs of disadvantaged groups of people including Black Asian Minority Ethnic (BAME) communities including refugees, asylum seekers, women and unemployed people. The organisation, which has built up a reputation for supporting the community, also offers a range of training courses such as apprenticeships, traineeships and stand alone qualifications for 16+.

**Mission**

Our guiding mission is to improve the living conditions and opportunities for disadvantaged groups of people including women, unemployed, refugees and asylum seekers, who have settled or are seeking to settle in the United Kingdom, through the provision of information, advice, training, support, counselling, advocacy, work support, education, health promotion and welfare.

**Vision**

To be one of the leading Pan-London Community Organisations, that acts as the first point of contact and that empowers and improves the quality of life for disadvantaged groups of people with particular focus on women and other socially excluded groups.

**Strategic Aims**

- i. Better housing, more choice
- ii. Confidence to participate
- iii. Excellent advocacy and representation
- iv. Better health and improved quality of life
- v. Better opportunities for learning & employment

The primary drivers for continuous improvement are regular performance monitoring and our annual Self Assessment and Development Planning. We produce a detailed self assessment report against the OFSTED Framework and a Development Plan to improve areas of strength and overcome areas of weakness identified. We are Matrix accredited and have achieved the CLS Quality Mark. All delivery partners are Matrix accredited and operate within the OFSTED Framework.

UCRA is audited annually by various bodies, which provide a framework of checks and balances identifying good practices and recommendations - City and Guilds, EDI Pearson, OFSTED, SFA, Colleges and other prime funding bodies to mention but a few.

**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2017**

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**ACHIEVEMENT AND PERFORMANCE**

UCRA is a Pan London charity whose vision is to act as the first point of contact that empowers and improves the quality of life for Black and Ethnic Minorities including refugees, asylum seekers, NEET and long term unemployed with no/low skills levels. This vision is underpinned by four drivers: confidence to participate, advocacy/representation, better health and improved quality of life.

The organisation is based in Tottenham, North London with satellites in Croydon, Lewisham, Brent and Barking. Services are centred around immigration casework, information, advice and support and the delivery of training and apprenticeships, vocational and non-vocational courses including health and social care, customer services, business administration and functional skills. Funding is accessed via contracts, tenders and sub contracts. UCRA is firmly rooted in adult and community activities with a workforce that is passionate about making a difference to each and every client who accesses our services. IAG delivery is embedded across all aspects of the client journey. The strategic shift towards employability skills also ensures that IAG is core to helping service users become job ready.

We have broadened our partnership working by securing a new contract with Barking and Dagenham College and Manley Summers

**Areas of Particular Strengths**

The director and board of directors, through their ambitious vision for the Charity, have created an aspirational and safe environment; staff at all levels share and promote this demanding vision, leading to high expectations for all its students, staff and community.

Management provides outstanding support for all its students, particularly the vulnerable and those needing significant additional help such as refugees, asylum seekers, who have progressed into their roles as managers, UK practices being different from those of original countries.

At the very core of UCRA is a staff team, whose members are focussed upon reaching out to motivate and support adults from disadvantaged circumstances and backgrounds including refugees and asylum seekers. All deliverers of the services are highly committed to equality and inclusion. Impartiality and personalisation are deeply embedded, and professional integrity, values of dignity, respect and empowerment permeate all aspects of service delivery. We were happy to receive an Award as Best Provider of the Year in 2017 from our Prime Funder the London Learning Consortium, in recognition of our achievements.

**Information, Advice and Guidance**

Our provision of high quality information, advice and guidance (IAG) is a particular strength, holding an IAG Matrix standard since 2004. Each individual will receive pre- and post-training IAG support from a Level 3 qualified Academic Progress Advisor. We regularly monitor and review progress and provide tailored IAG which is bespoke to that individual and their unique needs. Advisors are also expert in understanding the wider services available and can effectively signpost learners to a range of other health, wellbeing and learning services available to them locally. We know ex-offenders and those with specific learning disabilities or high needs face unique challenges and a range of factors (e.g. mental health/homelessness) can impact their learning experience and attainment. As such we know it's imperative to provide individualised IAG which is made possible by our holistic and person-centred approach to service delivery. Support staff are frequently successful in helping learners to remain on their courses.

Our team collaborates in this regard. Academic progress advisers and course teams work closely together to provide a range of very effective interventions such as study skills lessons and in-class support when learners fall behind with their work, or are having difficulty with academic concepts.

We offer functional skills at various levels (entry - Level 2) and to GCSE level. We have over 15 years of direct experience of successful delivery in Maths and English and are accredited with Pearson Edexcel, City and Guilds and Trinity College London. We also have our own direct claim status with these awarding bodies.

We recently recruited a graduate Maths teacher (BSc Hons; PGCE) to provide support in GCSE mathematics lessons to challenge both the more able learners and to assist those who are struggling.



**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2017**

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**ACHIEVEMENT AND PERFORMANCE**

Apprentices very much enjoy their studies and feel safe when they come to UCRA and in their work related activities. They respond positively to the good support staff provide to help them to develop their personal and career aspirations; their behaviour is good, both with their peers and staff.

Measures to quality assure and improve outcomes for students are thorough. Teachers benefit from a comprehensive lesson observation process that improves their teaching further. The arrangements to monitor the performance of teachers to improve teaching, learning and assessment are thorough, well established and very effective. Observation of teaching is further strengthened by external observers from Newham College, BDC and LLC, our prime contractors.

As a key priority for continuing our work and improvements during 2017/18, we are required to identify the need to further consolidate learners' understanding of British values and the 'Prevent' program.

**ESOL and other High Needs Support**

The majority of our provision requires ESOL, as we work with groups with significant/multiple disadvantage, e.g. refugees, minors, etc. Despite this 99% achieve a qualification in English/Maths, 60% progress into employment, and 30% into further learning/training.

UCRA is highly experienced in working with clients who experience a range of challenges and require significant additional support, e.g. those with HIV/AIDS, experiencing homelessness, fleeing domestic abuse, personal trauma, addiction and mental health issues.

Our holistic and person-centred provision means we provide exceptional and individualised pastoral support to help learners achieve their goals. Our procedures, training, commitment and dedication of staff enable learners to address personal and social issues. We provide specialist support for refugees and asylum seekers, long-term unemployed women, health advice and referral expertise for those with HIV/AIDS. We offer sexual awareness training and promote health and wellbeing including provision of free condoms

**Safeguarding**

Safeguarding clients is of paramount concern and as such we follow stringent procedures/guidelines to ensure they are protected at all times. We have strong links with the local authority, local safeguarding children's boards, police and other agencies. We are highly effective in identifying concerns and assessing risks associated with vulnerable learners. All staff receive induction and annual update training on safeguarding reporting as well as how to spot the signs of abuse.

**FINANCIAL REVIEW**

**Reserves**

It is the policy of the Board, taking account of the level of grants receivable from various funders, to seek each year to match income and expenditure, and to avoid accumulating a deficit, such that Uganda Community Relief Association is able to continue successfully its present work.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Legal Status**

The charity is governed by memorandum and articles of association.

**Organisational structure**

UCRA was set up in 1984 as an unincorporated charity. It was registered with Charity Commission under charity registration number 293905 in 1986. As it was by then firmly established, it was incorporated as a company limited by guarantee and registered with the Charity Commission on 24 November 2004 under charity registration number 1106996. The Charity Commission was informed of this change. UCRA is a registered charity run by a Management Committee, whose members are also trustees of the charity. The trustees are not remunerated for their work as Management Committee members. The governing body is the Board of Management. The members of the board are non-executive and unpaid. The board meets regularly and retains full and effective control of the organisation.

**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2017**

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**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
04304151 (England and Wales)

**Registered Charity number**  
1106996

**Registered office**  
Selby Centre  
Selby Road  
London  
N17 8JL

**Trustees**  
R M Ilunga  
K Muguluma  
E Ssemujju  
F Rizvi

**Company Secretary**  
E Ssemujju

**Auditor**  
J R Accounts  
Chartered Certified Accountants  
& Registered Auditors  
164-166 High Road  
Ilford  
Essex  
IG1 1LL

**Bankers**  
National Westminster Bank Plc  
104/110 Fore Street  
London  
N18 2YZ

**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2017**

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**STATEMENT OF TRUSTEES RESPONSIBILITIES**

The trustees (who are also the directors of Uganda Community Relief Association (A Company Limited By Guarantee) for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees (who are also the directors of Uganda Community Relief Association (A Company Limited By Guarantee) for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

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**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2017**

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**AUDITOR**

The auditor, Mr. Javad H Rana (Senior Statutory Auditor) for and on behalf of JR Accounts, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved by order of the board of trustees on 26 January 2018 and signed on its behalf by:



E Ssemujju - Trustee



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**TRUSTEES' REPORT  
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**ACHIEVEMENT AND PERFORMANCE**

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**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2017**

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**ACHIEVEMENT AND PERFORMANCE**

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**Reserves**

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**Legal Status**

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**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2017**

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**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
04304151 (England and Wales)

**Registered Charity number**  
1106996

**Registered office**  
Selby Centre  
Selby Road  
London  
N17 8JL

**Trustees**  
R M Ilunga  
K Muguluma  
E Ssemujju  
F Rizvi

**Company Secretary**  
E Ssemujju

**Auditor**  
J R Accounts  
Chartered Certified Accountants  
& Registered Auditors  
164-166 High Road  
Ilford  
Essex  
IG1 1LL

**Bankers**  
National Westminster Bank Plc  
104/110 Fore Street  
London  
N18 2YZ

**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2017**

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**STATEMENT OF TRUSTEES RESPONSIBILITIES**

The trustees (who are also the directors of Uganda Community Relief Association (A Company Limited By Guarantee) for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
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In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees (who are also the directors of Uganda Community Relief Association (A Company Limited By Guarantee) for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

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**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' REPORT  
FOR THE YEAR ENDED 31 MARCH 2017**

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**AUDITOR**

The auditor, Mr. Javad H Rana (Senior Statutory Auditor) for and on behalf of JR Accounts, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Approved by order of the board of trustees on 26 January 2018 and signed on its behalf by:



E Ssemujju - Trustee



**REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF  
UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

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I have audited the financial statements of Uganda Community Relief Association (A Company Limited By Guarantee) for the year ended 31 March 2017 on pages nine to fourteen. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. My audit work has been undertaken so that I might state to the charitable company's members those matters I am required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for my audit work, for this report, or for the opinions I have formed.

**Respective responsibilities of trustees and auditor**

As explained more fully in the Statement of Trustees Responsibilities set out on page five, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

My responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require me to comply with the Auditing Practices Board's Ethical Standards for Auditors.

**Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, I read all the financial and non-financial information in the Trustees' Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If I become aware of any apparent material misstatements or inconsistencies I consider the implications for my report.

**Opinion on financial statements**

In my opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Opinion on other matter prescribed by the Companies Act 2006**

In my opinion the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

**REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF  
UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

---

**Matters on which I am required to report by exception**

I have nothing to report in respect of the following matters where the Companies Act 2006 requires me to report to you if, in my opinion:

- adequate accounting records have not been kept or returns adequate for my audit have not been received from branches not visited by me; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- I have not received all the information and explanations I require for my audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Trustees' Report.



Javad H Rana (Senior Statutory Auditor)  
for and on behalf of J R Accounts  
Chartered Certified Accountants  
& Registered Auditors  
164-166 High Road  
Ilford  
Essex  
IG1 1LL

26 January 2018

**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 MARCH 2017**

	Notes	Unrestricted fund £	Restricted fund £	31.3.17 Total funds £	31.3.16 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies	2	-	326,013	326,013	275,752
<b>Total</b>		-	326,013	326,013	275,752
<b>EXPENDITURE ON</b>					
Raising funds		-	200,079	200,079	150,202
Charitable activities		-	123,420	123,420	167,365
General Charitable Governance		-	1,530	1,530	1,798
<b>Total</b>		-	325,029	325,029	319,365
<b>NET INCOME/(EXPENDITURE)</b>		-	984	984	(43,613)
<b>RECONCILIATION OF FUNDS</b>					
Total funds brought forward		-	59,909	59,909	103,522
<b>TOTAL FUNDS CARRIED FORWARD</b>		-	60,893	60,893	59,909

**CONTINUING OPERATIONS**

All income and expenditure has arisen from continuing activities.

The notes form part of these financial statements

**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**BALANCE SHEET  
AT 31 MARCH 2017**

	Notes	Unrestricted fund £	Restricted fund £	31.3.17 Total funds £	31.3.16 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	7	-	1,989	1,989	1,952
<b>CURRENT ASSETS</b>					
Debtors	8	-	173,271	173,271	108,887
Cash at bank		-	8,053	8,053	402
			<u>181,324</u>	<u>181,324</u>	<u>109,289</u>
<b>CREDITORS</b>					
Amounts falling due within one year	9	-	(122,420)	(122,420)	(51,332)
			<u>58,904</u>	<u>58,904</u>	<u>57,957</u>
<b>NET CURRENT ASSETS</b>					
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>			60,893	60,893	59,909
			<u>60,893</u>	<u>60,893</u>	<u>59,909</u>
<b>NET ASSETS</b>					
<b>FUNDS</b>	10			60,893	59,909
Restricted funds				<u>60,893</u>	<u>59,909</u>
<b>TOTAL FUNDS</b>				<u>60,893</u>	<u>59,909</u>

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on 26 January 2018 and were signed on its behalf by:

  
E Ssemujju -Trustee

The notes form part of these financial statements



**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2017**

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**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

**Tangible fixed assets and depreciation**

Tangible fixed assets are stated at cost less accumulated depreciation. Depreciation is provided at rates calculated to write off the cost less residual value of each asset over its expected useful life, as follows:

Fixtures, fittings and computer equipment - 25% reducing balance method

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED  
FOR THE YEAR ENDED 31 MARCH 2017**

**2. DONATIONS AND LEGACIES**

	31.3.17 £	31.3.16 £
Grants	<u>326,013</u>	<u>275,752</u>

Grants received, included in the above, are as follows:

	31.3.17 £	31.3.16 £
Donations Received		
	3,100	2,343
Newham College	85,312	118,253
London Learning Consortium	137,246	23,206
Barking and Dagenham	51,810	131,950
Manley Summer	48,545	-
	<u>326,013</u>	<u>275,752</u>

**3. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	31.3.17 £	31.3.16 £
Depreciation - owned assets	663	652
Auditors' remuneration	<u>4,800</u>	<u>4,800</u>

**4. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 March 2017 nor for the year ended 31 March 2016.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 March 2017 nor for the year ended 31 March 2016.

**5. STAFF COSTS**

The average monthly number of employees during the year was as follows:

	31.3.17	31.3.16
Average number of employees during year	<u>6</u>	<u>6</u>

No employees received emoluments in excess of £60,000.

**6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted fund £	Restricted fund £	Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	-	<u>275,752</u>	<u>275,752</u>
<b>Total</b>	-	<u>275,752</u>	<u>275,752</u>

**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED  
FOR THE YEAR ENDED 31 MARCH 2017**

<b>6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued</b>			
	Unrestricted fund £	Restricted fund £	Total funds £
<b>EXPENDITURE ON</b>			
Raising funds	-	150,202	150,202
Charitable activities			
General Charitable	-	167,365	167,365
Governance	-	1,798	1,798
<b>Total</b>	-	319,365	319,365
<b>NET INCOME/(EXPENDITURE)</b>	-	(43,613)	(43,613)
<b>RECONCILIATION OF FUNDS</b>			
<b>Total funds brought forward</b>	-	103,522	103,522
<b>TOTAL FUNDS CARRIED FORWARD</b>	-	59,909	59,909
<b>7. TANGIBLE FIXED ASSETS</b>			
	Fixtures and fittings £	Computer equipment £	Totals £
<b>COST</b>			
At 1 April 2016	14,582	8,534	23,116
Additions	-	700	700
At 31 March 2017	14,582	9,234	23,816
<b>DEPRECIATION</b>			
At 1 April 2016	13,825	7,339	21,164
Charge for year	189	474	663
At 31 March 2017	14,014	7,813	21,827
<b>NET BOOK VALUE</b>			
At 31 March 2017	568	1,421	1,989
At 31 March 2016	757	1,195	1,952

**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED  
FOR THE YEAR ENDED 31 MARCH 2017**

**8. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.3.17 £	31.3.16 £
Trade debtors	170,271	90,087
Other debtors	3,000	18,800
	<u>173,271</u>	<u>108,887</u>

**9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.3.17 £	31.3.16 £
Trade creditors	87,436	20,996
Social security and other taxes	21,538	14,207
Other creditors	-	3,409
Accrued expenses	13,446	12,720
	<u>122,420</u>	<u>51,332</u>

**10. MOVEMENT IN FUNDS**

	At 1.4.16 £	Net movement in funds £	At 31.3.17 £
Restricted funds			
General restricted funds	59,909	984	60,893
	<u>59,909</u>	<u>984</u>	<u>60,893</u>
<b>TOTAL FUNDS</b>	<u>59,909</u>	<u>984</u>	<u>60,893</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Restricted funds			
General restricted funds	326,013	(325,029)	984
	<u>326,013</u>	<u>(325,029)</u>	<u>984</u>
<b>TOTAL FUNDS</b>	<u>326,013</u>	<u>(325,029)</u>	<u>984</u>

**11. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 March 2017.



**UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 MARCH 2017**

	31.3.17 £	31.3.16 £
<b>INCOME AND ENDOWMENTS</b>		
Donations and legacies		
Grants	326,013	275,752
<b>Total incoming resources</b>	326,013	275,752
<b>EXPENDITURE</b>		
Raising donations and legacies		
Training	200,079	150,202
Charitable activities		
Wages	78,258	98,268
Rent, rates & water	20,545	43,795
Insurance	1,078	1,029
Telephone	3,122	4,426
Postage printing & stationary	1,388	2,093
Sundries	2,625	2,401
Accountancy	9,390	7,920
Audit	4,800	4,800
Consultancy	-	1,409
Cleaning	395	350
Travel	759	-
Membership and subscriptions	726	624
Computer maintenance	334	250
	123,420	167,365
<b>Support costs</b>		
Governance costs		
Fixtures and fittings	189	251
Computer equipment	474	399
Bank interest	867	1,148
	1,530	1,798
<b>Total resources expended</b>	325,029	319,365
<b>Net income/(expenditure)</b>	984	(43,613)

This page does not form part of the statutory financial statements

**REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF  
UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

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I have audited the financial statements of Uganda Community Relief Association (A Company Limited By Guarantee) for the year ended 31 March 2017 on pages nine to fourteen. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. My audit work has been undertaken so that I might state to the charitable company's members those matters I am required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for my audit work, for this report, or for the opinions I have formed.

**Respective responsibilities of trustees and auditor**

As explained more fully in the Statement of Trustees Responsibilities set out on page five, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

My responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require me to comply with the Auditing Practices Board's Ethical Standards for Auditors.

**Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, I read all the financial and non-financial information in the Trustees' Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If I become aware of any apparent material misstatements or inconsistencies I consider the implications for my report.

**Opinion on financial statements**

In my opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Opinion on other matter prescribed by the Companies Act 2006**

In my opinion the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

**REPORT OF THE INDEPENDENT AUDITOR TO THE MEMBERS OF  
UGANDA COMMUNITY RELIEF ASSOCIATION  
(A COMPANY LIMITED BY GUARANTEE)**

---

**Matters on which I am required to report by exception**

I have nothing to report in respect of the following matters where the Companies Act 2006 requires me to report to you if, in my opinion:

- adequate accounting records have not been kept or returns adequate for my audit have not been received from branches not visited by me; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- I have not received all the information and explanations I require for my audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Trustees' Report.



Javad H Rana (Senior Statutory Auditor)  
for and on behalf of J R Accounts  
Chartered Certified Accountants  
& Registered Auditors  
164-166 High Road  
Ilford  
Essex  
IG1 1LL

26 January 2018