# Only Connect UK Report and Financial Statements

# For the year ended 31 August 2017

Company number: 05848399

Registered charity number: 1116147

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# Introduction from Danny Kruger, Chairman of Board of Trustees

Financial year 2016/2017 ran from September 2016 to August 2017. It represented the second full financial year for Only Connect within the Catch22 group. 2015/16 had been a year of transition, as we embedded a new way of working while laying a foundation for the future. In contrast, 2016/17 was a year of refining the delivery model, diversifying our income streams and improving the mechanisms of our work to ensure that we reach as many people as possible. I am happy to say that it was a success on all counts.

Only Connect excelled in the delivery of statutory contracted services in 2016/17. Our primary focus in this area was the continued delivery of the CFO3 contract, in partnership with Shaw Trust and the European Social Fund. Our delivery team worked across HMYOIs Feltham and Cookham Wood, and HMP Pentonville, as well as our community network in West and Central London. Only Connect rose to be one of the top performing teams on the contract, consistently exceeding monthly and contract-to-date targets. We were delighted when the team was awarded the prize of 'Best Value For Money' provider in the contract in October 2017.

Our work remains focussed on supporting young people and young adults in prisons and the community. The *Membership* offer sees us working across four London prisons, providing training and development programmes, as well as enhanced resettlement support. In the community, our offer is centred on support and progression – we provide the community and creativity necessary for progressing members into education, training or employment and then sustaining their participation. From September 2016 to August 2017 we worked with 254 new members of whom 103 progressed into education, training and/or employment – a progression rate of 40.6%.

Our work continues to span prisons and the community. This year saw Only Connect regularly entering HMP Thameside to recruit new Members pre-release. In HMP Wormwood Scrubs, as a partner to Care UK, we increased the take up of primary mental health provision in custody and supported men at OC West on release. We have continued to deliver a range of creative projects in our two Membership centres. We remain a key delivery partner with Redthread and Safer London on the Pan-London Gang Exit programme, funded by the Mayor's Office.

This year we were able to codify our processes based on a period of consistent delivery. Senior managers developed an Operations Manual. The referral of new Members was refined, both in the process and the criteria, to better reflect the skill-set of Only Connect's frontline team. Funding was diversified through the transitioning of our Cubitt Street building into a multi-purpose events and office space for hire to likeminded organisations, so that we now share space with colleagues across the social sector. Our objectives at the start of the year were to finesse the operational model, document the frontline process and end the year with a financial surplus. In all cases, we were successful.

We will continue to work directly with prisons (to support resettlement, which needs more resource, consistency and coordination), young offenders' institutes, Community Rehabilitation Companies and youth offending teams. As the government moves to devolve justice to regions through Police and Crime Commissioners and prison governors, new opportunities will open up for community charities such as Only Connect.

# Introduction from Danny Kruger, Chairman of Board of Trustees

We remain optimistic about the potential to make a lasting difference to London and Londoners in this new environment. The Board is extremely motivated and supportive to continue the journey towards realising a more connected society, in which we all choose a crime free life.

Danny Kruger Chairman, Only Connect

# Board of Trustees' report Objectives and Activities

# Policies and objectives

Only Connect is London's creative criminal justice charity. Our vision is a more connected society where we all choose a crime-free life. Our mission is to enable people with experience of the criminal justice system to live flourishing lives.

Only Connect works with Londoners aged 16 and over who are either serving custodial sentences, or who have concluded their sentence and are looking to grow new skills and rebuild their confidence. We work across five prisons in the south east: HMYOI Feltham, HMYOI Cookham Wood, HMP Wormwood Scrubs, HMP Thameside, and HMP Pentonville. In these institutions, we provide resettlement support to prisoners as they prepare for life away from the criminal justice system (CJS).

In the community, we provide men and women with Membership of two Members' Centres, in King's Cross and White City. Upon completion of a strengths-based assessment, Members are able to access a range of support and projects. These include a catering training programme (OC Kitchen), music training programme (OC Music), employment and self-improvement programme (On Point), volunteer group-mentoring programme (Entourage), 1:1 employment support, and general support.

These initiatives enable Members to rebuild confidence, grow new skills, and focus on the development of positive relationships with their families, peers, employers and wider society. Ultimately, the key objective of the Membership model is to progress Members into education, training and employment (ETE). In 2016/17 we worked with 254 new Members, of whom 103 progressed in ETE.

We believe in the idea of "Handshake, not Handout". This means our Members are enabled to design and deliver solutions to their own problems, and problems faced by other Members and their peers across London. We aim to equip a generation of people with the resilience and skills to address the challenges they face, and become positive agents for change in their communities – 'assets' not 'liabilities' for London.

# Achievements and performance

# a. Review of activities

In 2016/17 we worked with 254 new members of whom 103 progressed into education, training and/or employment (ETE). This is an improvement on last financial year when we worked with 106 new Members, progressing 31 into ETE.

Over 75% of Only Connect's new Members in 2016/17 came from the following boroughs: Barnet, Brent, Camden, Ealing, Hammersmith & Fulham, Hillingdon, Islington, Kensington & Chelsea and Lambeth. Hammersmith & Fulham produced the most referrals with 32.5% of new Members. Our Members were referred from a number of sources: Care UK (25.6%), probation (25.2%), youth offending teams (1.6%), local authority (2.4%), Job Centre Plus (11.4%), a friend (2.8%) or self-referral (6.5%).

All of our Members received ETE support, in the form both of 1:1 sessions and group sessions as part of our On Point programme, and informally throughout their time with Only Connect.

This is a 'case worker' type relationship, which focuses on improvements in emotional resilience, overcoming housing challenges and planning for the future. This work was funded in part by the Hans & Julia Rausing Trust and Job Centre Plus. We benefited from a range of other partnerships including White & Case, Paul Hamlyn Foundation, John Lyon's Charity, Rank Foundation, St Andrews Holborn,

# **Objectives and Activities (continued)**

John Armitage Charitable Trust, City Bridge Trust, Treebeard Trust, The Northwick Trust, Care UK, Trust for London, the National Foundation for Youth Music and the Nexen Charitable Trust.

# b. Lessons learnt and plan for the future

Key lessons learned in this financial year were about running the organisation more efficiently and effectively. This meant further reductions in our expenditure, mainly through running corporate central services functions via Catch22. Only Connect also became more commercial, driving income through statutory service contracts, and more recently, through exploiting our building for hall hires and events.

The major lesson learnt was the greater understanding of our core offering – progressing people from their sentence into ETE. We successfully sought partners in the local community to support our Members into employment. At the front end, we refined the way that we recruit new Members, focussing on those people we believe were prioritising that next step in their lives.

In 2017/18 our objective is to gain a greater understanding of the long-term impact of our work. To support this, we have recently hired a Monitoring & Evaluation Manager. We will continue to forge stronger relationships across the justice system, in order to develop a robust prison-to-employment model for our Members. We will also be appointing to the currently vacant post of Chief Executive Officer and one of their key targets will be to secure the long-term financial viability of Only Connect through the development of new sustainable sources of income.

# c. Financial Overview

# Income and expenditure

Total income for the year to 31 August 2017 was £957k (2016: £1,025k). Whilst total income fell the organisation continued the recent trend of becoming less reliant on voluntary income with income from charitable activities making up 59% of total income (2016:38%). This has been the result of a deliberate strategic move to more earned income, approved by the Board in September 2015. The Trustees' view continues to be that a diverse income strategy, with regular and long-term funding streams is the pathway to Only Connect's sustainability.

The efforts to reduce expenditure in the previous financial year resulted in total expenditure for the year to 31 August 2017 reducing to £890k (2016: £1,127k). During the year expenditure on restricted projects of £185k (2016: 307k) was exactly matched by restricted income received.

Overall the net movements in funds for the year was an excess of income over expenditure of £67k (2016: expenditure exceeded income by £102k), of which all amounted to unrestricted funds (2016: £1k).

The key financial priority for Only Connect in 2018/19 is to again finish the year with a positive unrestricted surplus.

# Investment policy and performance

Any significant amounts of cash held which are unlikely to be expended in the immediate future are placed on deposit. The directors consider this to be the appropriate policy as it is low risk and makes funds readily accessible if required to further Only Connect UK's objectives.

# **Objectives and Activities (continued)**

## Reserves policy

In the trustees' view reserves should provide the charity with adequate financial stability and the means for it to meet its charitable objectives for the foreseeable future. The reserves policy approved by the Trustees has always been three months' operating costs, although in recent years this has proved elusive.

At 31 August 2017 the charity's total reserves amounted to a deficit of £84k (2016: deficit of £151k) of which £nil was restricted (2016: £nil) and a deficit of £84k was unrestricted (2016: deficit of £151k).

The trustees acknowledge that whilst the position in respect of free reserves has improved in the year to 31 August 2017, given the current position it is imperative that the deficit position is cleared and sufficient free reserves are generated and retained over the medium term to secure the charity's financial stability through securing sustainable sources of income.

Only Connect UK is a wholly owned subsidiary of Catch22 Charity Limited and the group of which Catch22 is the ultimate parent company has free reserves of £8.3m (2016: £7.8m) with headroom against its target level of £3.2m (2016: £3.2m).

# d. Financial risks

# Liquidity risk

The charity's objective is to maintain a balance between cash balances and long-term investments. The charity's policy on liquidity risk is to ensure there are sufficient cash balances to meet the day-to-day needs of the organisation while investing surplus balances in fixed asset investments

### Credit risk

The charity is mainly exposed to credit risk in relation to money due from commissioners in relation to its delivery of services. The vast majority of these commissioners have proved to be extremely credit worthy. Nevertheless, we operate a proactive credit control system designed to ensure payment is received quickly and that problems are identified as early as possible and the appropriate action is taken. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the balance sheet.

### Foreign exchange risk

The charity does not have any significant exposure to foreign exchange risk.

# d. Going concern

The trustees have assessed whether the use of the going concern basis is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charitable group to continue as a going concern. The trustees have made this assessment for a period of at least one year from the date of approval of the financial statements. The charity has a £120k (2016: £120k) unsecured loan from its parent company, Catch22 Charity Limited and the trustees have received assurances that Catch22 does not plan to demand repayment of that loan for a period of at least one year from the date of approval of the financial statements and will continue to support Only Connect UK. Therefore, after making enquiries the trustees have concluded that there is a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. The charitable company therefore continues to adopt the going concern basis in preparing its financial statements.

# Structure, governance and management

# Formation and structure of the Charity

Only Connect UK was incorporated as a Company Limited by Guarantee on 16 June 2006. It was registered as a charity on 19 September 2006.

Its objectives, as stated in its memorandum of association, are: 'To advance the education and prospects of prisoners, ex-offenders and young people at risk of crime in London, and their families, through the provision of arts projects and productions, personal development and community activities.'

We have considered the Charity Commission's guidance on public benefit, including the guidance 'Public benefit: running a charity (PB2) In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set, taking account of the available guidance on public benefit.

The trustees are satisfied that Only Connect UK has aims and objectives and carries out activities that are for the public benefit in that the support provided to individuals, families and communities directly benefits each of those groups and therefore the wider public.

On 5 October 2015 Only Connect UK Limited was acquired by Catch22 Charity Limited (Company no. 6577534 and Registered charity no. 1124127) who became the sole member on that date.

## Governance

The management of the company is the responsibility of the trustees who are elected and co-opted under the terms of the Articles of Association.

The Trustee board meets at least four times a year and monitors progress against goals and targets that flow from the strategic plan set by the Trustee board.

Day to day management is delegated to the chief executive officer. This is in line with our stated delegations of authority; the Trustee board is involved in all material decisions including but not limited to:

- pre-approval of annual budgets
- signing of leases and other issues pertaining to property
- strategic partnerships and significant donor relations
- approval and signature of contracts and other agreements
- appointment of auditors, solicitors and other advisors
- appointment and remuneration of senior staff

The Only Connect UK Trustee board operates as an independent board of trustees. The board papers, along with management accounts are also reported to the Catch22 senior management and trustee board, in line with the provisions of the grouping agreement in place between Catch22 and Only Connect.

# **Trustees responsibilities**

The Trustees are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

# Structure, governance and management (continued)

Company law requires the Trustees to prepare financial statements for each financial year. Under that law the Trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice.

Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the surplus or deficit of the charity for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently
- make judgements and accounting estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in operation.
- observe the methods and principles in the Charities SORP;

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Financial statements are published on the Charity's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements, which may vary from legislation in other jurisdictions. The maintenance and integrity of the Charity's website is the responsibility of the Trustees. The Trustees' responsibility also extends to the ongoing integrity of the financial statements contained therein.

The charitable company qualifies as small under section 383 of The Companies Act 2006 and so no strategic report has been prepared, which is a requirement of medium and large companies under the Companies Act 2006 (Strategic Report and Director's Report) Regulation 2013.

# Policies adopted for the induction and training of trustees

All new trustees are taken through a trustee induction process carried out by the Chair of the board and as part of this they are introduced to their responsibilities and the key company policies.

# Pay policy for senior staff

Senior management (directors and above) are remunerated in line with sector benchmarks (reviewed annually) and all senior staff appointments, pay and award changes are approved by the board of trustees.

# Structure, governance and management (continued)

## **Risk management**

The trustees have assessed the major risks to which the company is exposed, in particular those related to the operations and finances of the company, and are satisfied that systems and procedures are in place to control and mitigate the charitable company's exposure to the major risks.

Key risks:

- Financial: risk of insolvency or financial impropriety. Mitigated by strong financial controls from the Board through the Executive Director and operational leads. Catch22 financial governance regime and monthly reporting support overarching accountability
- Reputational: risk of reputational damage arising from breach of legal responsibilities, for example in respect to Data Protection Act. Mitigated by strong compliance requirements to Catch22 group policies, overseen by Catch22 Director of Governance.
- Business continuity: ongoing risk of one or both of Only Connect's buildings being unavailable due to lease issues or force majeure event. Mitigated by Board oversight and contingency planning around geographical location of services.
- Safeguarding: ongoing risk of a serious safeguarding incident exposing major practice or process limitations. Mitigated by ongoing process compliance and adherence to Catch22 safeguarding protocols, overseen by Director of Governance.

Signed on behalf of the Board of Trustees

Chris Wright Trustee Only Connect UK 17 May 2018

# Auditors report

# Independent auditor's report to the members of Only Connect UK

### Opinion

We have audited the financial statements of Only Connect UK ('the company') for the year ended 31 August 2017 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charitable company and charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast
  significant doubt about the company's ability to continue to adopt the going concern basis of accounting for
  a period of at least twelve months from the date when the financial statements are authorised for issue.

### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material

# Auditors report

# Independent auditor's report to the members of Only Connect UK (continued)

inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' annual report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' annual report has been prepared in accordance with applicable legal requirements.

### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; [or]
- we have not received all the information and explanations we require for our audit.[ or]
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Trustees' Annual Report and from preparing a Strategic Report.

### **Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error

# Auditors report

# Independent auditor's report to the members of Only Connect UK (continued)

and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
  error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
  sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement
  resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery,
  intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
  appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of
  the charitable company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charitable company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Kit- Ita us

Neil Finlayson (Senior Statutory Auditor) for and on behalf of Kingston Smith LLP, Statutory Auditor

22/5/2018

Devonshire House 60 Goswell Road London EC1M 7AD

# STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 AUGUST 2017

		Restricted Funds	Unrestricted Funds	2017	Restricted Funds	Unrestricted Funds	2016
	Note	£'000	£,000	£'000	£'000	£'000	£,000
Income from Donations and legacies Grants	2 2	185	62 146	62 331	3 198	119 316	122 514
Income from charitable activities	4		564	564	3	386	389
Total Income	2	185	772	957	204	821	1,025
Expenditure on							
Raising funds		14	65	79	39	54	93
Charitable activities Ordinary activities		171	640	811	268	766	1,034
Total expenditure		185	705	890	307	820	1,127
Net movement in funds	5		67	67	(103)	7	(102)
Reconciliation of funds							
Total funds brought forward		-	(151)	(151)	103	(152)	(49)
Total funds carried forward			(84)	(84)	-	(151)	(151)

The Charity had no recognised gains or losses other than those dealt with in the Statement of Financial Activities.

# **CHARITY BALANCE SHEET - 31 AUGUST 2017** Company number: 05848399

The second	notes	2017 £'000	2017 £'000	2016 £'000	2016 £'000
Fixed assets					
Tangible fixed assets	6		13		22
					22
Current assets					
Debtors	7	143		51	
Cash at bank and in hand		18 <b>161</b>		45	
				00	
Current liablilities					
Creditors: amounts due within one year	8	(258)		(269)	
Net current (liabilities)			(97)		(173)
Net (liabilities)			(84)		(151)
Funds					
Restricted funds General fund	9 10		(84)		(151)
			(84)		(151)

The financial statements were approved by the Board of Trustees and authorised for issue on 17 May 2018.

Chris Wright Trustee

The notes on pages 14 to 20 form part of these financial statements.

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 AUGUST 2017

	notes	2017 £'000	2017 £'000	2016 £'000	2016 £'000
Net income/(expenditure) for the reporting period Adjusted for:			67		(102)
Depreciation charges (Increase)/Decrease in debtors Increase/(Decrease) in creditors		-	9 (92) (11)	9	8 (10) 84
Net cash provided by/(used in) operating activities			(27)		(20)
Investing activities			-		
Financing Activities			-		
Net (decrease)/increase in cash and cash equivalents in the reporting period		-	(27)	2	(20)
Cash and cash equivalents at beginning of year			45		65
Cash and cash equivalents at end of year		-	18		45
Relating to: Bank balances and short term deposits		-	18		45
Cash and cash equivalents		-	18	1	45

### NOTES TO THE FINANCIAL STATEMENTS

## YEAR ENDED 31 AUGUST 2017

#### 1. Accounting policies

Only Connect UK is a charitable company, limited by guarantee, incorporated in England and Wales and registered with the Charity Commission. The registered office is 32 Cubitt Street, London WC1X 0 LR

#### Basis of preparation

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). The company is a public benefit entity for the purposes of FRS 102 and a registered charity established as a company limited by guarantee and therefore has also prepared its financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (the FRS 102 Charities SORP) and the Companies Act 2006.

#### Going concern

The trustees have assessed whether the use of the going concern basis is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charitable group to continue as a going concern. The trustees have made this assessment for a period of at least one year from the date of approval of the financial statements. The charity has a £120k (2016: £120k) unsecured loan from its parent company and an additional £59k amounts owing to its parent company, Catch22 Charity Limited and the trustees have received assurances that Catch22 does not plan to demand repayment of that loan for a period of at least one year from the date of approval of the financial statements and will continue to support Only Connect UK. Therefore, after making enquiries the trustees have concluded that there is a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. The charitable company therefore continues to adopt the going concern basis in preparing its financial statements.

The financial statements are prepared in sterling, which is the functional currency of the charitable company. Monetary amounts are rounded to the nearest thousand pounds.

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below:

#### Fund Accounting

#### General funds

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

#### Restricted funds

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charitable company for particular purposes, The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

#### Income

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

#### Legacies

Entitlement is taken as the earlier of the date on which either: the company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charitable company that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charitable company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charitable company, or the charitable company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

#### Donations

Donated services or facilities are recognised when the charitable company has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charitable company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS102), the general volunteer time of the Friends is not recognised – refer to the Trustees' report for more information about their contribution. On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charitable company which is the amount the charitable company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised as expenditure in the period of receipt.

#### Income tax recoverable

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

#### Other Income

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

#### Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated to the applicable expenditure headings.

Fundraising costs are those incurred in seeking voluntary contribution and do not include the costs of disseminating information in support of the charitable activities. Support costs are those costs incurred directly in support of expenditure on the objects of the company and include project management carried out at headquarters. Governance costs are those incurred in connection with administration of the company and compliance with constitutional and statutory requirements.

# NOTES TO THE FINANCIAL STATEMENTS

## YEAR ENDED 31 AUGUST 2017

#### 1. Accounting policies (continued)

#### Expenditure (continued)

at the year-end are noted as a commitment, but not accrued as expenditure.

#### Tangible fixed assets and depreciation

All assets costing more than £500 are capitalised.

Tangible fixed assets are stated at costs less depreciation. Depreciation is provided at rates calculated to write-off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

- Leasehold improvements 33% straight line
- Fixtures and fittings 25% reducing balance

#### Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charitable company; this is normally upon notification of the interest paid or payable by the bank.

#### **Operating leases**

Rentals under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

#### **Financial Instruments**

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basis financial instruments are initially recognised at transaction value and subsequently measure at their settlement value with the exception of bank loans which are subsequently measured at amortised costs using the effective interest rate method.

#### Debtors

Trade and other debtors are recognised at the settlement amount after and trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

#### Cash and cash equivalents

Cash and cash equivalents include cash at banks and in hand and short term deposits with a maturity date of three months or less.

#### Cash at bank and in hand

Cash at bank in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

#### Creditors and provisions

Creditors and provisions are recognised when the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

#### **Employee benefits**

The costs of short-term employee benefits are recognised as a liability and an expense. The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### Pension costs - Defined Contribution Schemes

The charitable company makes payments to defined contribution pension schemes on behalf of qualifying employees. Such contributions are charged in the Statement of Financial Activities as they fall due. The contributions are invested separately from the charities assets.

#### Critical accounting estimates and areas of judgement

In preparing financial statements it is necessary to make certain judgements, estimates and assumptions that affect the amounts recognised in the financial statements. Other than the adoption of the Going Concern basis of preparation as set out above, no judgements or estimates are considered by the trustees to have a significant effect on the amounts recognised in the financial statements.

#### 2. Donations, Legacies and Grants

		2017			2016	
	Restricted	Unrestricted	Total funds	Restricted	Unrestricted	Total funds
	£'000	£'000	£'000	£'000	£'000	£'000
Donations	-	62	62	3	119	122
Grants	48	146	194	×	316	316
Grant – Arts Project	31		31	43		43
Grant – Personal Development	106	÷	106	155	4	155
Total	185	208	393	201	435	636

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2017

### 3. Net income/(expenditure) for the year

	2017 £'000	2016 £'000
This is stated after charging:		
Depreciation of tangible fixed assets	9	7
Auditor's remuneration - Audit fees for Charity's annual accounts - current year	10	6
Auditor's remuneration – Audit fees for Charity's annual accounts – under provision previous year	3	
Lease payments recognised as an expense	82	63

### 4. Charitable activities

### Analysis of income from charitable activities for the year ended 31 August 2017

	Restricted Funds	Unrestricted Funds	2017
	£'000	£'000	£'000
Service contracts (Personal Development)		418	418
Other Activities		146	146
Total	141	564	564

### Analysis of income from charitable activities for the year ended 31 August 2016

	Restricted Funds	Unrestricted Funds	2016
	£'000	£'000	£'000
Service contracts (Personal Development)	3	330	333
School tours income (Arts Project)	7	23	23
Production ticket and other sales (Other Activities)		33	33
Tota!	3	386	389

Analysis of expenditure on charitable activities for the year er	ided 31 August 2017		
	Restricted Funds	Unrestricted Funds	2017
	£'000	£'000	£'000
Personal Development	106	434	540
Arts Project/Support Programmes	63	96	159
Other Activities	2	110	191
Total	171	640	811

Analysis of expenditure on charitable activities for the yea	r ended 31 August 2016		
	Restricted Funds	Unrestricted Funds	2016
	£'000	£'000	£'000
Personal Development	225	130	355
Arts Project	43	75	118
Other Activities		561	561
Total	268	766	1,034

### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2017

### 4. Charitable activities (continued)

#### Support Costs

Year Ended 31 August 2017	Arts Projects	Personal Development	Other Activities	Total
	£,000	£'000	£'000	£'000
Marketing and IT		19	7	26
Office costs	-	38	14	52
Staff costs	45	88	32	165
Rent and rates		65	24	89
Other costs	÷.	69	26	95
Training and support		29	11	40
Governance costs		10	3	13
Total	45	318	117	480

Governance costs included in the above support costs amount to £13k

Support costs are allocated based on the number of people employed by each project or activity.

Year Ended 31 August 2016	Arts Projects	Personal Development	Other Activities	Total
	£'000	£'000	£'000	£'000
Marketing and IT	-	8	23	31
Office costs	-	9	27	36
Staff costs	42	221	357	620
Rent and rates	2	17	51	68
Other costs		20	60	80
Training and support	-	5	17	22
Governance costs	-	3	9	12
Total	42	283	544	869

Governance costs included in the above support costs amount to £12k

5. Staff costs	2017 £'000	2016 £'000
Salaries	471	642
National Insurance contributions	44	63
Pension contributions	8	14
	523	719
The average number of employees during the period	16	22

No employee received remuneration amounting to more than £60,000 in either year.

No trustees received any remuneration during the period, or were reimbursed expenses (2016: £nil).

Key Management Personnel

Key management personnel comprises the Head of Development and the Insight & Policy Manager. The total employee benefits of the Key Management Personnel were £2k (2016: £2k)

## NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2017

6. Tangible fixed assets	Leasehold property	Fixtures and fittings	Total
	£'000	£'000	£'000
Costs			
1 September 2016	28	67	95
Additions	-	12	5
31 August 2017	28	67	95
Depreciation			
1 September 2016	28	45	74
Charge for the period		9	9
31 August 2017	28	54	83
Net book value			
At 31 August 2017		13	13
At 31 August 2016		22	22

### 7. Debtors: amounts due within one year

·····	2017 £'000	2016 £'000
Trade debtors	102	16
Prepayments and accrued income	41	35
	143	51

Financial instruments included in the above debtor balances are £139 (2016: £38k)

### 8. Creditors: amounts falling due within one year

8. Creditors: amounts failing due within one year	2017 £'000	2016 £'000	
Trade creditors	21	40	
Amounts owed to group companies	179	120	
Accruals and deferred income	43	88	
Other taxes and social security	11	19	
Other creditors	4	2	
	258	269	
Financial instruments included in the above creditor balances are £226 (2016: £165k)			
Deferred income movement		£'000	
Balance at 1 September 2016		85	
Amount released in the period		(85)	

Amount deferred in the period Balance at 31 August 2017 – all due within one year 20

20

### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2017

9. Restricted funds	Restricted funds £'000	Total Restricted funds £'000
Balance at 1 September 2016		
Income	185	185
Expenditure	(185)	(185)
Balance at 31 August 2017		

Prior period	Restricted funds £'000	Total Restricted funds £'000
Balance at 1 April 2015	103	103
Income	204	204
Expenditure	(307)	(307)
Balance at 31 August 2016	-	<u>14</u>

	Balance 1 September 2016 £'000	Income £'000	Expenditure £'000	Balance 31 August 2017 £'000
Personal development	-	106	(106)	-
Youth Work	-	-	-	
Schools project (Arts Project)	-	31	(31)	( <b></b> )
Other		47	(47)	
Total restricted funds		184	(184)	

Included in Personal Development restricted funds is £41,750 received from The City Bridge Trust for Stepping Stones funding. Also included in restricted funds is £31,267 from The National Foundation for Youth Music.

Total restricted funds 10. Unrestricted funds	103 Balance 1September 2016	204 Income £'000	(307) Expenditure £'000	Balance 31 August 2017
Other	-	3	(3)	
Big Lottery fund grant	35		(35)	-
Schools project (Arts Project)	-	43	(43)	11 <b>-</b> 1
Organisational development	20	-	(20)	
Staffing	1	-	(1)	1 <b></b>
Youth Work	1	-	(1)	-
Personal development	46	158	(204)	
Prior period	Balance 1 September 2015 £'000	income £'000	Expenditure £'000	Balance 31 August 2016 £'000

General Fund	(151)	772	(705)	(84)
	Balance 1 April 2015	Income £'000	Expenditure £'000	Balance 31 August 2016
Prior period	£'000			£'000
General Fund	(152)	821	(820)	(151)

General fund

This represents funds which are not restricted or designated for specific purposes. General funds are expendable at the discretion of the trustees to further the charitable objects of the charitable company.

### NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 AUGUST 2017

funds £'000	Unrestricted funds £'000	31 August 2017 Total £'000
1.	13	13
1975	(97)	(97)
\#*	(84)	(84)
	000'3	funds         funds           £'000         £'000           -         13           -         (97)

Restricted funds £'000	Unrestricted funds £'000	31 August 2016 Total £'000
(A)		
-	22	22
	(173)	(173)
	(151)	(151)
	funds £'000	funds funds £'000 £'000 - - 22 - (173)

12. Commitments under operating leases	31 August 2017 £'000	31 August 2016 £'000
Land and buildings:		
expiring in the first year	65	65
expiring in the second to fifth year	27	92
expiring after five years		-
	92	157

### 13. Pension and Similar Obligations

The company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to  $\pounds$ 8,464 (2016:  $\pounds$ 13,995). Contributions totalling  $\pounds$ 1,177 (2016:  $\pounds$ 1,501) were payable to the fund at the balance sheet date and are included in creditors.

#### **Ultimate Parent Charity**

The Charity's ultimate parent charity is Catch22 Charity Limited (company number 6577534 and registered charity number 1124127). Copies of the consolidated financial statements are available from the Company Secretary of Catch22 Charity Limited, whose registered office is 27 Pear Tree Street, London, EC1V 3AG.

The parent's principal purposes and activities are to promote opportunities for the development, education and support of young people in need to lead purposeful, stable and fulfilled lives and to promote safer, crime free communities for the benefit of the public. Catch 22 Charity Limited is the sole member of Only Connect UK and approves all trustee appointments

### 14. Related party transactions

During the year, Catch 22 Charity Limited, the parent charity, made payments net of amounts repaid on behalf of Only Connect UK amounting to £59k (2016: £nil). At the balance sheet date, Catch 22 Charity Limited, was owed £179k (2016: £120k) by Only Connect UK.

# Reference and Administrative Details

## **Board of Trustees**

Mr Danny Kruger, Chair Lady Jane Fellows (resigned 24 January 2018) Mrs Emma Kruger Mr Oliver Scutt (resigned 24 January 2018) Mr Chris Wright

## **Company Secretary**

Mr Ben Edgington

# **Registered Office**

32 Cubitt Street London WC1X 0LR

### **Bankers**

Barclays Bank Plc Level 27, 1 Churchill Place London E14 5HP

## Solicitors

Bates Wells Braithwaite 10 Queen Street Place London EC4R 1BE

# Auditors

Kingston Smith LLP Devonshire House, 60 Goswell Road, London, EC1M 7A

Only Connect 32 Cubitt Street London WC1X 0LR T: 0207 278 8939 E: <u>info@onlyconnectuk.org</u> Registered charity no. 1116147

Company limited by guarantee Company no. 05848399