REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2017 FOR

BOLTON WANDERERS COMMUNITY TRUST

CONTENTS OF THE FINANCIAL STATEMENTS for the Year Ended 30 June 2017

	Page
Report of the Trustees	1 to 12
Report of the Independent Auditors	13 to 14
Statement of Financial Activities	15
Balance Sheet	16
Cash Flow Statement	17
Notes to the Cash Flow Statement	18
Notes to the Financial Statements	19 to 25
Detailed Statement of Financial Activities	26

REPORT OF THE TRUSTEES for the Year Ended 30 June 2017

The Trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2017. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

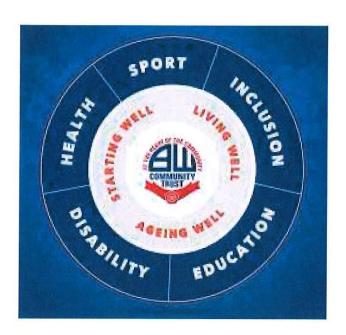
Mission Statement

Through sport and positive engagement we provide quality experiences to the wider community that focus on narrowing the gap of disadvantage in Health, Education, Disability and Inclusion.

We aim to inspire people and raise aspirations while supporting physical and personal development to create a more active and healthy way of life.

Working in partnership we deliver innovative services across all sectors to support an Active, Connected and Prosperous Bolton.

Our Focus



Our Vision

As Bolton Wanderers Community Trust we are committed to working at the heart of the community - realising potential.

Heart of the Community - Our focus is to be local and relevant to the people and communities of Bolton with a passion for the diversity and concerns within the town.

Realising potential - We recognise each individual has potential and we aim to help all the people we work with realise that potential through the support and encouragement offered across all our programmes, volunteering opportunities and development of our workforce.

REPORT OF THE TRUSTEES for the Year Ended 30 June 2017

Objectives and aims

The Charity operates through a charitable company and the Charity's objects are for the benefit of the public generally and in particular (but without limitation) children and young people in the Greater Manchester, Lancashire and surrounding areas:-

- a) to promote community participation in healthy recreation by providing facilities for the playing of association football and other sports capable of improving health;
- b) to provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities for reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life;
- c) to advance the education of the public through such means as the Trustees think fit in accordance with the law of charity; and
- d) for the general purposes of such charitable bodies or for such other exclusively charitable purposes in each case as the Trustees may from time to time decide.

Public benefit

In accordance with s4 of the Charities Act 2006, we have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and planning our future activities.

REPORT OF THE TRUSTEES for the Year Ended 30 June 2017

ACHIEVEMENT AND PERFORMANCE

The Staff and Trustees are delighted to report that it has been another positive year for Bolton Wanderers Community Trust.

Throughout the year the Trust continued to deliver stories of hope and positive outcomes across the wider Community.

Strategic Role

BWCT is well placed at the heart of the community playing a leading role in various organisations, forums and committees including the development of strategic alliances across the Voluntary and Community sector and within sport across Bolton. It has representation on a number of additional boards and management groups including the Physical Activity Leadership Group, the English Football League Trust Advisory Board and the Bolton and Bury District Football League. During the past year it has played a significant role in helping to shape and develop the new Bolton Vision 2030, the new long term, community strategy for Bolton. It has reflected this in its own work going forward with adaptations to its Vision, Mission and Focus which took place over a period of time after consultation with Staff, a discussion with the Board of Trustees and discussion with partners. The new Vision statement sums up the work of the Trust in being at the heart of the community and realising potential.

Community Partners

The charity has continued to develop its Community Partner model that encourages local businesses to engage with the Trust through financial support or "in Kind" giving. This has resulted in some key partnerships being renegotiated including the partnership with Bolton at Home and the development of new partnerships such as UK Healthcare, who have sponsored a large proportion of disability work this year. The Trust has had a number of individuals donate financially which has helped raise further unrestricted funds. Other companies have been generous through "in Kind" giving, one example being O2 offering places for some looked after children on their Santa flights.

Premier League Programmes

The Trust continued to deliver and expand a number of highly successful traditional projects such as PL Kicks and PL Girls, (see below), and has also secured funding for exciting new projects such as PL Primary Stars. Already this programme has engaged over 2000 unique individuals and over 4000 in total through its enrichment programmes and competitions. 29 teachers have attended a CPD course delivered by the Trust and 27 teachers have been mentored in the provision of high quality PE lessons.

We have partnered with Create Development who offer schools not only training, but a full set of resources, helping to reduce the pressures put on teachers in terms of planning full schemes of work for PE. Chris Tonge a teacher from Sunning Hill Primary School said:

"The course has given me the confidence to really look at and improve not just my delivery of PE but also how the school approaches PE. I know if I was to ask the teachers back at school the one subject they don't plan enough for that, that area would be PE. The use of the resources and assessment tools really does take a lot of pressure off the staff. I look forward to BWCT delivering the whole school training for the rest of the staff back at Sunning Hill."

The charity received confirmation from the Premier League Charitable Fund that for the next two years the PL Primary Stars programme will be moved up to tier 2 from tier 3 - which means an increase in funding. This will allow the Trust to further enhance the programme and its activities, thus catering for more schools and their individual need.

Aspirations

The new Aspirations programme this year produced three high quality weeks of delivery across the academic year for year 5 & 6 pupils. The interactive workshops and real life experiences of the world of work enabled young people to discover and be inspired. The skills and experiences gained can be taken with them as they progress on to the next stage of their learning journey at High School. With over 400 children engaged across 13 classes in 9 schools it has been a successful year.

REPORT OF THE TRUSTEES for the Year Ended 30 June 2017

ACHIEVEMENT AND PERFORMANCE (Continued)

In2Bolton

The In 2 Bolton project, funded by Warburtons, helped integrate those new to Bolton from different counties across the world. The project engaged with 55 families and 20 participants were able to gain numeracy and literacy awards. More than 100 people have been indirectly affected by the project in a positive way. This programme in which we partner with Bolton Solidarity Community Association has seen us engage with underrepresented families that live within Bolton, supporting them with any educational needs and general living requirements. This includes support with writing CVs, help with job interview techniques and support to claim job seekers allowance.

Every Player Counts

The new Every Player Counts programme, funded through The Wembley National Stadium Trust, has had a very successful start in developing its overall disability football provision and giving those on the scheme the opportunity to develop and grow. The programme offers I weekly Community Session, whilst also delivering taster sessions in 6 local schools to attract new participants. The sessions have attracted 90 new disabled participants to date. The up skilling of volunteers and casual staff on disability specific coaching has taken place in addition to autism awareness training at the stadium for staff.

Dementia Friendly

Furthering Bolton's commitment to creating a Dementia Friendly Stadium and town the Trust has worked with Sporting Memories to develop a new monthly group meeting at the Stadium for older men with cognitive memory issues to come together to share their memories of BWFC from the past and create new friendships. With an average group of 12-15 participants this has included former players and has helped not only with issues around dementia but also with the prevention of social isolation. Plans are in place to expand this work across the wider town through key partnerships.

Trust Award

The Positive Chances programme that works with some of the most disadvantaged looked after children and young people in the town won the Initiative of the Year at the North West Football Awards 2017. This has helped to raise the profile of this already well known programme across the North West.

Capability & Governance

The Capability Status process for governing the charity required by the EFLT and PLCF became even more rigorous and a number of new policies were written and reviewed with a focus on infrastructure needs going forward. This has resulted in a further action plan for the development of the charity and the appointment of an Office Manager to support the HR work and to develop the Health and Safety and Data Protection requirements for the Trust.

All Premier League Charitable Fund reports were completed on time and to the satisfaction of the funder.

Overall Engagement

The Trust has engaged with a large cross section of the local community during the past year, working with young children aged 1 right through to older participants up to the age of 82. We have engaged with a minimum of 7,700 people during 6,814 sessions that are recorded on Views plus numerous others through large scale events. The charity's engagement figures for underrepresented sporting groups also increased with 3,104 females engaged and 1,943 people from BME backgrounds. The number of young people gaining a qualification during the delivery year has also grown to 77.

REPORT OF THE TRUSTEES for the Year Ended 30 June 2017

ACHIEVEMENT AND PERFORMANCE (Continued)

Here are some of the further highlights of the year from the Charity's focus areas:

Sport

Premier League for Sport, (PL4S) once again surpassed its engagement targets with its highest ever female engagement of 61%

74 young people were also able to gain qualifications such as Sports Leaders Level 1 or Go Lead. These participants were then utilised on school games competitions through strong links with Bolton SGO's.

Funding for PL4S has now merged with PL Kicks due to a change from PLCF.

Premier League Girls also surpassed engagement targets with 284 participants, 259 retained and 227 sustained. Across the year we delivered and/or entered 21 competitions and transitioned 26 participants into playing grassroots girl's football. We also created sessions for older women based around fitness such as a fitness class entitled Soccersize.

A number of the participants were able to transition into Bolton Wanderers Ladies Football Club (BWLFC) to continue to develop as players and to play regular matches at weekends. Overall the girl's development centre has doubled in size since last Christmas and we are looking to expand into another area/venue to continue to develop opportunities within the game.

BWLFC under the guidance and support of the Trust, gained promotion for the first time in 30 years to the FA Women's Premier League. This has increased the ladies profile has allowed us the opportunity to gain sponsorship for our players to help to cover the high demand in travel costs for the new season.

Inclusion

PL Kicks saw more than 1600 young people engaged, over 20% of those were female. There are now 26 weekly sessions, up from 21 in 15 venues, 11 of these are based in the most disadvantaged areas of Bolton.

The outcomes for the young people include realising potential, inspiring ambition, developing skills, creating opportunities, development of confidence, resilience, self-esteem and social skills, as well as increased access to regular sporting activity.

Dominic Rice, Area Manager for Bolton Council's 5-19s Service:

"Working alongside Bolton Wanderers Community Trust and their PL Kicks programme has been mutually beneficial to both of our organisations, the local communities in which we deliver our work and the beneficiaries who attend the sessions. Bolton Council has access to some fantastic facilities, and with a combination of Bolton Council and Bolton Wanderers Community Trust brands and staff we are able to provide high-quality sessions that engage young people across the town."

Through further discretionary funding the Trust has been able to provide 1 to 1 mentoring for 20 young people and has appointed a full time mentor to help support and co-ordinate this work with additional part time and voluntary mentors.

Inside Out is a programme working with people age 17-25 who are at risk of re-offending. The work in Prisons offers support and training opportunities. The Mental Health football delivery which sits within this programme has engaged with over 70 participants per week and new sessions have been introduced included Boxing, Café sessions and badminton in order to meet the demand.

The Award Winning Positive Chances programme works with young people in the care system aged 3-21, offering educational support, positive activities, 1 to 1 mentoring and a weekly youth club. All targets for this programme have been exceeded with between 50 -75 attending the weekly Youth Club and more than 150 engaged through positive activities.

REPORT OF THE TRUSTEES for the Year Ended 30 June 2017

ACHIEVEMENT AND PERFORMANCE (Continued)

Positive Chances is having a life-changing impact on a large number of young people.

John Daly, Director of People, Bolton Council

"As Bolton Council's Director of People, I am aware of the wonderful support we receive from Bolton Wanderers Community Trust, in particular their work with our Looked After Children.

Their activity based programmes, Coaching for Confidence and youth club schemes have benefited 100s of our children over the last 6 years often contributing to young people turning their lives around. Working alongside social workers, learning mentors and teachers BWCT have accumulated a range of skills and knowledge that allows us to have confidence in their ability to work with the children in our care. Staff from the Positive Chances schemes are often asked to attend and contribute to Statutory Care planning reviews, Personal Education Planning meetings and in house training programmes.

BWCT regularly attend the Bolton Corporate Parenting Board, the meeting where we seek support for our work from council departments and partner agencies. This meeting seeks to oversee and implement work which improves the educational, social and financial outcomes for looked after children. BWCT input is valued by all who attend this meeting. As such I would support their application for 'Reaching Communities Funding' and would hope that this much needed service can continue to be provided."

Roy Atwood from Home for Good

"Having enjoyed the help of BWCT for two years now, enabling Home for Good to support the work of foster carers and adopters, the value is clear. We don't take this for granted but very much hope it will continue, to the benefit of carers and children in Bolton."

FINANCIAL REVIEW

Performance

Incoming resources and how those resources have been expended are provided on page 15.

Total income receivable of £856k reflected an increase of 10% (12 months to 30 June 2016: £778k). Total costs have increased by only 6.5% to £747k (12 months to 30 June 2016: £702k).

The charity continues to report a surplus and its unrestricted income funds have grown to £58k (30 June 2016: £50k). The Trustees recognise that its reserves should be greater or equal to 3 months costs and the charity strives to achieve an unrestricted income funds balance of £150k over the coming years. During the year, the Trustees ensured that a bank balance of £50k was maintained. For 2017-18 their target bank balance has increased to a minimum of £100k.

The Trustees and Staff would like to thank all its funders for their support throughout the year.

Going concern

The charity has been successful in securing funding for PL Continuous Improvement Fund which will continue to improve its governance. Premier League Charitable Fund continues to fund PL Kicks, PL Girls, PL Enterprise and PL Primary Stars. Inside Out, funded by Big Lottery has funding for a further 2 years. Every Player Counts, funded by Wembley National Stadium Trust has a further year of funding. New funding has been secured from Bupa UK Foundation and sponsorship has been received from UK Healthcare and Bolton at Home.

The charity therefore, has sufficient liquid resources to meet its liabilities as they fall due and has resources to continue in operational existence for the foreseeable future. Accordingly, the Trustees and board of directors have adopted the going concern basis in preparing the annual report and accounts.

REPORT OF THE TRUSTEES for the Year Ended 30 June 2017

FUTURE PLANS

As part of the refresh of the Vision, Mission and Focus BWCT produced a new three year business plan that has set overall targets which are then broken down for each year. The targets for the coming year are set out below:

Governance - Capability

Outcome

- Capability Status PLCF and EFL Trust continue to invest in scrutinising capability status. The Trust needs to keep up to date with the ever changing landscape when it comes to Governance. BWCT will maintain Fully Assured with targets as a minimum standard.
- 2. Trustee Structure The Trustee Structure has been developed over the last 2 years to reflect the changes in governance from Sport England and the Premier League. The Structure needs areas of the business to have a lead Trustee in area such as Equality and Finance. Within the structure there is also a need to appoint a permanent Chair of the charity.

Year 1 Targets

To become assured with targets as a minimum standard in relation to capability status. Under the following headlines BWCT will be revising our protocols and procedures:

- Safeguarding.
- Data Protection.
- Health and Safety.
- Human Resources.

To complete the make-up of the new Trustee board, ensuring it is dynamic and also fit for purpose with passionate and enthusiastic people.

Focus Area - Disability

Outcome

- 1. To increase disability football participation for all ages across Bolton.
- 2. Establish sustainable and long term disability projects.
- 3. Continue to develop the Over 50's provision in line with the National strategy of Active Ageing.
- 4. Develop relationships with key partners within Disability provision across Bolton.

Year 1 Targets

- Exceed Every Player Counts project targets.
- Develop core casual staff deliverers for disability.
- Successfully pilot a project through UK Healthcare support.
- Gain further funding for the pilot project.
- See an increase in Sporting Memories sessions across Bolton.

Focus Area - Inclusion

Outcome

- 1. Exceed targets across the four main projects; Inside Out, Positive Chances, PL Kicks and PL Kicks Discretionary Pathway.
- 2. Position The Trust as a key partner with all stakeholders and associated organisations across projects including Bolton 5-19s Service, BiDAS, Leaving Care and Children's Social Services to ensure BWCT is recognised as an integral partner to the overall youth work provision within Bolton.
- 3. To create an effective, fully-qualified team across all aspects of inclusion delivery.
- 4. To secure further funding for Positive Chances.
- 5. To position Inside Out at a strategic level ready for refunding.
- 6. To maintain high standards, to increase overall engagement figures and to further develop all inclusion programmes.

- Exceed programme targets Inside Out, PL Kicks Discretionary Pathway, PL Kicks and final 6 months of Positive Chances.
- Finalise team across all aspects of inclusion delivery.
- Secure 3 to 5 year Positive Chances funding.

REPORT OF THE TRUSTEES

for the Year Ended 30 June 2017

FUTURE PLANS (Continued)

Focus Area - Health

Outcome

- Increasing health awareness across the borough by underpinning and implementing activities across all focus
 areas.
- 2. Providing health education opportunities that support the starting well, living well and ageing well brackets and that are aligned with local need and vision.
- 3. Look at the Healthy Schools model with the intention of revamping the criteria to meet our delivery plans including how BWCT can support more local schools.
- 4. Narrowing the gap of disadvantage with targeted interventions.
- 5. Look at integrated activities that support family units for lasting impact.
- 6. Developing, sustaining and improving health partnerships that help to support programmes from a strategic, analytical and delivery view.

Year 1 Targets

- Successful delivery of Stateside funded programme.
- Health activities developed and implemented across all focus areas.
- Successful delivery of Hungry to Learn programme.
- Support PSHE delivery (health focus) within primary schools.
- Develop secondary school health education programme.
- Maintain success of Fitter Fans.
- Create a BWCT branded primary school award for Bolton Schools.

Focus Area - Education

Outcome

- 1. Supporting education and enrichment opportunities across numeracy, literacy and PSHE.
- 2. Providing educational opportunities that support the starting well, living well and ageing well brackets and that are aligned with local need and vision.
- 3. Narrowing the gap of disadvantage with targeted interventions.
- 4. Provide educational outcomes (where possible) within existing work/ programmes.
- 5. To provide FE provision in partnership with reliable and quality organisations specifically BTEC level 2 and 3 courses underpinned with a games programme.
- 6. Developing, sustaining and improving partnerships that help to support programmes from a strategic, analytical and delivery view.

Year 1 Targets

- Maintain success of poetry programme and secure further funding.
- Maintain success of Playmakers.
- Support PSHE delivery within primary schools.
- Develop a new Enterprise programme and monitor and evaluate the programme more effectively.
- Deliver Enterprise Challenge successfully (higher standard of management and delivery required).
- Develop primary school Enterprise.
- Create BWCT branded primary school award.
- Create partnership with FE providers to deliver BTEC courses with games programmes attached.

Focus Area - Sport

Outcome

- 1. To develop elite pathways in the women's game in partnership with Bolton Wanderers Ladies FC.
- 2. To increase participation in girls football at grassroots level.
- 3. To create sustainable partnerships to offer a wider school competition calendar.
- 4. To implement innovative delivery models across our projects to engage local participants.

- To implement the next stage of the elite pyramid in the women's game by creating further advanced centres.
- To increase participation numbers at the girls development centres.
- To develop the UV Sport brand into its own identity increasing the reach for its engagement.

REPORT OF THE TRUSTEES for the Year Ended 30 June 2017

FUTURE PLANS (Continued)

Wanderers Soccer Schools - Football Development

Outcome

- 1. Develop the WSS brand as a recognised deliverer of quality provision locally.
- 2. Incorporate the brand within all football environments across the Trust focus areas.
- 3. To implement a system to manage targets such as occupancy levels, rebooking stats and coaches feedback.
- 4. To create a media plan in line with all provision.
- 5. To increase participation on each block across all provision.

Year 1 Targets

- To create a brand to sell not only to participants but to coaches as well.
- To increase the number of participants attending block on block throughout the year.
- A more strategic look is required in terms of marketing and promotion. Targeting the Horwich, Blackrod and Westhoughton areas of the borough.
- To work closely with BWFC ticket office in relation to Grassroots coaching and Matchday experiences.

Facilities

Outcome

- 1. Work with Bolton Council to deliver a new playing surface in the Crompton ward.
- 2. Work with University of Bolton to plan and deliver a new sport/education village in the borough.
- 3. Increase the usage of programmes at BWFC Lostock training site.
- Work in partnership with BWFC to install a dome on the current Community Pitch at BWFC Lostock training site.
- 5. Engage with Football Foundation to increase the changing facilities at BWFC Lostock training site. This will see a changing block with toilets etc situated near to the Community Pitch.

Year 1 Targets

- To develop partnerships with the University of Bolton and Bolton College to drive the potential sports village proposal forward.
- To work with Bolton Council within the Crompton Ward to develop an engagement plan to utilise a new 3g surface for the community.
- To work with BWFC Academy on a plan for Community Pitch usage once the dome has been erected.

Partnerships

Outcome

- 1. Community Partners The model has proved that it can be successful. It now needs to expand its reach. A presence is needed across the borough at business events including business breakfasts, Chamber of Commerce events and BWFC events.
- 2. Project Partners with the ever changing funding landscape and as competition for funding gets stronger there is a need to promote BWCT work and transition Community Partners to support specific projects through greater investment. To ensure that partners are updated through regular meetings and updates on Trust work.
- 3. In Kind Giving Partners In kind giving partners are crucial to the success of Trust programmes and the back of house operations of the charity. The Trust needs to identify areas that require support and target specific businesses.
- 4. Strategic Partners work has already begun to place the Trust in the best possible place in terms of strategic partnerships within the borough. To increase the Trust's network with some targeted work aimed at the University of Bolton and Bolton College.

- To increase the number of Community Partners by attracting 5 new partners.
- To have an increased presence at networking events across the borough.
- To create a matrix of services that could be provided to help the infrastructure of the Charity and which potential businesses could assist.
- To sign off a partnership deal with the University of Bolton and have a working relationship with Bolton College.

REPORT OF THE TRUSTEES for the Year Ended 30 June 2017

FUTURE PLANS (Continued)

Communications

Outcome

- 1. Social Media- Trust and Club To invest staff and resources across both departments to achieve a joint approach on media to maximise reach.
- 2. Press To gain support and possible sponsorship from the Bolton News.
- 3. Website To ensure that it remains current with a fresh approach that appeals to all demographics,
- 4. Case Studies To link in with our Impact KPI.
- 5. Newsletter to continue development and wider readership.
- 6. Match Day programme- to maximise use to promote the work of the Trust.

Year 1 Targets

- Increase Twitter (2250 followers) and Facebook (700) reach.
- Minimum 10 tweets a week, to include Case studies, infographics and course details.
- Use Facebook for picture gallery, major news stories and competitions.
- New website live that is aesthetically pleasing and easy to manoeuvre around.
- One new story a week on the website.
- Minimum one case study for every project (video).
- Continue with monthly output for newsletter and match day programme.
- First team player visit to a minimum of 1 project every fortnight.

Fundraising and Events

Outcome

- Raising the profile of the Charity and its objectives is key for local people/businesses to understand the role the Trust plays across the borough. This will link into other areas of the KPI's such as Partnerships and Communications.
- 2. Events To increase the presence of the charity at local events which allows us to promote the work that is being done. To increase BWCT presence at fundraising events by developing a fundraising team that will link into the volunteer programme.
- Fundraising work closely with the clubs nominated charities to forge partnership links that could lead to joint funding bids or events. To work on larger scale events, for example a marathon, to increase to opportunity for individuals to fundraise for the Trust.
- 4. Donations To increase the options for donating to the work of the Trust such as legacy, monthly/annual payments under a 'patron' model.

Year 1 Targets

- A Golf Day has been planned for August which John McGinlay, Trustee, will host.
- The Trust is planning further staff fund raising, perhaps with a variety of options to suit all personalities including football.
- Develop a publicity programme to promote regular donations for example monthly direct debits/patrons.
- Develop a resource that better promotes the wide variety of work that BWCT does.
- A large scale Love Your Trust event to include evening dinner.

Impact - Monitoring and Evaluation

Outcome

- 1. To ensure online monitoring and evaluation systems are up to date across all delivery.
- 2. To ensure all BWCT delivery is recorded including names, ages, dates of birth, school and ethnicity.
- 3. To ensure all staff are adequately trained in using Views.
- 4. To ensure Views and updated monitoring and evaluation is built into all BWCT contracts.

- Ensure all programmes are using Views to record their data.
- Specific focus on PL programmes, especially ahead of PL Statistic Checks.
- Ensure Views becomes a 'part of the role' instead of an 'addition to the role.'
- Produce manuals to help new staff to understand how Views works.
- Develop possible links into other programmes that can benefit monitoring systems.

REPORT OF THE TRUSTEES

for the Year Ended 30 June 2017

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Organisational structure

The charitable company is governed by a committee who are Trustees of Bolton Wanderers Community Trust elected under the terms of the charitable company's rules.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04323645 (England and Wales)

Registered Charity number

1090753

Registered office

Macron Stadium Burnden Way

Lostock

Bolton

BL6 6JW

Trustees

Mr D Singleton

Mr V Kay

Mr M J Brown

Mr J McGinlay

Mrs M R Bisset

Mrs J K Smith

Ms N Rutherford Mr W K Dawson

Mr A P Walsh

Mr P Holliday

- resigned 21/12/2017

- appointed 15/02/2017

- appointed 15/03/2017

- appointed 24/05/2017

- appointed 18/07/2017

- appointed 19/07/2017

- appointed 18/10/2017

Company Secretary

Mrs C Roocroft

Auditors

Cowgill Holloway LLP

Regency House

45-53 Chorley New Road

Bolton

Lancashire

BL1 4QR

REPORT OF THE TRUSTEES for the Year Ended 30 June 2017

STATEMENT OF TRUSTEES RESPONSIBILITIES

The Trustees (who are also the directors of Bolton Wanderers Community Trust for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the Trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, Cowgill Holloway LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the Board of Trustees on .23 \02 \2018. and signed on its behalf by:

Mr D Singleton - Trustee

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BOLTON WANDERERS COMMUNITY TRUST

Opinion

We have audited the financial statements of Bolton Wanderers Community Trust (the "Charity") for the year ended 30 June 2017 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's members as a body, for our audit work, for this report, of for the opinions we have formed.

In our opinion, the financial statements:

- give a true and fair view of the statement of the Charity's affairs as at 30 June 2017 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistences or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatements of the other information, If, based on the work we have performed, we conclude that there is a material misstatements of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BOLTON WANDERERS COMMUNITY TRUST

Matters on which we are required to report by exception

In light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit; or
- the trustees' were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption in preparing the Trustees' Report and take advantage of the small companies exemption from the requirement to prepare a Strategic Report.

Responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue and auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit concluded in accordance with ISAs (UK) will always detect a material misstatement when is exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Alex Hesketh (Senior Statutory Auditor) for and on behalf of Cowgill Holloway LLP Regency House 45-53 Chorley New Road Bolton Lancashire

Date: 23 2 18

BL1 4QR

STATEMENT OF FINANCIAL ACTIVITIES for the Year Ended 30 June 2017

INCOME AND ENDOWMENTS FROM Donations and legacies Charitable activities Provision of courses, classes and services	Note 2 3	Unrestricted fund £ 106,974	Restricted fund £ 643,750	30.6.17 Total funds £ 750,724	30.6.16 Total funds £ 512,596 265,759
Total		212,321	643,750	856,071	778,355
EXPENDITURE ON Charitable activities Provision of courses, classes and services NET INCOME	4	203,954 8,367	543,071 100,679	747,025 109,046	701,543 76,812
RECONCILIATION OF FUNDS					
Total funds brought forward		49,908	157,532	207,440	130,628
			-	-	
TOTAL FUNDS CARRIED FORWARD		58,275	258,211	316,486	207,440

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

The notes form part of these financial statements

BOLTON WANDERERS COMMUNITY TRUST (REGISTERED COMPANY NUMBER: 04323645)

BALANCE SHEET At 30 June 2017

				22.64	
		Unrestricted	Restricted	30.6.17 Total funds	30.6.16 Total funds
	Note	fund £	fund £	£	£
FIXED ASSETS Tangible assets	10	14,132	13,107	27,239	35,640
CURRENT ASSETS					
Debtors Cash at bank	11	13,605 79,830	40,880 249,358	54,485 329,188	103,746 194,907
		93,435	290,238	383,673	298,653
CDDDVIODC					
CREDITORS Amounts falling due within one year	12	(61,151)	(33,275)	(94,426)	(126,853)
		-	-	-	-
NET CURRENT ASSETS		32,284	256,963	289,247	171,800
TOTAL ASSETS LESS CURRENT					
LIABILITIES		46,416	270,070	316,486	207,440
NET ASSETS		46,416	270,070	316,486	207,440
FUNDS	14				
Unrestricted funds Restricted funds				58,275 258,211	49,908 157,532
TOTAL FUNDS				316,486	207,440

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on $.23 \setminus 02 \setminus 2018$ and were signed on its behalf by:

Mr D Singleton -Trustee

The notes form part of these financial statements

CASH FLOW STATEMENT for the Year Ended 30 June 2017

	Notes	30.6.17 £	30.6.16 £
Cash flows from operating activities: Cash generated from operations	1	136,907	84,395
Net cash provided by (used in) operating activities		136,907	84,395
Cash flows from investing activities: Purchase of tangible fixed assets		(2,626)	
Net cash provided by (used in) investing activities			
Change in cash and cash equivalents in the reporting period		134,281	84,395
Cash and cash equivalents at the beginning of the reporting period		194,907	110,512
Cash and cash equivalents at the end of the reporting period		329,188	194,907

The notes form part of these financial statements

NOTES TO THE CASH FLOW STATEMENT for the Year Ended 30 June 2017

	30.6.17	30.6.16
	£	£
Net income for the reporting period (as per the statement of fin	ancial	
activities)	109,046	76,812
Adjustments for:		
Depreciation charges	11,027	11,031
(Increase)/decrease in debtors	49,261	(75,648)
Increase/(decrease) in creditors	(32,427)	72,200
Net cash provided by (used in) operating activities	136,907	84,395

NOTES TO THE FINANCIAL STATEMENTS

for the Year Ended 30 June 2017

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The charity has achieved Capability Status, been successful in securing funding for PL Continuous Improvement Grant, PL Kicks Discretionary, PL Primary Stars and Every Player Counts (Wembley National Stadium Trust), had PL Girls, PL4Sport and PL Kicks programmes refunded by PLCF and has funded projects such as Positive Chances, Inside Out and PL Enterprise with between one and three years of funding remaining. The Charity therefore, has sufficient liquid resources to meet its liabilities as they fall due and has resources to continue in operational existence for the foreseeable future. Accordingly, the Trustees and board of directors have adopted the going concern basis in preparing the annual report and accounts.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Sports equipment

- at varying rates on cost

Fixtures and fittings

- 25% on cost

Office equipment

- 25% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

for the Year Ended 30 June 2017

1. ACCOUNTING POLICIES - continued

Pension costs and other post-retirement benefits

Defined contribution scheme premiums are charged to the Statement of Financial Activities in the period in which they are paid.

Financial instruments

The following assets and liabilities are classified as financial instruments - trade debtors and trade creditors.

Trade debtors and trade creditors are measured at the undiscounted amount of the cash or other consideration expected to be paid or received.

2. DONATIONS AND LEGACIES

	30.6.17 £	30.6.16 £
Donations Grants	5,408 745,316	4,305 508,291
	750 724	512 596

3. INCOME FROM CHARITABLE ACTIVITIES

		30.6.17	30.6.16
	Activity	£	£
Sport activities	Provision of courses, classes and services	54,751	42,755
Funded sport activities	Provision of courses, classes and services	50,089	113,980
Miscellaneous income	Provision of courses, classes and services, including other events	507	109,024
		105,347	265,759

4. CHARITABLE ACTIVITIES COSTS

	Direct costs	Support costs (See note 5)	Totals
	£	£	£
Provision of courses, classes and services	722,520	24,505	747,025

5. SUPPORT COSTS

Governance
costs
£
24,505

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

for the Year Ended 30 June 2017

6. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

30.6.17	30.6.16
£	£
12,600	3,013
11,027	11,031
878	848
	£ 12,600 11,027

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no Trustees' remuneration or other benefits for the year ended 30 June 2017 nor for the year ended 30 June 2016.

Trustees' expenses

There were no Trustees' expenses paid for the year ended 30 June 2017 nor for the year ended 30 June 2016.

8. STAFF COSTS

Total staff costs for the year were as follows:

	30.6.17	30.6.16
	£	£
Wages and salaries	478,297	381,237
Pension and health benefit	11,316	10,694
Social security costs	32,311	22,292
	521,924	414,223

The average number of employees, calculated on the basis of full-time equivalents, was as follows:

	Year	Year
	Ended	Ended
	30.6.17	30.6.16
	No	No
Number of staff	23	21

No members of staff (2016: none) received employment benefits in excess of £60,000 during the year.

The Trust considers its key management personnel comprise the Trustees, Head of Trust, Trust Manager, Finance Manager, Funding Manager and Office Manager. The total employment benefits including employer pension contributions of the key management personnel were £143,275 (2016: £121,508).

9. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund	Restricted fund	Total funds
	£	£	£
INCOME AND ENDOWMENTS FROM			
Donations and legacies	62,786	449,810	512,596
Charitable activities			
Provision of courses, classes and services	265,759		265,759
Total	328,545	449,810	778,355

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the Year Ended 30 June 2017

9.	COMPARATIVES FOR THE STATEMEN	T OF FINANC	IAL ACTIVITI Unrestricted fund £	ES - continued Restricted fund £	Total funds
	EXPENDITURE ON Charitable activities Provision of courses, classes and services		294,361	407,182	701,543
	Total		294,361	407,182	701,543
	NET INCOME		34,184	42,628	76,812
	RECONCILIATION OF FUNDS				
	Total funds brought forward		15,724	114,904	130,628
	TOTAL FUNDS CARRIED FORWARD		49,908	157,532	207,440
10.	TANGIBLE FIXED ASSETS	Sports	Fixtures and	Office	
		equipment £	fittings £	equipment £	Totals £
	COST		-		N24 (1954)
	At 1 July 2016 Additions	24,810 642	771 	38,188 1,984	63,769 2,626
	At 30 June 2017	25,452	<u>771</u>	40,172	66,395
	DEPRECIATION				
	At 1 July 2016	8,304	651	19,174	28,129
	Charge for year	2,750	90	8,187	11,027
	At 30 June 2017	11,054	741	27,361	39,156
	NET BOOK VALUE	14 200	20	10.011	27.222
	At 30 June 2017	14,398	30	12,811	27,239
	At 30 June 2016	16,506	<u>120</u>	19,014	35,640
11.	DEBTORS: AMOUNTS FALLING DUE W	ITHIN ONE YI	EAR		
	¥			30.6.17 £	30.6.16 £
	Trade debtors			25,136	26,135
	Bad debt provision			(5,379)	(1,939)
	Prepayments and accrued income			34,728	79,550
				54,485	103,746

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

for the Year Ended 30 June 2017

12.

	30.6.17	30.6.16
	£	£
Trade creditors	25,425	42,706

 Trade creditors
 25,425
 42,706

 Taxation and social security
 8,493
 7,137

 Accruals and deferred income
 60,508
 77,010

 94,426
 126,853

CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

13. OPERATING LEASE COMMITMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	30.6.17	30.6.16
	£	£
Within one year	13,213	6,014
Between one and five years	28,406	435
In more than five years		
	41,619	6,449

14. MOVEMENT IN FUNDS

	Net movement		
	At 1.7.16 in funds At		
	£	£	£
Unrestricted funds			
General fund	49,908	8,367	58,275
Restricted funds			
Restricted fund	157,532	100,679	258,211
	-		
TOTAL FUNDS	207,440	109,046	316,486

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	212,321	(203,954)	8,367
Restricted funds Restricted fund	643,750	(543,071)	100,679
TOTAL FUNDS	856,071	<u>(747,025</u>)	109,046

Restricted funds are analysed in further detail on page 25 (note 17) of the notes to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED

for the Year Ended 30 June 2017

15. RELATED PARTY DISCLOSURES

J Smith, Trustee is also Director of Safeguarding Today. Bolton Wanderers Community Trust uses the services of Safeguarding Today to provide safeguarding workshops to participants and staff. A total of £4,867 was charged to the charity during the year. Safeguarding Today was used as the main provider of safeguarding services before J Smith was appointed as Trustee.

M Brown, Trustee is also Managing Director of TVD (NW) Limited. TVD (NW) Limited held a fundraising event during the year and donated a proportion of the funds totalling £7,874.14 to Bolton Wanderers Community Trust.

16. ULTIMATE CONTROLLING PARTY

The charitable company was controlled by the Board of Trustees throughout the year under review.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the Year Ended 30 June 2017

17. RESTRICTED FUNDS

	Balance at 30	Incoming	Outgoing	Balance at
	June 2016	Resources	Resources	30 June 2017
[£	£	£	£
Austin and Hope Pilkinton Trust	288	-	238	50
Barchester	-	599	599	_
BIG Local - Aspirations	-	8,000	6,981	1,019
BIG Local - Mini Kicks	1,957	-	1,957	-
Big Lottery - Community Education Programme	6,785	=	2,468	4,317
Big Lottery - Fitter Fans	2,880	-	2,880	-
Big Lottery - Inside Out	52,171	82,083	80,533	53,721
Big Lottery - Inside Out (Capital)	7,142	-	2,071	5,071
Big Lottery - Positive Chances	5,025	59,959	48,946	16,038
Bolton at Home - PL Kicks	2,500	-	2,500	2
Bolton at Home - PL Kicks Discretionary	-	15,000	-	15,000
Bolton Council - 5-19 Services	(369)	9,337	8,968	7000
Bolton Council - PL Kicks Discretionary	-1	7,500	-	7,500
Bolton Council - Positive Chances	5,369	10,000	5,940	9,429
Cash For Kids	4,398	- 1	4,398	-
Children in Need	(34)	-	(34)	-
Community Covenant	(74)	- 1	(74)	
Community Empowerment	_	12,625	9,962	2,663
CVS - Breaks for Carers		1,000	1,000	2,003
CVS - Hate Crime	1,855	- 1,000	1,846	9
Donations - Wanderers Hearts & Goals	1,000	750	650	100
EFLT - Capability Grant		5,000	4,999	1
EIF - In 2 Bolton (Capital)	5,723	5,000	2,833	2,890
England Hockey	(842)	842	2,033	2,090
Ernest Cook Trust	(072)	8,774	7,992	782
Football Aid		650	638	12
Hilton Foundation	3,929	0.50	3,659	270
Ironmongers	2,980	100	2,723	
Irwell Valley		4,500		257
Morrisons	-		2,286	2,214
PL Enterprise	-	8,293	2,708	5,585
		29,374	29,374	-
PL Enterprise Challenge	5.600	1,000	991	9
PL Girls PL Kicks	5,622	25,000	18,458	12,164
1000 - 10	14,658	60,000	54,188	20,470
PLCF - Organisation Improvement Grant	22		-	22
Premier League 4 Sport	26,962	75,000	62,569	39,393
PLCF - Continuous Improvement Fund	-	25,000	20,123	4,877
PL Kicks Discretionary	-	30,000	13,882	16,118
PL Primary Stars	-	50,000	49,405	595
Royal British Legion	-	28,000	12,013	15,987
Schools Contribution - PL Primary Stars	-	31,798	30,329	1,469
Sport England - Inspire Bolton	(104)	23,609	23,505	-
Sr James & Lady Scott Trust	-	655	153	502
Stateside Food		3,000	-	3,000
The Greater Manchester High Sherriff's Police Trust	-	1,820	- 1	1,820
Warburtons - Hungry to Learn	-	8,582	3	8,579
Warburtons - In 2 Bolton	8,689	-	8,533	156
Wembley National Stadium Trust	_	16,000	9,878	6,122

<u>157,532</u> <u>643,750</u> <u>543,071</u> <u>258,211</u>

DETAILED STATEMENT OF FINANCIAL ACTIVITIES for the Year Ended 30 June 2017

30.6.17 £ 5,408 745,316 750,724 54,751	30.6.16 £ 4,305 508,291 512,596
£ 5,408 745,316 750,724	£ 4,305 508,291
5,408 745,316 750,724	4,305 508,291
745,316 750,724	508,291
745,316 750,724	508,291
745,316 750,724	508,291
750,724) <u> </u>
	512,596
54.751	
54,751	
	42,755
50,089	113,980
507	109,024
105,347	265,759
856,071	778,355
722,520	686,651
10 600	
	3,013 848
	11,031
24,505	14,892
747,025	701,543
14	-
109,046	76,812
	105,347 856,071 722,520 12,600 878 11,027 24,505 747,025

This page does not form part of the statutory financial statements