
The Freedom of Spirit Trust for Border Collies
(A company limited by guarantee)

Report and Financial Statements
For the Year Ended 30th June 2017

Charity Number	1121598
Company Number	6294336

The Freedom of Spirit Trust for Border Collies
(A company limited by guarantee)

Financial Statements
For the Year Ended 30th June 2017

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The Freedom of Spirit Trust for Border Collies

Report of the Board of Management for the year ended 30th June 2017

The Board of Management presents its Report and Financial Statements for the year ended 30th June 2017

Reference and Administrative Information

Charity Name	The Freedom of Spirit Trust for Border Collies
Charity registration number	1121598
Company registration number	6294336
Registered Office and operational address	Golcar Farm, Spring Lane, Eldwick, Bingley, West Yorkshire. BD16 3AU

Patron

Dame Ellen MacArthur DBE

Board of Management

Mr David Maitland BSc FCA	Chairman & Secretary
Mrs Barbara Sykes	Chief Executive

Principal Volunteer

Miss Vicky Sykes	Deputy Manager
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Accountants

ADS Accountancy Limited, Bezant House,
Bradgate Park View, Chellaston, Derby
DE73 5UH

Bankers

Nat West, 143 Main Street, Bingley, West
Yorkshire, BD16 1YB

Solicitors

Last Cawthra Feather LLP, Airedale House,
128 Sunbridge Road, Bradford, West
Yorkshire, BD1 2AT

Our Aims and Objectives

Purpose and Activities

Our charity's purpose, as set out in the objects contained in the company's memorandum of association, is to promote humane behaviour towards Border Collie dogs by providing appropriate care, protection, treatment and security of Border Collies which are in need of care and attention by reasons of sickness, maltreatment, poor circumstances or ill usage and to educate the public in matters pertaining to Border Collie welfare in general and the prevention of cruelty and suffering among Border Collie dogs.

The aims of the charity are to ensure the future and survival of the Border Collie as a breed known for its intelligence, working ability and loyalty by providing a better understanding of the Border Collie, its needs and training in both working and companion homes by promoting effective education about the specific needs of Border Collies, and to provide sanctuary, both physical and mental for dogs, of a Border Collie type who are in difficulties, especially where they are unsuitable for rescue organisations and re-homing programmes.

Ensuring our work delivers our aims

The Charity was established with the benefit of a legacy from the estate of the late Bernard Mahon to support the work which was being undertaken by Barbara Sykes to promote the Border Collie and to provide a safe haven for dogs who were suffering from mistreatment or abuse, as originally publicised in the Freedom of Spirit magazine.

The main emphasis of the work of the Trust to date, has been to deal with the large number of rescue cases which are being referred for assistance, following the development of appropriate accommodation the priority is now to deal with all aspects of the welfare of the dogs we are looking after.

The focus of our work

During the year, we have continued with an increased number of Kennel Assistants hours to support and assist in the care and training of the dogs in the care of the Trust and so that the Chief Executive can spend more time, undertaking educational visits and assisting the band of devoted fund raising volunteers in the expansion of fund raising activities.

The Chief Executive has also been able to work with the ISDS (International Sheep Dog Society) by providing valuable information for their archive history of the breed website.

How our activities deliver public benefit

Our main activities and how we try to help the Border Collie breed are described below. All our charitable activities are focused on the promotion of the Border Collie breed, and providing sanctuary and training for dogs who will either be re-homed into a supportive working or companion home, with appropriate financial assistance for those older dogs who require additional veterinary care, or who will remain housed by the Trust for the remainder of their lives

Rescue Dogs

With the number of abandoned and unwanted dogs continuing to escalate each year our additional kennels assistants have worked hard to ensure that our limited accommodation available has been used to full potential with 700 dogs now accepted by the Trust to date, we took in 70 dogs from pounds and homes, 58 were rehomed during the year, one dog has remained in Sanctuary, one had severe health and aggressive problems and had to be put to sleep, ten dogs went forward to the following year

All dogs are fully assessed by veterinary professionals, microchipped and most are neutered while in the care of the Trust, and potential fosters and adopters are checked, including home checks conducted by a team of volunteers, and are required to spend time with the dogs at the charity's base before they are allowed to take a dog away on either a short term foster basis or longer term adoption.

Where dogs are older, with greater age related veterinary care requirements, the charity will provide appropriated financial assistance with costs in cases of hardship.

Training and Promotion

The Charity has produced a video which has allowed it to be able to undertake a wider range of educational activities, particularly with young people and to assist in fund raising by showing the work undertaken at meetings and seminars.

The charity is grateful to the ISDS (International Sheep Dog Society) for their recognition of the Trust and allowing it to provide educational material and undertake fundraising at all its major events. The Trust also regularly promotes its work and views through the website, seminars and events.

The charity has also continued a programme of training events, aimed mainly at other rescue organisations, to ensure that they are able to accommodate and provide as safe a haven as possible for any Border Collies that they are caring for.

Principal Funding Sources

The largest source of funds has been the legacy from the late Bernard Mahon. To ensure the Trust can continue to operate, the charity has been working to attract donations from individuals who we are able to contact through the website and functions the Trust attends together with continued support from supporters of the Trust, many donated with the benefit of gift aid.

Given the continued demand for the services offered by the Charity and the reduced level of reserves available to support its continuing work we now have a very able volunteer who has submitted a number of applications to charitable trusts to see if they are able to provide financial support with both revenue and capital projects.

We are grateful for the continued support from the Ostachini Family Trust to fund the salary of an additional Kennel Assistant so each dog in the care of the Trust has an individual who will both care for them and work through any behavioural issues, which means that we are able to rehome them quicker and so support more Border Collies.

The Trust is also well supported by a number of volunteers who donate their time and effort to directly assist the Trust, through work in looking after or exercising the dogs in the Trust's care, assisting with transport or undertaking a range of other duties, or who have donated goods or services which can be auctioned to produce funding for the Trust.

Investment Powers & Policy

Following the receipt of the Mahon and Tanner legacies, amounts are currently invested in deposits with two major UK banks, and the Board have agreed a prudent investment policy of continued use of bank deposits, where not covered by governmental guarantees spread over a range of banks, and in National Savings and gilt edged securities.

Reserves Policy

The Board of Management has examined the charity's requirement for reserves in light of the main risks to the organisation. It has established a policy whereby unrestricted funds not committed or invested in tangible fixed assets held by the charity should cover at least a year's expenditure.

Now that the Trust is running on a firm footing, and income and expenditure are almost match the trustees are considering the future of our work and have set up Project Expansion to start to build up funds for the next phase of our development.

Plans for Future Periods

The charity plans to expand its activities in future years with an increased emphasis on the provision of training and advice with work continuing on rescue dogs and the care of those in the Trust's long term care.

The option to extend the lease of the land on which the kennel accommodation was built for a further seven years has been agreed which help ensure the medium term work of the Trust.

With more and more dogs in need of rescue space than ever before with our limited accommodation and facilities we are unable to cater for all the dogs needing to come into our care. The Trust's training and rehoming programmes for dogs from both private homes and the dog pounds has been so successful that with more kennels, better facilities and more trainers and training space we could not only accommodate more dogs but could prepare them for rehoming much sooner than at present. The Trust provides back up and training for all its adopters and at present there are only outdoor facilities making it very difficult to provide the service that is needed to ensure that each adopter fully understands the dog they are adopting.

Expansion to improved and larger facilities would mean the Trust could cater for more dogs, prepare them for rehoming in a shorter time and could provide an improved service for adopters. All conducive to faster and efficient rehoming, with the present facilities being the base for sanctuary dogs and ones that need more intensive training. The expansion would provide the opportunity to take in dogs that left in the homes or the dog pounds are put to sleep. At present we can only cater for a very small percentage of these dogs.

Structure, Governance and Management

Governing Document

The organisation is a charitable company limited by guarantee, incorporated on the 27th June 2007 and registered as a charity on the 14th November 2007. The company was established under a Memorandum of Association which established the objects and the powers of the charitable company, which were updated on the 8th November 2008 at the request of the Charity Commission, and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Recruitment and Appointment of the Board of Directors

The Directors of the Company are also the charity trustees for the purposes of charity law and under the Company's Articles are known as members of the Board of Management. Under the requirements of the Memorandum and Articles of Association the members of the Board of Management can continue to serve indefinitely.

The Chief Executive is remunerated under a Contract of Employment, at the rate of the national living wage for some of the time she commits to the work of the charity, the other member of the Board of Management gives their time voluntarily and receive no benefit from the charity. Any expenses reclaimed from the charity are set out in note 6 to the Financial Statements.

The Board of Management include individuals skilled in the care of Border Collies, the provision of training and information and the management and administration of charities as well as a broad mix of general business skills. The requirements of the charity are regularly reviewed and additional members will be sought if and when any additional skills or experience are required.

Trustee Induction and Training

The current trustees are already familiar with the practical work of the charity, having been involved in its development and incorporation, but are encouraged to identify any additional training requirements which would be beneficial to the work of the charity, and if appropriate courses can be identified, they will be funded from the funds of the charity.

Risk Management

The Board of Management has conducted a review of the major risks to which the charity is exposed. A risk register has been established which is updated at least annually. Where appropriate, systems and procedures have been established to mitigate the risks the charity faces. Internal control risks are minimised by the implementation of procedures for the authorisation of all transaction and projects.

Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the charity's premises and those attending training events.

Full registration is maintained for the various databases held by the charity with the Information Commissioner's Office and a policy of insurance is held with the NFU Mutual Insurance Company for the major risks facing the charity.

Organisation Structure

The Board of Directors meet formally as and when required, at least annually, with other decisions made through the use of virtual meetings using appropriate electronic means of communication and evidenced as necessary by written resolution signed by a quorum of Directors.

A scheme of delegation is in place and day to day responsibility for the provision of services rests with the Chief Executive. The Chief Executive is responsible for ensuring the charity delivers the services specified and key performance targets are met.

Related Parties

The charity has in place with the Chief Executive a Contract of Employment for the provision of the services provided by the charity, a seven year lease for land at Golcar Farm on which kennel accommodation has been developed which have been prepared with the benefit of appropriate legal advice.

Responsibilities of the Board of Management

Company law requires the Board of Management to prepare Financial Statements for each financial year which give a true and fair view of the state of affairs of the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing these Financial Statements, the Board of Management should follow best practice and:

- Select suitable accounting policies and apply them consistently
- Make judgements and estimates that are reasonable and prudent
- Prepare the Financial Statements on the going concern basis, unless it is not appropriate to assume that the company will continue on that basis.

The Board of Management is responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the Financial Statements comply with the Companies Act 2006. The Board of Management is also responsible for safeguarding the assets of the charitable company and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

Members of the Board of Management

Members of the Board of Management, who are Directors for the purposes of company law and trustees for the purposes of charity law, who served during the year and up to the date of this report are set out on page 1.

In accordance with company law, as company Directors, we certify that:

- So far as we are aware, there is no relevant information of which the company's independent accountants are unaware; and
- As the Directors of the company we have taken all the steps that we ought to have taken in order to make ourselves aware of any relevant information and to establish that the charity's independent accountants are aware of that information.

Accountants

ADS Accountancy Limited were appointed as the charitable company's independent accountants in previous years and have expressed their willingness to continue in that capacity.

This report has been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (issued in March 2005) and in accordance with the special provisions of Part VII of the Companies Act 2006 relating to small entities.

Approved by the Board of Management on 17th March 2018 and signed on its behalf by:



David G Maitland
Chairman

Independent accountants report to the trustees of The Freedom of Spirit Trust for Border Collies

We report on the accounts of the company for the year ended 30th June 2017, which are set out on pages 9 to 15.

Respective responsibilities of the trustee and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for the year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

Having satisfied ourselves that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- to state whether particular matters have come to my attention

Basis of independent accountants' report

Our examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanation from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.

Independent accountants' statement

In connection with our examination, no matter has come to our attention which gives us reasonable cause to believe in any material respect the requirements:

- to keep accounting records in accordance with section 386 of the Companies Act 2006; and
- accounting requirements of section 396 of the companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

ADS Accountancy Limited
Chartered Certified Accountants
Bezant House
Bradgate Park View
Chellaston
Derby
DE73 5UH

17th March 2018



The Freedom of Spirit Trust for Border Collies
Statement of Financial Activities (including Income &
Expenditure Account) for the year ended 30th June 2017

	Notes	Total Funds	
		2017	2016
		£	£
Incoming resources			
Donations & Legacies	3	70,206	75,352
Total income resources		<u>70,206</u>	<u>75,352</u>
Resources expended			
Costs of generating funds		4,608	4,657
Charitable Activities		67,734	70,771
Governance Costs		2,020	2,266
Total resources expended	4	<u>74,362</u>	<u>77,694</u>
Net movement in funds		<u>(4,156)</u>	<u>(2,342)</u>
Reconciliation of funds			
Total funds brought forward		47,811	75,231
Transfer to Project Expansion Fund		(5,000)	(25,078)
Total funds carried forward		<u>38,655</u>	<u>47,811</u>

The statement of financial activities includes all gains and losses in the year.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

All incoming resources and resources expended derive from continuing activities and are unrestricted

The Freedom of Spirit Trust for Border Collies
Balance Sheet as at 30th June 2017

	Notes	2017	2016
		£	£
Fixed Assets			
Tangible fixed assets	9	-	2,499
Current Assets			
Debtors	10	5,074	5,443
Cash at bank and in hand		69,763	72,162
		<u>74,837</u>	<u>77,605</u>
Creditors : amounts falling due within one year	10	(6,104)	(7,215)
Net Current Assets		<u>68,733</u>	<u>70,390</u>
Total assets less current liabilities		68,733	72,889
Net Assets		<u><u>68,733</u></u>	<u><u>72,889</u></u>
Unrestricted Funds			
Project Expansion Fund		30,078	25,078
General funds		38,655	47,811
Total funds		<u><u>68,733</u></u>	<u><u>72,889</u></u>

For the year ended 30th June 2017 the company is entitled to the exemption from the audit requirements contained in section 477 of the Companies Act 2006.


No member of the company has deposited a notice, pursuant to section 476 of the Companies Act 2006, requiring an audit of these accounts.

The Directors acknowledge their responsibility for:

- (a) Ensuring that the company keeps accounting records which comply with section 386 of the Act; and
- (b) Preparing accounts which give a true and fair view of the state of affairs of the company as at 30th June 2017 and of its income and expenditure for the year then ended in accordance with section 396, and otherwise comply with the requirements of the Act relating to accounts, so far as applicable to the company.

These accounts are prepared in accordance with the special provisions of section 396 of the Companies Act 2006 relating to small companies

Approved by the Board of Management on 17th March 2018 and signed on its behalf by


David G Maitland
Chairman

The Freedom of Spirit Trust for Border Collies

Notes forming part of the Financial Statements for the year ended 30th June 2017

1 Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the Financial Statements are as follows:

a. Basis of accounting

The Financial Statements have been prepared in accordance with the Accounting and Reporting by Charities: Statement of Recommended Practice applicable in the UK and Republic of Ireland (FRS102) (effective 1st January 2015) - (Charities SORP (FRS102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102 and the Companies Act 2006.

The Freedom of Spirit Trust for Border Collies meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transactional value.

b. Preparation of the accounts on a going concern basis

The Trust reported a small deficit for the year and has transferred funds to the Project Expansion Fund. The Trustees believe that this does not adversely affect the Trust and on this basis the charity is a going concern.

The Freedom of Spirit Trust for Border Collies

Notes forming part of the Financial Statements for the year ended 30th June 2017 (cont.)

c. Incoming resources

All incoming resources are included in the Statement of Financial Activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income.

Legacies are included when the charity has been notified of the gift and the amount is reasonably certain.

Grants are recognised when the matching expenditure is incurred.

Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when received.

Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included in these accounts.

Gift aid is recognised as a debtor in respect of all appropriate gifts recognised in the

Interest on funds held on deposit is included when receivable and the amount can be measured reliably; this is normally upon notification of the interest paid or payable by the

d. Fund accounting

Unrestricted funds are available to spend on activities that further any purposes of the Trust. Designated funds are unrestricted funds which the trustees have decided at their discretion to set aside for a specific purpose.

e. Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates.

Costs of generating funds comprise the costs associated with attracting voluntary income.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include accountants' fees and costs linked to the strategic management of the charity.

All costs are allocated between the expenditure categories of the Statement of Financial Activities on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly; others are apportioned on an appropriate basis as set out in Note 3

The Freedom of Spirit Trust for Border Collies

Notes forming part of the Financial Statements for the year ended 30th June 2017 (cont.)

f. Tangible fixed assets and depreciation

Individual fixed assets costing £100 or more are capitalised at cost and are depreciated over their estimated useful economic lives on a strict line basis as

Motor Vehicles - 3 years

2 Legal status of the Trust

The Trust is a company limited by guarantee and has no share capital. In the event of the Trust being wound up, the liability in respect of the guarantee is limited to £1 per member of the Trust.

3 Donations and Legacies

	2017 £	2016 £
Sale of Goods	2,820	2,519
Legacies	3,010	4,827
Grants	3,000	13,334
Other Donations	56,117	49,122
Gift Aid receivable	5,074	5,443
Interest Received	185	107
Total	70,206	75,352

4 Total Resources expended

	Basis of Allocation	Cost of Generating Funds	Charitable Activities	Governance	2017 £	Total £	2016 Total
		£	£	£	£	£	£
Costs directly allocated to activities							
Dog food	Direct		4,903		4,903		4,860
Veterinary services	Direct		9,244		9,244		8,567
Kennels Costs	Direct		3,826		3,826		3,243
Depreciation	Direct		2,500		2,500		3,334
Flyers & Fund Raising	Direct	182			182		353
Goods for Resale	Direct	1,443			1,443		1,157
Transport	Direct		1,270		1,270		834
Equipment	Direct		78		78		311
Accountants Fees	Direct			600	600		720
Total Direct Costs		1,625	21,821	600	24,046		23,379

The Freedom of Spirit Trust for Border Collies

Notes forming part of the Financial Statements for the year ended 30th June 2017 (cont.)

	Basis of Allocation	Cost of Generating Funds	Charitable Activities	Governance	2017 Total	2016 Total
		£	£	£	£	£
Support costs allocated to activities						
Salaries	Staff time	2,324	43,805	1,162	47,291	51,588
Telephone	Usage	68	240	34	342	358
Insurance	Usage	354	1,240	177	1,771	1,717
Computer and website	Usage				-	188
Secretarial Expenses	Usage	237	628	47	912	464
Total Support Costs		2,983	45,913	1,420	50,316	54,315
Total resources expended		4,608	67,734	2,020	74,362	77,694
	2016	4,657	70,771	2,266		77,694

5 Net incoming resources for the year

	2017	2016
	£	£
This is after charging:		
Accountants' remuneration	600	720

6 Staff Costs and Numbers

	2017	2016
	£	£
Salaries & wages	46,863	51,320
Social security costs	-	67
Pension Costs	428	201
Total	47,291	51,588

	No of Employees	
	2017	2016
	4	4

The main employees during the year were the Chief Executive who was contracted to work 35 hours per week and two full time and a part time Kennel Assistant who work directly on the care and the training of the dogs in the Trust's care.

As a small employer the charity provides the NEST defined contribution pension scheme for all its employees contributing 3% of qualifying earnings.

The Freedom of Spirit Trust for Border Collies
Notes forming part of the Financial Statements for the year ended 30th June 2017
(cont.)

7 Trustee Remuneration & Related Party Transactions

The total emoluments of the Chief Executive were £13,182 (2016 -£ 12,276)

The total emoluments of the highest paid employee were £15,014 (2016 -£ 13,983)

The Chief Executive has a reversionary freehold interest in the land on which the charity has developed kennel accommodation.

8 Taxation

As a charity, the Freedom of Spirit Trust for Border Collies is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 256 of the Taxation of Chargeable Gains Act 1992 to the extent these are applied to its charitable objects. No tax charge has arisen in the charity

9 Tangible fixed assets

	Kennel Accommodation £	Motor Vehicle £	Total £
Cost			
As at 30th June 2016 and 2017	112,196	10,000	122,196
Depreciation			
As at 30th June 2016	112,196	7,501	119,697
Charge for the year		2,499	2,499
As at 30th June 2017	112,196	10,000	122,196
Net book value			
At 30th June 2017	-	-	-
At 30th June 2016	-	2,499	2,499

10 Debtors

	2017 £	2016 £
Gift Aid	5,074	5,443

11 Creditors : Amounts Falling Due with One Year

	2017 £	2016 £
Accountants' Fee	600	720
Grants Prepaid	2,500	5,000
Accrued Holiday	1,248	1,422
Other Creditors & Accruals	1,756	73
Total	6,104	7,215

12 Other information

The Freedom of Spirit Trust for Border Collies is a private limited company by guarantee without share capital and incorporated in England. It's registered office is:

Golcar Farm
Spring Lane
Eldwick
Bingley
West Yorkshire
BD16 3AU