Registered Charity No. 220051

Financial Statements

for the year ended

30th June 2017

Wenn Townsend Chartered Accountants and Statutory Auditor 30 St Giles' Oxford OX1 3LE

## **Index to the Financial Statements**

# for the year ended 30th June 2017

|  | Page   |
|--|--------|
| Annual Report                          | 1 - 3  |
| Independent Examiner's Report          | 4      |
| Statement of Financial Activities      | 5      |
| Balance Sheet                          | 6      |
| Notes to the Financial Statements      | 7 - 12 |
| Summary Income and Expenditure Account | 13     |

# St Clements Parish Property Annual Report for the year ended 30th June 2017

### **Legal and Administrative Information**

St Clements Parish Property is registered with the Charity Commissioners (No. 220051) and constituted by Deed of Trust dated 17th March 1903.

The Charity is administered by a Board of Trustees. The Trustees who served during the year were as follows:-

Chair Revd Rachel Gibson (Rector of St Clement's Church)

Treasurer Mr T Knowles
Other Trustees Mr S J Livingstone

Dr D Maughan (to 6th December 2016)

Ms H Carstairs

Mrs K Rumford (from 6th December 2016) Revd P Mounstephen (from 6th December 2016)

Dr D Maughan resigned as a Trustee with effect from 6th December 2016. Mrs K Rumford and Revd P Mounstephen were appointed as Trustees the same day.

New Trustees are appointed by the remaining Trustees. Nominations for Trustees are put forward at Trustees' meetings, when the individual has confirmed their willingness to serve, and then formally proposed, seconded and voted upon at the meeting itself. Induction and training of new Trustees is informal, mainly covered by and attendance at meetings where policy decisions are taken and matters of concern discussed; and by reference to Charity Commission training and guidance documents.

The Charity's insurance broker for general insurance purposes is Ecclesiastical Insurance Office (EIG). Trustees' liability insurance is arranged with XL Catlin, brokered by Spinks (Kidlington, Oxford). The Charity's banker is Barclays Bank plc, Cowley, Oxford OX4 3XT. The independent examiner is Mr L J Baker ACA, Wenn Townsend, 30 St Giles, Oxford OX1 3LE. The Charity has also taken advice from Ellis Whittam, consultants in Health and Safety and HR Management (to 31st March 2017); and from experienced individual Health and Safety and HR practitioners from 1st April 2017.

The Charity employs the following people:

Property Manager : Mr R Tomlinson Bookings Secretary : Mr P Hart Cleaner : Ms F Roghany

In addition the Charity contributes to the remuneration of the St Clement's Church Youth Worker, who until 5th March 2017 was Mr Clint McVea, in recognition of his work for the Charity at its premises at 57F St Clement's Street ("The Mish").

#### **Object, Organisation and Activities**

The object of the Charity as stated in the 1903 Deed of Trust is to maintain any properties it owns for any objects, ends or purposes having in view the spiritual, intellectual, moral or social wants of the inhabitants of the parish of St Clements or the immediate neighbourhood which the Rector of the parish for the time being may approve.

The Trust Deed states that any rents or profits accruing from the properties owned by the Charity shall be employed first in payment of the annual outgoings in respect of the properties, thereafter any surplus shall be applied as a fund for the repair and amendment of the buildings.

During the year under review the Charity has continued to work towards fulfilment of its object in a number of ways:

- Residential properties are rented to private tenants. Certain of the properties owned by the Charity are let at below market rent to people who in the Trustees' opinion are in particular need. The Trustees regard this element of subsidy as contributing to the social wants of the community of St Clements, consistent with the Charity's object.
- The Trustees estimate the annual value of the above subsidies of residential and property rents to be approximately £22,000.

### Annual Report for the year ended 30th June 2017

### Object, Organisation and Activities (continued)

- The facilities of the Cross Street Family Centre and the Mish Youth Centre are let to such bodies as St Clement's Parish Church, St Clement's Pre-School, St Clement's Toddlers and the St Clement's Lunch Club, Oxford Churches Debt Centre and other hirers on occasional and regular bases. The Trustees regard the long-term and frequent use made of the Family Centre by such groups as a valuable investment in the community and the rents paid by these groups reflect this principle. In 2016-17 the rents charged were below what might be realised through full commercial use of the space (though in the opinion of the Trustees it is doubtful whether full commercial alternative usage could ever be achieved). To the extent that the difference between rents charged and full commercial value can be regarded as a subsidy, that subsidy was equivalent to about £11,000 in 2016-17.
- The Charity pays the costs of the part-time Property Manager and administration and maintenance staff at the Cross Street Family Centre and the Old Mission Hall properties. The Charity also pays 50% of the costs of the Youth Worker operating from the Mish Youth Centre. The Youth Worker is assisted by volunteers.
- Hutton Parker Property Management Ltd was appointed to manage the Charity's residential lettings from 1<sup>st</sup> March 2017, overseen by the Property Manager.
- In November 2016 the Charity commissioned reports from Marriotts Oxford on the construction and condition of its properties including a costed programme of planned maintenance.
- Guided by the Property Manager and including Forward Programme of Works developed from the reports above, the Trustees have undertaken an ongoing programme of maintenance, repair and refurbishment work on all its properties.
- The Trustees met six times during the period July 1st 2016- June 30th 2017 to receive reports from the Property Manager and others as appropriate, to consider matters arising from the day-to-day operations of the Charity and to discuss strategic initiatives.
- The six meetings included a Trustees' Awayday on 4<sup>th</sup> March 2017 to clarify the Charity's mission and values, particularly with respect to the management of rental properties and the deployment of financial assets in the service of the local community. The Trustees being cognisant of the Charity's substantial financial reserves are considering a more ambitious programme of property management and community development consistent with the Charity's objectives.

### **Public Benefit**

As well as maintaining its properties as required by its deeds, the Trust uses its buildings and the rental income it raises for a wide range of community activities. These benefit all ages and incomes, from toddlers through to pensioners.

The Trustees review the aims, objectives and activities each year. As part of this review, reference is made to the guidance contained in the Charity Commission's general guidance on public benefit. The Trustees are satisfied that the activities of the charity fall comfortably within this public benefit test.

### **Finances and Reserves Policy**

The attached financial statements show the current state of the finances. The Trustees consider that the current state of the charity's finances is sound.

The Trustees have determined that it should be the general policy of the Charity to maintain unrestricted funds, which are the free reserves of the Charity, at a level which equates at least to approximately twelve months' unrestricted expenditure. This policy would provide sufficient funds to cover the ongoing maintenance and repair of the property portfolio, together with the associated support costs. At 30th June 2017 reserves were at a higher level than required for the purposes outlined above, reflecting the Trustees' decisions at successive meetings since 2013 to maintain a higher-than-normal level of retention pending clarification of the Charity's strategy and obligations in respect of a more extensive programme of property repairs, refurbishment and redevelopment. The balance on unrestricted funds at 30th June 2017 stood at £646,140. (2016: £602,261). Trustees' Awaydays in 2016 and 2017 have now begun this work to shape future strategy and operational approach, in line with the Charity's Objects.

### Annual Report for the year ended 30th June 2017

#### **Risk Management**

The Trustees have examined the major strategic, business and operational risks which the Charity faces or may face, and confirm that insurances and systems are in place to mitigate any such risks.

### Statement of Trustees' Responsibilities

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the Charity for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

| Charity and hence for taking reasonable steps for the prevention and detection of fraud and othe irregularities. |
|--|
| On Behalf of the Trustees  |
| Revd Rachel Gibson   |
| 27 <sup>th</sup> February 2018   |

# Independent Examiner's Report for the year ended 30th June 2017

I report on the accounts of the charity for the year ended 30th June 2017 which are set out on pages 5 to 12.

### Respective responsibilities of trustees and examiner

The Charity's Trustees are responsible for the preparation of the accounts. The Charity's Trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts under section 144 of the 2011 Act;
- follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- state whether particular matters have come to my attention.

### Basis of independent examiner's report

My examination was carried out in accordance with the general directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as Trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.

### Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- 1 which gives me reasonable cause to believe that, in any material respect, the requirements:
  - to keep accounting records in accordance with section 130 of the 2011 Act; and
  - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act

have not been met; or

2 to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Mr L J Baker ACA Wenn Townsend 30 St Giles' Oxford OX1 3LE

27th February 2018

# Statement of Financial Activities For the year ended 30th June 2017

| Not                                | Unrestricted<br>e funds<br>£ | Restricted funds | Permanent<br>Endowment<br>funds<br>£ | Total<br>2017<br>£ | Unrestricted<br>funds<br>£ | Restricted funds | Permanent<br>Endowment<br>funds<br>£ | Total<br>2016<br>£ |
|------------------------------------|------------------------------|------------------|--------------------------------------|--------------------|----------------------------|------------------|--------------------------------------|--------------------|
| Incoming Resources                 |                              |                  |                                      |                    |                            |                  |                                      |                    |
| Investment Income 2                | 202,590                      | -                | -                                    | 202,590            | 206,197                    | -                | -                                    | 206,197            |
| Total Incoming Resources           | 202,590                      | -                | -                                    | 202,590            | 206,197                    | -                | -                                    | 206,197            |
| Resources Expended                 |                              |                  |                                      |                    |                            |                  |                                      |                    |
| Charitable activities 3            | 157,566                      |                  |                                      | 157,566            | 138,587                    |                  |                                      | 138,587            |
| Total Resources Expended           | 157,566                      | -                | -                                    | 157,566            | 138,587                    | -                | -                                    | 138,587            |
| Net Incoming Resources             | 45,024                       | -                | -                                    | 45,024             | 67,610                     | -                | -                                    | 67,610             |
| Total Funds Brought Forward at 1st | July 602,261                 | -                | 300,267                              | 902,528            | 534,651                    | -                | 300,267                              | 834,918            |
| Total Funds Carried Forward at 30  | th June 647,285              | -                | 300,267                              | 947,552            | 602,261                    | -                | 300,267                              | 902,528            |

The notes on pages 7 to 12 form an integral part of these accounts

### Balance Sheet as at 30th June 2017

|  | Note         | _                 | 2017         | 201               |              |
|--|--------------|-------------------|--------------|-------------------|--------------|
|  |              | £                 | £            | £                 | £            |
| Fixed Assets Freehold Properties Equipment     | 7(a)<br>7(b) |                   | 502,417<br>- |                   | 502,417<br>- |
|  |              |                   | 502,417      |                   | 502,417      |
| Current Assets                                 |              |                   |              |                   |              |
| Debtors<br>Cash at bank and in hand            | 8            | 29,585<br>444,568 |              | 20,228<br>407,867 |              |
|  |              |                   | 474,153      |                   | 428,095      |
| Current Liabilities Creditors: Amounts Falling |              |                   | ,            |                   | .20,000      |
| due Within One Year                            | 9            |                   | (29,018)     |                   | (27,984)     |
| Net Current Assets                             |              |                   | 445,135      |                   | 400,111      |
| Net Assets                                     |              |                   | 947,552      |                   | 902,528      |
|  |              |                   |              |                   |              |
| Represented By:                                |              |                   |              |                   |              |
| Permanent Endowment Fund                       | 10           |                   | 300,267      |                   | 300,267      |
| Unrestricted Income Funds                      |              |                   | 647,285      |                   | 602,261      |
| Total Funds                                    |              |                   | 947,552      |                   | 902,528      |
|  |              |                   | =====        |                   | ====         |

These accounts were approved at a meeting of the Trustees held on 27th February 2018.

**Revd Rachel Gibson** 

27<sup>th</sup> February 2018

The notes on pages 7 to 12 form an integral part of these accounts

# Notes to the Financial Statements for the year ended 30th June 2017

### 1. Accounting Policies

### (a) Basis of Preparation

The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16<sup>th</sup> July 2014 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The financial statements are prepared on a going concern basis under the historical cost convention. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

#### (b) Activities

The financial statements include the results of the Charity's operations as described in the Annual Report and all of which are continuing. The Charity has only one activity.

### (c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

Rental income is recognised on a per diem basis with any rentals in respect of future periods deferred accordingly (see note 9)

### (d) Expenditure recognition

Expenditure is recognised as soon as there is a legal or constructive obligation committing the charity to the expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings.

### (e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity. All support costs have been allocated to charitable activities in the current and previous year.

# Notes to the Financial Statements for the year ended 30th June 2017

### 1. Accounting Policies (continued)

### (f) Fund Accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Endowment funds represent those assets which must be held permanently by the charity. Income arising on the endowment funds can be used in accordance with the objects of the charity and is included as unrestricted income. Any capital gains or losses arising on the investments form part of the fund. Investment management charges and legal advice relating to the fund are charged against the fund.

### (g) Value Added Tax

Value added tax is not recoverable by the Charity, and as such is included in the relevant costs in the Statement of Financial Activities.

### (h) Social Investment

Certain of the properties owned by the Charity are let at below market rent to such bodies as St Clements Parish Church. The Trustees regard this element of subsidy as contributing to the social welfare of the greater community of St Clements which it serves namely youth work and work in relation to children and the elderly. This aspect of the Charity's work is described in more detail in the Trustees' Annual Report which accompanies the Accounts.

#### (i) Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Freehold land and buildings - None

Equipment - Straight line over three years

Freehold land and buildings are maintained in a sufficient standard of upkeep that the impact of depreciation is considered to be immaterial. As such no depreciation is charged.

### (j) Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

### (k) Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

# Notes to the Financial Statements for the year ended 30th June 2017

### 1. Accounting Policies (continued)

### (I) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

### (m) Going concern

The financial statements have been prepared on a going concern basis as the trustees believe that no material uncertainties exist. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

### 2. Investment Income

|                     | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | Total<br>2017<br>£ | Total<br>2016<br>£ |
|---------------------|----------------------------|--------------------------|--------------------|--------------------|
| Gross rental income | 202,564                    | -                        | 202,564            | 205,997            |
| Bank interest       | 26                         | -                        | 26                 | 200                |
|                     | 202,590                    | -                        | 202,590            | 206,197            |
|                     |                            |                          |                    |                    |

### 3. Cost of Activities in furtherance of the Charity's Objects

|                                 | Unrestricted Funds | Restricted Funds | Total<br>2017 | Total<br>2016 |
|---------------------------------|--------------------|------------------|---------------|---------------|
|                                 | £                  | £                | £             | £             |
| Property maintenance expenses   |                    |                  |               |               |
| Computer and consumables        | 170                | -                | 170           | 286           |
| Rates                           | 5,207              | -                | 5,207         | 5,315         |
| Insurance                       | 3,620              | -                | 3,620         | 3,752         |
| Repairs and maintenance         | 68,752             | -                | 68,752        | 48,390        |
| Light and heat                  | 14,529             | -                | 14,529        | 14,756        |
| Property Manager's salary costs | 19,693             | -                | 19,693        | 18,000        |
| Other property related salaries | 19,045             | -                | 19,045        | 21,947        |
| Licences and subscriptions      | 1,370              | -                | 1,370         | 626           |
| Legal and professional fees     | 12,595             | -                | 12,595        | 10,023        |
| Allocated from support costs    | 12,585             | -                | 12,585        | 14,177        |
| Bad debt                        |                    |                  |               | 1,314         |
|                                 | 157,566            | -                | 157,566       | 138,586       |
| Other property expenses         |                    |                  |               |               |
| Depreciation of equipment       |                    |                  | -             |               |
|                                 | 157,566            | -                | 157,566       | 138,586       |
|                                 |                    |                  |               |               |

# Notes to the Financial Statements for the year ended 30th June 2017

### 4. Governance Costs

|   | Unrestricted<br>Funds<br>£ | Restricted<br>Funds<br>£ | Total<br>2017<br>£ | Total<br>2016<br>£ |
|---|----------------------------|--------------------------|--------------------|--------------------|
| Independent Examiner's fees Accountancy costs | 440<br>1,650               | -                        | 440<br>1.650       | 420<br>1,500       |
| ,   | 2,090                      |                          | 2,090              | 1,920              |
|   |                            | <del></del>              |                    |                    |

### 5. Support Costs

| Арро                            | Basis of tionment | Cost of Charitable Activities £ | Governance<br>Costs<br>£ | Total<br>2017<br>£ | Total<br>2016<br>£ |
|---------------------------------|-------------------|---------------------------------|--------------------------|--------------------|--------------------|
| Independent Examiner's fees     | Direct            | _                               | 440                      | 440                | 420                |
| Accountancy costs               | Direct            | 3,640                           | 1,650                    | 5,290              | 5,294              |
| Administration wages            | Direct            | 4,728                           | -                        | 4,728              | 6,695              |
| Printing, postage and stationer | y Direct          | 16                              | -                        | 16                 | 15                 |
| Telephone                       | Direct            | 2,111                           | <u> </u>                 | 2,111              | 1,753              |
|                                 |                   | 10,495                          | 2,090                    | 12,585             | 14,177             |

### 6. Trustees' Remuneration and Expenses and key management personnel

The average number of employees during the year was 3 (2016: 3) with all employee time involved in providing either support to the governance of the charity or support services to charitable activities.

The Trust considers its key management personnel comprise the Board of Trustees (who give up their time freely) and the Senior Management Team. The total employment benefits including employer pension contributions of the key management personnel were £19,845 (2016: £18,000). No employees had employee benefits in excess of £60,000 (2016: none).

# Notes to the Financial Statements for the year ended 30th June 2017

### 7. Fixed Assets

8.

| Tixed Assets  |   | 2017<br>£                              |
|---|---|--|
| (a) Freehold properties   |   | L                                      |
| Cross Street Family Centre<br>12A Morrell Avenue<br>57A-57F St Clements<br>Leasehold Improvements | <ul><li>at valuation</li><li>at valuation</li><li>at valuation plus subsequent additions at cost</li><li>at valuation</li></ul> | 130,000<br>95,000<br>260,584<br>16,833 |
|   |   | 502,417                                |
| Represented by:   | Permanent Endowment Unrestricted Fund expenditure capitalised   | 300,267<br>202,150                     |
|   |   | 502,417                                |
| (b) Equipment   |   |  |
| Cost Brought forward 1st July 201 carried forward 30th June 20                                    |   | 22,565                                 |
| <b>Depreciation</b> Brought forward 1st July 201 Charge for the year                              | 6   | 22,565                                 |
| Carried forward 30th June 20  | 017   | 22,565                                 |
| Net book value 30th June 2  | 2017  | -                                      |
| Net book value 30th June 2  | 2016  | -                                      |
| Debtors   |   |  |
|   | 2017<br>£   | 2016<br>£                              |
| Rental debtors  | 29,585  | 20,229                                 |
|   | 29,585  | 20,229                                 |

# Notes to the Financial Statements for the year ended 30th June 2017

### 9. Liabilities: amounts falling due within one year

|                       | 2017<br>£      | 2016<br>£      |
|-----------------------|----------------|----------------|
| Creditors<br>Accruals | 5,650<br>5,550 | 3,765<br>5,550 |
| Tenants' Deposits     | -              | 4,571          |
| Deferred income       | 17,818         | 14,098         |
|                       | 29,018         | 27,984         |

### 10. Summary of Net Assets by Funds

|                                    | Unrestricted<br>Funds<br>£ | Permanent<br>Endowment<br>£ | Total<br>£         |
|------------------------------------|----------------------------|-----------------------------|--------------------|
| Fixed assets<br>Net current assets | -<br>647,285               | 300,267                     | 300,267<br>647,285 |
|                                    |                            | 200.007                     | 0.47.550           |
|                                    | 647,285<br>=======         | 300,267<br>=======          | 947,552            |

Permanent Endowment Fund - the effective capital base of the Charity, from whence the expendable investment income is derived.

Unrestricted funds - those funds which the Trustees are free to use in accordance with the objects of the Charity.

# Summary Income and Expenditure Account (General Fund) for the year ended 30th June 2017 (for the information of the Trustees)

|   | 2017  |                                 |   | 2016                             |
|---|---|---------------------------------|---|----------------------------------|
|   | £   | £                               | £   | £                                |
| Income<br>Rental income<br>Interest received  |   | 202,564<br>26<br>———<br>202,590 |   | 205,996<br>200<br>———<br>206,196 |
| Expenditure Rates Heat and light Repairs and maintenance Licences and subscriptions Property manager salary Other property related salaries Legal and professional Insurance Independent Examiner's fee Accountancy costs Administration wages Printing, postage and stationery Telephone Bad debt Computer and consumables | 5,207 14,529 68,752 1,370 19,693 19,045 12,595 3,620 440 5,290 4,728 16 2,111 |                                 | 5,315 14,756 48,390 626 18,000 21,947 10,023 3,752 420 5,294 6,695 15 1,753 1,314 286 |                                  |
|   |   | 157,566                         |   | 138,586                          |
| Surplus for the year  |   | 45,024                          |   | 67,610                           |
| Surplus brought forward   |   | 602,261                         |   | 534,651                          |
| Surplus carried forward   |   | 647,285                         |   | 602,261                          |
| Surplus carried forward (other than Permane<br>Restricted funds<br>Unrestricted funds   | ent Endowmer  | 647,285                         |   | 602,261                          |
|   |   | 647,285                         |   | 602,261                          |