



Company No: 03364718 (England and Wales)

Registered Charity Number 1112580

LEEDS RUGBY FOUNDATION

(A Charitable Company Limited by Guarantee)

Annual Report
For The Year Ended 31 August 2017



LEEDS RUGBY FOUNDATION

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LEEDS RUGBY FOUNDATION

LEGAL AND ADMINISTRATIVE INFORMATION

| | |
|--|--|
| Trustees | P H Caplan (Chairman) C Kaiper-Holmes (re-appointed 5 December 2016) P G Hirst G Hetherington J D P Jones-Buchanan L J Yeadon P N Holmes M Pexton N Clepham D Lambert S McKenna P E Morris (resigned 5 December 2016) N A Wilson (appointed 6 February 2017) P K Mackreth (appointed 6 February 2017) |
| Secretary | P G Hirst |
| Chief Operating Officer | B Bowman QPM |
| Registered and principal office | Emerald Headingley Stadium St Michaels Lane Leeds LS6 3BR |
| Company registration number | 03364718 (England and Wales) |
| Charity registration number | 1112580 |
| Auditor | MHA Moore & Smalley Richard House Winckley Square Preston PR1 3HP |

LEEDS RUGBY FOUNDATION

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDING 31 AUGUST 2017

The trustees present their report and the audited financial statements of the charity for the year ended 31 August 2017. The comparative figures are for the 8 month period ended 31 August 2016. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published on 16 July 2014.

Structure, governance and management

Constitution

Leeds Rugby Foundation is constituted under the Memorandum and Articles of Association dated 2 May 1997 and is a registered charity, number 1112580. The company was granted charitable status on 21 December 2005 by the Charities Commission. On 6 October 2014, the charity changed its working name to Leeds Rhinos Foundation.

The responsibility and reporting structure of the Foundation is set out by way of the organisation chart which clearly demonstrates the structure. The senior management team through their enquiries and contacts, together with the history strength and reputation of the organisation, identify opportunities for consideration. The viability of each one is closely examined together with an assessment of the risk. Those opportunities which are subsequently undertaken are continually monitored and reported to the trustees on a regular basis and any variances and threats highlighted and discussed.

The setting of pay and remuneration of key senior management personnel are considered at board level and all other staff are considered at senior management level.

Principal activity and objectives

The principal activity of Leeds Rugby Foundation during the period was that of the advancement and enhancement of the quality of life of the public generally, and in particular those living and/or working within Leeds and Yorkshire and any other fringe areas through the promotion of education, development, teaching and training in sporting and academic skills.

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Trust's aims and objectives and in planning future activities.

Our objectives are:-

- To promote community participation in healthy recreation by providing facilities for the playing of rugby union, rugby league and other sports capable of improving health ("facilities" means land, buildings, equipment and organising sporting activities).
- To provide and assist in providing facilities for sport, recreation or other leisure time occupation of such persons who have need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interests of social welfare and with the object of improving their conditions of life.
- To advance the education of children and young people through such means as the trustees think fit in accordance with the law of charity

Our aims are:-

- To use the "Power of Sport" in the community to inspire, motivate and educate individuals within it.

The successful accomplishment of our aims enables the Foundation to achieve the objectives set out above. Success is measured by regularly monitoring levels of participation of events and activities by the Foundation.

LEEDS RUGBY FOUNDATION
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDING 31 AUGUST 2017

Details of our significant activities are provided in the Chairman's Statement.

The Charity relies on the help and goodwill of volunteers with many projects. The trustees are indebted to the volunteers who give up their time to assist the work of the Foundation.

Related parties

In order to meet the objectives of the charity, a close working relationship has been developed with Leeds Cricket, Football and Athletic Company Limited ("LCF&A"). LCF&A provide administrative support and supply coaching and support staff. The coaching and support staff salary costs are recharged to the charity by LCF&A and therefore these costs have been shown within the staff cost note of the charity.

Trustees

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end are as listed on page 1.

Through the trustee/staff sub-committee structure for each area of activity, including finance and governance, and the report-back structure for staff, the Board is much better equipped to evaluate risks and opportunities. The Board has benefitted this year from internal training on risk management. The 13 trustees come from diverse backgrounds and experience which encourages debate, improves decision making and offers professional advice when necessary to both the Board and staff. The Board members can access independent professional advice, at the Charity's expense, if necessary.

New trustees

The Board of Trustees are appointed with the aim that each appointee brings individual skills and knowledge to the Foundation so that all areas of responsibility and governance are covered.

The procedure is that suitable candidates are approached with view of appointment if their commitment to the aims of Foundation are confirmed.

The proposal is circulated to the Board with view of confirming appointment by Ordinary Resolution to be proposed at the next trustees' meeting.

New trustees are inducted by the provision of a copy of the Memorandum & Articles of Association, statutory accounts and the latest management accounts are made available. The background of the charity and its aims and objectives are explained and any general questions addressed.

Existing trustees

At the AGM, in accordance with the Articles of Association, one third of trustees retire by rotation and vacate office at the conclusion of the AGM, unless reappointed.

An ordinary resolution is then proposed to reappoint individual trustees where applicable.

Financial review

The year end result for the group was a deficit of £28,149. The original budget had a forecast deficit of £27,276.

There were no exceptional or material items.

Risk management is undertaken and areas of concern identified.

Factors likely to affect future financial performance and position would be:

- Income shortfall / withdrawal
- Government grants policy
- Increased costs / inflation
- Competition

LEEDS RUGBY FOUNDATION

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDING 31 AUGUST 2017

Risk and reserves policy

The trustees and executive management believe that sound risk management is integral to both good management and good governance practice. Risk management should form an integral part of the decision-making process. Risk assessment is conducted on all new activities and projects ensuring they are in line with policy and objectives. Any material risks arising are identified, analysed and reported.

The trustees have reviewed the reserves of the charity. The group unrestricted funds as at 31 August 2017 are £277,037 (2016: £283,398). In the trustees' opinion, in order to facilitate the smooth running of the charity's operations, to maintain liquidity levels and to provide for unforeseen contingencies, an appropriate level of reserves sufficient to maintain working capital is required. This is considered to be in the region of £225,000 (2016: £225,000). The risk to reserves is that expected income falls and costs exceed budget.

The monitoring of cash flow projections is continually reviewed in relation to all income and activities of the Foundation.

The reserves are held in accordance with the investment policy of the charity in order that the funds are readily available for charitable purposes.

Plans for future periods

The fundamental objectives of the Foundation are set out on page 2 of the Trustees' Report.

The Foundation seeks to increase the activities generally in line with the objectives and a SWOT analysis will be periodically reviewed with achievable parameters recognised, considered and undertaken.

Emphasis with decision making will lie with viability, control and risk assessment, together with the effect on the Foundation's reputation.

Events since the year end

The redevelopment of Emerald Headingley Stadium is underway and this will continue until 2019. Consequently, a number of stadium based Foundation activities are/will be affected whilst the redevelopment is in progress. Alternative venues are/will be utilised wherever practical and income levels are not considered to be affected, whilst related costs will be managed.

Achievements and performance

Details about the achievements and performance of the charity during the year can be found in the Chairman's Statement.

Key performance indicators

| | Year ended 31 August 2017 | Period ended 31 August 2016 |
|----------------------------|---------------------------|-----------------------------|
| Turnover:- | | |
| Unrestricted | 882,927 | 508,939 |
| Restricted | 223,211 | 204,269 |
| Staff Numbers - direct | 34 | 34 |
| Current Ratio | 1:18 | 1:18 |
| Reserves:- | | |
| Unrestricted | 277,037 | 283,398 |
| Restricted | 350 | 22,138 |
| Average number of trustees | 13 | 13 |

LEEDS RUGBY FOUNDATION
TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDING 31 AUGUST 2017

Going concern

It is the intention that Leeds Rhinos Foundation will continue to operate in the foreseeable future. It has achieved and sustained growth over the years and, although there was a deficit in the year to 31 August 2017, this has been managed.

The trustees are aware of the current year's deficit and the Chief Operating Officer and senior staff are endeavouring to eliminate this deficit. Longer term planning is underway and monitoring of cash flow is continually undertaken.

Leeds Rugby Ltd provides support where necessary.

Future capital commitments

As reported in last year's Trustees' Report, plans have been drawn up to provide a new shared facility and car parking at Kirkstall. These plans have been shelved for the time being until redevelopment at the stadium is complete, when the whole concept will be reconsidered. As a result it has been necessary to write off certain planning costs. The car park proposals however are still valid and this is expected to progress as soon as practical. The start date is yet to be determined.

Trustees' responsibilities

The trustees (who are also directors of Leeds Rugby Foundation for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

LEEDS RUGBY FOUNDATION

TRUSTEES' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDING 31 AUGUST 2017

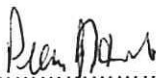
Disclosure of information to the auditor

We, the directors of the company who held office at the date of approval of these Financial Statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditor is unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In preparing this report the trustees have taken advantage of the small companies exemption provided by the Companies Act 2006.

The report was approved by the board on 22.03.2018 and signed on its behalf by:



P G Hirst
Trustee

LEEDS RUGBY FOUNDATION

CHAIRMAN'S STATEMENT

FOR THE YEAR ENDING 31 AUGUST 2017

Review of the year

I am pleased to report that the Foundation has excelled in all areas of operation and we have been able to further refine and improve some of our on-going projects, as well as introduce new initiatives such as the Rhinos Women's Rugby Team and the Dementia Programme. We are also pleased to continue supporting other Leeds based charities and worthy causes.

During the year to 31 August 2017 we assisted in excess of 50 charities and good causes in various ways through staff resources, player appearances, donations in kind (signed unique merchandise) and through media promotion. Feedback has been immensely positive and our help has enabled those organisations to raise additional revenue.

Sport remains our main area of activity and continues to cover a diverse range of sports activities as well as our extensive involvement in promoting Rugby League, regardless of age, sex, creed or ability, as a means of "Changing Lives Through Sport". Our involvement in providing courses and encouragement to participate has continued and grown resulting in the involvement of many other sports as diverse as kayaking, marathon running, yoga, and particularly netball. Just under 100 people joined the "Run with the Rhinos" team for the Leeds 10k challenge this year.

We believe that Sport provides a very positive influence on young people and our 'Day to Remember' project has allowed many hundreds of children and families attend the spectacle of a game at Emerald Headingley Stadium. These are people who would not ordinarily be able to do this, but with sponsorship from the CADDICK GROUP it has been invaluable to see so many smiles on people's faces.



Our Rugby League Development plan leads the way nationally by offering the opportunity for more people to enjoy this great game. It is a pleasure to acknowledge that support in this area from MEARS LTD. is now in its fifth year and we envisage this to continue and grow with them supporting a specific Leeds Rhinos Foundation women's rugby league team.

In **Education** we continue to run courses to teach young people, particularly those from difficult backgrounds, to have pride in what they do and to expand their horizons. We provide advice on how to develop independence, build better lifestyles, deal with bullying and, through our Work Club, write a CV and hone the skills necessary to get a job. The Work Club alone has now benefitted in excess of 100 individuals and we have again worked closely with a women's refuge to help many women find a safe and secure future through everything from ESOL skills and education, to preparing for the DVLA Driving Theory Test.



Our partnership programme now has 66 participating local schools, with a further 30 to join shortly, and has become embedded in their curricula on a daily basis, again providing over 5000 hours of delivery in 2017. Working across all 250 primary and secondary schools in Leeds the charity delivered a multi-skills service to over 13,000 children in KS1 & KS3. We are now at the forefront in Leeds providing this service and work closely with the LEEDS CITY COUNCIL ACTIVE SCHOOLS programme, where in partnership we aim to have all schools in Leeds obtaining this service.

The two projects previously launched with partners IGEN TRUST and the ASDA FOUNDATION have grown in participation and continue to provide some 2000 young people benefit from courses such as sexual health education, with an aim to reduce the numbers of NEET young adults in future. Similarly, our partnership with the ST. JAMES' PLACE FOUNDATION continues to support Leeds based Specialist Inclusive Learning Centres. This means more children and young people benefit from our services; this has further built on our credible standing as an excellent provider of alternative learning and social inclusion schemes.

LEEDS RUGBY FOUNDATION

CHAIRMAN'S STATEMENT

FOR THE YEAR ENDING 31 AUGUST 2017

We have established a partnership with the BRATHAY TRUST, a national charity delivering high quality provision for some of the most deprived and challenging children in communities. IGEN TRUST is the common link who are expressing a desire to provide funding for both organisations to work together on a Family Support Programme with some of the most troubled families in Leeds - a great example of our partnership working approach delivering greater outcomes.

In **Health** we have continued with programmes for young and old alike aimed at healthy eating, exercise, illness management and weight-loss, as well as assistance for the physically and mentally disabled. All utilise our club backroom experts in nutrition, physiotherapy and lifestyle with our partners in Health Trusts. This year also saw us launch our Cancer Rehabilitation Programme in conjunction with YORKSHIRE CANCER RESEARCH. We are now one of only 3 professional sports club foundations delivering this highly skilled piece of work, and the only one in the sport of rugby league.



In **Arts** we recognise our major role is to offer support and allow access to some of our unique people and facilities in order for partner artistic organisations to achieve their aims. This year we have seen a large growth in this type of joint working with organisations such as Millim, the Leeds Jewish Literacy Festival, Phoenix Dance, Leeds City Museum and Opera North. Our very own dance provision continues to grow steadily and we are confident that a dance-related partner school officer is something that schools will be interested in in the future.



Thus, thousands of adults and children in the population of greater Leeds benefited through our endeavors in the above areas.

The Foundation's **Heritage** group continues to work tirelessly sorting and cataloguing memorabilia. Heritage number certificate presentations to past and present players continues and has led to the formation of a 'Club Hall of Fame', which will now be an annual event. The work of the Heritage Group has also been material to the success of the Foundation's care for those with dementia who have been stimulated by forgotten memories of past players and games.



We have commemorated the ultimate sacrifice of many past players in the 'Great War' with a lasting Memorial commissioned and erected in our Memorial Garden, thanks to the generosity of Andrew Thirkill.

LEEDS RUGBY FOUNDATION

CHAIRMAN'S STATEMENT

FOR THE YEAR ENDING 31 AUGUST 2017

As this will be my last Chairman's statement prior to stepping down, I would like to conclude by giving my personal gratitude to the Foundation Board of Trustees for their support in ensuring proper governance in all areas. On their behalf, a huge thank you to all the staff, volunteers, coaches and players. It would be remiss of me not to single out special praise for our Patron, Dr. Keith Howard, the Chairman of the Emerald Foundation, whose outstanding generosity enables us to carry out so much of our work and likewise, all our sponsors, big and small. To all the sub-committee members, vice-presidents, directors, friends and supporters of the Foundation and the club who have worked so tirelessly to make it possible to once more achieve so much, "Thank you" will never be enough.



C Kaiper-Holmes
Chairman to 31 August 2017

22/03/18

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS AND TRUSTEES OF

LEEDS RUGBY FOUNDATION

Opinion

We have audited the financial statements of Leeds Rugby Foundation (the 'parent charitable company') and its subsidiary (the 'group') for the year ended 31 August 2017 which comprise the Consolidated Statement of Financial Activities, the Consolidated and Parent Charity Balance Sheets and the Consolidated Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 August 2017, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS AND TRUSTEES OF

LEEDS RUGBY FOUNDATION

Other information

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate and sufficient accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 5, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

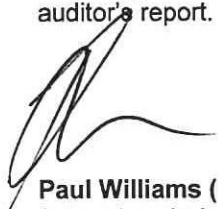
REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS AND TRUSTEES OF

LEEDS RUGBY FOUNDATION

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.



Paul Williams (Senior Statutory Auditor)
for and on behalf of MHA Moore & Smalley
Chartered Accountants
Statutory Auditor

Richard House
9 Winckley Square
Preston
PR1 3HP

3/4/18
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LEEDS RUGBY FOUNDATION

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 AUGUST 2017

| | Note | Unrestricted funds £ | Restricted funds £ | Total funds 2017 (12 months) £ | Total funds 2016 (8 months) £ |
|------------------------------------|------|-------------------------|-----------------------|---|--|
| Income and endowments from: | | | | | |
| Donations and legacies | 3 | 279,557 | - | 279,557 | 157,127 |
| Charitable activities | 4 | 399,724 | 223,211 | 622,935 | 396,974 |
| Other trading activities | 5 | 203,646 | - | 203,646 | 159,107 |
| Total income and endowments | | 882,927 | 223,211 | 1,106,138 | 713,208 |
| Expenditure on: | | | | | |
| Charitable activities | 6 | 795,408 | 247,439 | 1,042,847 | 758,837 |
| Other | 9 | 91,440 | - | 91,440 | (6,943) |
| Total expenditure | | 886,848 | 247,439 | 1,134,287 | 751,894 |
| Net income/(expenditure) | | (3,921) | (24,228) | (28,149) | (38,686) |
| Transfer between funds | | (2,440) | 2,440 | - | - |
| Net movement in funds | | (6,361) | (21,788) | (28,149) | (38,686) |
| Reconciliation of funds | | | | | |
| Total funds brought forward | | 283,398 | 22,138 | 305,536 | 344,222 |
| Total funds carried forward | 19 | 277,037 | 350 | 277,387 | 305,536 |

All income and expenditure derive from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

LEEDS RUGBY FOUNDATION
CONSOLIDATED BALANCE SHEET
FOR THE YEAR ENDED 31 AUGUST 2017

| | Note | Unrestricted funds £ | Restricted funds £ | Total funds 2017 £ | Total funds 2016 £ |
|--|------|----------------------------|--------------------------|-----------------------------|-----------------------------|
| Fixed assets | | | | | |
| Tangible assets | 13 | 392,840 | - | 392,840 | 469,967 |
| Total fixed assets | | 392,840 | - | 392,840 | 469,967 |
| Current assets | | | | | |
| Debtors | 15 | 213,514 | 2,012 | 215,526 | 258,036 |
| Cash at bank and in hand | | 58,658 | 79,969 | 138,627 | 122,025 |
| Total current assets | | 272,172 | 81,981 | 354,153 | 380,061 |
| Liabilities | | | | | |
| | 16 | (219,088) | (81,631) | (300,719) | (321,671) |
| Creditors: Amounts falling due within one year | | | | | |
| Net current assets | | 53,084 | 350 | 53,434 | 58,390 |
| Total assets less current liabilities | | 445,924 | 350 | 446,274 | 528,357 |
| Creditors: Amounts falling due after more than one year | 17 | (168,887) | - | (168,887) | (222,821) |
| Net assets | | 277,037 | 350 | 277,387 | 305,536 |
| Funds | | | | | |
| Unrestricted general fund | | 277,037 | - | 277,037 | 283,398 |
| Restricted funds | | - | 350 | 350 | 22,138 |
| Total funds | 19 | 277,037 | 350 | 277,387 | 305,536 |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved and authorised for issue by the board of trustees on 22.03.2018 and signed on its behalf by:


 Mr P G Hirst
 Trustee

The notes on pages 17 to 31 form part of these financial statements.

LEEDS RUGBY FOUNDATION
CHARITY BALANCE SHEET
FOR THE YEAR ENDED 31 AUGUST 2017

| | | Unrestricted funds | Restricted funds | Total funds 2017 | Total funds 2016 as restated |
|--|------|-----------------------|---------------------|------------------------|---------------------------------------|
| | Note | £ | £ | £ | £ |
| Fixed assets | | | | | |
| Tangible assets | 13 | 392,840 | - | 392,840 | 469,967 |
| Investments | 14 | 1 | - | 1 | 1 |
| Total fixed assets | | 392,841 | - | 392,841 | 469,968 |
| Current assets | | | | | |
| Debtors | 15 | 214,745 | 2,012 | 216,757 | 291,661 |
| Cash at bank and in hand | | 911 | 79,969 | 80,880 | 35,018 |
| Total current assets | | 215,656 | 81,981 | 297,637 | 326,679 |
| Liabilities | | | | | |
| Creditors: Amounts falling due within one year | 16 | (194,990) | (81,631) | (276,621) | (294,534) |
| Net current assets | | 20,666 | 350 | 21,016 | 32,145 |
| Total assets less current liabilities | | 413,507 | 350 | 413,857 | 502,113 |
| Creditors: Amounts falling due after more than one year | 17 | (168,887) | - | (168,887) | (222,821) |
| Net assets | | 244,620 | 350 | 244,970 | 279,292 |
| Funds | | | | | |
| Unrestricted general fund | | 244,620 | - | 244,620 | 257,154 |
| Restricted funds | | - | 350 | 350 | 22,138 |
| Total funds | 19 | 244,620 | 350 | 244,970 | 279,292 |

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved and authorised for issue by the board of trustees on 22.03.2019 and signed on its behalf by:



Mr P G Hirst
Trustee

Company number: 03364718

The notes on pages 17 to 31 form part of these financial statements.

LEEDS RUGBY FOUNDATION
CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 AUGUST 2017

| | | 2017 | | 2016 | |
|--|------|---------|---------|-----------|-----------|
| | Note | £ | £ | £ | £ |
| Cash inflows from operating activities: | | | | | |
| <i>Net cash generated from operating activities</i> | 1 | | 19,839 | | 66,401 |
| Cash flows from investing activities: | | | | | |
| Purchase of property, plant and equipment | | (3,237) | | (189,742) | |
| | | | (3,237) | | (189,742) |
| <i>Net cash used for investing activities</i> | | | | | |
| <i>Change in cash and cash equivalents in the year</i> | | | 16,602 | | (123,341) |
| Cash and cash equivalents at 1 September 2016 | | | 122,025 | | 245,366 |
| Cash and cash equivalents at 31 August 2017 | 2 | | 138,627 | | 122,025 |

1 Reconciliation of net income/(expenditure) to net cash from operating activities

| | 2017 | 2016 |
|---|---------------|---------------|
| | £ | £ |
| <i>Net expenditure for the reporting period</i> | (28,149) | (38,686) |
| Adjustments for: | | |
| Depreciation charges | 71,841 | 39,532 |
| Loss on disposal of fixed assets | 8,523 | 82,710 |
| Decrease in stocks | - | 9,082 |
| Decrease/(increase) in debtors | 42,510 | (139,873) |
| (Decrease)/increase in creditors | (74,886) | 113,636 |
| Net cash generated from operating activities | 19,839 | 66,401 |

2 Analysis of cash and cash equivalents

| | 2017 | 2016 |
|-----------------|----------------|----------------|
| | £ | £ |
| Current account | 138,627 | 122,025 |
| | 138,627 | 122,025 |

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies

General information and basis of preparation

Leeds Rugby Foundation is a private company limited by guarantee in England. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities are detailed in the Trustees' Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 (as updated through Update Bulletin 1 published on 2 February 2016), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) including early adoption of the amendment to FRS102 published in December 2017 in respect of the recognition of the tax effect of distributions from the trading subsidiary to the parent charity paid within 9 months of the year end and the Charities Act 2011 and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Going concern

The trustees have prepared forecasts for 12 months from the date of approval of the accounts. Taking account of the forecasts and the reserves that have been built up in line with the charities reserves policy, the trustees believe that they will be able to manage working capital to operate within the facilities available to the charity in the period of the review. The charity also has received a letter of support from Leeds Rugby Limited, a related party, to support the charity for 12 months from the date of approval of the accounts.

Group financial statements

The statement of financial activities and the balance sheet consolidate the financials of the charity and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis. The charity has adapted the Companies Act formats to reflect the special nature of the charity's activities. No separate Statement of Financial Activities has been presented for the charity alone as permitted by Section 408 of the Companies Act 2006 and paragraph 367 of the SORP. Total incoming resources for the charity alone were £992,048 (2016: £671,490) and the net decrease in funds was £34,322 (2016: £10,763 increase in funds). The parent company's deficit for the year for Companies Act purposes was £34,322 (2016: £10,763 surplus).

Funds

Unrestricted funds are incoming resources receivable or generated without further specified purpose. They are available for use at the discretion of the trustees in furtherance of the objectives of the charity and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies (continued)

Transfers are made from restricted to unrestricted funds where applicable. Transfers from unrestricted funds to restricted funds are made if a project's expenditure has exceeded income and this is not anticipated to reverse.

Income recognition

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of specific projects. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Donated services and facilities

Donated services and facilities are included as income and matching expenditure in accordance with the estimated value of the service and facilities provided as advised by the donor. If the services or facilities are in relation to a project for which other funding is restricted, the donated income and expenditure is accounted for as restricted. All other donated services and facilities are accounted for within unrestricted funds.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Expenditure recognition

Expenditure is included in the Statement of Financial Activities on an accruals basis. Resources expended are allocated directly to a particular activity where costs relate directly to that activity. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources. An analysis of these support costs is included in note 7.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies (continued)

Fixed assets

Assets with a cost in excess of £250 intended to be of ongoing use to Leeds Rugby Foundation in carrying out its activities are capitalised as fixed assets.

Tangible fixed assets are stated at cost or valuation less accumulated depreciation. Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives on the following basis:

| | |
|---------------------|------------------------------------|
| Computer Equipment | 20% to 30% straight line per annum |
| Plant & machinery | 33% straight line |
| Motor Vehicles | 50% straight line |
| Archie Gordon Pitch | 10 years straight line |

Heritage assets are stated at cost, net of any provision for impairment. They are considered to have an infinite useful economic life and therefore are not depreciated.

Investments

Investments in subsidiaries are measured at cost less impairment.

Grants receivable

Grants relating to tangible fixed assets are treated as deferred income and released to the Statement of Financial Activities over the expenses useful lives of the assets concerned. Grants are only deferred when the company has to fulfil conditions before becoming entitled to it or where the donor has specified that the income is to be used in a future period.

Financial instruments

The charity only has financial assets and financial liabilities of a kind which qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to sell. Cost is based on the cost of purchase on a first in, first out basis. At each reporting date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to sell. The impairment loss is recognised immediately in profit or loss.

Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

1 Accounting policies (continued)

Leases

Rentals payable under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Employee benefits

When employees have rendered service to the charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

Redundancy and termination payments are recognised as falling due at the termination date provided that a value can be reliably measured.

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

In the trading subsidiary, the tax expense represents the sum of the tax currently payable and deferred tax.

2 Key judgements and estimation uncertainty

In preparing these financial statements, the trustees have had to make the following judgments

Tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on the number of factors.

3 Income from donations

| | Unrestricted funds £ | Restricted funds £ | Total funds 2017 (12 months) £ | Total funds 2016 (8 months) £ |
|--|----------------------------|--------------------------|---|--|
| General donations | 234,504 | - | 234,504 | 156,777 |
| Rugby League Development | 11,157 | - | 11,157 | 350 |
| Education | 30,000 | - | 30,000 | - |
| Health | 3,896 | - | 3,896 | - |
| Total for the year ended 31 August 2017 | 279,557 | - | 279,557 | 157,127 |
| Total for the 8 months ended 31 August 2016 | 157,127 | - | | 157,127 |

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

4 Income from charitable activities

| | Unrestricted funds £ | Restricted funds £ | Total funds 2017 (12 months) £ | Total funds 2016 (8 months) £ |
|--|----------------------------|--------------------------|---|--|
| Rugby League Development | | | | |
| Grants and contracts | 1,298 | 94,500 | 95,798 | 63,771 |
| Camp income | 48,523 | - | 48,523 | 52,982 |
| Work with educational organisations | 9,841 | - | 9,841 | 715 |
| Community | | | | |
| Grants and contracts | 30,248 | 4,000 | 34,248 | 6,332 |
| Camp income | 22,757 | - | 22,757 | 14,187 |
| Work with educational organisations | 173,616 | - | 173,616 | 89,193 |
| Dance clubs | 23,315 | - | 23,315 | 3,031 |
| Education | | | | |
| Grants and contracts | 40,973 | 99,950 | 140,923 | 94,094 |
| Work with educational organisations | 1,195 | - | 1,195 | 2,735 |
| Health | | | | |
| Grants and contracts | 16,160 | 24,761 | 40,921 | 56,166 |
| Other income | 10,000 | - | 10,000 | - |
| Archie Gordon pitch | 21,798 | - | 21,798 | 13,768 |
| Total for the year ended 31 August 2017 | 399,724 | 223,211 | 622,935 | 396,974 |
| Total for the 8 months ended 31 August 2016 | 192,705 | 204,269 | | 396,974 |

£42,934 (2016: £21,730) of government grants were received for specific projects. These have been recognised in line with the terms of the agreements in place and deferred where relating to later periods or unfulfilled performance criteria.

5 Income from other trading activities

| | Unrestricted funds £ | Restricted funds £ | Total funds 2017 (12 months) £ | Total funds 2016 (8 months) £ |
|--|----------------------------|--------------------------|---|--|
| Fundraising activities | 64,471 | - | 64,471 | 42,855 |
| Charity total | 64,471 | - | 64,471 | 42,855 |
| Income from trading subsidiary | 139,175 | - | 139,175 | 116,252 |
| Total for the year ended 31 August 2017 | 203,646 | - | 203,646 | 159,107 |
| Total for the 8 months ended 31 August 2016 | 159,107 | - | | 159,107 |

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

6 Expenditure on charitable activities

| | Staff costs £ | Admin costs £ | Total funds 2017 (12 months) £ | Total funds 2016 (8 months) £ |
|---|------------------------------|------------------------------|---|--|
| Unrestricted funds | | | | |
| Rugby League Development | 141,684 | 53,662 | 195,346 | 172,679 |
| Community | 315,300 | 75,409 | 390,709 | 233,726 |
| Education | 80,613 | 51,522 | 132,135 | 8,563 |
| Health | 33,191 | 15,076 | 48,267 | 52,915 |
| Archie Gordon pitch | 6,316 | 22,635 | 28,951 | 12,743 |
| Total unrestricted expenditure | 577,104 | 218,304 | 795,408 | 480,626 |
| Restricted funds | | | | |
| Rugby League Development | 94,073 | 1,848 | 95,921 | 79,563 |
| Community | 4,729 | - | 4,729 | 4,202 |
| Education | 104,206 | 17,882 | 122,088 | 84,841 |
| Health | 21,950 | 2,751 | 24,701 | 51,023 |
| National Lottery | - | - | - | 58,582 |
| | 224,958 | 22,481 | 247,439 | 278,211 |
| Total expenditure on charitable activities | 802,062 | 240,785 | 1,042,847 | 758,837 |

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

7 Support costs

| | Staff costs £ | Admin costs £ | Total funds 2017 (12 months) £ | Total funds 2016 (8 months) £ |
|--------------------------|---------------------|---------------------|---|--|
| Rugby League Development | 44,661 | 33,025 | 77,686 | 94,551 |
| Community | 73,570 | 54,401 | 127,971 | 70,780 |
| Education | 41,162 | 30,436 | 71,598 | 34,537 |
| Health | 14,743 | 10,901 | 25,644 | 40,336 |
| Archie Gordon pitch | 6,316 | 4,670 | 10,986 | 9,888 |
| | 180,452 | 133,433 | 313,885 | 250,092 |

Support costs are those associated with admin, IT and establishments that are charged centrally. These are then apportioned on a basis consistent with the use of the resource.

8 Governance costs

| | 2017 (12 months) £ | 2016 (8 months) £ |
|-----------------------------|--------------------------|-------------------------|
| Auditor's fees | 6,250 | 9,750 |
| Legal and professional fees | 546 | 1,592 |
| Wages and salaries | 12,780 | - |
| | 19,576 | 11,342 |

9 Other expenditure

| | Staff costs £ | Admin costs £ | Total funds 2017 (12 months) £ | Total funds 2016 (8 months) £ |
|----------------------------------|---------------------|---------------------|---|--|
| Trading costs of subsidiary | 65,157 | 17,760 | 82,917 | 91,167 |
| Net income on insurance claim | - | - | - | (98,110) |
| Loss on disposal of fixed assets | - | 8,523 | 8,523 | - |
| | 65,157 | 26,283 | 91,440 | (6,943) |

All other expenditure is from unrestricted funds in the current and preceding period.

In the previous period, the charity received £180,820 in respect of an insurance claim for the flooding and relaying of the damaged pitch. The amount received has been offset against the loss on disposal of the pitch totalling £82,710 and is shown as net credit in other expenditure of £98,110.

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

10 Net income/(expenditure)

| | 2017 (12 months) £ | 2016 (8 months) £ |
|---|--------------------------|-------------------------|
| These are stated after charging: | | |
| Auditor's remuneration - charity | 6,250 | 9,750 |
| Auditor's remuneration - trading subsidiary | 1,250 | - |
| Depreciation | 71,841 | 39,532 |
| Operating lease rentals | 8,276 | 3,184 |

11 Auditor's remuneration

The auditor's remuneration amounts to the charity audit fee of £6,250 (2016: £9,750) and the trading subsidiary audit fee of £1,250 (2016: £nil).

12 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel

| | 2017 (12 months) £ | 2016 (8 months) £ |
|---|--------------------------|-------------------------|
| Wages and salaries | 739,815 | 478,915 |
| Social security costs | 62,215 | 38,403 |
| Employer's contribution to defined contribution pension schemes | 6,404 | 6,428 |
| | 808,434 | 523,746 |
| Other staff costs | 58,785 | 74,724 |
| | 867,219 | 598,470 |

Other staff costs relate to amounts recharged from related companies. Included within other staff costs are the costs of two non-contractual severance agreements with a total value of £28,050.

The average number of employees during the period, analysed by category was:

| | 2017 No. | 2016 No. |
|-------------------|-------------|-------------|
| Direct charitable | 34 | 34 |
| Administration | - | - |
| | 34 | 34 |

No employees earned over £60,000 in the current or previous period.

The total employee benefits of the key management personnel of the Group were £202,499 (2016: £111,554).

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

12 Analysis of staff costs, trustee remuneration and expenses, and the cost of key management personnel (continued)

During the period 11 July 2016 to 5 December 2016 Dr C Kaiper-Holmes, a trustee (and the former Chairman), resigned from his position to take on the role of a consultant to the charity. He was remunerated £9,000 (2016: £8,000) during the period of these accounts and whilst not a trustee. Following completion of the consultancy work, Dr C Kaiper-Holmes was reappointed as a trustee.

The trustees neither received nor waived any emoluments during the period and no expenses were reimbursed.

The Group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Group in an independently administered fund. Contributions are charged to the Statement of Financial Activities in the year in which they became payable.

The pension cost charge represents contributions payable by the Group to the fund and amounted to £8,204 (2016: £6,428). Contributions totalling £1,195 (2016: £6,696) were payable to the fund at the reporting date.

13 Tangible fixed assets – Group and Charity

| | Archie Gordon pitch | Computer equipment | Plant & Machinery | Assets under construction | Heritage assets | Total |
|------------------------|------------------------|-----------------------|----------------------|---------------------------------|--------------------|----------------|
| Cost | £ | £ | £ | £ | £ | £ |
| At 1 September 2016 | 690,183 | 12,638 | 10,143 | 17,046 | 4,872 | 734,882 |
| Additions | - | 1,237 | - | - | 2,000 | 3,237 |
| Disposals | - | - | - | (8,523) | - | (8,523) |
| At 31 August 2017 | 690,183 | 13,875 | 10,143 | 8,523 | 6,872 | 729,596 |
| Depreciation | | | | | | |
| At 1 September 2016 | 245,486 | 10,916 | 8,513 | - | - | 264,915 |
| Charge for year | 69,018 | 1,193 | 1,630 | - | - | 71,841 |
| Eliminated on disposal | - | - | - | - | - | - |
| At 31 August 2017 | 314,504 | 12,109 | 10,143 | - | - | 336,756 |
| Net Book Value | | | | | | |
| At 31 August 2017 | 375,679 | 1,766 | - | 8,523 | 6,872 | 392,840 |
| At 31 August 2016 | 444,697 | 1,722 | 1,630 | 17,046 | 4,872 | 469,967 |

Heritage assets are all held at cost and consist of historical items relating to the rugby club and held for display to the public.

The charity has not obtained a valuation of its donated heritage assets. It is impracticable because given the low value of the assets held, the cost to the charity of obtaining such a valuation would outweigh the benefits gained.

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

14 Investments – Charity

| | 2017 £ | 2016 £ |
|------------------------------|-----------|-----------|
| At 1 September and 31 August | 1 | 1 |

The investment relates to the charity's investment in Leeds Rugby Foundation Services Limited (Company number: 06091052) representing 1 Ordinary share of £1 each, which is the company's entire share capital.

The activity of Leeds Rugby Foundation Services Limited is commercial rugby activities in support of the work performed by the charity.

The capital and reserves of Leeds Rugby Foundation Services Limited at 31 August 2017 were £32,418 (2016: £26,245). A summary of its results for the year ended 31 August 2017 and period ended 31 August 2016 is as follows:

| | 2017 (12 months) £ | 2016 (8 months) as restated £ |
|--|--------------------------|--|
| Turnover | 139,175 | 116,252 |
| Admin expenses | (107,917) | (91,167) |
| Profit before taxation | 31,258 | 25,085 |
| Taxation | - | - |
| Profit after taxation | 31,258 | 25,085 |
| Retained earnings brought forward | 26,244 | 75,693 |
| Distributions to parent charity under gift aid | (25,085) | (74,534) |
| Retained earnings carried forward | 32,417 | 26,244 |

15 Debtors

| | Group | | Charity | |
|------------------------------------|---------|---------|---------|---------------------|
| | 2017 | 2016 | 2017 | 2016 as restated |
| | £ | £ | £ | £ |
| Trade debtors | 164,650 | 174,814 | 143,650 | 115,794 |
| Prepayments | 19,132 | 7,964 | 18,787 | 7,964 |
| Accrued income | 31,744 | 75,258 | 31,735 | 65,913 |
| Amounts owed by group undertakings | - | - | 22,585 | 101,990 |
| | 215,526 | 258,036 | 216,757 | 291,661 |

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

16 Creditors: Amounts falling due within one year

| | Group | | Charity | |
|---------------------------------|----------------|----------------|----------------|----------------|
| | 2017 | 2016 | 2017 | 2016 |
| | £ | £ | £ | £ |
| Trade creditors | 63,800 | 95,977 | 51,306 | 91,149 |
| Other taxes and social security | 25,159 | 30,350 | 25,159 | 30,383 |
| Other creditors | 2,510 | 3,799 | 2,510 | 3,799 |
| Accruals | 31,586 | 28,630 | 28,698 | 28,232 |
| Deferred income | 169,492 | 144,743 | 160,776 | 122,799 |
| Loan from related company | 8,172 | 18,172 | 8,172 | 18,172 |
| | 300,719 | 321,671 | 276,621 | 294,534 |

17 Creditors: Amounts falling due after more than one year

| | Group | | Charity | |
|---|----------------|----------------|----------------|----------------|
| | 2017 | 2016 | 2017 | 2016 |
| | £ | £ | £ | £ |
| Deferred income - grant receivable related to tangible fixed assets | 168,887 | 222,821 | 168,887 | 222,821 |
| | 168,887 | 222,821 | 168,887 | 222,821 |

Deferred income includes grants received in respect of tangible fixed assets which are released to the Statement of Financial Activities over the expected useful lives of the assets concerned. These are all due to be released to the Statement of Financial Activities within 5 years.

18 Deferred income

| | Group | | Charity | |
|-------------------------------|----------------|----------------|----------------|----------------|
| | 2017 | 2016 | 2017 | 2016 |
| | £ | £ | £ | £ |
| Balance at 1 September | 367,564 | 326,908 | 345,620 | 314,240 |
| Amount released to income | (145,344) | (157,418) | (123,400) | (144,752) |
| Amount deferred in the period | 116,159 | 198,074 | 107,443 | 176,132 |
| | 338,379 | 367,564 | 329,663 | 345,620 |

Deferred income comprises the following:

- Grants received in respect of tangible fixed assets which are released to the Statement of Financial Activities over the expected useful lives of the assets concerned. Grants are only deferred when the company has to fulfil conditions before becoming entitled to it or where the donor has specified that the income is to be used in a future period.
- Grants received which are performance related and criteria has not been met in order to recognise the income in the Statement of Financial Activities.

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

19 Movements in funds

| | At 1 September 2016 as restated £ | Incoming resources £ | Resources expended £ | Transfers £ | At 31 August 2017 £ |
|--|--|----------------------------|----------------------------|----------------|---------------------------|
| Unrestricted funds | | | | | |
| General fund | 257,154 | 743,752 | (778,931) | 22,645 | 244,620 |
| Restricted funds | | | | | |
| Rugby League Development | - | 94,500 | (95,921) | 1,421 | - |
| Community | - | 4,000 | (4,729) | 729 | - |
| Education | 22,138 | 99,950 | (122,088) | - | - |
| Health | - | 24,761 | (24,701) | 290 | 350 |
| | 22,138 | 223,211 | (247,439) | 2,440 | 350 |
| Charity total funds | 279,292 | 966,963 | (1,026,370) | 25,085 | 244,970 |
| Leeds Rugby Foundation Services Limited | 26,244 | 139,175 | (107,917) | (25,085) | 32,417 |
| Group total funds | 305,536 | 1,106,138 | (1,134,287) | - | 277,387 |

As a result of a review of general staff costs, it was highlighted that certain elements of these costs were accountable to restricted expenditure and were reallocated accordingly.

The specific purposes for which the funds are to be applied are as follows:

Rugby League Development

Focuses on our core activity of promoting the game of rugby league in all of its aspects with the aim of creating more players, improving standards, increasing engagement, and celebrating its rich history.

Community

Our aim is to work with communities in and around Leeds and with partners identifying areas of need and development to narrow the gap. This involves work with schools, community groups, other third sector agencies and Leeds City Council.

Education

Delivering projects with and without partners, in order to help people (including those in targeted areas) to achieve their potential, learn new skills, develop and be the best they can be, raising confidence and aspiration.

Health

Delivering projects with and without partners targeting issues that prevent a person leading a more active and healthy lifestyle. Once identified, providing schemes of work that empower the individual to take responsibility for improving their health.

General unrestricted funds

Unrestricted income funds represent the resources which may be used towards meeting any of the charitable objects of the charity at the discretion of the trustees. Where restricted funding for individual projects has been overspent in the year, transfers are made from the general unrestricted fund to subsidise the projects.

LEEDS RUGBY FOUNDATION
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2017

20 Analysis of net assets between funds

| Fund balances at 31 August 2017 are represented by: | Unrestricted funds £ | Restricted funds £ | 2017 Total £ |
|---|-------------------------|-----------------------|--------------------|
| Tangible fixed assets | 392,840 | - | 392,840 |
| Current assets | 272,172 | 81,981 | 354,153 |
| Current liabilities | (219,088) | (81,631) | (300,719) |
| Creditors due in more than one year | (168,887) | - | (168,887) |
| | 277,037 | 350 | 277,387 |

| Fund balances at 31 August 2016 are represented by: | Unrestricted funds £ | Restricted funds £ | 2016 Total £ |
|---|-------------------------|-----------------------|--------------------|
| Tangible fixed assets | 469,967 | - | 469,967 |
| Current assets | 357,923 | 22,138 | 380,061 |
| Current liabilities | (321,671) | - | (321,671) |
| Creditors due in more than one year | (222,821) | - | (222,821) |
| | 283,398 | 22,138 | 305,536 |

21 Commitments under operating leases

The charity had minimum lease payments under non-cancellable operating leases as set out below:

| | Other Group | | Other Charity | |
|----------------------------|---------------|---------------|---------------|---------------|
| | 2017 £ | 2016 £ | 2017 £ | 2016 £ |
| Expiring: | | | | |
| Within one year | 8,976 | 4,776 | 8,976 | 4,776 |
| Between one and five years | 10,870 | 10,746 | 10,870 | 10,746 |
| | 19,846 | 15,522 | 19,846 | 15,522 |

22 Transactions with related parties

The trustees neither received nor waived any emoluments during the period and no expenses were reimbursed.

During the period Leeds Rugby Foundation received donations under gift aid of £25,085 (2016: £74,534) from its subsidiary Leeds Rugby Foundation Services Limited. Other income of £25,000 (2016: £16,667) was received from Leeds Rugby Foundation Services Limited. At 31 August 2017 £22,585 (2016: £101,990) was due to the charity from Leeds Rugby Foundation Services Limited.

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21 Transactions with related parties (continued)

During the period Leeds Cricket, Football and Athletic Company Limited, a company of which trustees G Hetherington and P G Hirst are directors, recharged expenses paid on behalf of Leeds Rugby Foundation. Other income of £72,749 (2016: £26,780) was received from Leeds Cricket, Football and Athletic Company Limited. During the period Leeds Cricket, Football and Athletic Company Limited charged the Group £133,484 (2016: £110,879) for management and other charges.

At the period end the charity owed £45,335 (2016: £10,341) and the subsidiary company owed £942 (2016: £829) to Leeds Cricket, Football and Athletic Company Limited. At the period end, Leeds Cricket, Football and Athletic Company Limited owed £3,570 (2016: £10,833) to the charity.

During the period, Leeds Cricket, Football and Athletic Company Limited charged the subsidiary £4,965 (2016: £43,227) for management and other charges. The subsidiary received income of £1,500 (2016: £nil) from Leeds Cricket, Football and Athletic Company Limited.

Leeds Rugby Union Football Club Limited, a company of which G Hetherington is a director, was owed £nil (2016: £10,000) by the charity.

During the period £20,000 (2016: £20,000) of income was recognised from Caddick Group plc, a company of which P G Hirst is a director. At the period end, Caddick Group plc owed the charity £nil (2016: £10,000).

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22 Financial instruments

The carrying amounts of the charity's financial instruments are as follows:

| | Group | | Charity | |
|--|-----------------|-------------|-----------------|-------------|
| | 2017 | 2016 | 2017 | 2016 |
| | £ | £ | £ | £ |
| <i>Financial assets</i> | | | | |
| Debt instruments measured at amortised cost: | | | | |
| Trade debtors (note 15) | 164,650 | 174,814 | 143,650 | 115,794 |
| Amounts owed by group undertakings (note 15) | 19,132 | 7,964 | 18,787 | 7,964 |
| Cash at bank and in hand | 138,627 | 122,025 | 80,880 | 35,018 |
| | 322,409 | 304,803 | 243,317 | 158,776 |
| Equity instruments measured at cost less impairment: | | | | |
| Fixed asset unlisted investments (note 14) | - | - | 1 | 1 |
| | - | - | 1 | 1 |
| <i>Financial liabilities</i> | | | | |
| Measured at amortised cost: | | | | |
| Trade creditors (note 16) | (63,800) | (95,977) | (51,306) | (91,149) |
| Amounts owed to related companies (note 16) | (8,172) | (18,172) | (8,172) | (18,172) |
| Other creditors (note 16) | (2,510) | (3,799) | (2,510) | (3,799) |
| | (74,482) | (117,948) | (61,988) | (113,120) |

23 Members

The liability of members is limited to a guarantee of £1 each if the charitable company is wound up during membership or within one year after ceasing to be a member. At 31 August 2017 there were thirteen (2016: eleven) members.

24 Prior period adjustment

In accordance with the latest ICAEW guidance, donations by a trading subsidiary to its parent charity cannot be recognised as an expense but must be recognised as a distribution.

Distributions can only be recognised when they are paid or when a legal obligation for their payment is created. In this scenario, a legal obligation would exist if there was a Deed of Covenant in place.

On this basis, prior year distributions receivable of £25,085 have been excluded and have been replaced by the actual distributions received in the period of £74,534. As a result, unrestricted reserves balances carried forward in the charity at 31 August 2016 have decreased by £25,085.

