Charity number: 205858

BRISTOL AND DISTRICT BRANCH OF THE ROYAL SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2017



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REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2017

Trustees J P Parker, President

P Carey, Honorary Chairman

D Elder, FCMA, Honorary Treasurer

L Harper S Lomax

B MacKenzie (resigned 19 February 2018)
D Reinhold-Shore (resigned 13 February 2017)

T Whittaker

S Crossman (appointed 9 October 2017)
J Meacham (appointed 9 October 2017)
S Chapman (co-opted 11 December 2017)

Charity registered

number

205858

Principal office 48 Albert Road

St Philips Bristol BS2 0XA

Patrons The Right Hon The Lord Mayor of Bristol

The Right Rev The Bishop of Bristol

Chief executive officer V F Chester

Senior management

team

M Stone J Hayward K Love J Rees E Grinham

Independent auditors Bishop Fleming LLP

Chartered Accountants Statutory Auditors 16 Queen Square

Bristol BS1 4NT

Bankers CAF

25 Kings Hill Avenue

West Mailing

Kent ME19 4JQ

Barclays Bank Plc 4-5 Southgate Street

Bath BA1 1AQ

NatWest Bank plc 40 Queens Road

Bristol BS8 1RF

REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2017

Advisers (continued)

Solicitors Stone King LLP

13 Queen Square

Bath BA1 2HJ

Investment managers Investec Wealth & Investment Limited

30 Gresham Street

London EC2V 7QN

TRUSTEES' REPORT FOR THE YEAR ENDED 31 DECEMBER 2017

The Trustees present their annual report together with the audited financial statements for the year ended 31 December 2017. The Trustees confirm that the annual report and financial statements of the Charity comply with the current statutory requirements, the requirements of the Charity's governing document and the provisions of the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

REFERENCE AND ADMINISTRATIVE INFORMATION

The general information including the names of patrons and trustees, the principal address of the Charity and particulars of the Charity's professional advisors is given on pages 1 and 2.

OBJECTIVES AND ACTIVITIES

ORGANISATIONAL STRATEGY

The object of the national Society (The Royal Society for the Prevention of Cruelty to Animals) is "to promote kindness and prevent or supress cruelty to animals and to do all such lawful acts as the Society may consider to be conducive or incidental to the attainment of those objectives".

The Mission Statement of our Branch is based upon the Society's object and states that "We are committed to preventing cruelty, reducing suffering and increasing and promoting animal wellbeing."

The Organisational Strategy set in place in 2016 identified the objectives and activities that Trustees agreed would deliver the focus and work of our Charity in the short-medium term. Twelve objectives cover the core areas of our work and are identified as follows:

- 1. Improving the quality of the physical premises in Bristol and explore opportunities for new premises.
- 2. Increasing resources to support fundraising activities
- 3. Diversifying and increasing sources of income to support welfare activities
- 4. Taking action to function as one organisation
- 5. Planning the future work of the Clinic
- 6. Increasing the Charity's outreach to animals in greatest need in Bristol
- 7. Planning the future work of the Home
- 8. Promoting animal welfare education to key audiences including schools and families
- 9. Increasing the support for our cause that can be generated by good communications
- 10. Delivering campaigns that raise the profile of the Charity and awareness of animal welfare issues
- 11. Increasing support for and from volunteers
- 12. Ensuring the Charity sustains optimum levels of human and financial resources, facilities, skills and expertise to deliver our mission in Bristol.

From these strategic objectives we identified the key activities to deliver the outcomes required. For 2017 our activities were focussed on delivering the following outcomes:

- 1. Improving the quality of the physical premises to better enable delivery of the Charity's mission.
- Securing new space close to Albert Road to improve welfare of our dogs

A successful lease of warehouse premises at 1, Victor Street from Network Rail means we now have an all-weather, secure off-lead exercise and socialisation space for our dogs. This is used daily by animals in the rehoming centre and has improved their welfare as a direct result.

Reviewing options for location and facilities for rehoming activities

We continue to search for a suitable new rehoming site within the boundary of our Branch area. The challenges to finding an affordable, accessible site include the high price of land in the Bristol area and the designation of much land for residential development. Trustees have set aside a sum from reserves to apply to this project and the search continues.

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 DECEMBER 2017

- 2. Increasing resources to support fundraising activities
- The critical activity for 2017 has been the development of a unified brand to promote our work across Bristol. In January 2018 the charity's working name was changed to Bristol Animal Rescue Centre (Bristol A.R.C.) with the new brand launch across our site on the same day.
- With the rebrand also came the launch of a new website that promotes all our activities through an
 easy to use portal. This makes communication with supporters and receipt of donations simpler while
 providing users with a more interactive and personalised experience.
- 3. Taking action to function as one organisation
- The rebrand has also enabled us to improve our function as one organisation, particularly with regard to our public profile. Market research revealed much confusion amongst the public and supporters about our identity and functions, the new brand makes these much clearer and simplifies communications.
- 4. Increase outreach to animals in most need in Bristol
- Working with the RSPCA Inspectorate Team is a vital part of our work to care for animals in greatest need. The successful delivery of a week-long Community Action Event in Lawrence Weston provided the evidence for us to invest in the development of a 'pop-up' veterinary clinic in the same area. The aim of the clinic is to provide weekly support for animals that enhances and extends the treatment provided via the Community Action Event.
- 5. Promote animal welfare education to key audiences
- The facility at Victor Street has also provided the potential for us to offer behavioural support and training classes to the public and in particular to people adopting our animals. This extends our ability to reach more people with advice on improving the welfare of their animals and will be developed with the appointment in 2018 of a Sr Behaviour and Welfare Specialist.

We also sustain our commitment to deliver care for animals in need in support of the Society's objectives and our mission statement by:

- Providing veterinary care and preventative health treatment for companion animals whose owners are unable to afford private veterinary fees, as well as veterinary care for stray animals and wildlife.
- Taking in domestic animals of all kinds to the Rehoming Centre, giving priority to those in urgent need
 where their current situation makes them vulnerable to immediate suffering. This may include stray
 animals as well as those subjected to cruelty or neglect. Having removed animals to a safer
 environment our objective is then to do all we can to find them new homes with caring owners.
- Providing information and advice to the public on all animal welfare issues, promoting responsible pet ownership and campaigning for improvements in the welfare of both owned and unowned animals, including wildlife.

COMMITMENT TO PUBLIC BENEFIT

Trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our charitable aims and objectives and in preparing the new Strategy. While Trustees believe that all activities to prevent cruelty to and enhance the wellbeing of animals also benefit the public, they have identified the following activities in particular that demonstrate our commitment to public benefit:

- a) Taking responsibility for a sick or injured animal free of charge, if the owner agrees to sign the animal over to us
- b) Working with Bristol City Council to provide care and rehoming facilities for stray dogs.
- c) Taking responsibility for animals whose owners are no longer able to care for them.

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 DECEMBER 2017

- d) Offering reduced fees for veterinary treatment to eligible clients, as well as providing free access to telephone advice for those members of the public unable to pay fees.
- e) Providing free education on animal welfare to schools and groups across Bristol.
- f) Contributing to the RSPCA Pet Retreat scheme by offering safe care for animals whose owners are fleeing domestic abuse.

ACHIEVEMENTS AND PERFORMANCE

Our Rehoming Centre

Activity Summary

Activity	Total Animals	Dogs	Cats	Rabbits	Other Animals
Animals taken in	1,431	565	642	75	149
Rehomed	454	132	212	17	93

Highlights

- In line with many other RSPCA rescue centres we received fewer animals in 2017 but managed to sustain a challenging level of successful rehoming activities.
- With the new premises at Victor Street we are now able to deliver higher quality exercise and socialisation for our dogs. This enables them to cope better with the day to day stress of kennels while they are with us but also increases their ability to interact with other dogs and thereby their chances of being rehomed.
- New vivariums have made significant improvements in our ability to care for exotic animals and rehome them. We are one of the few animal centres licensed to do so within the RSPCA and have had successes with a range of species including chameleons, bearded dragons and corn snakes this year.

Our Clinic

Activity Summary

Activity	Total Animals	Dogs	Cats	Other Animals
Subsidised treatments for animals of				
low income clients	6,217	3,693	2,164	360
Neutering	652	312	262	78
Stray and unowned animals treated	1,431	565	642	224
Microchipping	453	121	273	29
Wildlife admissions	683	-	-	-

Highlights

The successful delivery of a week-long Community Action event in Lawrence Weston provided a significant opportunity to reach animals in need who might not otherwise have had access to our support or facilities. As well as offering free treatments from the temporary clinic we set up at the local Community Centre we were also able to offer advice and basic treatment to animals based at homes we visited in the area. The event was delivered in partnership with the RSPCA Inspectorate and staff from across the charity with financial support from the SW Regional Board of the RSPCA.

Results from the event show we provided 56 health checks with 37 flea treatments and 108 worm treatments and completed 50 neuter operations through our Albert Road Clinic. This provides valuable experience as well as evidence for the benefits of provision of similar support on a more sustained basis in 2018.

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 DECEMBER 2017

With the addition of the Community Action Event work the total number of public welfare treatments provided by our Clinic over the past 12 months held steady compared with figures for 2016 (6,445/2016 vs 6,431/2017) while figures for neutering increased slightly (359/2016 vs 365/2017). By comparison figures for microchipping declined sharply as we anticipated once the law changed in 2016.

Fundraising and Communications

Compliance

A planned campaign to engage with our supporters and donors in advance of the introduction of the European GDPR was launched early in 2017 with the aim of ensuring as many as possible are aware of the changes to come. Compliance with new fundraising regulations has also been undertaken including signing up with the Fundraising Regulator. Trustees continue to keep a close eye on our supporter engagement activities and ensure we meet the expectations of the public in terms of our use and accountability for the information they choose to provide to us.

Fundraising

In 2017 fundraising income including legacies was £1,174,928. The generosity of people willing to help us with legacies remains a significant source of financial support for our work and we are very grateful to them and their families for remembering us in this way. The table below highlights some of the non-legacy contributions so generously provided by our volunteers, staff individual and corporate supporters:

Our fundraisers / donors	Event / activity	Funds raised £ / resources donated
Members and supporters	Appeals	11,932
Regular donors	Regular giving schemes	14,273
Event volunteers and supporters	Events	9,608
Volunteer fundraisers	Community fundraising	20,519
Corporate volunteers	Practical help around site	1,000 hours
Shops, wholesalers and donors	Donations	Animal food circa 27,760
Corporate supporters	Free services provided	Storage, will writing

Other vital contributions come from our Bedminster shop which generated income of over £80,000 in 2017 thanks to the generosity and commitment of our supporter customers and the hard work of our dedicated shop team.

The Charity's approach to fundraising relies on direct engagement with the local community in the wider Bristol area as defined by the geographical boundaries established for Branches by the national RSPCA; no funds are automatically provided by the national RSPCA.

In order to achieve income targets the Charity employs an in-house Fundraising and Communications Team part of whose job is to manage our fundraising activities. These activities include a range of events as well promoting opportunities to support our cause such as regular giving and leaving a legacy.

The Charity is registered with the Fundraising Regulator and does not use the services of a third party professional fundraiser. The Charity is partnered with E.L.M. Legal Services in Bristol who offer a free will writing service for any individual wishing to leave a gift in their will to the Charity, no payment is made by the Charity for this service.

In accordance with the Code of Fundraising Practice provided by the Fundraising Regulator the Charity ensures that everyone acting on its behalf does so "in aid" of our cause. The Charity is not aware of any complaints or failure by the Charity or anyone acting on our behalf to comply with fundraising standards or scheme for fundraising regulation in force over the past year.

The Charity does not conduct fundraising activities Face-to-Face or Door-to-Door. When the Charity undertakes public collections all volunteers and staff are fully appraised of the relevant fundraising regulations and behaviour required with members of the public.

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 DECEMBER 2017

Raising awareness of our cause

Highlights

- The most significant work undertaken in 2017 to raise awareness of our cause came in the rebranding of our two charities under one working name and brand Bristol Animal Rescue Centre (Bristol A.R.C.). This work was based on the results of our market research conducted with members of the Bristol public in the previous year. These results showed a significant lack of awareness of what we do and an equal amount of confusion over our identity. Working with professional design consultants we have produced a brand that recognises our heritage, location and work for animals while continuing to acknowledge our role as a branch of the national RSPCA. We are now equipped to undertake the crucial task of raising awareness of and support for our cause across the city.
- This year has also seen us celebrate our 130th Anniversary with a series of well publicised events across Bristol including our 130 for 130 campaign which saw nearly 70 people raise over £17,000 for our work.

FINANCIAL REVIEW

GOING CONCERN

After making appropriate enquiries, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements.

RESERVES POLICY

The aim of the policy is to reflect the Trustees' objective of maintaining a sound financial base for the charity that enables both stability and growth. To achieve this the Trustees seek to manage the charity's financial reserves in accordance with the policy and the requirements of the charity's Risk Management Strategy.

Total unrestricted reserves in note 16 are £6.4m of which £2.6m are represented by the charity's fixed assets. The remaining £3.8m is held in accordance with the following structure:

1. A sum equal to between four and six months operating costs will be held for use as 'working capital' to cover day to day operational management.

As at December 2017 this equates to between £625k and £950k.

2. A sum that will be held to mitigate 5 years of below average performance on legacies. Legacies currently make up over 50% of the charity's income and a low level of receipts in any one year would present a significant risk to the operation of the charity.

As at December 2017 this amounts to approximately £1.7m.

3. A sum that is held to provide for significant capital projects. The current organisational strategy has identified the need for the charity to secure and develop a new rehoming site. The purpose of the new site will be to improve the quality of care provided to animals ready for rehoming and the experience of visitors to the site, including supporters and potential adopters.

As at December 2017 the reserves held for significant capital projects is £1m.

The specific sums held will be quantified annually together with any changes to the charity's Risk Management profile and represented in the accounts in accordance with the structure noted above.

The Trustees intend to sustain the level of reserves to ensure that they can meet all these contingencies with the aim of continuing the commitments to animal welfare the Charity has taken responsibility for. It is the intention of the Trustees to review this policy and agree any revisions at the April Trustee meeting every year.

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 DECEMBER 2017

PRINCIPAL FUNDING

The Trustees recognise that the Charity's two main areas of funding are legacies and fees generated by the Clinic. Legacy income is unpredictable and varies from year to year; in 2017 the total amount was £1,053,136. The fees for work done at the veterinary clinic were £196,194, the Animal Home £89,000 and other sources of income totalled £363,193.

The ten year average for legacy receipts is circa £950k p/a with the last three years exceeding this average. This has resulted in the creation of a strong investment portfolio and a review of the Charity's reserves policy as set out above.

MATERIAL INVESTMENTS POLICY

The Trustees wish to pursue an investment strategy of diversified assets predominately including Government bonds and other fixed interest securities, UK and overseas shares, property and cash deposits, but not excluding alternative investments that may use derivatives for hedging purposes, private equity, commodities and foreign currencies.

Providing an income from the designated investments is a primary objective for supplementing the Charity's other sources of income. The capital value of the investment portfolio should be maintained in real terms, after allowing for the effects of inflation, over the medium to long term, commensurate with the level of risk the Trustees deem necessary in achieving these objectives.

The Investment Manager is required to provide half yearly reports to include, portfolio valuation of all investments held, detailed transaction and income statements, investment review and commentary. Each year, statements provide accounting information of all tax deducted from income received. Additionally, each year the Investment Manager presents their investment portfolio review to the Trustees and ad hoc valuations are available upon request with electronic versions on line

The Trustees are required to review the Investment Policy Statement each year. Any change in policy or the investment objectives is conveyed to and agreed with the Investment Manager on a timely basis. The current policy includes strict guidelines on the type of investments the Trustees believe to be compatible with the ethical position of the Charity including avoidance of investments in companies involved in animal testing.

STRUCTURE, GOVERNANCE AND MANAGEMENT

CONSTITUTION

The Bristol and District Branch (Charity Number: 205858) was originally formed under the title of The Bristol and Clifton Branch in 1842 as an unincorporated body. The Charity Commissioners granted a certificate of incorporation of the Trustees of the charity by the name of "The Incorporated Trustees of the RSPCA – Bristol and District Branch". The certificate was issued on 13 April 2006. The branch is governed in accordance with the rules set by the national charity the Royal Society for the Prevention of Cruelty to Animals.

Bristol Dogs and Cats Home is governed by a Scheme set up on 4 December 1953 by an order of the Charity Commission. On 27 June 2012 a resolution was passed that "The Bristol Dogs and Cats Home Trust" ("the Trust") be constituted as the managing Trustee of Bristol Dogs and Cats Home ("the Home").

The Branch and the Home are registered with the Charity Commission for England and Wales as linked charities sharing the same number.

METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES

The managing Trustees are the Incorporated Trustees of the RSPCA Bristol and District Branch. The Board of Trustees is elected every year from the members of the RSPCA Bristol Branch at the Annual General Meeting of the Branch. The Board must consist of not less than seven or more than fourteen elected by the members, plus

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 DECEMBER 2017

3 co-opted Trustees are allowed at any one time. It is a requirement that Trustees have been members of the Branch for 3 months or more.

Each year Trustees review the skills and experience the Board requires. Role descriptions for new trustees are drafted with reference to the results of this review and advertised widely on line. Supporters of the Charity who express an interest in Trusteeship are initially offered the opportunity to visit the Charity and meet with the Chairman and CEO to discuss the role and responsibilities of Trusteeship in relation to the Charity's activities. If appropriate, they are then invited to attend a number of Board meetings as observers.

The Directors of the Trust are the Branch Trustees.

POLICIES ADOPTED FOR THE INDUCTION AND TRAINING OF TRUSTEES

An information pack containing Charity Commission CC3, RSPCA Animal Welfare Policies, and Guidelines for Branch Trustees and other relevant information is provided for each new Trustee. In addition, all new Trustees spend up to two days at the charity's Albert Road HQ meeting with Senior Managers, touring the site and being introduced to staff. Trustees are also provided with full copies of the current Strategy Plan, Annual Report and Accounts and meeting minutes. Information is provided about Trustee training days organised both internally and by external providers.

PAY POLICY FOR SENIOR STAFF

The Board of Trustees have overall responsibility for ensuring the Charity delivers its objectives in full compliance with relevant legislation and related guidance from the Charity Commission. The Board delegates responsibility for the day-to-day operations of the Charity to the CEO with the Senior Management Team. All Trustees give of their time freely and no trustee received remuneration in the year. Details of trustees' expenses are disclosed in note 8 to the accounts.

The pay of the senior staff is reviewed annually.

ORGANISATIONAL STRUCTURE AND DECISION MAKING

The Trustees meet formally at least six times per year, in addition to an Annual General Meeting. The Senior Management Team reports at these meetings while Sub-Committee meetings between various trustees and managers to deal with specific subjects are arranged as needed. The Finance Committee is led by the Honorary Treasurer and Chairman with terms of operation approved by the Board of Trustees. The Committee has delegated authority from the Board to make recommendations on financial matters to the Board and to provide support and oversight to the CEO and Finance Manager on key issues including financial reporting, budget setting and investments.

The Senior Management Team attend all Board meetings, but have no voting rights. There is also frequent contact between some Trustees, in particular the Chairman, Vice Chairman, Treasurer and Managers on an individual basis. Decisions made by Trustees are referred to the CEO for implementation with the Senior Management Team as appropriate. The Board of Trustees has a wide variety of professional backgrounds and areas of expertise relevant to the work of the Charity.

RELATED PARTY RELATIONSHIPS

Each Trustee now completes a register of interests and related party transactions; this register is updated annually and whenever any relevant changes occur.

The Charity is guided by national policy as stated by the national RSPCA. In the furtherance of its aims, it also has relationships with other animal welfare charities, professional bodies, local authorities, and the Royal College of Veterinary Surgeons. Through its Clinic the Charity occasionally works with other veterinary surgeons in private practice within the Branch area and local authorities on discussions concerning specific developments in the practice of animal welfare. In addition, the Charity works in partnership with other charities including Street

TRUSTEES' REPORT (continued) FOR THE YEAR ENDED 31 DECEMBER 2017

Vet and St Mungos to support animals whose owners are in housing crisis. Through its Rehoming Centre the Charity works with Bristol City Council to manage the welfare and care of stray dogs in Bristol and liaises with other RSPCA animal welfare centres particularly to locate appropriate rehoming opportunities for animals in its care.

RISK MANAGEMENT

The Trustees are responsible for identifying and managing the major risks facing the Charity that might significantly alter or undermine the capacity of the Charity to fulfil its objectives. Risk management is building an increasing profile in the Charity's reporting and is considered in every aspect of its work. Working with abused and distressed animals as well as daily engagement with the public entails risk and demands constant attention. In response to the Financial Reporting Standard applicable in the UK (FRS102) and the recommendations of the Charity Commission (England and Wales) the Charity recently completed a strategic review of risk management across all areas of operation. The review identified the specific significant risks Trustees believe the Charity is exposed to and scored each risk in terms of impact and likelihood of occurrence.

The major risks to which the Charity is exposed, as identified by the Trustees is summarised under five headings in the risk register as follows:

Governance e.g. organisational structure, skills base, key staff, Trustee recruitment, retention and expertise.

Operational e.g. animal welfare, commercial contracts, staff welfare and HR, asset security, health & safety, IT systems.

Financial e.g. investments, cash, debtors, fraud, fundraising, legacies.

Reputational and External factors e.g. online profile, media interest, relations with supporters / funders / clients / other animal welfare charities / professional bodies and the effect of changes in e.g. government policies.

Compliance e.g. legal obligations, licence conditions, charity rules, Data Protection, Fundraising rules, RSPCA rules.

Trustees have worked with the Senior Management Team to identify actions that reduce or eliminate each risk and produce a revised managed risk score. As a result of the review Trustees confirmed that they are satisfied with arrangements for managing the risks identified. Trustees have agreed the revised managed risk score is at an acceptable level for the charity and will continue to monitor the level of risk over the year, taking further action as required to maintain an acceptable level.

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 DECEMBER 2017

PLANS FOR FUTURE PERIODS

STRATEGY PLAN ACTIVITIES 2018

In the coming year Trustees plan to continue the activities outlined above to deliver the objectives of the new Strategy Plan; subject to sufficient funding, these will include:

2018 Our Animal Rehoming Centre

- Providing shelter and re-homing services for abandoned and unwanted companion animals;
- Following our successful bid to Bristol City Council we will continue to take in and care for stray animals and remain the main kennels for Bristol City Dog Warden Services;
- We will continue to provide appropriate accommodation and rehoming opportunities for unwanted and abandoned exotic animals bought in by the Inspectorate or by members of the public as strays.
- We will increase training and facilities that improve the welfare of animals in our care and the support
 we provide to those we rehome; in particular we will expand the use of the new facilities at Victor Street
 to provide new training opportunities in animal behaviour for our adopters and members of the public.
- Researching and developing appropriate options for a new rehoming centre.

2018 Our Clinic

- With the success of our Community Animal Action event we will provide regular affordable veterinary "pop up" clinics in outlying parts of Bristol where pet-owners may struggle to access our current services. The first clinic will take place in Lawrence Weston on a weekly basis and will build the support we seek to provide to those animals in greatest need.
- Our veterinary staff will continue to act as the appointed veterinary practice for the care of the animals passing through our Animal Home.
- We will continue to support the work of the RSPCA Inspectors in acting as expert witness in prosecution cases, in treating animals the Inspectors refer for treatment and/or neutering, and in taking in sick or injured strays and wildlife brought to the Clinic by the Inspectorate Team. In addition we continue to provide office space and support facilities to the SSW4 Team.

2018 Bristol Animal Rescue Centre

- Significant work to use our new brand to raise awareness of our cause with new audiences will take place throughout 2018. A sustained campaign via our online profiles and new website will be key to sustaining the conversations we wish to grow with new supporters as well as targeted events around the City.
- Community action will also be developed through the growth of local community groups who will use the new brand to raise awareness of and funds for our cause across Bristol.
- Work to build a new brand profile and raise awareness of our cause with new audiences including schools and students will start as well as growing the support and management we provide for our volunteers.

Governance

The Trustees will continue to keep a close eye on the finances with the CEO and Senior Management Team. As noted earlier, particular attention will continue to be paid to ensuring compliance of our fundraising activities. Trustees are also being offered more opportunities to attend training courses on governance and other relevant subjects that are provided at little or no charge by our professional advisors and Bristol charity support organisations.

TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 DECEMBER 2017

TRUSTEES' RESPONSIBILITIES STATEMENT

The Trustees are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the Trustees, on 23 April 2018 and signed on their behalf by:

P Carey Honorary Chairman D Elder, FCMA Honorary Treasurer

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF BRISTOL AND DISTRICT BRANCH OF THE ROYAL SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

OPINION

We have audited the financial statements of Bristol and District Branch of The Royal Society for the Prevention of Cruelty to Animals (the 'charity') for the year ended 31 December 2017 set out on pages 16 to 32. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statements of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2017 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and in other respects the requirements of the Charities Act 2011.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that
 may cast significant doubt about the charity's ability to continue to adopt the going concern basis of
 accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF BRISTOL AND DISTRICT BRANCH OF THE ROYAL SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

OTHER INFORMATION

The Trustees are responsible for the other information. The other information comprises the information included in the Annual report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF BRISTOL AND DISTRICT BRANCH OF THE ROYAL SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Bishop Fleming LLP Chartered Accountants Statutory Auditors 16 Queen Square Bristol

Date: 27 April 2018

BS1 4NT

Bishop Fleming LLP are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2017

2	_			
2	-			
		1,174,928	1,174,928	2,402,384
2	-			347,712
	-	•	•	170,518 46,884
7				40,004
		1,701,523	1,701,523	2,967,498
	-	205,080	205,080	185,892
	752	1,877,983	1,878,735	1,765,810
5	752	2,083,063	2,083,815	1,951,702
12	(752)	(381,540) 224,036	(382,292) 224,036	1,015,796 351,894
	(752)	(157,504)	(158,256)	1,367,690
	(752)	(157,504)	(158,256)	1,367,690
	752	6,608,511	6,609,263	5,241,573
		6,451,007	6,451,007	6,609,263
		4	4 - 82,857 - 1,701,523 - 205,080 752 1,877,983 5 752 2,083,063 (752) (381,540) 224,036 (752) (157,504) (752) (157,504) 752 6,608,511	3 - 158,544 158,544 4 - 82,857 82,857 - 1,701,523 1,701,523 - 205,080 205,080 752 1,877,983 1,878,735 5 752 2,083,063 2,083,815 12 - 224,036 224,036 (752) (157,504) (158,256) (752) (157,504) (158,256) 752 6,608,511 6,609,263

The notes on pages 19 to 32 form part of these financial statements.

The total of free reserves carried forward is £903,411.

BALANCE SHEET AS AT 31 DECEMBER 2017

			2017		2016
	Note	£	£	£	£
FIXED ASSETS					
Tangible assets	11		2,589,854		2,645,448
Investments	12		3,093,706		2,923,952
			5,683,560		5,569,400
CURRENT ASSETS					
Stocks		78,756		78,326	
Debtors	13	163,515		556,235	
Current asset investments		567,485		-	
Cash at bank and in hand		94,203		461,333	
		903,959		1,095,894	
CREDITORS: amounts falling due within one year	14	(136,512)		(56,031)	
NET CURRENT ASSETS			767,447		1,039,863
TOTAL NET ASSETS			6,451,007		6,609,263
CHARITY FUNDS					
Restricted funds	16		-		752
Unrestricted funds	16		6,451,007		6,608,511
TOTAL FUNDS			6,451,007		6,609,263

Signed and authorised for issue by the fixing of the seal in the presence of the Honorary Chairman and Treasurer and by the authority of a resolution of the Incorporated Trustees of the RSPCA - Bristol and District Branch on 23 April 2018

P Carey Honorary Chairman D Elder, FCMA Honorary Treasurer

The notes on pages 19 to 32 form part of these financial statements.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 DECEMBER 2017

	Note	2017 £	2016 £
Cash flows from operating activities			
Net cash (used in)/provided by operating activities	18	(442,972)	569,757
Cash flows from investing activities:			
Investment income received		84,388	22,560
Investment management fees		(18,573)	(4,057)
Purchase of tangible fixed assets		(41,950)	(38,389)
Proceeds from sale of investments		982,724	2,605,014
Purchase of investments		(991,112)	(2,503,567)
Net cash provided by investing activities		15,477	81,561
Change in cash and cash equivalents in the year		(427,495)	651,318
Cash and cash equivalents brought forward		1,135,493	484,175
Cash and cash equivalents carried forward	19	707,998	1,135,493

The notes on pages 19 to 32 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

1. ACCOUNTING POLICIES

1.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 and Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and Charities Act 2011.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published on 16 July 2014 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

Bristol and District Branch of The Royal Society for the Prevention of Cruelty to Animals constitutes a public benefit entity as defined by FRS 102.

The Trustees consider that there are no material uncertainties about the Charity's ability to continue as a going concern.

These financial statements consolidate the results of the Bristol and District Branch of the Royal Society for the Prevention of Cruelty to Animals and those of the Bristol Dogs and Cats Home which are linked charities.

1.2 FUND ACCOUNTING

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

1. ACCOUNTING POLICIES (continued)

1.3 INCOME

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Gifts in kind donated for distribution are included at valuation and recognised as income when they are distributed to the projects. Gifts donated for resale are included as income when they are sold. Donated facilities are included at the value to the charity where this can be quantified and a third party is bearing the cost. No amounts are included in the financial statements for services donated by volunteers.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

1.4 EXPENDITURE

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities. Support costs are those costs incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters.

Charitable activities are costs incurred on the charity's operations, including support costs and costs relating to the governance of the charity.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

1. ACCOUNTING POLICIES (continued)

1.5 TANGIBLE FIXED ASSETS AND DEPRECIATION

All assets costing more than £500 are capitalised.

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is not charged on freehold land. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold buildings

straight line over the remaining useful economic life

Motor vans and equipment

- straight line over 4-5 years

Freehold land

not depreciated

1.6 INVESTMENTS

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance sheet date. Investment gains and losses, whether realised or unrealised, are combined and shown in the heading 'Net gains/(losses) on investments' in the Statement of financial activities.

1.7 OPERATING LEASES

Rentals under operating leases are charged to the Statement of financial activities on a straight line basis over the lease term.

1.8 STOCKS

Stocks include items purchased for use or resale and donated foods and goods. Items purchased for resale or consumption are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Donated food and goods are valued at fair value.

1.9 PENSIONS

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to the fund in respect of the year.

1.10 INTEREST RECEIVABLE

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

1.11 DEBTORS

Trade and other debtors are recognised at the settlement amount after any discount offered.

1.12 CASH AT BANK AND IN HAND

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

1. ACCOUNTING POLICIES (continued)

1.13 LIABILITIES AND PROVISIONS

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

1.14 FINANCIAL INSTRUMENTS

Financial instruments are recognised in the Charity's balance sheet when it becomes a party to the contractual provisions of the financial instrument.

2. INCOME FROM DONATIONS AND LEGACIES

	Total funds 2017 £	Total funds 2016 £
Donations Legacies	121,792 1,053,136 ———	105,399 2,296,985
Total donations and legacies	1,174,928	2,402,384
Total 2016 - unrestricted	2,402,384	

There are some legacies which have been notified to the Charity as at 31 December 2017 for which the amount receivable cannot be measured reliably. These financial statements include payments received on account but not any estimates for future amounts receivable. Indications are that the potential value of these legacies is between £400,000 and £700,000.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

3.	OTHER TRADING ACTIVITIES		
		Total funds 2017 £	Total funds 2016 £
	Collecting boxes Donations of food Other fundraising income Shop income (excluding collars, leads and pet carriers) Sundry rental income	3,399 27,000 29,747 83,249 15,149	4,088 27,000 24,879 98,659 15,892
		158,544	170,518
	Total 2016 - unrestricted	170,518	
4.	INVESTMENT INCOME		
		Total funds 2017 £	Total funds 2016 £
	Dividends received Interest received	63,359 19,498	30,041 16,843
		82,857	46,884
	Total 2016 - unrestricted	46,884	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

5.	ANALYSIS OF EXPENDITUR					
		Staff costs 2017	Depreciation 2017	Other costs 2017	Total 2017	Total 2016
		£	£	£	£	2010 £
	COSTS OF GENERATING F	UNDS:				
	Expenditure on raising					
	funds	147,295	-	44,552	191,847	176,495
	Expenditure on investment management	-	-	13,233	13,233	9,397
		147,295	-	57,785	205,080	185,892
	CHARITABLE ACTIVITIES:					
	Animal Rescue Centre	1,260,074	97,544	521,117	1,878,735	1,765,810
		1,407,369	97,544	578,902	2,083,815	1,951,702
	Total 2016	1,285,912	91,335	574,455	1,951,702	
6.	DIRECT COSTS					
					Total 2017 £	Total 2016 £
	Clinic costs				221,512	226,231
	Animal home costs				143,899	136,683
	Veterinary and other costs				21,832	9,211
	Wages and salaries National insurance				948,141 74,899	900,381 63,026
	Pension cost				14,290	11,856
	Depreciation				60,657	56,983
					1,485,230	1,404,371
	Total 2016 - unrestricted				1,404,371	

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

7.	SUPPORT COSTS		
		Total 2017 £	Total 2016 £
	Establishment costs Administration costs Governance costs Wages and salaries National insurance Pension cost Depreciation	67,003 49,944 16,927 197,584 20,746 4,414 36,887	40,342 54,371 20,111 186,642 18,678 6,943 34,352
0	Total 2016 - unrestricted	393,505 361,439	361,439
8.	NET INCOME/(EXPENDITURE) This is stated after charging:		
	3 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	2017 £	2016 £
	Depreciation of tangible fixed assets: - owned by the charity Auditors' remuneration - audit Auditors' remuneration - other services Operating lease rentals	97,544 10,000 2,840 33,689	91,335 11,900 2,677 22,985

During the year, no Trustees received any remuneration (2016: £NIL). During the year, no Trustees received any benefits in kind (2016: £NIL). During the year, no Trustees received any reimbursement of expenses (2016: £NIL).

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

9.

STAFF COSTS		
Staff costs were as follows:		
	2017 £	2016 £
Wages and salaries Social security costs Other pension costs	1,279,032 105,973 22,364	1,176,241 88,306 21,365
	1,407,369	1,285,912
The average number of persons employed by the charity during the ye	ar was as follows:	
	2017 No.	2016 No.
Charitable Fundraising and shop Support	49 8 7	59 4 6
	64	69
Average headcount expressed as a full time equivalent:		
	2017 No.	2016 No.
The number of higher paid employees was:	54	53
	2017 No.	2016 No.
In the band £60,001 - £70,000 In the band £70,001 - £80,000	1 1	1 1

Total employee benefits of key management personnel in the year amounted to £341,008 for 7 employees (2016: £309,223 6 employees).

10. TRUSTEE INSURANCE

The charity provided indemnity insurance to trustees. The cost of this is included in charitable expenditure.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

11.	TANGIBL	F FIXED	ASSETS

	Freehold property £	Motor vans and equipment £	Total £
COST			
At 1 January 2017 Additions	4,229,870	244,239 41,950	4,474,109 41,950
At 31 December 2017	4,229,870	286,189	4,516,059
DEPRECIATION			
At 1 January 2017 Charge for the year	1,602,527 80,736	226,134 16,808	1,828,661 97,544
At 31 December 2017	1,683,263	242,942	1,926,205
NET BOOK VALUE			
At 31 December 2017	2,546,607	43,247	2,589,854
At 31 December 2016	2,627,343	18,105	2,645,448

Included in land and buildings is freehold land at a cost of £459,020 (2016: £459,020) which is not depreciated.

12. FIXED ASSET INVESTMENTS

	Listed securities £	Cash £	Total £
MARKET VALUE			
At 1 January 2017 Additions Disposals Revaluations Cash movement	2,249,792 1,558,597 (987,582) 226,589	674,160 - - - (627,850)	2,923,952 1,558,597 (987,582) 226,589 (627,850)
At 31 December 2017	3,047,396	46,310	3,093,706
INVESTMENTS AT MARKET VALUE COMPRISE:		2017 £	2016 £
Listed investments Cash held by brokers		3,047,396 46,310	2,249,792 674,160
Total market value		3,093,706	2,923,952

All the fixed asset investments are held in the UK

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

13.	DEBTORS		
		2017 £	2016 £
	Legacies receivable	50,000	493,385
	Other debtors	47,302	29,657
	Prepayments and accrued income	66,213	33,193
		163,515	556,235
14.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2017	2016
		£	£
	Trade creditors	59,201	31,108
	Other creditors Accruals and deferred income	2,217 75,094	953 23,970
	Accidate and deferred income		
		136,512	56,031
15.	FINANCIAL INSTRUMENTS		
		2017 £	2016 £
	Financial assets measured at fair value through income and expenditure		
	- Listed securities	3,614,881	2,249,972
	Financial assets measured at amortised cost - Other debtors and accrued income	109,414	522,671
		3,724,295	2,772,643
	Financial liabilities measured at amortised cost		
	- Trade and other creditors	(61,418)	(32,061)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

16. STATEMENT OF FUNDS

STATEMENT OF FUNDS - CURRENT YEAR

	Balance at 1 January			Transfers	Gains/	Balance at 31 December
	2017 £	Income £	Expenditure £	in/out £	(Losses) £	2017 £
DESIGNATED FUNDS						
Designated funds	2,923,952			(54,282)	224,036	3,093,706
GENERAL FUNDS						
General funds	3,684,559	1,701,523	(2,083,063)	54,282	-	3,357,301
	6,608,511	1,701,523	(2,083,063)	-	224,036	6,451,007
Sennington fund	752	-	(752)	-	-	-
	6,609,263	1,701,523	(2,083,815)	-	224,036	6,451,007
STATEMENT OF FUNDS	- PRIOR YEAR	2				
	D					Balance at
	Balance at 1 January 2016 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	31 December 2016 £
DESIGNATED FUNDS						
Designated funds	2,005,281	-	-	566,777	351,894	2,923,952
	2,005,281	-	-	566,777	351,894	2,923,952
GENERAL FUNDS						
General funds	3,213,317	2,967,498	(1,951,702)	(544,554)	-	3,684,559
	3,213,317	2,967,498	(1,951,702)	(544,554)	-	3,684,559
Total Unrestricted funds	5,218,598	2,967,498	(1,951,702)	22,223	351,894	6,608,511
Sennington fund ICU Refurbishment	752 22,223	-	- -	(22,223)	- -	752 -
	22,975	-	-	(22,223)	-	752
Total of funds	5,241,573	2,967,498	(1,951,702)	-	351,894	6,609,263

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

16. STATEMENT OF FUNDS (continued)

A designated fund has been set up which is represented by the fixed asset investments held by the charity. The aim of this fund is to provide further investment income each year thereby reducing the dependency on legacies.

The Sennington fund was set up over 50 years ago to provide facilities for the slaughter of old and worn out horses in the Bristol area.

17. ANALYSIS OF NET ASSETS BETWEEN FUNDS

ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR

	Restricted	Unrestricted	Total
	funds	funds	funds
	2017	2017	2017
	£	£	£
Tangible fixed assets Fixed asset investments Current assets Creditors due within one year	- - -	2,589,854 3,093,706 903,959 (136,512)	2,589,854 3,093,706 903,959 (136,512)
	-	6,451,007	6,451,007
ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR			
	Restricted	Unrestricted	Total
	funds	funds	funds
	2016	2016	2016
	£	£	£
Tangible fixed assets Fixed asset investments Current assets Creditors due within one year	-	2,645,448	2,645,448
	752	2,923,952	2,923,952
	-	1,095,142	1,095,894
	-	(56,031)	(56,031)
	752	6,608,511	6,609,263

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

18. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2017 £	2016 £
Net (expenditure)/income for the year (as per Statement of Financial Activities)	(158,256)	1,367,690
Adjustment for: Depreciation charges Gain on investments Investment income less fees Current asset investments Increase in stocks Decrease/(increase) in debtors Increase in creditors Net cash (used in)/provided by operating activities	97,544 (221,731) (82,857) (567,485) (430) 404,422 85,821 (442,972)	91,335 (351,894) (37,487) - (7,545) (499,777) 7,435
19. ANALYSIS OF CASH AND CASH EQUIVALENTS		
	2017 £	2016 £
Cash at bank and in hand Investment cash and current asset investments	94,203 613,795	461,333 674,160
	707,998	1,135,493

20. OPERATING LEASE COMMITMENTS

At 31 December 2017 the total of the Charity's future minimum lease payments under non-cancellable operating leases was:

	2017	2016
	£	£
AMOUNTS PAYABLE:		
Within 1 year	45,084	21,684
Between 1 and 5 years	122,738	49,616
	167,822	71,300

21. RELATED PARTY TRANSACTIONS

In addition to their time, the trustees often provide support to the charity in the form of monetary donations and the donation of goods for sale in the charity's shop. During the year the trustees, in aggregate, made donations of up to £1,000 (2016: £1,000).

22. VOLUNTARY HELP

The charity receives voluntary help from the public for their fundraising activities and with the direct care of animals.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2017

23. CHARITY INFORMATION

Bristol and District Branch of the Royal Society for the Prevention of Cruelty to Animals is an unincorporated charity, registered at the Charity Commission in England and Wales. The principal office is 48 Albert Road, St Philips, Bristol, BS2 0XA.

24. SUMMARY OF NET ASSETS

LINKED CHARITIES

	Tangible fixed assets £	Fixed asset investments £	Net current assets	2017 £	2016 £
Bristol and District Branch of the Royal Society for the Prevention of Cruelty to					
Animals	852,978	1,195,962	428,174	2,477,114	2,485,497
Bristol Dogs and Cats Home	1,736,876	1,897,744	339,273	3,973,893	4,123,766
Total	2,589,854	3,093,706	767,447	6,451,007	6,609,263

Bristol Dogs and Cats Home is a linked charity of the Bristol and District Branch of the Royal Society for the Prevention of Cruelty to Animals. The charitable objects of each entity are given below:

BRISTOL DOGS AND CATS HOME

To promote kindness and prevent cruelty to animals by establishing and maintaining a home, hospital or clinic for dogs, cats and other domestic animals in need of care or medical attention.

BRISTOL AND DISTRICT BRANCH OF THE ROYAL SOCIETY FOR THE PREVENTION OF CRUELTY TO ANIMALS

To promote the work and objects of the society (Royal Society for the Prevention of Cruelty to Animals (219099), with particular reference to the area of the branch, in accordance with the policies of the society.



Bristol Animal Rescue Centre

Annual Review 2017

Helping, healing, homing since 1887

www.bristolarc.org.uk

Registered Charity Number: 205858.

Photo credit: Meg Burk



ANNUAL REPORT 2017

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Throughout 2017 we brought in £10,831.79 through our events. Check out our website for upcoming 2018 events!



Our Kennel Animal Care Assistants walk on average over 30,000 steps each day!

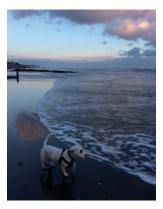
Happily Homed

In 2017 we rehomed a total of 454 animals.





Ralph just wanted to say a huge thank you to everybody for looking after him so well. As you can see from the photos, he has pretty much taken over our home already! He seems to have adopted us.



MARLEY Dog

Hello & happy new year wags from Marley! He continues to enjoy life very much. He has brought so much sunshine into our life. He's such a good dog and very sweet and willing by nature, while also being very fun.



ZEKE Rabbit

I adopted Zeke the Angora rabbit from you last year and just wanted to send you some photos of him. He's the best little guy ever whose family love him.



Give us a like to receive all our daily news and updates:

Follow us on Facebook @Bristolanimalrescuecentre Follow us on Twitter @Bristol_ARC Follow us on Instagram @Bristol_ARC

www.bristolarc.org.uk

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Chairman introduction

Hello and welcome to our 2017 Annual Review. The last year has flown by, and with that we wave goodbye to our celebratory 130th Anniversary year, a year in which we reflected on our incredible history that we are so proud to hold in Bristol. 130 years of helping, healing and homing Bristol's vulnerable animals.

So many of you ran marathons, held bake sales, jumped out of planes and organised special events to raise money in our 130th year. Thank you for being part of team #130for130. Every penny of this money will go back into caring for the animals who rely on our salvation every day of the year. You are the reason that our doors remain open. Please don't ever forget that.

2017 was also the year in which we developed and evolved our charity-wide rebrand, before launching it at the start of 2018. We hope that just like us, you'll agree that our transformation is a positive and progressive one.

Within these pages you'll read about many happy endings that unfortunately often had unbearably sad beginnings before their arrival at Bristol A.R.C. Transforming lives is our mission, and finding happy, forever homes is our ultimate goal.

Each new home brings great happiness and so even though our Anniversary year may be over, there's always reason to celebrate.

With best wishes, Philippa Carey Honorary Chairma



CEO introduction

It seems incredible that another year has passed so quickly and that we are now working with our new brand as Bristol Animal Rescue Centre!

It is already making a significant difference to how we promote our work across the city and most importantly, how we raise awareness of our cause. When we got the results of our public survey we knew we had our work cut out to remove the confusion and lack of recognition they revealed. Working as Bristol A.R.C. leaves no room for doubt as to what we do and why we do it and with our new logo our pride in being Bristol's longest serving animal rescue is clear!

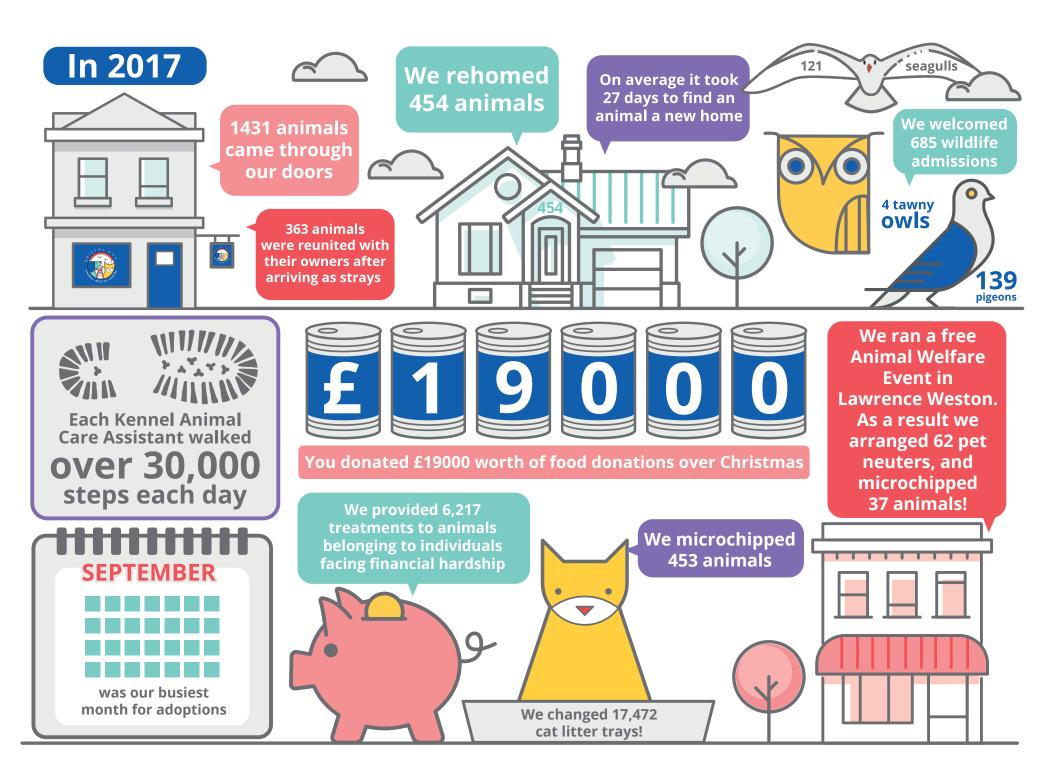
Most importantly, our new look allows us to tell the many, many stories of the people who make the crucial difference to the lives of our animals. Whether t is the extraordinary dedication and patience of the team in the Rehoming Centre, the commitment of our volunteers or the passion and expertise of our veterinary surgeons and nurses, it is their contributions 24 hours a day, seven days a week that makes sure no animal is left in need or turned away. Molly's story is a wonderful example of how the skills and experience of people across Bristol A.R.C. made a life changing difference to this special dog – and our gratitude must ultimately go to you for your support and generosity in helping us do so.

Without you Bristol A.R.C. and all who 'sail' with us would struggle to provide the care our animals need. Your generosity in giving and willingness to share our story with your friends makes the difference every day to our work here – on behalf of all of us at Albert Road. thank you!

With best wishes
Victoria Chester
CEO

Photo credit: Meg Rurke





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Helping

We rescued 1,431 animals in 2017.

Bristol A.R.C. is one of the largest and busiest rescues across the South West. In 2017, 1,431 animals arrived who needed our salvation and support.

These animals either arrived with RSPCA Inspectors, were found straying or were signed over by their owners. On average we accept 4 animals a day – including everything from chameleons to chinchillas.

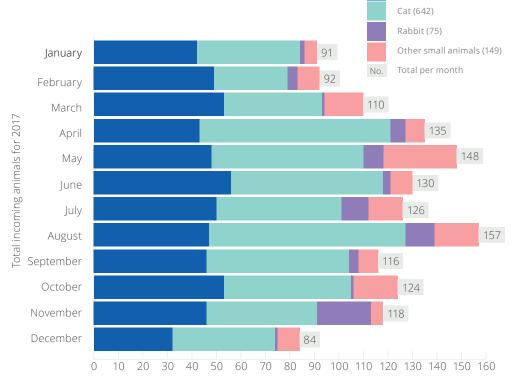
We work very closely with local Dog Wardens, the National RSPCA and the Police, accepting any animal day or night. Unfortunately these animals are often most in need of our care; some may have been abused or intentionally injured, and many arrive having been straying for long periods of time.

632 animals arrived with the RSPCA throughout the year, sadly often severely injured or having been removed from unsuitable living conditions. We work extremely closely with the National Charity, providing veterinary care and the hope of a new home to any animal that they have rescued

795 animals arrived as strays after found wandering the streets of Bristol, this included 397 dogs, 352 cats, 7 rabbits and 39 small animals. Despite the change in law, unfortunately some dogs continue to arrive unchipped – making the chances of a reunion very unlikely.

In 2017, 60% of stray dogs were reclaimed.

Dog (565)





Healing

Throughout 2017 we provided veterinary support to 685 wild animals – including 139 pigeons, 121 seagulls, 55 hedgehogs and 4 tawny owls! Our 24/7 Clinic will accept any injured or sick wild animal – any time of the day or night. We are extremely proud of this unique service, that isn't offered by any other independent Branch across the South West.

Our welfare assistance work in the Clinic continues to provide veterinary care and support to animals belonging to individuals who are facing financial hardship.

In 2017 we provided 6,217 treatments to these animals.

Throughout the year we neutered 287 animals from the Rehoming Centre, as well as 227 owned animals, we also microchipped 453 animals – 226 from the Rehoming Centre and 227 pets.

Our outreach work continues to grow and we were extremely pleased to run a free pop-up Clinic to the Lawrence Weston area of Bristol. Vets, nurses and animal care workers from the charity hit the road from 18 to 24 October, knocking on doors to offer free pet MOT's, vet treatment, and the opportunity to discuss any worries that pet owners had on their minds. As well as this, we offered free flea and worm treatments both in people's homes and at the pop-up clinic based at Ambition Lawrence Weston. This work will continue into 2018.

Molly's story

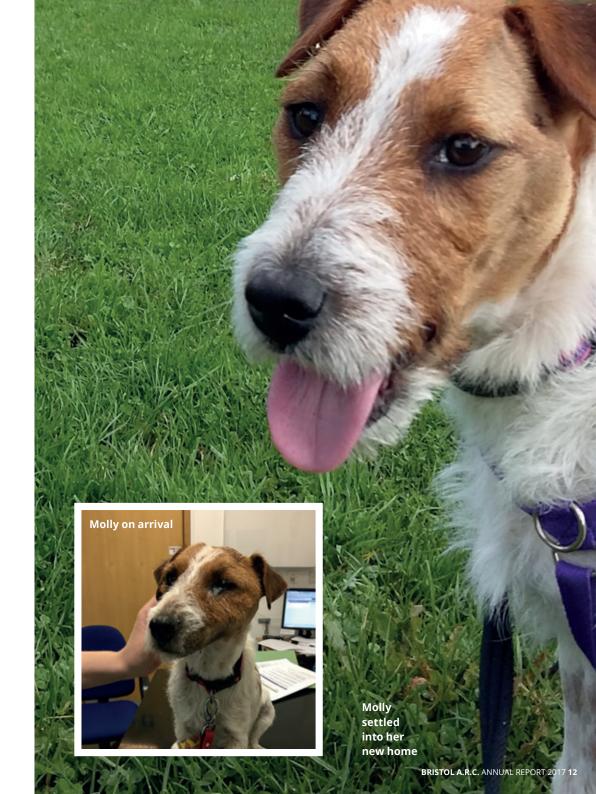
Molly, a young Jack Russell Terrier, arrived on 9 July 2017. She was discovered in the Backwell area of Bristol by a dog walker who took her to a local vet; she was found collapsed in a bush. When Molly came to Bristol A.R.C.'s Clinic, her condition was critical, and her injuries were lifethreatening. Molly arrived very underweight and dehydrated. She had chronic wounds across her back and an obvious facial injury. It was soon discovered that Molly had been shot in the face.

The team of vets and nurses worked around the clock to regain Molly's trust after what had been a shocking incident. Gradually, Molly began to have more stable days and was slowly transferred out of intensive care into a larger kennel.

Nearly three weeks after her arrival, Molly began pottering outside with her carers. She started to investigate soft toys and enjoyed searching for treats in our outside play area.

Slowly, her cheeky personality began to emerge. Unfortunately it soon came to light that Molly was almost completely deaf – potentially caused by the damage from the shooting.

More than a month after she arrived, Molly was transferred to our Rehoming Centre to begin her search for a home – but she didn't have to look for long! Her vet, Damian, who had treated Molly for so long couldn't let her go, and he welcomed her into his family.



Homing

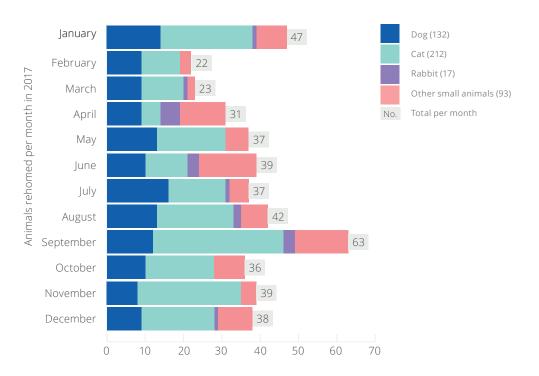
In 2017 we rehomed 454 animals. 363 stray animals were also reclaimed.

Our adoption procedure ensures that each and every animal finds the ideal home for their needs. Whether that be an urban or a rural home, one with other animals or one without, a family home or a quiet home for a relaxed retirement. Our focus is on the animal, and something that we refer to as their 'Perfect Match.'

September was our busiest month for rehoming, where we waved a happy goodbye to 63 animals – including 12 dogs, 34 cats, 3 rabbits and 14 other smallies.

Staying in touch with animals is imperative to ensuring that our adopted animals are happy and comfortable in their new home. We offer behavioural support as well as advice from our veterinary team for any concerns that may have arisen. Receiving updates in the shape of photos and videos is a delight, and reminds hardworking staff of the importance of our work.

On the opposite page you'll find a selection of animals who were happily rehomed throughout the year.





Looking ahead from our Chief Executive

It's really exciting to share our plans for the next twelve months with you. These include breaking ground on a number of new projects and activities – all with the aim of improving the health of Bristol's animals and doing even more to find new homes and families for those in our care.

Our plans include:

Building on the success of our Community Animal Action Event in Lawrence Weston in 2017, we will be taking the next step in our new project to do more to meet the basic health needs of pets in our city. With the support of local partners in Lawrence Weston we will be running a 'pop-up' vet clinic there on a regular basis throughout 2018. The evidence we gathered from our Action Event showed that by basing ourselves in the heart of the community and offering simple ways for people to learn about their pet's needs we were able to make a real difference to the wellbeing of animals we would otherwise struggle to reach.

And closer to home...

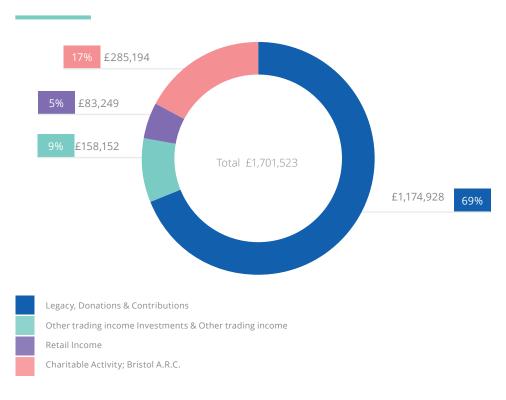
We will be introducing behaviour classes for our animals as part of the support we offer the lovely individuals who adopt them. Giving a new home to an animal is a big commitment and we want to do everything we can to provide our animals and their new families with the support they need. With our new premises at The Barn on Victor Street, we now have the space we need to offer behaviour classes and training that can make a big difference to helping animals settle successfully into a new home

Thank you again for all that you do for us that make these new opportunities possible. We look forward to reporting on our progress later in the year!

Bristol Animal Rescue Centre Listing of legacies received in 2017

Brvant M G Hawkins Cg Calder E M Hicks Me Clee P G Holli Mm Cole N Holmes I Cumber B Hopewell Gg Dawkins Rg Jennings N Drouin V Johnson Km Dver Bi Jones Mg Gillett Smc Kirk T Grant N I Lewis R Greenslade Def Longney Em Groves C Newman Wg Hill P Rhys-Thomas MI Rodda El Skuse Fn Sterry A Sweeting D Syms B Thomas M Thorn Bj Townsend Ed Turner A Wilkins Efu Wittenberg Cs

Our income 2017



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STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2017

	Restricted funds 2017 £	Unrestricted funds 2017 £	Total funds 2017 £	Total funds 2016 £
Income on:				
Donations and legacies	-	1,174,928	1,174928	2,402,384
Charitable activities: animal rescue centre	-	285,194	285,194	347,712
Other trading activities	_	158,544	158,544	170,518
Investments	-	82,857	82,857	46,884
Total income	-	1,701,523	1,701,523	2,967,498
Expenditure on:				
Raising funds	_	205,080	205,080	185,892
Animal rescue centre	752	1,877,983	1,878,735	1,765,810
Total expenditure	752	2,083,063	2,083,815	1,951,702
Net income / (expenditure) before investment gains	(752)	(381,540)	(382,292)	1,015,796
Net gains on investments	-	224,036	224,036	351,894
Net income / (expenditure) before other recognised gains and losses	(752)	(157,504)	(158,256)	1,367,690
Net movement in funds	(752)	(157,504)	(158,256)	1,367,690
Reconciliation of funds:				
Total funds brought forward	752	6,608,511	6,609,263	5,241,573
Total funds carried forward	-	6,451,007	6,451,007	6,609,263

The total of free reserves carried forward is £903,411.

BALANCE SHEET AS AT 31 DECEMBER 2017

	£	2017 £	£	2016 £
Fixed Assets				
Tangible assets	_	2,589,854		2,645,448
Investments	_	3,093,706		2,923,952
	-	5,683,560		5,569,400
Current Assets				
Stocks	78,756		78,326	
Debtors	163,515		556,235	
Current asset investments	567,485		-	
Cash at bank and in hand	94,203		461,333	
	903,959		1,095,894	
CREDITORS:				
Amounts falling due within one yea r	(136,512)		(56,031)	
Net current assets		767,447		1,039,863
TOTAL NET ASSETS		6,451,007		6,609,263
CHARITY FUNDS				
Restricted funds		-		752
Unrestricted Funds		6,451,007		6,608,511
TOTAL Funds		6,451,007		6,609,263

Signed and authorised for issue by the fixing of the seal in the presence of the Honorary Chairman and Treasurer and by the authority of a resolution of the Incorporated Trustees of the RSPCA Bristol and District Branch on

P Carey Honorary Chairman D Elder, FCMA Honorary Treasurer

Patrons

The Right Hon. The Lord Mayor of Bristo The Right Rev. The Bishop of Bristol

Honorary Chairman

Philippa Carey

Trustees

Philippa Carey, Honorary Chairman Jonathan Parker, President Daniel Elder

Linda Harpei

Sue Lomax

Tom Whittaker

Jayne Meacham

Steve Crossman

Dr Stella Chapman

Branch Office

Branch Office

48 Albert Road

St Philips

Bristo

BS2 0XA

0117 971419

Registered charity number: 205858

Bristol A.R.C. Clinic

011/9/2456/

Bristol A.R.C. Rehoming Centre

0117 9776043

Chief Executive Officer

V F Chester

Senior Management Team

Edward Grinhar Justin Rees Jodie Hayward Katie Love Dr Mandy Stone

Auditors

Bishop Fleming, 16 Queens Square Bristol, BS1 4NT

Bankers

Natwest Bank Plc, 40 Queens Road Bristol, BS8 1RF

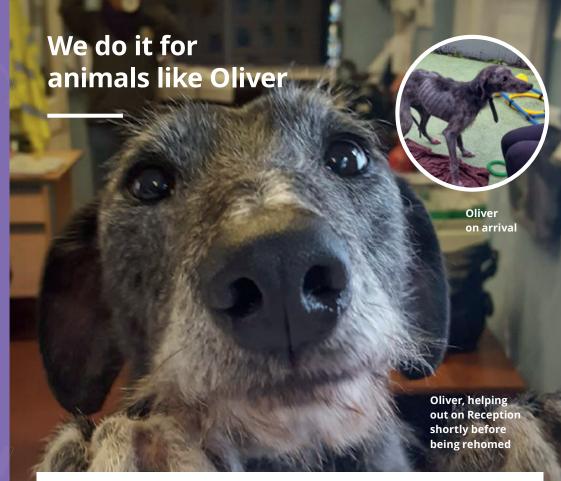
Barclays Bank Plc, 4-5 Southgate Street, Bath, BA1 1AQ

CAF, 25 Kings Hill Avenue, West Malling Kent, ME19 4|Q

Inspectorate team

We remain extremely grateful to Chief Inspector John Atkinson and all of his team for their outstanding support and the inspiration their presence at our Branch provides.

National Cruelty Line 0300 1234 999



Oliver arrived just before Christmas, after being found as a stray in Bristol. Oliver's body condition was extremely shocking and he was immediately assessed by our team in our Clinic. Oliver was severely underweight and was suffering from a chronic skin condition. As the photos show, his paws were extremely inflamed, making walking and moving around difficult.

Oliver received treatment from our veterinary team for his skin condition before moving over to our Rehoming Centre where staff concentrated on building up his food intake slowly. This helped him gain condition and strength. Oliver was monitored by our veterinary team throughout his stay and was given a lot of love and affection by all who met him. He spent his days snoozing behind reception, in a safe environment where he was showered with strokes and the odd treat! Oliver proved to be a loving and friendly boy despite the difficult circumstances which brought him to our doors.

Ollie fast became a staff favourite, and he enjoyed going out on walks and meeting members of the public over the counter. His body condition slowly improved and he regained his lost weight.

In March 2018, the happiest of days arrived when we waved Oliver goodbye with his new family – he's set for a life full of love and all of the happiness that he deserves.

Oliver is just one of the thousands of animals that we care for, every day of the year. This is only possible thanks to your support.

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Last year 632 animals were brought in by the RSPCA. These animals often arrive in a very poor condition after being injured or neglected.

We work around the clock to make them feel better, before finding them their perfect home.





How can I help?

Get involved

Join #TeamBristolARC in our mission to help as many of Bristol's vulnerable animals as possible. Contact us with your fundraising ideas on fundraising@bristolarc.org.uk or call us on 0117 9803901.

Leave a gift in your Will

Leaving a gift in your will to Bristol A.R.C. is an incredible and valuable way of supporting us and our work of helping, healing and homing Bristol's animals. We are extremely grateful. We have partnered with E.L.M. Legal Services in Bristol who have offered to create free wills for any individual wishing to leave a gift in their will to us. Make contact with them and remember to quote 'Bristol Animal Rescue Centre'.

Set up a direct debit

Using our new website you'll soon be able to set up a monthly direct debit at an amount that you choose. By giving regularly you'll be helping the thousands of animals who need our support every year.

