Charity registration number: 520617
Scouting Association registration number: 11200

Cumbria County Scout Council

Annual Report and Financial Statements

for the Year Ended 31 March 2018

Stables Thompson & Briscoe
Chartered Accountants and Statutory Auditors
Lowther House
Lowther Street
Kendal
Cumbria
LA9 4DX

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Trustees' Annual Report – 2017/18

| For the period | From (start | 0 | 1 | 0 | 4 | 1 | 7 | To (end date) | 3 | 1 | 0 | 3 | 1 | 8 |
|----------------|-------------|---|---|---|---|---|---|---------------|---|---|---|---|---|---|
| | date) | | | | | ĺ | | | | | | | | |

| C | Defends and administration death. |
|-----------|--------------------------------------|
| Section A | Reference and administration details |
| | |

| Charity name: | Cumbria County Scout Council |
|---------------------------------------|--|
| Scout Association registration number | 00112 |
| Charity Number | 520617 |
| Charity's principal address | Stricklandgate House 92 Stricklandgate KENDAL LA9 4PU |
| Charity's operating venue | Throughout Cumbria |

Names of the charity trustees who manage the charity

| | Trustee Name | Office (if any) | | Dates acted if not for the whole term | | |
|--------|------------------------|---|----------|---------------------------------------|--|--|
| | | | From | То | | |
| 1 | Chris Sanderson OBE JP | Chairman | | | | |
| 2 | Alan Harryman | Secretary | | | | |
| | John Over | Treasurer | | 21.09.17 | | |
| 3 | Alan Clark | Treasurer | 22.09.17 | | | |
| 4 | Eddie Ward | County Commissioner | | | | |
| 5 | Bill Arnott | Nominated Member Chair of Facilities | *** | | | |
| 6 | Colin Partington MBE | Nominated Member | | | | |
| 7 | Tim Leader | Nominated Member | | | | |
| 8 | Daniel Nixon | Elected Member Under 25 | 22.09.17 | | | |
| 9 | David Hughes | Elected Member | | | | |
| 1 0 | Tim Keegan | Elected Member | | | | |
| 1 | Gareth Hodgson | County Youth Commissioner | | | | |

Trustees' Report

Names and addresses of advisers:

Bankers:

HSBC Bank plc,

64 Highgate, KENDAL, Cumbria. LA9 4TQ

Solicitors:

Burnetts.

6 Victoria Place, CARLISLE, Cumbria. CA1 1ES

Independent Examiner:

Helen Holmes FCA, Stables, Thompson and Briscoe,

Lowther House, 34 Lowther Street, KENDAL, Cumbria. LA9 4DX

The trustees present the annual report together with the financial statements of the charity for the year ended 31 March 2018.

Section B

Objectives and activities

Objects and aims

The objectives of the County are as a unit of the Scout Association.

The Purpose of Scouting

Scouting exists to actively engage and support young people in their personal development, empowering them to make a positive contribution to society.

The Values of Scouting

As Scouts we are guided by these values:

- Integrity We act with integrity; we are honest, trustworthy and loyal.
- Respect We have self-respect and respect for others.
- Care We support others and take care of the world in which we live.
- Belief We explore our faiths, beliefs and attitudes.
- Co-operation We make a positive difference; we co-operate with others and make friends.

The Scout Method

Scouting takes place when young people, in partnership with adults, work together based on the values of Scouting and:

- Enjoy what they are doing and have fun
- Take part in activities indoors and outdoors
- Learn by doing
- Share in spiritual reflection
- Take responsibility and make choices
- Undertake new and challenging activities
- Make and live by their Promise.

Summary of the Main Activities in relation to those Objectives which provide Public Benefit

The main activities of the Scout County are:

Developing Scouting in the County
Supporting Districts
Providing events to support the youth programme
Providing Adult Training and Activity Training
Operating a County Scout Centre at Ennerdale

Trustees' Report (continued)

The trustees confirm that they have complied with the requirements of section 4 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Section C Achievements and performance 1

Summary of the Main Achievements of the Charity during the Year

Scouting

Over the reporting year, Scouting in Cumbria has grown by 2%, taking the County membership to 4,503. Whilst there has been a large increase in adult support, there remain 309 young people on waiting lists, and localised shortage of adult leaders remains an issue.

Our new County Commissioner has been working over the last year to create a structure and build a team to best support Scouting in the County. Eddie Ward is supported by four Deputy County Commissioners: David Hodgkiss, DCC(Programme), Peter Nicol, DCC(Adult Support), Neil Davis DCC(Adventure) and Lesley McCartney DCC(Development); and Gareth Hodgson, County Youth Commissioner.

A major success during the year has been the Challenge Cumbria initiative, whereby sections around the County have submitted challenges for others to tackle, ultimately sharing ideas, making links across the County, and sharing what they have been doing on social media. Over 3,000 members are taking part.

11 Scouts attained Duke of Edinburgh's Awards, including three Gold, one Silver and seven Bronze awards. Two Scouts attained the Queen's Scout Award.

Development

Discussions have taken place with the Regional Support Team who are keen to provide workshops in the County to aid development, successful bids have been made by Eden and Reivers Districts.

Within the County the priority has been to promote quality programme and share opportunities. The Programme Team will be building on this in the year ahead.

The County Activities Team has had its aspirations delayed by volunteers moving out of the County, but plans are in place to build on what has been achieved to date and start to deliver in a phased manner.

The County Training Team have worked hard to deliver the new Manager Training as part of a Regional delivery. Unfortunately, the County Training Manager, Ian Harrop, has given notice of his intention to stand down due to work pressures and a successor is currently being sought. We are indebted to Ian for his hard work and commitment.

Facilities

Ennerdale Scout Centre has continued to be developed, benefitting from significant support from United Utilities and their contractors. Of particular importance is improvement of access for all those of all abilities throughout the site.

Governance

We provided appropriate training for County Trustees and Chairmen of District Trustees.

Trustees' Report (continued)

Section D

Other optional information

Plans for the future

The National 2018 Vision came to a close in the year with the new 2023 Strategy launched in May 2018. By 2023 we will have prepared more young people with skills for life, supported by amazing leaders delivering an inspiring programme. Our plan is to build on the success of the previous plan: to continue to grow, become more inclusive, to be shaped by young people and to make a bigger impact in our communities.

The Goals will continue to be focused on Growth, Inclusivity, Youth Shaped, and Community Impact, but will be delivered under the three strategic pillars of People, Programme and Perception.

People

More, well trained, better supported and motivated adult volunteers and young people, from diverse backgrounds.

Programme

A fun, enjoyable, high quality programme consistently delivered and supported by simple (digital) tools.

Perception

Scouting is clearly understood, more visible, trusted, respected and widely seen as playing a key role in today's society.

As a County, we will be developing our own Strategic Plan to 2023 in line with the national strategy. A County Champions' Day is being planned for June to consult with members across the County to shape our plans.

The key message of the new strategy will be Skills for Life.

Section E

Financial review

Reserves Policy

The County's policy on Reserves is to hold sufficient resources to continue the charitable activities of the County should income and fundraising activities fall short. The County Executive Committee considers that the County should hold an Operating Cost Reserve equivalent to approximately 12 months normal running costs, determined to be £50,000.

In addition to the Operating Cost Reserve, at year end the County held an accumulated reserve of unrestricted general funds of over £50,000, together with monies reserved for: improvement of the facilities at Ennerdale, development initiatives and financial support for international activities.

Principal funding sources

The principal sources of funding for the County are: Annual Levy on all Young People Grants Income from investments Gifts, donations and Legacies

Investment policy and objectives

The County maintains a low risk strategy for the investment of its funds. All funds are held in cash or short term bonds (maximum duration 2 years) with mainstream banks or building societies and the level of holdings reflects the limits of the Financial Services Compensation Scheme.

Trustees' Report (continued)

The County Executive regularly monitors the levels of bank balances and the interest rates received to ensure the County obtains maximum value and income from its banking arrangements. Occasionally this may involve using an account that requires a period of notice before funds may be withdrawn; before doing so the County Executive considers cash flow requirements.

Section F

Structure, governance and management

Description of the Charity's Trusts

The County's governing documents are those of The Scout Association. They consist of a Royal Charter, which in turn gives authority to the Bye-laws of the Association and the Policy, Organisation and Rules (POR) of The Scout Association.

The County is a trust established under its rules which are common to all Scouts. The Trustees are appointed in accordance with the POR of The Scout Association.

Organisational structure

The County is managed by the County Executive Committee, the members of which are the 'Charity Trustees' of the County Scout Council which is an educational charity. As charity trustees they are responsible for complying with the legislation applicable to charities. This includes registration, keeping proper accounts and making returns to the Charity Commission as appropriate.

The Committee consists of 3 independent representatives - the Chairman, Secretary and Treasurer -together with the County Commissioner, County Youth Commissioner, members nominated by the County Commissioner in consultation with the County Chairman, and members elected by the County Scout Council. The Committee meets at least 4 times each year.

This County Executive Committee exists to support the County Commissioner in meeting the responsibilities of the appointment. Its duties are laid out in detail in the Scout Association's POR 5.16. Its principal responsibilities are:

- Compliance with POR
- Protecting and maintaining property and equipment
- Managing County finances
- Providing insurance for people, property and equipment
- Providing sufficient resources for Scouting to operate
- Promoting and supporting the development of Scouting
- Managing and implementing a safety policy
- Ensuring a positive image of Scouting locally
- Appointing and managing sub-committees
- Ensuring that Young People are meaningfully involved in decision making at all levels
- Opening, closing and amalgamating Districts, County Scout Network and Scout Active Support units
- Appointing and managing an Appointments Advisory Committee

It must also: appoint administrators, advisors, and co-opted members; approve the Annual Report and annual Accounts after their examination by an appropriate auditor, independent examiner or scrutineer; present the Annual Report and Annual Accounts to the Scout Council at the AGM and submit them to the appropriate charity regulator; maintain any necessary confidentiality on Executive Committee business; act as a responsible employer in line with Scouting values and relevant legislation; ensure line management responsibilities for staff are clearly established and communicated.

Trustees' Report (continued)

Risk and Internal Control

The County Executive Committee has identified the major risks to which they believe the County is exposed. These have been reviewed and systems have been established to mitigate them. The main areas of concern that have been identified are:

- Failure to follow Safeguarding Procedures. All adults are trained in Safeguarding procedures and carry a reminder card. The Scout Association maintains a dedicated team to deal with any issues as a matter of urgency.
- Damage to the building, property and equipment. The County has sufficient buildings and contents insurance in place to mitigate against permanent loss.
- Injury to leaders, helpers, supporters and members. The County through capitation fees contributes to the Scout Associations national accident insurance policy. Risk Assessments are undertaken before all activities.
- **Reduced income**. The County is primarily reliant upon income from subscriptions and grants. The County holds a reserve to ensure the continuity of activities should there be a major reduction in income. The Committee could raise the value of subscriptions to increase the income to the County, either temporarily or permanently, if necessary.
- Unauthorised expenditure. Limits on spending commitments by Commissioners and other spending officers responsible for the specific activities, are set in an annual budget agreed by the Executive Committee. Other spending is specifically authorised by the Treasurer, the Finance & General Purposes Sub-Committee or the Executive Committee depending on the amount concerned. All cheques require two signatories and cheque signing limits are in place.

Financial instruments

Objectives and policies

The Charity's activities expose it to a number of financial risks including credit risk, cash flow risk and liquidity risk. The charity does not use derivative financial instruments.

Cash flow risk

The Charity's activities expose it primarily to the financial risks of changes in scout numbers and interest rates. The Charity uses short term bonds to minimise exposure to interest rate fluctuations.

Credit risk

The Charity's principal financial assets are bank balances and cash, trade and other receivables, and investments.

The Charity's credit risk is primarily attributable to its trade receivables. The amounts presented in the balance sheet are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows.

The credit risk on liquid funds is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies.

The Charity has no significant concentration of credit risk, with exposure spread over a large number of counterparties and customers.

Trustees' Report (continued)

Liquidity risk

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the Charity uses a mixture of long-term and short-term debt finance. The charity is funding the Jamboree costs while the scouts and their families are raising funds. Although this should be covered by fundraising, the time delay may cause liquidity issues for the charity, as would any shortfall. The trustees are aware of this and are involved in encouraging the relevant scout leaders and their scouts to reach their targets within the necessary timeframes.

| Section G | Declaration | |
|------------------|--|----------|
| | | |
| The annual repor | t was approved by the trustees of the Charity on 21 August 2018 and signed on its be | half by: |

| Signature(s) | Landons | A |
|------------------------------|--|--|
| Full name(s) and position(s) | Chris Sanderson OBE JP County Chairman Trustee | Eddie Ward County Commissioner Trustee |

| Date | 21.08.2018 | - |
|------|------------|---|
| | | |

Statement of Trustees' Responsibilities

The trustees are responsible for preparing the trustees' report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

The law applicable to charities requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the applicable Charities (Accounts and Reports) Regulations, and the provisions of the constitution. The trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the trustees of the charity on 21 August 2018 and signed on its behalf by:

Chris Sanderson OBE JP

Trustee

Independent Examiner's Report to the trustees of Cumbria County Scout Council

I report on the accounts of the charity for the year ended 31 March 2018 which are set out on pages 10 to 24.

Responsibilities and basis of report

As the trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- (1) accounting records were not kept in respect of the charity as required by section 130 of the Act; or
- (2) the accounts do not accord with those records; or
- (3) the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Helen Holmes FCA BSc

Chartered Accountants and Statutory Auditors

ICAEW

Lowther House Lowther Street Kendal Cumbria LA9 4DX

Date: 30/8/18

Statement of Financial Activities for the Year Ended 31 March 2018

| | Note | Unrestricted funds £ | Restricted funds £ | Total 2018 £ |
|---|------|---|------------------------------------|--|
| Income and Endowments from: | | | | |
| Donations and legacies | | 33,599 | • | 33,599 |
| Charitable activities | | 58,277 | - | 58,277 |
| Investment income | 4 _ | 1,226 | - | 1,226 |
| Total Income | _ | 93,102 | | 93,102 |
| Expenditure on: | | | | |
| Charitable activities | _ | (95,112) | | (95,112) |
| Total Expenditure | _ | (95,112) | • | (95,112) |
| Net movement in funds | | (2,010) | - | (2,010) |
| Reconciliation of funds | | | | |
| Total funds brought forward | _ | 356,009 | 343,450 | 699,459 |
| Total funds carried forward | 18 | 353,999 | 343,450 | 697,449 |
| | | | | |
| | Note | Unrestricted funds £ | Restricted funds | Total 2017 £ |
| Income and Endowments from: | Note | funds | | 2017 |
| Income and Endowments from: Donations and legacies | Note | funds £ | | 2017 £ |
| | Note | funds | £ | 2017 £ 33,174 |
| Donations and legacles | Note | funds £ 32,474 | £ | 2017 £ |
| Donations and legacies Charitable activities | | funds £ 32,474 45,857 | £ | 2017 £ 33,174 45,857 |
| Donations and legacies Charitable activities Investment income | | funds £ 32,474 45,857 2,184 | £ 700 - | 2017 £ 33,174 45,857 2,184 |
| Donations and legacies Charitable activities Investment income Total Income | | funds £ 32,474 45,857 2,184 | £ 700 - | 2017 £ 33,174 45,857 2,184 |
| Donations and legacies Charitable activities Investment income Total Income Expenditure on: | | funds £ 32,474 45,857 2,184 80,515 | £ 700 - - 700 | 2017 £ 33,174 45,857 2,184 81,215 |
| Donations and legacies Charitable activities Investment income Total Income Expenditure on: Charitable activities | | funds £ 32,474 45,857 2,184 80,515 | £ 700 700 (790) | 2017 £ 33,174 45,857 2,184 81,215 (58,577) |
| Donations and legacies Charitable activities Investment income Total Income Expenditure on: Charitable activities Total Expenditure | | funds £ 32,474 45,857 2,184 80,515 (57,787) | £ 700 - - 700 (790) | 2017 £ 33,174 45,857 2,184 81,215 |
| Donations and legacies Charitable activities Investment income Total Income Expenditure on: Charitable activities Total Expenditure Net income/(expenditure) | | funds £ 32,474 45,857 2,184 80,515 (57,787) (57,787) | £ 700 700 (790) (790) (90) | 2017 £ 33,174 45,857 2,184 81,215 (58,577) |
| Donations and legacies Charitable activities Investment income Total Income Expenditure on: Charitable activities Total Expenditure Net income/(expenditure) Gross transfers between funds | | funds £ 32,474 45,857 2,184 80,515 (57,787) (57,787) 22,728 (64) | £ 700 700 (790) (790) (90) 64 | 2017 £ 33,174 45,857 2,184 81,215 (58,577) (58,577) |
| Donations and legacies Charitable activities Investment income Total Income Expenditure on: Charitable activities Total Expenditure Net income/(expenditure) Gross transfers between funds Net movement in funds | | funds £ 32,474 45,857 2,184 80,515 (57,787) (57,787) 22,728 (64) | £ 700 700 (790) (790) (90) 64 | 2017 £ 33,174 45,857 2,184 81,215 (58,577) (58,577) |
| Donations and legacies Charitable activities Investment income Total Income Expenditure on: Charitable activities Total Expenditure Net income/(expenditure) Gross transfers between funds Net movement in funds Reconciliation of funds | | funds £ 32,474 45,857 2,184 80,515 (57,787) (57,787) 22,728 (64) 22,664 | £ 700 700 (790) (790) (90) 64 (26) | 2017 £ 33,174 45,857 2,184 81,215 (58,577) (58,577) 22,638 |

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for 2017 is shown in note 18.

(Registration number: 520617) Balance Sheet as at 31 March 2018

| | Note | 2018 £ | 2017 £ |
|--|------|-----------|-----------|
| Fixed assets | | | |
| Tangible assets | 12 | 462,867 | 465,353 |
| Investments | 13 | 134,091 | 133,049 |
| | | 596,958 | 598,402 |
| Current assets | | | |
| Stocks | 14 | 152 | 332 |
| Debtors | 15 | 6,769 | 6,667 |
| Investments | 16 | 58,710 | 58,713 |
| Cash at bank and in hand | | 133,209 | 135,827 |
| | - | 198,840 | 201,539 |
| Creditors: Amounts falling due within one year | 17 | (98,349) | (100,482) |
| Net current assets | | 100,491 | 101,057 |
| Net assets | | 697,449 | 699,459 |
| Funds of the charity: | | | |
| Restricted funds | | 343,450 | 343,450 |
| Unrestricted income funds | | | |
| Unrestricted funds | | 353,999 | 356,009 |
| Total funds | 18 | 697,449 | 699,459 |

The financial statements on pages 10 to 24 were approved by the trustees, and authorised for issue on 21 August 2018 and signed on their behalf by:

Chris Sanderson OBE JP

Trustee

Notes to the Financial Statements for the Year Ended 31 March 2018

1 Accounting policies

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011.

Basis of preparation

Cumbria County Scout Council meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £.

Exemption from preparing a cash flow statement

The charity opted to early adopt Bulletin 1 published on 2 February 2016 and have therefore not included a cash flow statement in these financial statements.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

Income and endowments

Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature is recognised when the charity has entitlement to the income, it is probable that the income will be received and the amount can be measured with sufficient reliability.

Donations and legacies

Donations and legacies are recognised on a receivable basis when receipt is probable and the amount can be reliably measured.

Grants receivable

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

investment income

Dividends are recognised once the dividend has been declared and notification has been received of the dividend due.

Notes to the Financial Statements for the Year Ended 31 March 2018 (continued)

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees's meetings and reimbursed expenses.

Government grants

Government grants are recognised based on the accrual model and are measured at the fair value of the asset received or receivable. Grants are classified as relating either to revenue or to assets. Grants relating to revenue are recognised in income over the period in which the related costs are recognised. Grants relating to assets are recognised over the expected useful life of the asset. Where part of a grant relating to an asset is deferred, it is recognised as deferred income.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Tangible fixed assets

Individual fixed assets costing £200.00 or more are initially recorded at cost.

Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class

Land and buildings

Office equipment

Boats and camping equipment

Depreciation method and rate

Not depreciated as residual value is more than cost

25% reducing balance

25% reducing balance (boats 10-20% straight line)

Notes to the Financial Statements for the Year Ended 31 March 2018 (continued)

Fixed asset investments

Fixed asset investments, other than programme related investments, are included at market value at the balance sheet date. Realised gains and losses on investments are calculated as the difference between sales proceeds and their market value at the start of the year, or their subsequent cost, and are charged or credited to the Statement of Financial Activities in the period of disposal.

Unrealised gains and losses represent the movement in market values during the year and are credited or charged to the Statement of Financial Activities based on the market value at the year end.

Current asset investments

Current asset investments are included at the lower of cost and net realisable value / market value.

Trade debtors

Are amounts due from customers for merchandise sold or services performed in the ordinary course of business and are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of is established when there is objective evidence that the will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Borrowings

Interest-bearing borrowings are initially recorded at fair value, net of transaction costs. Interest-bearing borrowings are subsequently carried at amortised cost, with the difference between the proceeds, net of transaction costs, and the amount due on redemption being recognised as a charge to the Statement of Financial Activities over the period of the relevant borrowing.

Interest expense is recognised on the basis of the effective interest method and is included in interest payable and similar charges.

Borrowings are classified as current liabilities unless the charity has an unconditional right to defer settlement of the liability for at least twelve months after the reporting date.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees's discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Pensions and other post retirement obligations

The pension costs charged in the financial statements represent the contribution payable by the charity during the year.

Notes to the Financial Statements for the Year Ended 31 March 2018 (continued)

Financial instruments

Classification

Financial assets and financial liabilities are recognised when the charity becomes a party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the charity after deducting all of its liabilities.

Recognition and measurement

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are only offset in the statement of financial position when, and only when there exists a legally enforceable right to set off the recognised amounts and the charity intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets are derecognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the charity transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the charity, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are derecognised only when the obligation specified in the contract is discharged, cancelled or expires.

Investments

Investments in non-convertible preference shares and non-puttable ordinary or preference shares (where shares are publicly traded or their fair value is reliably measurable) are measured at fair value through profit or loss. Where fair value cannot be measured reliably, investments are measured at cost less impairment.

Investments in subsidiaries and associates are measured at cost less impairment. For investments in subsidiaries acquired for consideration including the issue of shares qualifying for merger relief, cost is measured by reference to the nominal value of the shares issued plus fair value of other consideration. Any premium is ignored.

Fair value measurement

The best evidence of fair value is a quoted price for an identical asset in an active market. When quoted prices are unavailable, the price of a recent transaction for an identical asset provides evidence of fair value as long as there has not been a significant change in economic circumstances or a significant lapse of time since the transaction took place. If the market is not active and recent transactions of an identical asset on their own are not a good estimate of fair value, the fair value is estimated by using a valuation technique.

Notes to the Financial Statements for the Year Ended 31 March 2018 (continued)

2 Income from donations and legacies

| | Unrestricted funds | | |
|-----------------------------------|-----------------------|--------------------|--------------------|
| | General £ | Total 2018 £ | Total 2017 £ |
| Donations and legacies; | | _ | _ |
| Donations from individuals | 3,073 | 3.073 | 1,240 |
| Grants, including capital grants; | • | ., | -, |
| Cumbria County Council grant | 20,000 | 20,000 | 20,000 |
| Grants from other charities | - | - | 700 |
| County Levy | 10,526 | 10,526 | 11,234 |
| | 33,599 | 33,599 | 33,174 |

3 Income from charitable activities

| | Unrestricted funds | | |
|-----------------------------------|--------------------|--------------------|--------------------|
| | General £ | Total 2018 £ | Total 2017 £ |
| Badge sales/Camping Booklet sales | 477 | 477 | 347 |
| Facilities income: Ennerdale | 39,989 | 39,989 | 41,699 |
| Jamborees/International | 10,106 | 10,106 | 719 |
| Section activities | 7,705 | 7,705 | 3,092 |
| | 58,277 | 58,277 | 45,857 |

4 Investment income

| | Unrestricted funds | | |
|---|--------------------|--------------------|--------------------|
| | General £ | Total 2018 £ | Total 2017 £ |
| Interest receivable and similar income; | | | |
| Interest receivable on bank deposits | 1,226 | 1,226 | 2,184 |

Notes to the Financial Statements for the Year Ended 31 March 2018 (continued)

5 Expenditure on charitable activities

| | | Unrestricted funds | | |
|--------------------------------------|-------------|-----------------------|--------------------|---------------|
| | | General £ | Total 2018 £ | Total 2017 |
| Badge sales/Camping Booklet sales | | £ 474 | _ | £ |
| Facilities | | | 474 | 169 |
| Depreciation of boats and camping eq | uipment | 28,305 2,175 | 28,305 | 28,281 |
| Jamborees/International | a.p.m.c.i.c | · | 2,175 | - |
| Training and Section activities | | 30,996 | 30,996 | - |
| Leader training | | 8,330 | 8,330 | 12,930 |
| County initiatives | | 5,403 | 5,403 | - |
| Development | | 1,355 | 1,355 | 545 |
| Administration | | 623 | 623 | 790 |
| Administration | | 10,555 | 10,555 | 10,576 |
| | Activity | 88,216 | 88,216 | 53,291 |
| | undertaken | Activity support | Total | Total |
| | directly | costs | 2018 | 2017 |
| | £ | £ | £ | £ |
| Badge sales/Camping Booklet sales | 474 | - | 474 | 169 |
| Facilities | 28,305 | - | 28,305 | 28,281 |
| Jamborees/International | 30,996 | _ | 30,996 | · - |
| Section activities | 8,330 | _ | 8,330 | 4,737 |
| Leader training | 5,403 | - | 5,403 | 5,861 |
| Depreciation of boats and camping | | | | -, |
| equipment | 2,175 | - | 2,175 | 2,332 |
| County initiatives | 1,355 | • | 1,355 | 545 |
| Development | 623 | - | 623 | 790 |
| Administration | • | 10,555 | 10,555 | 10,576 |
| | 77,661 | 10,555 | 88,216 | 53,291 |

Notes to the Financial Statements for the Year Ended 31 March 2018 (continued)

£88,216 (2017 - £52,501) of the above expenditure was attributable to unrestricted funds and £Nil (2017 - £790) to restricted funds.

In addition to the expenditure analysed above, there are also governance costs of £6,896 (2017 - £5,286) which relate directly to charitable activities. See note 6 for further details.

6 Analysis of governance and support costs

Governance costs

| | Unrestricted funds | | |
|-------------------------------------|-----------------------|--------------------|--------------------|
| | General £ | Total 2018 £ | Total 2017 £ |
| Independent Examiner's remuneration | 2,256 | 2,256 | 2,340 |
| AGM expenses | 815 | 815 | 783 |
| Travel and subsistence | 3,825 | 3,825 | 2,163 |
| | 6,896 | 6,896 | 5,286 |

| 2016 |
|------------|
| £ |
| 936 6,762 |
| 496 544 |
| 759 1,983 |
| 31 354 |
| - |
| 650 394 |
| - 21 |
| 373 104 |
| 311 414 |
| 555 10,576 |
| • |

7 Net incoming/outgoing resources

Net (outgoing)/incoming resources for the year include:

| | 2018 | 2017 |
|------------------------------|-------|-------|
| | £ | £ |
| Depreciation of fixed assets | 2,486 | 2,746 |

Notes to the Financial Statements for the Year Ended 31 March 2018 (continued)

8 Trustees remuneration and expenses

During the year the charity made the following transactions with trustees:

Chris Sanderson OBE JP

£267 (2017: £153) of expenses were reimbursed to Chris Sanderson OBE JP during the year.

Alan Harryman

£207 (2017; £81) of expenses were reimbursed to Alan Harryman during the year.

Eddie Ward

£2,330 (2017: £1,017) of expenses were reimbursed to Eddie Ward during the year.

Gareth Hodgson

£360 (2017: £Nil) of expenses were reimbursed to Gareth Hodgson during the year.

Tim Leader

£450 (2017: £466) of expenses were reimbursed to Tim Leader during the year.

Bill Arnott

£Nil (2017: £40) of expenses were reimbursed to Bill Arnott during the year.

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any other benefits from the charity during the year.

9 Staff costs

The aggregate payroll costs were as follows:

| | 2018 | 2017 | |
|-----------------------------------|-------|-------|--|
| | £ | £ | |
| Staff costs during the year were: | | | |
| Wages and salaries | 6,606 | 6,440 | |
| Pension costs | 330 | 322 | |
| | 6,936 | 6,762 | |

The monthly average number of persons (including senior management team) employed by the charity during the year expressed as full time equivalents was as follows:

| | 2018 | 2017 |
|---------------|------|------|
| | No | No |
| Administrator | 1 | 1 |

1 (2017 - 1) of the above employees participated in the Defined Contribution Pension Schemes.

Contributions to the employee pension schemes for the year totalled £330 (2017 - £322).

No employee received emoluments of more than £60,000 during the year

Notes to the Financial Statements for the Year Ended 31 March 2018 (continued)

| 10 Independent examiner's remuneration | n | | | |
|---|----------------------------|------------------|-----------------------------|------------|
| | | | 2018 £ | 2017 £ |
| Other fees to examiners | | | | |
| Examination-related assurance services | | | 2,256 | 2,340 |
| 11 Taxation | | | | |
| The charity is a registered charity and is th | erefore exempt | from taxation. | | |
| 12 Tangible fixed assets | | | | |
| | Land and buildings £ | Office equipment | Boats and camping equipment | Total £ |
| Cost | | | | |
| At 1 April 2017 | 455,51 | 8 5,695 | 28,844 | 490,057 |
| At 31 March 2018 | 455,51 | 8 5,695 | 28,844 | 490,057 |
| Depreciation | | | | |
| At 1 April 2017 | | - 4,455 | 20,249 | 24,704 |
| Charge for the year | | - 311 | 2,175 | 2,486 |
| At 31 March 2018 | | - 4,766 | 22,424 | 27,190 |
| Net book value | | | | |
| At 31 March 2018 | 455,51 | 8 929 | 6,420 | 462,867 |
| At 31 March 2017 | 455,51 | 8 1,240 | 8,595 | 465,353 |
| 13 Fixed asset investments | | | | |
| | | | 2018 | 2017 |

Other investments

£

133,049

134,091

Notes to the Financial Statements for the Year Ended 31 March 2018 (continued)

| Other investments | | |
|--|----------------------------|--------------|
| | Cash held in bonds £ | Total £ |
| Cost or Valuation | | |
| At 1 April 2017 | 133,049 | 133,049 |
| Additions | 1,042 | 1,042 |
| At 31 March 2018 | 134,091 | 134,091 |
| Net book value | | |
| At 31 March 2018 | 134,091 | 134,091 |
| At 31 March 2017 | 133,049 | 133,049 |
| 14 Stock | | |
| | 2018 | 2017 |
| Finished and | £ | £ |
| Finished goods | 152 | 332 |
| 15 Debtors | | |
| | 2018 | 2017 |
| | £ | £ |
| Prepayments and accrued income Other debtors | 1,264 | 1,335 |
| Other deptors | 5,505 | 5,332 |
| | 6,769 | 6,667 |
| 16 Current asset investments | | |
| | 2018 | 2017 |
| Instant access bonds/Scout Association Investment Service | £ | £ |
| instant access bonds/scout Association Investment Service | 58,710 | 58,713 |
| 17 Creditors: amounts falling due within one year | | |
| | 2018 £ | 2017 £ |
| Payments on account | 9,824 | 10,306 |
| Other creditors | 86,125 | 87,776 |
| Accruais | 2,400 | 2,400 |
| | 98,349 | 100,482 |
| Membership subscriptions are collected from Scout Units on behalf of | the Scout Association a | nd naid over |

Notes to the Financial Statements for the Year Ended 31 March 2018 (continued)

18 Funds

| | Balance at 1 April 2017 £ | Incoming resources £ | Resources expended £ | Balance at 31 March 2018 £ |
|-------------------------------|---------------------------------|----------------------------|----------------------------|----------------------------------|
| Unrestricted funds | | | | |
| Unrestricted general funds | | | | |
| Accumulated reserve | 50,380 | 43,007 | (33,325) | 60,062 |
| Unrestricted designated funds | | | | |
| Ennerdale Camp Site Fund | 112,068 | - | - | 112,068 |
| Boats | 6,700 | - | (1,700) | 5,000 |
| Other tangible fixed assets | 3,135 | - | (786) | 2,349 |
| Facilities Improvements | 48,726 | 39,989 | (28,305) | 60,410 |
| Operating cost reserve | 50,000 | - | | 50,000 |
| International | 60,000 | 10,106 | (30,996) | 39,110 |
| Development Initiatives | 25,000 | • | (,, | 25,000 |
| | 305,629 | 50,095 | (61,787) | 293,937 |
| Total unrestricted funds | 356,009 | 93,102 | (95,112) | 353,999 |
| Restricted funds | | | | |
| Ennerdale Project | 343,450 | • | | 343,450 |
| Total funds | 699,459 | 93,102 | (95,112) | 697,449 |

Notes to the Financial Statements for the Year Ended 31 March 2018 (continued)

| | Balance at 1 April 2016 £ | Incoming resources £ | Resources expended £ | Transfers £ | Balance at 31 March 2017 £ |
|-------------------------------|---------------------------------|----------------------------|----------------------------|----------------|----------------------------------|
| Unrestricted funds | | | | | |
| Unrestricted general funds | | | | | |
| Accumulated reserve | 76,817 | 38,097 | (26,760) | (37,774) | 50,380 |
| Unrestricted designated funds | | | | | |
| Ennerdale Camp Site Fund | 112,068 | - | - | - | 112,068 |
| Boats | 8,400 | - | (1,700) | _ | 6,700 |
| Other tangible fixed assets | 4,181 | - | (1,046) | - | 3,135 |
| Facilities Improvements | 35,308 | 41,699 | (28,281) | _ | 48,726 |
| Operating cost reserve | 40,000 | • | | 10,000 | 50,000 |
| International | 41,571 | 719 | - | 17,710 | 60,000 |
| Development Initiatives | 15,000 | _ | _ | 10,000 | 25,000 |
| - | 256,528 | 42,418 | (31,027) | 37,710 | 305,629 |
| Total unrestricted funds | 333,345 | 80,515 | (57,787) | (64) | 356,009 |
| Restricted funds | | | | | |
| Ennerdale Project | 343,450 | • | - | _ | 343,450 |
| South Development | • | | | | 3-3,-30 |
| Project | 26 | 700 | (790) | 64 | |
| Total restricted funds | 343,476 | 700 | (790) | 64 | 343,450 |
| Total funds | 676,821 | 81,215 | (58,577) | | 699,459 |

Notes to the Financial Statements for the Year Ended 31 March 2018 (continued)

The specific purposes for which the funds are to be applied are as follows:

The Ennerdale Camp Site Fund represents the unrestricted funds invested in the land and buildings at Ennerdale not included in restricted funds.

The Boat fund represents boats purchased with capital grants.

Scouting Development Projects is money set aside for planned development projects.

Facilities improvements - for planned improvements to facilities at County sites.

Development initiatives are for County wide initiatives to develop scouting.

Operating cost reserve is money set aside to cover uncertainties relating to future grant income.

International is primarily to assist with cashflow arrangements for Scouts attending international events.

The accumulated reserve represents the remaining undesignated unrestricted funds.

19 Analysis of net assets between funds

| Unrestricted funds | | |
|--------------------|---|--|
| General Total fo | | |
| £ | £ | |
| 462,867 | 462,867 | |
| 134,091 | 134,091 | |
| 198,840 | 198,840 | |
| (98,349) | (98,349) | |
| 697,449 | 697,449 | |
| | General £ 462,867 134,091 198,840 (98,349) | |

20 Related party transactions

There were no related party transactions in the year.