

CHARITY COMMISSION  
FIRST CONTACT

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ACCOUNTS  
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Company No. 2238901

Charity No. 299332

## **DEVELOPMENT THROUGH CHALLENGE**

(A company limited by guarantee)

### **REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2017**



**Development Through Challenge**  
**Contents**  
**For the year ended 31 December 2017**

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## Development Through Challenge

### Legal and administrative details

For the year ended 31 December 2017

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<b>Status</b>	The organisation is a charitable Company limited by guarantee, incorporated on 23 March 1988 and registered as a charity on 24 May 1988.	
<b>Governing Document</b>	The Company was established under a memorandum of association, which establishes the objects and powers of the charitable Company and is governed under its articles of association.	
<b>Company number</b>	2238901	
<b>Charity number</b>	299332	
<b>Registered office and operational address</b>	Mile End Climbing Wall Haverfield Road London E3 5BE	
<b>Honorary officers</b>	Tim Nash Salim Hafejee Matt Teague Hiren Joshi Martin Soulsby Kevin Murphy Damian Jaques Brenda Taggart	Chairman    Hon Treasurer Hon Secretary
<b>Principal Staff</b>	Andy Reid	Chief Executive Officer/ Centre Manager
<b>Bankers</b>	National Westminster Bank PO Box 3242 Albion Yard 331/335 Whitechapel Road London E1 1AU	
<b>Solicitors</b>	Russell-Cooke Solicitors 8 Bedford Row London WC1R 4BX	
<b>Auditors</b>	Goldwins Limited Chartered Accountants 75 Maygrove Road West Hampstead London NW6 2EG	

**Development through Challenge**  
**Report of the Trustees**  
**For the year ended 31 December 2017**

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The Trustees present their report and the audited financial statements for the year ended 31 December 2017.

Legal and administrative information is set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the Memorandum and Articles of Association and the Statement of Recommended Practice – Accounting and Reporting by Charities: (FRS 102).

**Objects of the Charity**

The aims of Development through Challenge (DTC) are to help people to develop themselves through challenging physical activity, principally climbing and mountaineering.

Its principal facility is the Mile End Indoor Climbing Wall, a centre for bouldering and climbing. Recreational climbers attend to train both for an active lifestyle within the urban environment and for climbing expeditions throughout the world. Professional instruction is provided for our own climbing courses and for schools.

**The Year's Activities**

A wide range of people and groups visit and benefit from the facilities, including recreational climbers both adult and children; youth groups and schools.

DTC continues as one of the primary developers of the National Indoor Climbing Accreditation Scheme NICAS. This is a national scheme of training from the age of eight being delivered to individuals, schools, colleges and groups. Mile End has played a leading role in the development of a new award, the National Indoor Bouldering Award Scheme NIBAS, which focuses on bouldering and was introduced nationally in 2016.

DTC provides expertise to charities and other groups wishing to run fund-raising abseils. We provide a site assessment, risk assessment and full technical operation of the abseil. This is a growing service. This year DTC again provided a mobile climbing wall at shows and these continue to be good marketing opportunities for the Wall and our courses.

**Achievements and performance**

Trading conditions improved throughout 2017. Our finances have been robust enough to continue to invest in the business; and despite strong competition, turnover again exceeded one million.

**The Future**

Whilst the climbing wall industry generally has felt the effects of the recession, Mile End has not seen a reduction of income. Funds in hand and control of spending during this period allowed us to operate comfortably and to fund the developments made during the year and for the future. An on-going business plan is in place, setting out the strategy for the centre over the medium to long term.

**Governance and Staffing**

A Board of Trustees who initiate, assess and review the work of DTC, its staff and resources undertakes the government of the charity. An Annual General Meeting is held to receive the audited accounts and the annual report.

## **Development through Challenge**

### **Report of the Trustees**

**For the year ended 31 December 2017**

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#### **Reserves Policy**

It is the policy of DTC to maintain, where possible, sufficient general reserves to allow DTC to maintain the climbing wall, premises and core staff and remain open while sustaining a significant temporary drop in customers and revenue. DTC also carries insurance for loss of income arising from any major disruption to the activity of the climbing wall.

#### **Risk Statement**

The Trustees of DTC, together with the auditors, conduct regular risk reviews of the activities. Apart from normal commercial risk, the principal areas requiring management are: Health and Safety, internal control and the segregation of duties, and the loss of customers to competing facilities.

A governance document is in place setting out the roles and responsibilities and financial authorities of the trustees and management. All staff have written job descriptions. Financial procedures and internal controls have been reviewed; and monthly management accounts on a full accrual basis is produced.

The Trustees consider that adequate systems exist to identify major risks and that adequate steps have been taken to mitigate those risks currently identified.

#### **Statement of the responsibilities of the Trustees**

The Trustees (who are also directors of the Charitable Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities Statement of Recommended Practice (SORP);
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Development through Challenge**  
**Report of the Trustees**  
**For the year ended 31 December 2017**

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**Auditors**

Goldwins Limited have expressed their willingness to continue in office and in accordance with Section 485(2) Companies Act 2006, a resolution for their reappointment will be laid before the Annual General Meeting.

**Statement as to Disclosure of Information to Auditors**

The Trustees in office at the date of approval of this report have confirmed that, as far as they are aware, there is no relevant audit information of which the auditors are unaware. Each of the Trustees has confirmed that they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

Approved by the Trustees on

27/6/18

And signed on their behalf by:



.....  
Tim Nash

## **Independent auditor's report**

### **To the members of**

### **Development Through Challenge**

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We have audited the financial statements of Development Through Challenge for the year ended 31 December 2017 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

#### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2017 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

**Independent auditor's report**  
**To the members of**  
**Development Through Challenge**

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In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matter prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) have been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Respective responsibilities of trustees and auditor**

As explained more fully in the Trustees' Responsibilities Statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.



**Independent auditor's report**  
**To the members of**  
**Development Through Challenge**

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In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

**Our responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [[www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities)]. This description forms part of our auditor's report.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

*Anthony Epton*

Date: 21/9/18

.....  
**Anthony Epton (Senior Statutory Auditor)**  
**for and on behalf of**  
**Goldwins Limited**  
**Statutory Auditor**  
**Chartered Accountants**  
**75 Maygrove Road**  
**West Hampstead**  
**London NW6 2EG**

## Development Through Challenge

### Statement of financial activities (incorporating income and expenditure account)

For the year ended 31 December 2017

Income from:	Note	Restricted £	Unrestricted £	2017 Total £	2016 Total £
Donations and grants	3a	2,713	13	2,726	20,450
<i>Charitable activities:</i>					
▪ Climbing facilities	3b	-	1,050,327	1,050,327	1,030,179
<i>Other trading activities:</i>	3c				
▪ Sub letting		-	13,745	13,745	22,781
▪ Café income		-	52,200	52,200	45,895
<b>Total income</b>		<u>2,713</u>	<u>1,116,285</u>	<u>1,118,998</u>	<u>1,119,305</u>
<b>Expenditure on:</b>					
▪ Advertising and fundraising		-	1,306	1,306	2,985
▪ Café		-	32,020	32,020	32,688
<b>Charitable activities</b>					
▪ Climbing facilities		66,712	1,056,063	1,122,775	962,969
<b>Total expenditure</b>	4	<u>66,712</u>	<u>1,089,389</u>	<u>1,156,101</u>	<u>998,642</u>
<b>Net movement in funds</b>	14	(63,999)	26,896	(37,103)	120,663
<b>Funds at the start of the year</b>		<u>117,461</u>	<u>527,864</u>	<u>645,325</u>	<u>524,662</u>
<b>Funds at the end of the year</b>		<u>53,462</u>	<u>554,760</u>	<u>608,222</u>	<u>645,325</u>

All of the above results are derived from continuing activities. There are no other recognised gains or losses other than stated above.


# Development Through Challenge

## Balance Sheet

As at 31 December 2017

	Note	£	2017 £	2016 £
<b>Fixed assets</b>				
Tangible fixed assets	8		167,482	194,028
<b>Current assets</b>				
▪ Stock	9	-		1,241
▪ Debtors	10	32,876		40,170
▪ Cash at bank and in hand		<u>568,925</u>		<u>513,607</u>
		601,151		555,018
<b>Creditors: amounts falling due within one year</b>	11	<u>(161,061)</u>		<u>(103,721)</u>
<b>Net current assets</b>			<u>440,740</u>	<u>451,297</u>
<b>Total assets less current liabilities</b>			608,222	645,325
<b>Creditors: amounts falling due in more than one year</b>	12		-	-
<b>Net assets</b>	13		<u>608,222</u>	<u>645,325</u>
<b>Funds</b>	14			
Restricted funds			53,462	117,461
Unrestricted				
▪ General funds			<u>554,760</u>	<u>527,864</u>
<b>Total funds</b>			<u>608,222</u>	<u>645,325</u>

Approved by the directors on 27 June 2018 and signed on their behalf by:

  
.....  
Tim Nash  
Chairman

Company No. 2238901

**Development Through Challenge**  
**Statement of Cash Flows**  
**For the year ended 31 December 2017**

	<b>Note</b>	<b>2017</b>	<b>2016</b>
		<b>£</b>	<b>£</b>
<b>Net cash provided by / (used in) operating activities</b>	<b>15</b>	<b><u>100,062</u></b>	<b><u>212,086</u></b>
<b>Cash flows from investing activities:</b>			
Interest/ rent/ dividends from investments		-	-
Sale/ (purchase) of fixed assets		<u>(44,744)</u>	<u>(16,924)</u>
<b>Cash provided by / (used in) investing activities</b>		<b><u>(44,744)</u></b>	<b><u>(16,924)</u></b>
<b>Change in cash and cash equivalents in the year</b>		<b>55,318</b>	<b>195,162</b>
Cash and cash equivalents at the beginning of the year		513,607	318,445
Change in cash and cash equivalents due to exchange rate movements		-	-
<b>Cash and cash equivalents at the end of the year</b>		<b><u>568,925</u></b>	<b><u>513,607</u></b>

**Development Through Challenge**  
**Notes to the Financial Statements**  
**For the year ended 31 December 2017**

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**1. Accounting policies**

- a) The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2015) - (Charities SORP FRS 102) and the Companies Act 2006.

Development Through Challenge meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost.

- b) The trustees consider there are no material uncertainties about Development Through Challenge ability to continue as a going concern.
- c) Voluntary income is received by way of donations and is included in full in the statement of financial activities when receivable. Intangible income is recognised as an incoming resource where the provider of the service has incurred a financial cost.
- d) Grants are recognised in full in the statement of financial activities in the year in which they are receivable.
- e) Grants for the purchase of fixed assets are credited to incoming resources when receivable. Depreciation of fixed assets purchased with such grants is charged against the restricted fund. Where a fixed asset is donated to the charity for its own use, it is treated in a similar way to a restricted grant.
- f) Fees income represents income derived from members to use facilities and is stated exclusive of value added tax. This includes a one off member charge which entitles the member to use the facilities thereafter. These membership charges are recognised when received.
- g) Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.
- h) Expenditure is recognised in the period in which they are incurred. Total expenditure include attributable VAT, which cannot be recovered.

Management and administration costs include the management of the charity's assets, organisational management and compliance with constitutional and statutory requirements.

- i) The costs of generating funds relate to the costs incurred by the charity in raising funds for the charitable work.

**Development Through Challenge**  
**Notes to the Financial Statements**  
**For the year ended 31 December 2017**

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**Accounting policies (continued)**

- j) Depreciation is provided at rates calculated to write down the cost of each asset on a straight-line basis to its estimated residual value over its expected useful life. The depreciation rates in use as follows:

▪ Improvement to premises	over the remaining life of the lease or shorter, as appropriate
▪ Climbing wall	10 years
▪ Climbing equipment	5 years
▪ Office equipment	5 years

Depreciation costs are allocated to activities on the basis of the use of the related assets in those activities. Assets are reviewed for impairment if circumstances indicate their carrying value may exceed their realisable value and value in use.

- k) Stocks are stated at the lower of cost and net realisable value. In general, cost is determined on a first in first out basis and includes transport and handling costs. Net realised value is the price at which stocks can be sold in the normal course of business after allowing for the cost of realisation. Provision is made where necessary for obsolete, slow moving and defective stocks.
- l) Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.
- m) Unrestricted funds are donations and other incoming resources receivable or generated for the objects of the charity.

**Development Through Challenge**  
**Notes to the Financial Statements**  
**For the year ended 31 December 2017**

**2. Detailed comparatives for the statement of financial activities**

<b>Income from:</b>	<b>2016 Restricted £</b>	<b>2016 Unrestricted £</b>	<b>2016 Total £</b>
Donations and grants	7,980	12,470	20,450
<i><b>Charitable activities:</b></i>			
▪ Climbing facilities	-	1,030,179	1,030,179
<i><b>Other trading activities:</b></i>			
▪ Sub letting	-	22,781	22,781
▪ Café income	-	45,895	45,895
<b>Total income</b>	<u>7,980</u>	<u>1,111,325</u>	<u>1,119,305</u>
<b>Expenditure on:</b>			
▪ Advertising and fundraising	-	2,985	2,985
▪ Café	-	32,688	32,688
<b>Charitable activities</b>			
▪ Climbing facilities	42,611	920,358	962,969
<b>Total expenditure</b>	<u>42,611</u>	<u>956,031</u>	<u>998,642</u>
<b>Net movement in funds</b>	(34,631)	155,294	120,663
<b>Funds at the start of the year</b>	<u>152,092</u>	<u>372,570</u>	<u>524,662</u>
<b>Funds at the end of the year</b>	<u>117,461</u>	<u>527,864</u>	<u>645,325</u>

**Development Through Challenge**  
**Notes to the Financial Statements**  
**For the year ended 31 December 2017**

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**3a. Donations, legacies and similar income**

	<b>Restricted £</b>	<b>Unrestricted £</b>	<b>2017 Total £</b>	<b>2016 Total £</b>
Counter Donations	1,037	-	1,037	3,265
Grants and other donations	<u>1,676</u>	<u>13</u>	<u>1,689</u>	<u>17,185</u>
Total	<u><b>2,713</b></u>	<u><b>13</b></u>	<u><b>2,726</b></u>	<u><b>20,450</b></u>

**3b. Climbing facility income**

	<b>2017 Total £</b>	<b>2016 Total £</b>
Climbing and equipment hire fees	710,094	679,349
Membership fees	45,101	39,228
Course fees	<u>295,132</u>	<u>311,602</u>
	<u><b>1,050,327</b></u>	<u><b>1,030,179</b></u>

**3c. Other trading activities**

	<b>2017 Total £</b>	<b>2016 Total £</b>
Subletting income	13,745	22,781
Café income	<u>52,200</u>	<u>45,895</u>
	<u><b>65,945</b></u>	<u><b>68,676</b></u>



**Development Through Challenge**  
**Notes to the Financial Statements**  
**For the year ended 31 December 2017**

**4. Total Expenditure**

	Advertising and Fundraising £	Café £	Climbing facilities £	Support Costs £	2017 Total £	2016 Total £
Staff cost (Note 6)	-	-	582,017	-	582,017	505,198
Premises	-	-	81,667	-	81,667	51,061
General office cost	-	-	97,320	-	97,320	83,852
Insurance	-	-	19,157	-	19,157	17,272
Legal & professional fees	-	-	-	27,640	27,640	19,386
Audit & accountancy	-	-	-	5,800	5,800	6,000
Training costs	-	-	3,455	-	3,455	8,336
Contract climbing costs	-	-	154,025	-	154,025	112,977
Bank charges and interest	-	-	-	20,034	20,035	20,853
Advertising and promotion	1,306	-	-	-	1,306	2,985
Climbing equipment	-	-	21,445	-	21,445	16,770
Maintenance Wall	-	-	20,969	-	20,969	2,745
General repair and maintenance	-	-	17,956	-	17,956	37,853
Purchase of goods for resale	-	32,020	-	-	32,020	32,688
Depreciation	-	-	71,290	-	71,290	80,666
<b>Total</b>	<b>1,306</b>	<b>32,020</b>	<b>1,069,301</b>	<b>53,474</b>	<b>1,156,101</b>	<b>998,642</b>
<b>Support costs allocation</b>	-	-	<b>53,474</b>	<b>(53,474)</b>	-	-
<b>Total Expenditure 2017</b>	<b>1,306</b>	<b>32,020</b>	<b>1,122,775</b>	-	<b>1,156,101</b>	<b>998,642</b>
<b>Total Expenditure 2016</b>	<b>2,985</b>	<b>32,688</b>	<b>962,969</b>	-	-	<b>998,642</b>

Support costs are allocated between activities on the basis of staff time spent.

Of the total expenditure £66,712 was restricted expenditure (2016: £42,611) and £1,089,389 was unrestricted expenditure (2016: £956,031).

**Development Through Challenge**  
**Notes to the Financial Statements**  
**For the year ended 31 December 2017**

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**5. Net income / (expenditure) for the year**

This is stated after charging:

	<b>2017</b>	<b>2016</b>
	<b>£</b>	<b>£</b>
Depreciation	71,290	80,666
Auditors' remuneration	6,000	6,000

No trustee received any remuneration during the year and no trustee was reimbursed for travel or any other expenses (2016 – Nil).

**6. Staff costs and numbers**

Staff costs were as follows:

	<b>2017</b>	<b>2016</b>
	<b>£</b>	<b>£</b>
Salaries and wages	525,435	456,032
Social security costs	38,312	31,240
Other Staff costs	<u>18,270</u>	<u>17,926</u>
	<b><u>582,017</u></b>	<b>505,198</b>

Total employee benefits including pension contributions of the key management personnel were £53,751 (2016: £51,800).

No employee earned more than £60,000 during the year. The average number of employees during the year was as follows:

	<b>2017</b>	<b>2016</b>
	<b>No.</b>	<b>No.</b>
Running of the climbing facilities	36	33
Management and administration	<u>1</u>	<u>1</u>
	<b><u>37</u></b>	<b><u>34</u></b>

**7. Taxation**

The Charity is exempt from corporation tax as all its income is charitable and is applied for charitable purposes. No tax charges have arisen in the Charity.

**Development Through Challenge**  
**Notes to the Financial Statements**  
**For the year ended 31 December 2017**

**8. Tangible fixed assets**

	Improvement to premises £	Climbing wall £	Climbing equipment £	Office Equipment £	Total £
<b>Cost</b>					
At the start of the year	488,819	536,366	112,556	106,942	1,244,683
Additions	-	29,013	8,628	7,103	44,744
At the end of year	<u>488,819</u>	<u>565,379</u>	<u>121,184</u>	<u>114,045</u>	<u>1,289,427</u>
<b>Depreciation</b>					
At the start of the year	409,130	445,149	106,616	89,760	1,050,655
Charge for the year	39,134	22,323	3,549	6,284	71,290
At the end of the year	<u>448,264</u>	<u>467,472</u>	<u>110,165</u>	<u>96,044</u>	<u>1,121,945</u>
<b>Net book value</b>					
At the end of the year	<u>40,555</u>	<u>97,907</u>	<u>11,019</u>	<u>18,001</u>	<u>167,482</u>
At the start of the year	<u>79,689</u>	<u>91,217</u>	<u>5,940</u>	<u>17,181</u>	<u>194,028</u>

**9. Stock**

	2017 £	2016 £
Finished goods for resale	-	<u>1,241</u>

**10. Debtors**

	2017 £	2016 £
Trade debtors	26,189	28,066
Other debtors and prepayments	<u>6,687</u>	<u>12,104</u>
	<u>32,876</u>	<u>40,170</u>

**11. Creditors: amounts falling due within one year**

	2017 £	2016 £
Charity Bank Loan	-	19,404
Taxation and social security	18,296	18,145
Accruals and other creditors	<u>142,765</u>	<u>66,172</u>
	<u>161,061</u>	<u>103,721</u>

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**12. Creditors: amounts falling due in more than one year**

	2017 £	2016 £
Charity Bank Loan	—	—
<b>Analysis of loan</b>		
Wholly repayable within five years	—	19,404
Included in current liabilities	—	(19,404)
	—	—

**13. Analysis of net assets between funds**

	Restricted Funds £	General funds £	Total Funds £
Tangible fixed assets	—	167,482	167,482
Net current assets	<u>53,462</u>	<u>387,278</u>	<u>440,740</u>
<b>Net assets at the end of the year</b>	<b><u>53,462</u></b>	<b><u>554,760</u></b>	<b><u>608,222</u></b>

**14. Movements in funds**

	At the start of the year £	Income £	Expenses £	At the end of the year £
<b>Restricted funds:</b>				
Premises funds	107,706	1,037	(63,744)	44,999
Squad funds	<u>9,755</u>	<u>1,676</u>	<u>(2,968)</u>	<u>8,463</u>
	117,461	2,713	(66,712)	53,462
<b>General funds</b>	<u>527,864</u>	<u>1,116,285</u>	<u>(1,089,389)</u>	<u>554,760</u>
<b>Total funds</b>	<b><u>645,325</u></b>	<b><u>1,118,998</u></b>	<b><u>(1,156,101)</u></b>	<b><u>608,222</u></b>

**Purpose of restricted funds**

**Premises fund:** this fund represents amounts received and now spent on improvements to and development of the premises.

**Squad fund:** this fund represents amounts received and spent on the training and development of climbing squad.

## Development Through Challenge

### Notes to the Financial Statements

For the year ended 31 December 2017

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#### 15. Reconciliation of net income / (expenditure) to net cash flow from operating activities

	2017	2016
	£	£
Net income / (expenditure) for the reporting period (as per the statement of financial activities)	(37,103)	120,663
Depreciation	71,290	80,666
(Loss)/ profit on the sale of fixed assets	-	-
(Increase)/ decrease in stock	1,241	-
(Increase)/ decrease in debtors	7,294	(17,539)
Increase/ (decrease) in creditors	57,340	28,296
Net cash provided by / (used in) operating activities	<u>100,062</u>	<u>212,086</u>

#### 16. Related party transactions

No trustee or other person related to the Charity had any personal interest in any contract or transaction entered into by the Charity during the year (2016 – Nil).