

Company Registration No. 00820660 (England and Wales)
Registered Charity No. 222533

Child Action Northwest

Company Limited by Guarantee

**Annual Report and Consolidated Financial Statements
For the Year Ended 31 March 2018**



MHA Moore & Smalley
Trusted Thinking

CHILD ACTION NORTHWEST

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CHILD ACTION NORTHWEST

REPORT OF THE TRUSTEES

YEAR ENDED 31 MARCH 2018

Legal and administration details

Status: Child Action Northwest is a company limited by guarantee and having a share capital, registered under the Companies Act 1995. Its governing document is its Memorandum and Articles of Association.

Trustees:	Mr J Slater	Chair
	Mr J Townend	Vice Chair
	Mr A Mercer	Resigned 16 April 2018
	Mr T Marklew	
	Mr G H Fairweather	
	Miss A Ainsworth	Resigned 16 April 2018
	Mr M Roche	Resigned 16 April 2018
	Mr J Comyn-Platt	
	Mr P Griffin	
	Mrs M Mayman	
	Mr R Dickinson	
	Mrs J Hetherington	
	Mr J Drury	
	Mrs M Webb	Appointed 17 August 2017
	Ms S Cotton	Appointed 18 June 2018

Strategic Management Team:

Ms S Cotton	Chief Executive
Mr A Bennett	Strategic Director for Service Delivery – resigned 31 December 2017
Mr M Hartley-Smith	Business Director CANWe Solutions CIC to 28 Feb 2018 & Deputy CEO from 1 March 2018
Mr M Shaw	Director of Finance and Business Services Director/Secretary
Mr Stuart Chaplin	Strategic Director Service Delivery and Development – appointed 27 February 2018

Operational Management Team:

Mrs N Waddilove	Registered Manager Care & Accommodation Service - resigned 31 July 2017
Mrs J Dawkins	Registered Manager Fostering Services - Head of Service Care and Accommodation
Mrs F Ahmed-Connaghan	Learning and Development Manager - resigned 22 March 2018
Mrs S Blundell	Human Resources Manager - resigned 31 May 2017
Ms Joanne Lever	Human Resources Manager - appointed 1 March 2018
Mrs Paula Riley	Fundraising and partnership manager – resigned 22 December 2017
Faith Marriot	Service Manager Criminal Justice
Julia Walsh	Service Manager Emotional health and wellbeing
Sue Gardner	Fostering Service Manager - appointed 6 November 2017

Company Number: 00820660

Registered Charity Number: 222533

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YEAR ENDED 31 MARCH 2018

Legal and administration details (continued)

Registered Office: The Homestead
Whalley Road
Wilpshire
Blackburn
BB1 9LL

Regional Office: 4b Springfield Court
Summerfield Road
Off Manchester Road
Bolton
BL3 2NT

Regional Office: CANWe Solutions CIC
Dixon House
Whalley Road
Wilpshire
Blackburn
BB1 9LL

Solicitors: Forbes Solicitors
Rutherford House
4 Wellington Street (St Johns)
Blackburn
BB1 8DD

Auditors: MHA Moore and Smalley
Statutory Auditors
Chartered Accountants
Richard House
9 Winckley Square
Preston
PR1 3HP

CHILD ACTION NORTHWEST

REPORT OF THE TRUSTEES

YEAR ENDED 31 MARCH 2018

1. Structure governance and management

This is the annual report of the Trustees for Child Action Northwest for the financial year ending 31 March 2018, incorporating Child Action Northwest and its subsidiary company CANWe Solutions CIC.

Child Action Northwest (CANW) is a registered Charity and Company Limited by Guarantee and is governed by its Memorandum of Articles of Association. The members of the Committee are therefore Trustees of the Charity and Directors of the Company.

The Board of Trustees has appointed two Trustees as Director's for the CIC to represent the interests of the Charity's Trustees.

The current Trustees are listed on page 3. The Chairman and Treasurer are Honorary Officers. Mr Drury was appointed Treasurer on 19 June 2017. The Honorary Officers are elected each year at the Annual General Meeting. The Chairman and Treasurer are ex-officio members of the committee. One third of the remaining Trustees who are not Honorary Officers are elected annually by the members of the company. A new Trustee has been appointed over the year and is undertaking an induction programme.

To facilitate their responsibilities the Trustees have agreed a rolling agenda. In addition, monthly Pre Trustees meetings are held to consider items in detail.

The board has nominated a Trustee to take the lead on Safeguarding and there are quarterly meetings with the lead staff responsible for Operational Safeguarding to ensure the Charity has robust safeguarding controls in place. The Board has reviewed its safeguarding arrangements over the last year.

To further its work the Board of Trustees has approved the establishment of a Reserves Management Group that meets quarterly to oversee the Charity's investments and any proposed service development that requires financial support.

Both the Pre-Meeting and Reserve Management meetings report back to the Trustee Board.

Strategic Directors provide a quarterly service report to the Board of Trustees, and the Business Director for the CIC provides a quarterly report on its performance.

A 'Skills, Experience and Governance' audit is undertaken each year with the Board and any skill gaps in the Board are identified. This process enables the identification of any developmental needs within the board so that the appropriate training or other opportunities can be identified throughout the year; this includes an annual team building and training event. The audit also informs recruitment to the board, enabling it to be focussed on meeting any skill gaps identified. Recruitment to the Board is via advertising through various media and networks, completion of an application form and interview by the Chair with the CEO. If this stage is successful then interested members are invited to observe a Board meeting.

A governance review has been undertaken by the Chair of the Board and recommendations made to ensure that the board is representative of the diverse communities we operate within and that additional efforts be made to recruit young people representation onto the Board.

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Newly appointed Trustees are invited to attend the CANW induction day for new staff and are provided with an information pack which includes:-

- Child Action Northwest's mission statement
- History of Child Action Northwest
- Introduction to the Charity's services
- Trustees role description
- Payment and Expenses
- Contact Details of Trustees and Managers
- Responsibilities of Trustees
- Training and Development
- Code of Conduct
- Terms of Reference for Pre Trustees Meeting and Reserves Management Meeting
- Fundraising (Creative Partnerships)

In addition, all Trustees visit the Charity's projects as part of their induction, meet with key members of the Senior Manager Team, complete a Disclosure and Barring application and sign a declaration of eligibility to act as a Trustee. They also receive, on a bi-monthly basis, a copy of Governance Magazine to keep them informed on trustee and governance matters, and receive a copy of the Good Trustee Guide published by the National Council for Voluntary Organisations (NCVO).

The organisational structure chart is provided over the page:

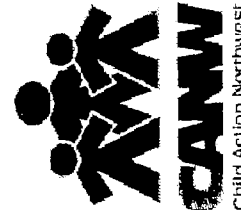
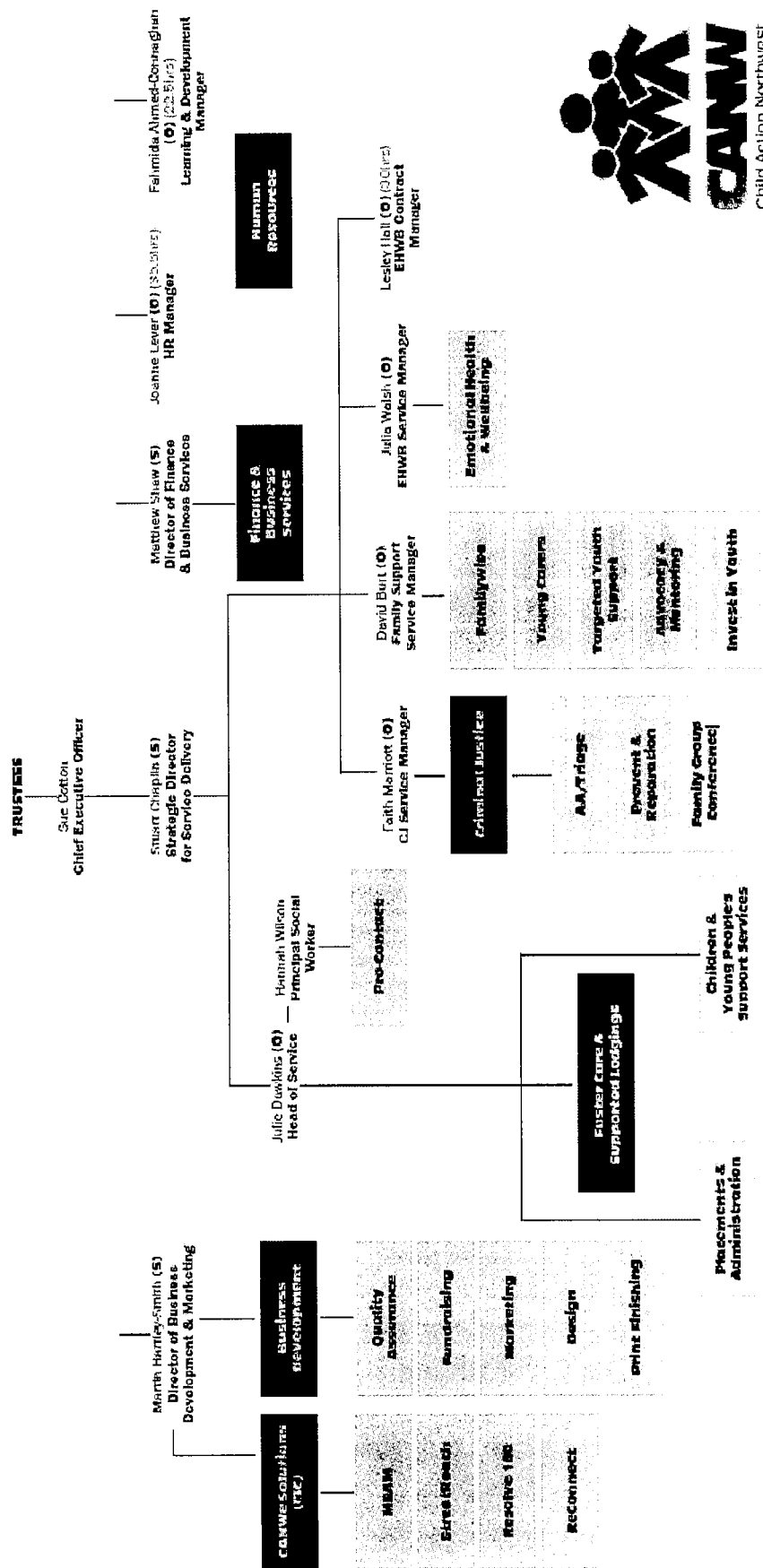
CHILD ACTION NORTHWEST

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YEAR ENDED 31 MARCH 2018

CANW ORGANISATIONAL CHART

MAR 2018
(S) Senior Management Team
(O) Operational Management Team
(A) Agency Staff



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The Board approve and monitor the strategic and business plan of Child Action Northwest and during the year the Board of Trustees, along with the Chief Executive, review the strategic direction of the Charity, taking into account the type of risk faced by it and the likelihood that risks may materialise. The operational and financial risks, once assessed, are monitored through a number of internal management systems including monthly senior managers meetings, pre trustees meetings and quarterly reserves management meetings. A scheme of delegation is in place to ensure clarity of the decision making process.

The pay of the Chief Executive is set by the Board and reviewed on an annual basis. It is benchmarked against the NJC (National Joint Council) paycales and through external benchmarking. The Chair of the Board meets regularly with the CEO, to undertake appraisal and to monitor objectives set by the Board. A closed meeting is held annually by the Board to review the performance of the CEO against these objectives. The pay of the Senior Management team is also reviewed against the NJC payscale and external benchmarking. The CEO undertakes an annual appraisal and regular supervision of the Management Team and discusses performance of the operational team with the Chair. A Deputy Chief Executive role has been created to provide additional focus on the growth of the Charities services and funding applications.

An annual stakeholder event is held where the trustees and staff have the opportunity to meet a wide range of stakeholders including other charities and organisations who have an interest in Child Action Northwest. In addition the operational managers are involved in a number of strategic planning groups across the region where there is an opportunity to contribute to developments that will be positive for its beneficiaries. A number of partnership arrangements are in place, supported by a Memorandum of Understanding, where direct services are delivered in line with the charitable objects.

2. Objectives and activities

Child Action Northwest operates in the North West of England predominantly in Lancashire, Greater Manchester and surrounding area, including East Cheshire and Cumbria. The charity provides a broad range of services to support Children, Families and Vulnerable adults in the Criminal Justice service. The region is very diverse and includes areas of extreme deprivation alongside affluent and prosperous areas. The population within Blackburn with Darwen, parts of Lancashire and areas of Manchester includes a high proportion of individuals from a Pakistani or Indian background. Across the region there is a general diversity within the population.

The charitable objects of Child Action Northwest are:

- To relieve, support, assist, counsel or otherwise benefit children and young persons and the parents of such children and young persons who are in need of care and attention including (but not limited to) children and young persons involved in the provision of care for others.
- To relieve, support, assist, counsel or otherwise benefit children and young persons who are disabled and in need of care and attention and the parents of such children and young persons.
- To relieve, support, assist, counsel or otherwise benefit children and young persons who have learning difficulties and the parents of such children and young persons.
- To provide support, care and supervision for young persons and for mentally disordered or otherwise mentally vulnerable persons of any age arrested or being questioned by the police or any other prosecuting authority, remanded on bail by the police or a court or otherwise at risk of being remanded in custody including but not limited to the operation of a service providing appropriate adults to accompany such persons where provided for by law.

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Further to the objects Child Action Northwest is able to;

- Provide or assist in the provision of appropriate schooling and tuition and training for employment.
- Promote, organise and otherwise be involved in the provision of foster care to children and young persons.

In pursuance of these objects CANW provides a range of services under the following headings:

- **Care & Accommodation** – Provide Foster Care and Supported Lodgings placements for children and young people who are unable to live within their own family network and support contact arrangements for children whose families are separating.
- **Targeted Early Support and Specialist Services (TESSS)** – Provide a range of services in the community to support children, young people and families in partnership with a number of organisations including Schools, Youth Offending Teams, Local Authority Children's Services, Health and the Police.
- **Central Support Services** – Supply Finance, Administration, Human Resource, Marketing and Business Development, Training and Development Services for staff, carers and volunteers, and Corporate Partnership and Fundraising to support the charity's work.

Our Mission, Vision and Value statements drive our work, we are ambitious for the children and families we work with and look beyond the obvious to understand and provide the support they need to reach their potential.

Mission

Inspiring lives and changing futures through the services we deliver and the values we hold.

Vision

Children, Families and Young People becoming who they aspire to be and succeeding in their hopes and ambitions.

Values

- **Equality** - We believe all people should be given the opportunity to grow and reach their full potential without discrimination or prejudice.
- **Respect** - We are respectful in all our relationships with service users, staff and partners.
- **Responsibility** - We are accountable for our actions towards others and to the communities in which we work.
- **Accessibility** - We ensure all our services are accessible, relevant and appropriate.
- **Working Together** - We actively welcome the participation and contribution of individuals or organisations to the delivery and development of our services.
- **Ambition** - We are ambitious for the people and communities we work with and work in partnership to achieve the best possible outcomes.

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities.

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The Charity's Memorandum and Articles of Association permits the Board of Trustees to make financial investments of funds not immediately required for meeting the objectives of the organisation. These funds are placed in investments, securities or property as may be thought appropriate, subject to any legal requirements. The Charity's investments have been acquired in accordance with this power.

Our People

At Child Action Northwest we recognise that our dedicated staff and volunteers are our most valuable asset. Over the last year we have seen an increase in our staff group and as at 31 March 2018 we employed a total of 86 permanent staff members and 95 sessional workers, bringing the total workforce of the Charity to 181 staff.

We have seen a slight reduction in our volunteer numbers over the last year and at the end of March 2018 we had 54 volunteers registered and active within 7 different service areas in CANW, including Trustees. This amounts to a recorded total of 3195 volunteer hours from April 2017 – March 2018. If this contribution is equated to pay at the minimum wage of £7.50 per hour the financial value of this support to CANW is £23,962.50.

Over the year we have had changes to our Human Resources staff team following the retirement of the previous manager and the confirmation of a new manager into the post. The team has identified and started the implementation of a new HR system that will help to streamline the service delivery and provide direct access for staff. The service has developed an organisational Wellbeing Strategy that was launched at our Mission and Vision event in October 2017 and updated the induction process.

Community Interest Company Canwe Solutions.

The Community Interest Company (CIC) is a trading arm of CANW whose surpluses are gift aided to the Charity to support its charitable work. The CIC has developed its work over the last year and a reorganisation has consolidated the work the organisation is delivering with vulnerable adults.

Our Objectives for 2017-18

The Charity agreed 6 key objectives for 2017-18 as part of its strategic and business planning process.

- **Strengthen** - Transforming our business infrastructure so that the organisation operates efficiently and effectively and is able to deliver excellent services to children Make a positive difference to the lives of children and families.
- **Engage** - Engage with all stakeholders to improve participation and the co-design and evaluation of services with participants.
- **Impact** - Develop our evidence based delivery models so we can demonstrate the outcomes and impact of our services deliver to commissioners and participants.
- **Growth** - Grow and develop our services in terms of income, geography, delivery offer, identifying gaps in services, utilising a mix of funding streams.
- **Staff** - Investing in our workforce so that they are skilled and motivated to deliver the best possible services to our children, young people.
- **Fostering** - Build upon our Ofsted rating by continuously improving our model, retention and recruitment to create a growing and sustained fostering service

The business plan for 2017-18 was focussed on strengthening the organisation and being able to think innovatively and creatively about the way we deliver services in order to achieve excellent outcomes for children young people and their families. The plan recognised the context of a reduction in Local Authority budgets, increased competition from other VCFS organisations looking to secure a shrinking number of contracts and increased competition for grant funding streams.

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Our objectives in the implementation of new and more efficient ways of working included:

- the introduction of a new HR and system and the improved use of assistive technology to improve service delivery
- new models of service delivery and the implementation of evidence based models
- Embedding of our quality assurance processes across all parts of the organisation,
- Implementing an effective fundraising strategy
- Increase the number of foster carers and introduce new models of working in our fostering services.
- Continue to develop our participation strategy and the engagement and involvement of young people across all of our services
- Demonstrate the impact and social value of our services
- Grow and develop our services
- Develop a leadership programme for staff
- Gain the new Investors in People accreditation
- Improve our staff wellbeing and engagement
- Develop our fostering service through a recruitment and retention of foster carer strategy and increase the therapeutic support to young people in placement.

The plan aimed to achieve this through a mixture of securing new business opportunities and utilising our reserves so that we are able to invest in achieving our objectives for the year ahead.

3. Achievements and performance

Our aim over 2017-18 was to ensure that we invested in the development of CANW to be ensure that it would be able to continue its journey as an innovative, creative, dynamic charity delivering excellent services through some of the most challenging political and financial operating environments for many years.

- We were successful in developing and leading a Voluntary Sector consortia to deliver an Early Intervention and Prevention service across Lancashire county council, delivering therapeutic and wellbeing services to children and families.
- We planned to increase our geographic coverage and develop our restorative justice offer within Criminal Justice service in the North West. We have successfully achieved this through the growth of our Appropriate Adult services across Greater Manchester, establishing our provision within Cumbria developing our Restorative Justice offer and successful acceptance onto the NW Leaving Care Framework.
- We planned to retain our Investors in People (IIP) status and were successfully accredited under the new standards in September 2018.
- We planned to develop and establish our online counselling service – We have successfully developed and delivered our telephone counselling service, trained the staff team and promoted the service in the schools we support.
- We planned to introduce a staff management system across the charity and we have successfully introduced an interactive self-service cloud based system that will help streamline process and management tasks and provide effective management information to inform the continued development of our staff support processes.
- We have been successful in growing our delivery of our Procontact, EHWP, Young Carers and Criminal Justice services through new contracts and extended geographical coverage.
- We have improved our quality ranking on the LCC Foster Care framework to be in the top 10% of all providers.

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- We planned to develop our opportunities within CCG's, Devolution, local authority commissioning priorities, wider government agendas and policy and we have been successfully involved in strategic planning across the social care sector, becoming a partner with ELCAS as part of the Children and Young People, IAPT programme, growing our relationships with commissioners and Youth Offending Teams across Greater Manchester and becoming involved in National Stakeholder groups across fostering services.
- We have developed our Fostering Service, developing the fostering service to young people with complex support needs through our Opening Doors service and increasing our participation and engagement with children and foster carers over a number of consultation events.
- We have introduced a staff wellbeing strategy to ensure staff are supported across the organisation and motivated in their role.
- We have improved and updated our induction programme to ensure all staff joining CANW understand and sign up to a clear value base and understand their personal responsibilities.
- Developed our capacity to identify and promote the impact of our services and positive outcomes for children to enable growth and development based on the evidence of positive change.

3.1 Care and Accommodation

The Care & Accommodation service comprises of a registered fostering service, supported lodgings provision, a supervised contact service and commissioned support to foster carers in Cumbria. The foster care service is delivered across the 22 local authorities in the North West of England.

The service ensures that all young people are supported in foster placements to achieve the best outcomes they can. The service has invested in Secure Base training to provide a therapeutic framework for its staff and foster carers to help them understand young people's needs and provide appropriate support. The step-down fostering scheme has been developed for those young people who have been in residential care or who are on the cusp of residential care and this service is provided for young people across the region. Our Opening Doors fostering project provides placements for young people with complex needs across the region. A consultant psychologist provides support for foster carers who are providing these types of placements and also provides a weekly surgery for staff and foster carers to support placement stability. In addition we provide bespoke placements for family groups, single children, parent & child and disability placements.

During 2017-18, the service approved 1 family and there are 40 fostering registered fostering families. The service recognises that the recruitment of foster carers is a challenge nationally and to support work in this area the board have supported investment to strengthen and grow the number of fostering families in the year ahead.

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Key Service Outcomes and Impact

- 100% of young people were registered with GP's & dentists.
- Good placement stability with a low disruption rate of 5.5%.
- Enduring long term placements with two young people fostered in excess of 10 years remaining with their fostering families on Staying Put arrangements during the year and three young people fostered with CANW for over 10 years.
- 93% of eligible young people were in education at 31st March 2018.
- 3 young people were not in employment, education or training (NEET) over the year due to 2 young parents Year 11 & Year 13 in parent & child placements and a Year 13 young person who took time out due to health issues.
- 6 of the 7 young people leaving Year 11 in 2017 went on to further education or training.
- 6 young people remained in foster placements until they reached 18 years giving them stability in educational achievement
- 100% of social workers who provided feedback for the carers annual report process were happy with the care provided to the young person placed. Some quotes included:-

"I have good experiences working with this agency; good communication, excellent resources, friendly staff."

"I am really pleased with how the children have settled into placement. The care and nurturing way in which the foster carers care for the children is evidenced in their much improved behaviours. The children are settled and happy as they can be given they don't know what their future holds at present and this is a credit to the carers. CANW: Communication is good as and when needed."

"This placement provides emotional warmth within a nurturing environment together with promoting all of the child's needs. Within the placement the child feels secure and is a valued member of the family. The carers have the child's best interest and are able to advocate his needs when needed. The child is very settled within placement and feels that the placement is his home, he is treated as a valued member of the family and he presents very happy and settled."

Engagement of children and young people

The service ensures that young people are fully engaged in the development of the service and runs regular consultation and participation events throughout the year, the young leaders group is very active and meets regularly with the staff group.

In October 6 Young Leaders in the fostering service were involved in the "Game Changer" national conference held in Blackpool. They all played a key role at the conference and as well as gaining skills from the event continued to showcase the participation work embedded within the fostering service.

The service holds Investors in Children status and this is reviewed and reassessed on an annual basis, ensuring that the participation of children is embedded in the service.

In January the Young leaders were involved in consultation with the trustees with a view to developing a partnership with the Rotary Club who were offering to finance the development of the young person's space. Young people were given building plans, learned about retaining and structural walls and suggested a reasonable layout for their space. These plans will be reviewed by an architect and work will commence over the year.

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3.2 Supported Lodging

In addition to the fostering service CANW provides a small supported lodging service. There are 4 supported lodging hosts and over the year the service received 158 placement requests but only made 1 new placement because of matching considerations. The service intends to develop this service going forward with targeted recruitment in line with placement need so that a holistic service can be provided for young people who have been in care.

3.3 Cumbria Advice and Mediation

CANW has been delivering independent Advice and Mediation for foster carers in Cumbria since 2016. Over the last year we have met with the team manager in Cumbria to promote the service and have provided independent support for 10 carers within the region.

3.4 Pro-Contact

Pro-Contact supports separated families by providing post parental separation support and contact services within the child contact centre. Parental and family conflict is damaging to children and Pro-Contact supports families who are separated to find an arrangement that balances the benefit of parent-child relationships with any risk of harm. Pro-Contact provides child contact interventions for families where there are risk issues or where parents are in conflict about the time each other spends with the children. Pro-Contact also provides the same services for children who have been placed in foster care and are separated from their family in this way.

Pro-Contact now provides a service across all 10 areas in Greater Manchester for the Child Contact Interventions, commissioned by CAFCASS, a voluntary funded supported contact service, and a smaller Manchester based service delivery the Separated Parents Information Programme (SPIP). In addition the service was successful in gaining the contract to run the SPIP service across Cumbria and this new contract and service has been set up since January 2018.

Pro-Contact moved to the Bolton office at the end of December 2017 when the building was updated to meet the needs of the service, in addition we provide other venues across Greater Manchester so the service can be delivered locally. The service operates all day Saturday and Sunday from Bolton. The service supports parents through individual arrangements or via the local authority in any issue relating to child contact support. The service has recruited to the staff team over the year to develop the service and works closely with local Universities offering placements to Social Work students.

Over the past year Pro-Contact has supported over 335 families, an increase from 250 the previous year.

- 145 families through Cafcass, Child Contact Interventions, an increase from 91 families from the previous year.
- 194 parents through Cafcass, Separated Parents Information Programme, an increase from 169 families from the previous year, in addition the service processed 55 additional referrals under the SPIP partnership.
- 47 families through Support Services (Supported Contact Supported Handover), an increase from 41 families the previous year.
- 31 families through supervised contact, a decrease from 38 families the previous year.
- 15 through indirect contact or post box service, the same as the previous year.

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3.5 Targeted Early Support and Specialist Services (TESS)

TESS services provide support to children, families and communities across Blackburn, Lancashire, Cumbria and Greater Manchester. A wide range of services are provided including Emotional Health and Wellbeing, Family Support, Criminal Justice, Youth Support, and support in Employment and Education. The service is delivered under the management of a Strategic Director, with Service Managers based in the localities.

The service raises income primarily through providing commissioned services on behalf of the Local Authority and some grant funding.

Between 1 April 2017 and 31 March 2018 the following services were provided:

3.6 Young Carers

CANW has provided services to Young Carers commissioned by Blackburn with Darwen and Rochdale over the last year. The Blackburn with Darwen contract is held by the Families Health and Wellbeing Consortia. The Young Carers projects are run in partnership with the Carer Centre in Blackburn and Ncompass in Rochdale to provide an integrated all age carer service. The services support young people aged 5+ that reside within the local authority area who are undertaking a substantial caring role for loved ones with either a physical disability, emotional issues and or substance misuse problems.

The Young Carers Projects work with agencies such as schools, Children's Services, Adult Services, etc to look at how best to support the Young Carer and family in order to reduce the Young Carers caring role – be that in an emotional or physical capacity, and to ensure that transition into adult services is supported and appropriate for the young people.

- **Blackburn with Darwen**

Over the year the Blackburn with Darwen service has supported 144 Young carers and their families. There have been 73 new referrals into the service from various sources. The service monitors the nature of the illness/disability of the cared for and from the 73 new referrals received 48% were related to mental health issues or disability and 27% due to physical disability.

There have been a number of positive events and activities over the year including voting for the Blackburn with Darwen youth MP, the role going to one of our Young Carers.

The Infant Young Carers support service was launched this year, this is a specific group supporting Infant Young Carers aged 5-8 years. The aim was to provide age appropriate sessions for young children who take on a caring role.

Numerous activities and engagement events take place with Young Carers over the year, including the 'Who Cares' tour, the Takeover challenge, interview training and regular 'chill out' nights.

Evaluation over the year includes comments from young carers, their families and the wider support network.

" My favourite part of the trip was getting to spend time and make friends with other Young Carers";

" Loved going on a walk to the beach as it was nice to step out of my comfort zone";

- **From YC's Mum:**

"We all need this service right now – thank you so much";

- **From YC's Mum:**

"We all benefited from OD attending the last session...we are eternally grateful...you are angels from heaven and we need you";

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The referrals that come into the service can be challenging and the cases are reviewed through a Triage system to ensure timely support is offered to the Young Carers. As part of the integrated carers service staff are based at the Blackburn Carers Service twice a week – enabling possible referrals and joint assessments to be discussed. The Young Adult Carers (YAC) group benefits from joint initiatives and fundraising. Presentations in Sixth form and colleges has helped to showcase the successful transitional work from Young Carers to the YAC group

- **Rochdale Young Carers**

The Rochdale Carers hub aims to be a 'one stop shop' for carers of all ages to gain support in relation to their caring roles. Over the year the service has had 59 new referrals. The nature of the illness/disability of the cared for is recorded and of the 59 referrals 33% were due to mental health issues, 27% due to physical disabilities and 13% due to learning disabilities. Referrals were received from a range of sources.

Feedback from those using the service highlight the emotional support it offers:

"Lovely and Caring service with friendly staff"
"Time to listen, approachable and helpful"
"helped us through things and helped us make friends"
"it helps me get away when I am angry"
"needs been met, never ignored, always listened to"

The service distributes a regular newsletter to both the adult and young carers which outlines activities and support available. The Young Carers group is jointly run between the Youth Service and the young carers' team and provide a good support mechanism for young carers.

3.7 Emotional Health and Well Being Services

The Emotional Health and Wellbeing Service (EHWB) has had a busy year delivering support interventions to children, young people and their families throughout Lancashire, Blackburn with Darwen and Salford.

The vast majority of the children and young people accessing the service are referred through the 'Children Family and Wellbeing Service' (CFW) funded by Lancashire Local Authority. This aspect of the service has grown in size over the past 4 years, moving into a partnership delivery with other voluntary sector providers over the last year to maximise the growth and potential of EHWB provision throughout Lancashire. A high percentage of referrals come from education, health, Childrens Social Care and local authority Family Support Teams. Overall feedback from referrer's and the CYP we work with is very positive. The Service has grown in reputation and the NHS Mental Health Services (CAMHS/ELCAS) incorporate us into their recommended pathways of support for early intervention provision for children.

The EHWB Service is also on the Salford Council recommended directory for counselling in schools.

The Service has continued support from our benefactor who donates money to our Ribble Valley Counselling Service/IAPT. In addition there has been an overall growth in spot purchase and commissioned school services

Many of the children and families we see are struggling to cope so the support we offer helps us to develop and strengthen their coping skills whilst gaining insight into patterns of behaviour. This serves as a catalyst for change and a tool for growth, whilst providing much needed support during difficult and trying times.

The service delivers evidence based interventions including play therapy, family therapy, counselling and group work, based on the assessed need of the child.

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We have focused on the development and training of our staff team and we have been successful in achieving our first completed year of seconded Children and Young People IAPT trainees (Increasing Access to Psychological Therapies) supported by the CCGS and NHS England. This enables us to offer evidence based support which is clearly outlined in NICE guidelines as best practice when supporting children with mental health issues.

Outputs over the year.

- Total number of referrals into the EHWPB Service **2006**
- Gender split for the year; Males **1120** Females **881** Transgender **5**
- Age split; Primary (4-11) **1106** Secondary (12-18) **877** Adults (19+) **23**
- Adult IAPT - **41** referrals received, **35** entering support
- Think family – 2 groups have run with x1 counselling

Outcomes and Impact.

From 229 completed feedback questionnaires from children aged 11-18

- 98% report that the service has helped them improve their emotional health and wellbeing.
- 93% report an improvement in their confidence and self-esteem?
- 96% report improved relationships
- 99% would recommend the service to a friend

Feedback from adults who have attended the Think Family support groups comment on the areas of change for them

- *Understanding where I'd made the change and understanding feelings.*
- *Felt safe, not judged, beneficial talking about things. Made a friend, most of the theories were useful.*
- *Opened up and off loaded a lot of what I was feeling inside. Feeling more positive and confident.*

100% of those attending the sessions reported that the group made a positive difference to their life and helped them to understand themselves better.

3.8 Familywise

Familywise is a well-established family support service that has predominantly offered support to children, young people and families in the Blackburn with Darwen area, including schools in Lea, Preston, Burnley and Newchurch in Rossendale. Familywise works in collaboration with schools to provide a bespoke package of support to children and their families; working in both primary and secondary schools. Familywise practitioners are based in several schools throughout the whole school day, working alongside the school staff teams to provide a holistic service, this includes support with attendance, taking on Lead Professional role, advocating for families to build the home school relationship, support with parenting and life skills, and empowering young people to be able to build resilience.

The Family Support Service transitioned to be part of the EHWPB Service in January 2018, to provide a more cohesive, holistic, family support model.

Local Family Offer:

Familywise have supported the LFO (Local Family Offer) in the borough working closely with partners to design and deliver ACE (Adverse Childhood Experiences) awareness raising workshops to all front line practitioners, with emphasis on the assessment process and gathering information. 68 participants attended the training with 100% reporting an increase in skills, knowledge and confidence following the workshop (Based on pre and post workshop questionnaires).

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School support:

Schools staff are able to refer children for 1-1 support interventions, group work or family support; which involves meeting with the family to complete an assessment of need; practitioners utilise the Outcome Star to gather baseline information, identify strengths and unmet needs and produce an action plan in collaboration with the family/child/young person, this is then reviewed mid-way through the intervention and again at the end of the intervention to measure outcomes achieved. Practitioners also provide a 'drop in' service in many schools; offering pupils the opportunity to access a confidential service to discuss worries anxieties and issues.

Familywise is currently offering support in 8 (1 secondary and 7 primary) schools.

Outputs and outcomes

- 104 families have received support.
- 1447 completed sessions have taken place

From the feedback taken from 26 of the young people accessing the service 96% were happy with the level of support they had received, 100% reported that they were involved in their action plan and 92% thought the intervention was good, with 8% commenting that they would have liked it to have been longer.

The feedback received from school staff and children highlights the impact of the service.

"You wasn't just a worker doing your job, you was amazing-thank you for all your help"- Parent (Supporting Families)

"Support has been brilliant, children are better behaved; getting up early and in to school on time, I've had no more phone calls from school. The support has been 100%"- Secondary school Parent

"Thank you so much for all your amazing work, and dedication with our children. We really appreciate all you have done, you have been so kind, caring and professional" –head teacher of a primary school

Supporting Families

Familywise have supported 15 families via the transforming lives panel in the last 12 months, and stopped taking new referrals over the year. The service is no longer working with any referred families on this scheme. The service found that the referrals into the programme had become increasingly complex and the families struggled to maintain progress after closure for the 9 month period expected of the programme, meaning that only 2 of the families met the full criteria and an additional 4 part met the criteria.

3.9 Advocacy, Mentoring and Independent Visitors /Befriending

CANW Advocacy Service is provided for Blackburn with Darwen Local Authority and supports children and young people with any worries or issues they may have. The service supports and encourages young people to use their voice, know their rights and to be involved in making decisions that affect their life. Independent visitors offer an opportunity for Looked after Children to spend regular one-to-one time, outside of their home environment, with an adult who has volunteered their time to help, support and listen to them. The young people engage in positive activities and have the chance to build on their confidence, self-esteem and interpersonal relationships.

The mentoring service offers regular one-to-one time to vulnerable young people between the ages of 10 – 17. The young people face issues such as poverty, abuse and neglect as well as low confidence and self-esteem.

Over the year the joint services provided support to 72 children and young people, 26 through advocacy, 36 mentoring, 10 independent visitors/befriending. Some of the feedback from the young people highlights the positive benefits of the service.

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YP feedback on the benefit of regular sessions:

"Get to know each other more and more and that we are similar"

"it helps me be more social"

"get out the house get to know people better and get new friends"

YP feedback when asked what they value most from the mentoring service:

"Staff have put on a lot of activities for us"

"They take time to listen to us"

"They have helped me express myself better, I am more confident in myself now"

3.10 Criminal Justice Services

The Criminal Justice Service consists of both statutory and voluntary services across the Pan Lancashire District, Greater Manchester and into Cumbria. The service works closely with a number of statutory agencies, including the police and Youth Offending Teams to ensure the delivery of a high quality service.

Appropriate Adults

This service continues to grow and is provided across Blackburn with Darwen, Blackpool, Lancashire, Greater Manchester Cumbria. The service is provided in accordance with the 1984 (PACE) Police and Criminal Evidence Act to ensure the rights of the young people and adults are safeguarded and promoted within the custody setting. This service is provided 365 days a year.

The service had 4233 people referred over the 12 month period, which is an increase of 1-13 referrals from the previous year. Of these 1620 were young people between the ages of 10 – 17, and 2613 were vulnerable adults. In addition to its statutory responsibilities the service ensures that all people are safeguarded and referrals are made into appropriate services if a need is identified.

Triage

This service provides Triage screening to all young people across the Lancashire area, Blackburn with Darwen and Blackpool, where the level of seriousness of offence would allow them to be considered for alternatives to criminal justice disposal provided that there is an admission of guilt. The number of young people who are eligible to be triaged away/out from the formal criminal justice system and in need of Community Reparation was 449 over the year. This is lower than the previous year and reflects the reduction in young people entering the Criminal Justice system. The service engages young people in local community based projects and helps them put something back into their own community.

The quotes below highlight some of the positive comments on the impact of the service.

Service user Feedback:

"Reparation is hard work and prevents you from committing another offence, I have definitely reflected on my behaviour" I won't get in trouble again JM (Blackpool)

Quote from host: Penwortham Grounds Maintenance Manager:

"The young People who have attended Hill Road Cemetery, Penwortham have always shown a real ethic in their work and I would like to thank all personally for their hard work in ensuring the Cemetery and surrounding area is looked after so that we are able to make what can be a difficult for some people more pleasant."

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Statutory Reparation

This service is commissioned by Blackburn with Darwen and its remit is to work with young people in the community through a multi-agency approach whereby agencies work in partnership to deliver an integrated service. Young people who offend are systematically assessed, helped and directed to change their behaviour, appropriately punished and encouraged to make amends to the victims of their crimes. One of the ways in which young people can make amends is to carry out reparation either directly to the victim or, when this is not possible or practical, to the community as a whole. 57 young people were referred onto the scheme over the year.

The service receives positive feedback from the community groups it supports and young people experiencing the programme.

"Thank you for helping me through my rep sessions. I enjoyed most of the sessions and I have gained an ASDAN award. This is now on my bedroom wall as it's the first certificate I've ever got!"

"After speaking to Dave I've realised my mistakes and how getting into trouble may affect my future. No more trouble for me. Thanks for your help"

Unpaid Work

An Unpaid Work requirement can either be a single requirement of a Youth Rehabilitation Order or be one requirement amongst others. There were no referrals from the courts for this service over the last year.

Extended Youth Justice Service (EYJS)

The extended youth justice service is provided at a Pan Lancashire level to meet the needs of higher risk young people of breaching their bail orders and to assist them in reducing their reoffending. The service provides support and mentoring and or Reparation out of normal Youth Offending Team hours. Over the last year 74 young people were supported.

There is positive feedback from the young people using the service and the teams we are supporting.

Young person - *"I have been given all the support I needed and others have noticed a marked improvement and don't feel the effects of addiction anymore as I've stopped using weed and now I'm in work I want to get a car as soon as possible"*

Youth offending team – *"EYJIS staff have shown that they are able to effectively engage with the most hard to reach young people – the feedback gained from young people is that they really enjoy the sessions and gain skills that they feel they can use in everyday life"*

The Criminal Justice service holds the Investing in Children Award and actively engages with the young people they are supporting to ensure that the services are able to meet their needs and make a difference.

Over the year the Service hosted 8 Police Recruits induction of the Criminal Justice Service and contributed to the Constabularies Head Quarter Training 4 times per year. In addition a number of stakeholder and engagement events have been held across the region over the 12 month period.

3.11 Talent Match

This is a training and employment programme working with difficult and hard-to-reach 18-24 year olds from disadvantaged areas of Salford. The programme targets young people who are furthest from the labour market, including those who are completely outside of the benefits, work and training system and often facing a diverse range of circumstances and barriers to gaining the skills & confidence they need to move onto a pathway to employment.

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The programme is now in its final year of delivery, ceasing 30th November 2018.

Over the year the service has consistently worked with 14 young people and made a positive difference. Of those participants being supported:

- 3 have entered into employment
- 5 are now engaging with the external support services, (Job Centre, Health)
- 2 accessed building accreditation
- All 14 have improved their skills and confidence and despite a range multiple barriers have made positive progression towards becoming work ready.

Members of the 'Youth Panel' conducted interviews with service users to evaluate the support offered by the 'Talent Coach', which was assessed as 'Nearly perfect- no particular areas for improvement'

Comment from Service user

"Anita finds ways for me to stay confident, and get work since my epilepsy diagnosis"

Comment from youth panel member

"Keep up the positive work and support! The young people we spoke too told us that the Coach is going above and beyond in what she does. We heard good examples of the support that the young people are receiving"

3.12 Investing in Youth

'Invest In Youth' is a project aimed at engaging and inspiring the most disengaged young people resident in the Lancashire LEP area. It targets 16-24 year olds who are unemployed or economically inactive with multiple social, emotional and economic barriers. These young people are faced with a confusing environment of challenges including intergenerational unemployment, poverty, benefit dependency, low skills and lack of employment experience and they often live in communities with few working role models.

Invest in Youth can fund activities working with young people who are aged 16–24 and who are not in education, employment or training (NEET) and young people aged 15–18 at risk of becoming NEET. These young people will experience multiple and complex barriers to employment

The Invest in Youth Team have engaged with over 100 young people with the following outcomes:

- 4 are in employment
- 10 are in full time education
- 32 are in job search
- 40 have accessed health and wellbeing provisions
- 42 of the hardest to reach participants have maintained meaningful engagement with their IY support
- 35 Have attended an interview for employment or training
- 26 Have identified learning to overcome their skills gap
- 13 Have learnt to create or update their CV
- 23 Have improved their digital, financial or personal skills
- 18 Say their confidence has increased
- 31 Feel more positive about their future
- 20 Feel that their needs have been listened to and they have a clear plan

The case study below provides a clear illustration of the impact of the service

"A young male had grown up in care, once he left care he had problems with drugs and had anger issues and had large amounts of debt. Bailiffs had been called and things couldn't have been any worse for him. He now has a full time job, has cleared all of his debt and has bought himself a moped to get around. His life has been turned around."

"Without Carl's help I would have been up the creek without a paddle."

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4. Fundraising

Fundraising is part of the remit of our Business Development team and we recruit a fundraiser to lead on this area of work. This post have been vacant since December 2017 and the service has been reviewed meaning that in the future the fundraising function will become part of the role of all team members, whilst retaining a designated lead fundraiser, this post is being recruited to. We do not work with any commercial or professional fundraising organisations or individuals.

The fundraising service confirms to all recognised standards and fundraising activities are reported to the Board on a monthly basis by the CEO as part of the governance structure. In addition an annual fundraising report is presented to the Board and policy, procedure and standards are reviewed on an annual basis. There have been no complaints in relation to fundraising over the last year. We do not undertake any direct marketing or approaches in relation to our fundraising; we focus on event activity, partnership development and grant applications.

Over the year fundraising activities achieved £66,390.42. A significant proportion of this came from three main projects over the year focussing on EHWP, Advocacy and our young carers projects and as a result created a fundraised income of £58,024.58 from grants, sponsorship, corporate support, donations and events. The three projects accounted for 87% of all FR income.

We have developed the infrastructure of the fundraising team which will with future events and activities, as well as run a number of highly successful high profile events, especially our Emotional Health event held at the Preston Guild Hall. The fundraising function has been reviewed over the year and we are developing a centralised team rather than the role sitting with one person.

Income Breakdown April to March 2018

Below is a breakdown of fundraised income generated during 2017-18.

RIRV / Emotional Health	£39,320.49
Young Carers	£7,467.82
Advocacy & Mentoring	£11,236.14
Business Development	£2,875
Misc. income	£2,857.82
Fostering	£312.87
Pro-Contact	£2,320.28
	£66,390.42

The following events were undertaken during the year

- **Orphanage Cup:** The final was held at Blackburn Rovers in May, income raised for Advocacy and Mentoring.
- **Manchester 10k:** We had 12 runners take part in the event, all running and raising funds for CANW. Income raised for Emotional Health & Wellbeing
- **Pound day:** The event took place at the Great Harwood Showground.
- **Emotional Health:** In November we had over 300+ school children all take part in our concert, which was held at Preston Guild Hall. Income raised for Emotional Health & Wellbeing.

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5. Community Interest Company, CANWe Solutions

CANWe Solutions CIC is the trading arm and community interest company of Child Action Northwest. It was established in 2009 with a focus to develop new services, outside of the charities remit.

As an independent organisation it delivers a range of services aimed at improving the wellbeing and quality of life of vulnerable people from across the BWD area, who have multiple needs and live chaotic lives, increasing their risk of premature death. It has been commissioned by Lancashire Police Crime Commissioner, Blackburn with Darwen Health and Community Safety Partnership.

Our vision is to ensure that the North West is an increasingly safer place. To help and protect vulnerable adults who have needs for care and support, who are experiencing or are at risk of abuse or neglect and as a result of their needs are unable to protect themselves.

Its main objectives are to enable vulnerable people to access appropriate services, reducing their social isolation and support them to exercise positive choices about their lives. So that through our coordinated approach, the health and wellbeing of our users is improved by facilitating services to become responsive and connected, delivering support as a whole solution and not in isolation.

In addition to the vulnerable adult project work. The CIC also delivers print support to the charity and a limited number of fee paying clients. The CIC uses the print service in support of the charity, charging on a pay as you go basis to ensure that the charity is responsive by ensuring that marketing materials can be delivered quickly allowing the charity to take advantage of potential opportunities.

During the year the CIC was also commissioned by Blackburn with Darwen Community Safety Partnership to deliver direct work in the town centre and hot spot areas where there is anti-social behaviour and activity around begging. This project was undertaken and successfully completed during the year of 2017/18.

- Beggars activity and support/ StreetReach

5.1 MEAM Project

Overview

- CANWe Solutions MEAM (Making Every Adult Matter) works with some of the most vulnerable people in the community who have often experienced traumatic and chaotic lifestyles and found themselves with no home and nobody to turn to.
- An essential aspect of our work is the use of an assertive outreach approach, which is characterised by flexibility around the service user's particular needs and behaviours. We establish and maintain contact in the users own environment, whether resident in a HMO, their home or community setting of their choice, often outside of traditional business hours. We work hard to construct environments where people feel safe and where trusting relationships can flourish.

The project's workforce has a strong track record of innovatively securing the engagement of this difficult group, which has enabled the following:

- Responsive service that is sensitive to the users cultural and gender needs
- Co-ordinate services for the adult to achieve their full potential.
- Promotion of effective inter-agency working.
- Engage and support wider family and carers.
- Promote and embrace recovery and increase awareness of the risks associated with drugs and alcohol.
- Increased stability and re-connection with services.
- Development of a positive network of peer supports.

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MEAM Client base

Between 2017 and 2018 the MEAM project Blackburn has worked with 46 male service users.

- 98% of males recorded needs in all four areas; housing, mental health, substance misuse and offending.
- 86% of males had criminal convictions all having served custodial sentences.
- 61% of males were on Probation.

Much of the cohort face severe and multiple disadvantage but share in one common challenge – ineffective contact and relationships with mainstream support services.

Evidence & Impact

There is a strong evidence base that the MEAM approach in Blackburn with Darwen is effective in improving outcomes for the target group and reducing demand on public sector costs.

- Reduction in crime by 93.5 %
- Reduction in attendance at the Magistrates Court by 93.5%

5.2 Street-Reach (Town Centre delivery)

The Street-reach project due to its success in the previous year was extended to delivery in Blackburn with Darwen, commissioned by The Police Crime Commissioner and BWD Community Safety Partnership.

Operating Period

The project's operating period covered 12 months in total. The main focus of the work was around directly targeting and working with beggars located around both town centres. The aims and objectives of the project were:

- Reduce homelessness within the town centre
- To prevent street begging within the town centre
- Reduce numbers of those committing acts of low level crime
- Reduce those committing acts of ASB
- Engagement into support services for those who are alcohol and drug dependent
- Engagement into other relevant support services

The total number of people engaged during the course of the project was 340, of which 310 were males and 30 females.

Whilst supporting individuals who have a history of being involved with the Criminal Justice System, StreetReach have deterred offending behaviour within the town centre. Initially a list of 25 beggars was identified, which increased to 29 as new beggars were added. StreetReach has worked intensively with the cohort offering support pathways and interventions whilst gathering intelligence and liaising with all partner agencies including the Police. This alongside the Beggars Campaign has resulted in seeing a decrease in the beggar cohort from 29 to 8, this is a reduction of 21 (72% reduction).

StreetReach motivates service users to engage with HMO keyworkers and other partner agencies ensuring they attend and that appropriate support packages are in place.

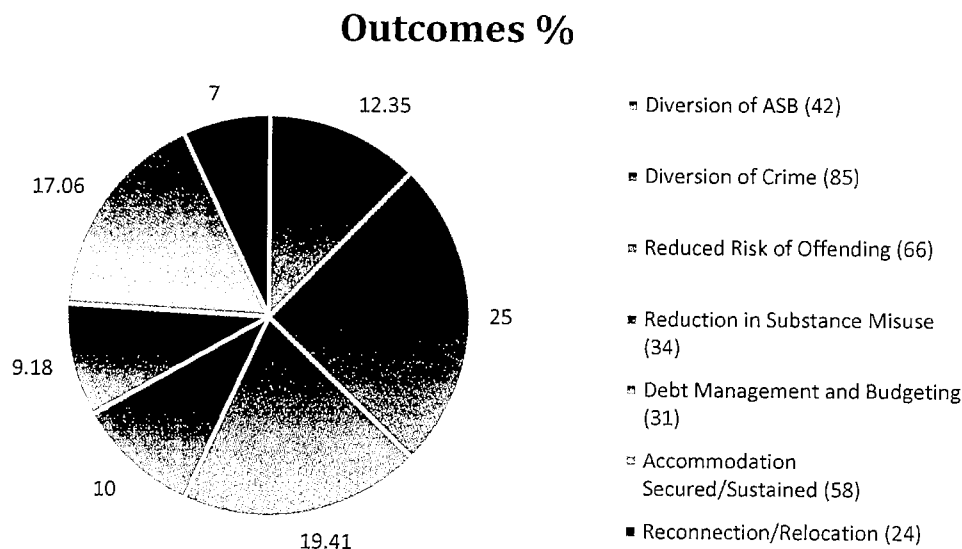
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Outcomes

Outcomes are currently being measured by utilising a bespoke Outcome Star. Areas that saw an improvement are managing tenancy and accommodation, engagement with drug and services, managing money and positive use of time. The chart below indicates the areas of improved outcomes.



5.3 BBO Changing futures

Changing Futures Project Outline:

Changing Futures is a project that aims to provide outreach support to individuals aged between 25-50 who are either economically inactive or unemployed within Lancashire. The purpose of the project is to support participants overcome multiple complex needs including poverty, social exclusion, learning disabilities and mental health issues, by tackling barriers that they continue to face on a daily basis. In doing so participants are supported to build confidence and resilience resulting in empowerment and a reduction in isolation within local communities.

The service has achieved a number of positive outcomes over the last year.

- 14 participants report feeling listened to and supported demonstrating increased motivation and an increased positive outlook
- 12 participants have increased levels of confidence and self-esteem, increasing further engagement in confidence building
- 11 participants demonstrate an increase willingness to engage and improve access to further support services
- 2 Participants experiencing a chaotic lifestyle have developed a more structured routine resulting in reduce levels of chaos and risk taking behaviour
- 7 Participants report feeling more in control of their own lives, through improved knowledge of budgeting, life skills and employability skills.

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Quotes from Participants:

"I can't thank Barbara enough she has been so supportive with me, sometimes when you tell people you haven't worked in a long time they can be judgemental and don't understand that you have issues. Barbara wasn't like that, she helped me sort through all the problems that were worrying as she understood that I couldn't work until things were resolved. I've just been accepted into a role as a care assistant and I can't wait to start. I'm going back to university in September as well I've been accepted onto the same course as that Babs did which is amazing."

"Before I met the staff I never left the hostel, I felt alone and anxious all the time. When Bekki started working with me I was really nervous but thanks to her my life is changing. I realised there are lots of things I might like to do and that I could be good at. I've just completed a dementia awareness course and I loved it. I've nearly finished my basic ICT as well. I realised I want to move on from the hostel and think I can manage on my own now. I want to start volunteering for people who have been through the same problems as me. I feel like I can help others."

6. Financial review

Review of year

The group's incoming resources for the year ended 31 March 2018 amounted to £4,803,147 and outgoing resources amounted to £4,760,342. The surplus reported during the year was £18,890 which included net losses on investment assets of £23,915. The operating surplus for the year was £42,805.

There was an element of uncertainty with some service areas when setting the budgets for the year ended 31 March 2018, with some aggressive income targets required in order to achieve a break even position for the coming year.

The previous year had seen the impact of the reduced placements within Care and Accommodation and the impact of the previous years Ofsted inspection still being felt. It is felt that the improvements required have been embedded and the main focus for the coming year was to ensure that recruitment of new carers was ongoing without impacting on the service levels received by existing placements. Placement activity was buoyant throughout the year with a gradual reduction over the year due to natural changes in placements. Engagement with potential carers has improved over the year, even with increased competition from other agencies. As in previous years the positive performance of the Care and Accommodation service has impacted the overall performance of the group, enabling much needed services to be delivered.

The Emotional Health and Wellbeing services as a whole outperformed previous years, with an increased geographical reach and a new contract that saw us be the lead agency of a group of six partners. This in itself has taken some time to adjust to the change in relationship, but it is felt that this was fully in place by the end of the year. The contract was renewed with an increase for the coming year. The contracted standalone services continue to perform well with the delivery models now well established. The services that rely heavily on fundraising activity continue to be in need of additional support. This was a vastly improved position.

Delivery issues with the schools work impacted on the current year's performance, which led to losing some commissions. The service structure was reviewed and changes implemented from October 2017. In the short time to the end of the year the improvements to structure helped bring the delivery model back in line with expectations, unfortunately not enough to recover the first six months' performance. It is hoped that the positive turnaround will continue into the new financial year and re-establish commissions that were lost previously. It is intended to review our offer to schools and look to be a 'one stop shop'.

The Supported Contact services have vastly improved their performance from previous years, which has been achieved mainly with a more streamlined structure and additional commissions from existing funders due to their demand increasing. The current year saw the service win the continued commission for Greater Manchester as well as be awarded the Cumbria area for the SPIP work. The contact service that relies on fundraised activity only marginally failed to cover its operational costs during the year.

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Other contracted services continued to perform well and within budget with a particular growth in our Criminal Justice services experiencing further geographical growth, with Cumbria and Greater Manchester being part of the contracted areas. The service is looking to expand into Cheshire and Merseyside in the coming year.

Principal funding

The majority of funding is from commissioned services with local authorities across the North West of England. Grant funding during the year accounted for £111,337, with contributions from the public totalling £73,031. It is felt that these splits are too heavily weighted on a reliance on the commissioned services, which in most cases are agreed on an annual basis and don't offer any long term security. It has been identified that we need to look at increasing the other income sources to supplement the commissioned services.

Investments

The investment portfolio is held by Schroders, Cazenove Capital, on a discretionary basis with the overall objective to produce the best financial return within a low to medium risk over a medium to long term basis. On average we look to invest for a five year period. The portfolio operated during the year in line with our investment policy.

Reserves

The reserves policy in place is reviewed at least annually by a sub-committee of the board, the Reserves Management Committee, with recommendations taken to the board for approval. Where significant events take place during the year that impact on reserves, the committee review the policy to ensure that it meets the objectives of the organisation.

The group held total funds of £3,625,116 at 31 March 2018. Of these, £23,757 were restricted and £348,296 were designated in nature, relating to the Development Fund and also the Emotional Health and Wellbeing contract, and therefore these funds were not available for the general purposes of the group. The group held unrestricted funds of £3,601,359 at 31 March 2018, however of this £751,787 can only be realised by disposing of tangible fixed assets. Therefore at 31 March 2018 the group had available liquid unrestricted reserves of £2,501,276.

The required level of resources set out in the policy is £1,950,000 to cover organisational running costs if necessary. This is £551,276 below the actual liquid reserves held at 31 March 2018.

Consideration has been given previously to make a considerable investment to develop the fostering service as this is considered to be the service that offers most security and the success of this service impacts the organisation as a whole. The board have recognised that there needs to be an investment to grow service delivery that can offer a sustainable income source that has less volatility than being connected to a commissioning body's own financial position.

7. Going Forward

Over the next year we will continue to promote our strategic objectives of development in the following areas Strengthen, Engage, Impact Growth, Staff and Fostering, whilst developing our planning for the strategic plan 2019-2023.

The proposed budget has set an income target of £6.3m, this includes £1.8m that is assigned to the LCC EHWP contract that has increased in size from last year. General new business targets have been set at £550k which is a combination of new commissions, grant income funds and generic fundraised events. Other key growth area is the addition of new services like Young Carers Cheshire East and Cumbria SPIP.

The proposed surplus position is £10k, however this does not include this year's investment request of £112k.

We believe that systems have been put in place that are better placed to monitor the performance of service delivery.

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Strengthen

We will continue to develop the technological support to our operational services and support provision to ensure that we are responsive to the increased opportunities that technology can provide to us, ensuring that children, young people and the families we work with receive information and support in formats they find most useful and meet their emerging needs.

We will continue to implement service provision that is evidence based and delivers improved outcomes and impact. Our focus will be on strengthening and developing our services that are established and demonstrate change. We will do this by rolling out our evidenced based project toolkit to improve and develop the ability to evidence the difference that our services make to the needs of our service users.

Engage

We will continue to develop our engagement and participation strategy across all stakeholders reviewing the current stakeholder evaluation methods.

We aim to achieve Investing in Children status within EHWP, Rochdale Carers and Procontact services.

We will focus upon building strong partnerships across the voluntary, not for profit and faith sector to enable closer business, lobbying and support arrangements as well as accessing a range of mutually beneficial partnerships for tendering and business development opportunities.

In addition, we will work alongside commissioners and strategists across local authorities, health, education and policy services to ensure the voice of our service beneficiaries is heard.

We continue to build our consultation and engagement with foster carers and young people in placement to inform the development of the service and to develop a young person's space at the Wilpshire office.

Impact

It is crucial that we know and can demonstrate that the services we deliver, and the support we provide makes a positive difference.

We have been working to develop our impact and outcome frameworks and will continue to do that over the coming year, in particular ensuring the work on the impact assessment framework and quality assurance systems are embedded and regularly monitored, evaluated and reported on across the organisation to inform the continuous development, improvement and impact of services for all stakeholders.

Embed and integrate our impact and outcomes framework into our management reporting and monitoring system (VIEWS).

At the end of the year we will deliver an impact and outcome report to demonstrate the change through the work we do.

Growth

We will move forward with the amendment to our Charitable Objects to allow us to provide as much flexibility as possible in the delivery of our services to address unmet need for young vulnerable adults, in particular those experiencing social exclusion and in contact with the criminal justice system.

We will look for opportunities for geographical growth within Greater Manchester, in particular Rochdale, Salford and Bolton, growing on current delivery.

We will increase our presence in Cumbria, Greater Manchester and develop new opportunities offered to us in East Cheshire.

We will ensure that we maximise the opportunities offered to us through the development of existing services across Lancashire and Blackburn with Darwen with particular emphasis on strengthening a broader East Lancashire footprint.

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YEAR ENDED 31 MARCH 2018

We plan to invest in our Emotional Health and Wellbeing Service to strengthen the delivery model to include Family Support and ongoing engagement with schools.

We will ensure a mixed economy of funding streams to enable us to meet our charitable object.

We will work in partnership with our Community Interest Company (CANWe Solutions) to identify a range of pilot projects, with a view of developing and growing new creative innovative opportunities, utilising the flexibility that the CIC offers in accessing a much broader spectrum of trust and grant funding streams.

Staff

We recognise that motivated, skilled and supported staff, carers and volunteers are our key resource in delivering excellence across our services.

We will respond to the outcomes of our staff survey and investors in people assessment and will review our Reward and Recognition strategy and ensure our wellbeing strategy is fully implemented.

We want to ensure we have a strong value base and clarity of purpose and over the year we will engage with our people to ensure this is meaningful.

A learning and development programme focussing on key skills will be implemented across CANW. We will ensure that systems are in place to fully support our volunteers and carers.

Fostering development

A three-year plan has been developed for our care and accommodation service to build an outstanding fostering provision through continuous improvement, excellence in practice and the retention and recruitment of skilled and committed foster carers.

We are developing our recruitment strategy and aim to recruit and approve 4 new carers over the next 12 months; in addition, we are developing our approach to the retention and support of carers and children.

We plan to develop our therapeutic fostering model 'Opening Doors' to meet the need for supportive and stable placements for young people with complex needs.

We have set clear outcome measures against our aims and objectives to ensure we can monitor and understand the difference our services make.

7.1 Analysis of the external environment

The current external operating environment remains complex and challenging. Fostering placements with our Care and Accommodation service and commissioned services through the Local Authority and other commissioners remain our main source of income.

We are therefore vulnerable to continued public spending cuts and the continued demand to make in year savings and delivering the same for less funding.

We continue to put emphasis on developing our funding options through fundraising, grants, trusts and partnerships and to work across the region to reduce the impact of area specific cutbacks. The introduction of Universal Credit is predicted to impact negatively on many of the families we support and the political environment remains uncertain with lack of clarity in relation to the impact leaving the EU.

In addition, changes to the funding and structure of health services, education provision and the devolution of budgets to local regions mean that we need to be responsive to ongoing change and uncertainty.

CHILD ACTION NORTHWEST

REPORT OF THE TRUSTEES

YEAR ENDED 31 MARCH 2018

We have much strength in operating in a changing environment including our knowledge of the region and understanding of the needs of local communities; the ability of our staff team and the multiple levels of skills they hold, and our knowledge and experience of partnership working to ensure we are able to develop opportunities will enable CANW to progress.

We need to ensure that we continue to invest in and develop our strengths, whilst providing opportunities to innovate and test new ideas to meet emerging need.

A full review of our strategy will be undertaken this year to acknowledge the speed and level of change and to ensure that we remain on track to continue to meet our charitable purpose.

8. Statement of Trustees' responsibilities

The trustees (who are also directors of Child Action Northwest for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2015 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

CHILD ACTION NORTHWEST

REPORT OF THE TRUSTEES

YEAR ENDED 31 MARCH 2018

9. Auditor

MHA Moore and Smalley are deemed to be re-appointed under section 487 (2) of the Companies Act 2006.

On behalf of the board of trustees:

..... *Mr Slater*
Mr Slater – Chair

Date 17-9-18

CHILD ACTION NORTHWEST

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS AND TRUSTEES OF CHILD ACTION NORTHWEST

Opinion

We have audited the financial statements of Child Action Northwest (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 March 2018 which comprise the Group Statement of Financial Activities, the Group and the Parent Charitable Company Balance Sheet, the Group Charitable Company Cash Flow Statement and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's members and its trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 March 2018, and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

CHILD ACTION NORTHWEST

INDEPENDENT AUDITORS' REPORT (CONTINUED)

TO THE MEMBERS AND TRUSTEES OF CHILD ACTION NORTHWEST

Other information

The trustees are responsible for the other information. The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the trustees' report and from the requirement to prepare a strategic report.

CHILD ACTION NORTHWEST

INDEPENDENT AUDITORS' REPORT (CONTINUED)

TO THE MEMBERS AND TRUSTEES OF CHILD ACTION NORTHWEST

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 30, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.



Tracey Johnson (Senior Statutory Auditor)
For and on behalf of
MHA Moore and Smalley
Chartered Accountants and Statutory Auditor
Richard House
Winckley Square
Preston
PR1 3 HP

Date: 8 October 2018

CHILD ACTION NORTHWEST

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 MARCH 2018

	Note	Unrestricted Funds £	Restricted Funds £	Total 2018 £	Total 2017 £
Income from:					
Donations and legacies	4	7,139	65,892	73,031	54,367
Charitable activities	5	4,572,699	112,990	4,685,689	4,129,819
Other trading activities	6	2,201	-	2,201	16,684
Investment income	7	35,647	-	35,647	46,912
Other income	8	6,579	-	6,579	4,850
Total incoming resources		4,624,265	178,882	4,803,147	4,252,632
Expenditure on:					
Raising funds		201,938	-	201,938	168,979
Charitable activities					
Care and Accommodation Services		2,269,946	-	2,269,946	2,431,308
Youth and Engagement Support		179,477	11,730	191,207	184,143
Family Wellbeing:					
Family Support		1,241,797	160,914	1,402,711	805,900
Youth Justice		489,733	-	489,733	414,814
Volunteer and Mentoring		46,033	12,167	58,200	56,124
Learning and Development		8	-	8	1,000
Adult Community Services		146,599	-	146,599	136,587
Total outgoing resources	9	4,575,531	184,811	4,760,342	4,198,855
		48,734	(5,929)	42,805	53,777
Realised gains/(losses) on investment assets		905	-	905	223,118
Unrealised gains/(losses) on investment assets		(24,820)	-	(24,820)	186,250
Net income/(expenditure)		24,819	(5,929)	18,890	463,145
Transfers between funds	15 & 16	-	-	-	-
Net movement in funds		24,819	(5,929)	18,890	463,145
Reconciliation of funds:					
Total funds brought forward	15 & 16	3,576,540	29,686	3,606,226	3,143,081
Total funds carried forward	15 & 16	3,601,359	23,757	3,625,116	3,606,226

The Statement of Financial Activities includes all gains and losses in the year.

All activities derive from continuing activities.

CHILD ACTION NORTHWEST

BALANCE SHEET

FOR THE YEAR ENDED 31 MARCH 2018

		Group		Charity	
		2018	2017	2018	2017
		£	£	£	£
Fixed assets					
Tangible assets	11	751,787	790,238	745,042	786,084
Investments	12	2,072,113	2,071,470	2,072,113	2,071,470
		<u>2,823,900</u>	<u>2,861,708</u>	<u>2,817,155</u>	<u>2,857,554</u>
Current assets					
Debtors	13	639,344	668,698	623,640	663,380
Cash at bank and in hand		503,361	388,683	497,033	333,467
		<u>1,142,705</u>	<u>1,057,381</u>	<u>1,120,673</u>	<u>996,847</u>
Creditors					
Amounts falling due within one year	14	(341,489)	(312,863)	(334,982)	(272,655)
Net current assets		<u>801,216</u>	<u>744,518</u>	<u>785,691</u>	<u>724,192</u>
Total assets less current liabilities		<u>3,625,116</u>	<u>3,606,226</u>	<u>3,602,846</u>	<u>3,581,746</u>
Capital and reserves					
Restricted funds	16	23,757	29,686	23,757	29,686
Unrestricted funds:					
- Revaluation reserve	15	90,000	90,000	90,000	90,000
- Fixed asset funds	15	661,787	-	655,042	-
- Designated general funds	15	348,296	-	348,296	-
- General funds	15	2,501,276	3,486,540	2,485,751	3,462,060
		<u>3,601,359</u>	<u>3,576,540</u>	<u>3,579,089</u>	<u>3,552,060</u>
		<u>3,625,116</u>	<u>3,606,226</u>	<u>3,602,846</u>	<u>3,581,746</u>

These financial statements were approved by the Board of Trustees and authorised for issue on 17/09/2018 and are signed on their behalf by:


 Mr Slater - Chair

Company number: 00820660

CHILD ACTION NORTHWEST
CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2018

	Note	2018 £	2017 £
Cash generated from operating activities	1	119,654	50,643
Cash provided by investing activities			
Interest received		5,439	638
Income from listed investments		35,647	46,912
		<hr/>	<hr/>
		41,086	47,550
Cash flows provided by (used in) financing activities			
Payments to acquire tangible assets		(21,504)	(53,376)
Payments to acquire investments		(183,008)	(959,078)
Receipts from sales of investments		204,271	1,153,935
		<hr/>	<hr/>
		(241)	141,481
Increase/(decrease) in cash and cash equivalents in the year		<hr/>	<hr/>
		160,499	239,674
Cash and cash equivalents at the beginning of the year		475,077	235,403
Cash and cash equivalents at the end of the year	2	<hr/>	<hr/>
		635,576	475,077

CHILD ACTION NORTHWEST

CONSOLIDATED CASH FLOW STATEMENT NOTES

FOR THE YEAR ENDED 31 MARCH 2018

1 Reconciliation of net movement in funds to net cash flow from operating activities

	2018 £	2017 £
Net incoming resources	18,890	463,145
Unrealised gains/(losses) on investment assets	24,820	(186,250)
Depreciation of tangible assets	59,735	59,509
(Profit)/loss on disposal of tangible assets	220	-
(Profit)/loss on disposal of investments	(905)	(223,118)
Bank interest received	(5,439)	(638)
Income from listed investments	(35,647)	(46,912)
Decrease/(increase) in debtors	29,354	20,320
Increase/(decrease) in creditors	28,626	(35,413)
	<u>119,654</u>	<u>50,643</u>

2 Analysis of net funds

Analysis of net funds

	At 1 April 2017 £	Cash flow £	Other non cash changes £	At 31 March 2018 £
Net cash:				
Cash at bank and in hand	388,683	114,678	-	503,361
Overdraft	-	-	-	-
	<u>388,683</u>	<u>114,678</u>	<u>-</u>	<u>503,361</u>
Cash on short term deposit	86,394	45,821	-	132,215
Net funds	<u>475,077</u>	<u>160,499</u>	<u>-</u>	<u>635,576</u>

3 Reconciliation of net cash flow to movement in net funds

	2018 £	2017 £
Increase/(decrease) in cash in the year	114,678	311,642
Increase/(decrease) in liquid resources	45,821	(71,968)
Movement in net funds in the year	<u>160,499</u>	<u>239,674</u>
Opening net funds	475,077	235,403
Closing net funds	<u>635,576</u>	<u>475,077</u>

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

1 Accounting policies

Legal form

The charity constitutes a limited company, limited by guarantee as defined by the Companies Act 2006, incorporated in England and Wales. The registered office is as stated on page 4.

Basis of accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 (as updated through Bulletin 1 published on 2 February 2016), the Charities Act 2011 and the Companies Act 2006.

Child Action Northwest meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Basis of consolidation

The consolidated financial statements incorporate all assets and liabilities and income and expenditure of the wholly owned non-charitable subsidiary community interest company, CANWe Solutions CIC, made to up 31 March 2018.

Preparation of the accounts on a going concern basis

The trustees have at the time of approving the financial statements, a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Incoming resources

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item of income have been met, it is probable that the income will be received and the amount can be measured reliably. The following specific policies are applied:

- Voluntary income, including donations, gifts and legacies, is included in full in the Statement of Financial Activities when receivable.
- Grants where entitlement is conditional on the delivery of a specific performance by the charity are recognised when the charity becomes unconditionally entitled to the grant, upon delivery of the specified performance.
- Income receivable under contract is recognised when the contractual obligations have been fulfilled. Where the contract is still in progress, income is recognised to the extent that it has been earned.
- Investment income is recognised on a receivable basis.

The value of services provided by volunteers is not incorporated into these financial statements. Further details of the contribution made by volunteers can be found in the trustees' annual report.

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

1 Accounting policies (continued)

Resources expended

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Costs of raising funds are those costs incurred in attracting voluntary income, fundraising and trading activities undertaken by the CIC.
- Charitable activities include expenditure associated with the operation of the child and young person related activities and include both the direct and support costs relating to these activities. The costs also include the costs of the CIC for delivering such projects.
- Support and governance costs include the costs of central functions and those incurred in the governance of the charity and its assets, associated with constitutional and statutory requirements. Support and governance costs are allocated to each activity on a basis consistent with the use of these resources.

Fund accounting

The group has a number of restricted income funds to account for situations where a donor requires that a donation must be spent on a particular purpose or where funds have been raised for a specific purpose.

All other funds are unrestricted funds which are available for use in furtherance of the general objectives of the charity. Designated funds are unrestricted funds set aside for particular purposes.

The revaluation reserve represents the difference between the historical cost of fixed assets and the revalued amount included within the balance sheet.

Pension scheme

The group operates group personal pension arrangements. Contributions payable are charged to the profit and loss account in the year they are payable.

Taxation

Child Action North West is exempt from corporation tax on its charitable activities. CANWe Solutions CIC is a taxable entity and therefore provisions for tax are included where relevant.

VAT

As the charity is not registered for VAT all resources expended are classified under activity headings that aggregate all costs related to the category. Irrecoverable VAT is charged against the category of resources expended for which it was incurred.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life:

Homestead & Springfield Court land and buildings	-	4% straight line
Other land and buildings	-	1.8% - 6.5% straight line
Property alterations	-	4% straight line
Motor vehicles	-	25% straight line
Equipment	-	20% straight line

There is no readily available split of the land element included within land and buildings and so the entire balance has been depreciated.

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

1 Accounting policies (continued)

Tangible fixed assets (continued)

The charity has taken advantage of the transitional provisions of section 35.10 (d) of FRS 102 and has continued to include land and buildings at a combination of cost and a valuation undertaken before the implementation of the Reporting Standard.

Stocks

No account is taken of stocks of food or other consumable items at the accounting date, on the grounds that the balance is immaterial in value.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments.

Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Investments are re-stated at their fair value at each subsequent year end and any unrealised gains or losses are reported in the Statement of Financial Activities.

Operating leases

Rentals payable under operating leases are charged against income on a straight line basis over the lease term.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are outlined below:

Funding on payment by result contracts

In respect of payment by result contracts, management are required to assess the stage of project delivery at the year end in order to calculate the entitlement earned. If confirmation has not been received by the commissioner on the approved project delivery then the income included within the accounts is based on management's best assessment of the delivery achieved. Any amounts earned but not yet received are included within accrued income and the converse is accounted for within deferred income in order to ensure that the funding is recognised in the same accounting period as the related services are provided.

Impairment of tangible fixed assets

At each reporting date the trustees are required to assess whether there is any indication of impairment. This is done with reference to third party valuations, if obtained during the period. If not, impairment indicators are considered with reference to the estimated value in use and the assets' future service potential to the charity's beneficiaries.

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

3 Financial performance of the charity

The consolidated statement of financial activities includes the results of the charity's wholly owned subsidiary, CANWe Solutions CIC.

Total incoming resources for the charity alone are £4,647,655 (2017: £4,089,815) and the net increase in funds for the year is £21,100 (2017: £472,330).

4 Donations and legacies

	Unrestricted £	Restricted £	2018 £	2017 £
Other donations	7,139	65,892	73,031	54,367
	7,139	65,892	73,031	54,367

Income from donations and legacies totalled £73,031 (2017: £54,367), of which £7,139 was unrestricted (2017: £17,697) and £65,892 was restricted (2017: £36,670).

5 Incoming resources from charitable activities

	Unrestricted £	Restricted £	2018 £	2017 £
Care Services	2,265,410	-	2,265,410	2,444,848
Youth and Community Support	188,495	3,000	191,495	187,906
Family Wellbeing:				
Family Support	1,323,434	109,990	1,433,424	754,611
Youth Justice	583,538	-	583,538	517,967
Volunteer and Mentoring	52,107	-	52,107	57,140
Learning and Development	5,900	-	5,900	9,418
Adult Community Services	153,815	-	153,815	157,929
	4,572,699	112,990	4,685,689	4,129,819

Income from charitable activities totalled £4,685,689 (2017: £4,129,819), of which £4,572,699 was unrestricted (2017: £4,103,019) and £112,990 was restricted (2017: £26,800).

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

6 Income from trading activities

	Unrestricted £	Restricted £	2018 £	2017 £
Income from fundraising activities	525	-	525	11,796
Trading income from Community Interest Company	1,676	-	1,676	4,888
	<u>2,201</u>	<u>-</u>	<u>2,201</u>	<u>16,684</u>

Income from trading activities totalled £2,201 (2017: £16,684), all of which was unrestricted in nature in both the current and previous year.

7 Investment income

	Unrestricted £	Restricted £	2018 £	2017 £
Income from listed investments	35,647	-	35,647	46,912
	<u>35,647</u>	<u>-</u>	<u>35,647</u>	<u>46,912</u>

Investment income totalled £35,647 (2017: £46,912), all of which was unrestricted in nature in both the current and previous year.

8 Other incoming resources

	Unrestricted £	Restricted £	2018 £	2017 £
Bank interest	5,439	-	5,439	638
Other income	10	-	10	2,817
Rental income from room hire	1,130	-	1,130	1,395
	<u>6,579</u>	<u>-</u>	<u>6,579</u>	<u>4,850</u>

Other income totalled £6,579 (2017: £4,850), all of which was unrestricted in nature in both the current and previous year.

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

9 Total resources expended

Basis of allocation	Care Services £	Youth Engagement and Support £	Family Support £	Youth Justice £	Volunteer Mentoring £	Learning & Development £	Public Relations £	Central Management £	Adult Community Services £	CANWe Solutions CIC Trading £	Total 2018 £	Total 2017 £
Costs directly allocated to activities												
Salaries and Wages	370,443	128,706	674,737	333,871	34,487	-	53,242	377,788	97,928	29,115	2,098,317	1,927,452
National Insurance	32,587	10,442	51,918	16,554	2,500	-	4,811	35,248	8,179	1,766	164,005	151,352
Pension Fund Contributions	15,405	2,025	20,165	6,526	316	-	782	16,876	3,333	152	66,700	66,700
Private Medical Insurance	801	-	362	907	-	-	-	1,263	-	-	3,333	5,141
Subcontractor costs	38,906	-	331,817	300	590	-	28,336	16,652	-	-	416,601	76,366
Other staff costs	24,590	3,609	48,163	20,863	3,804	-	3,538	9,740	-	-	114,307	94,134
Volunteer costs	-	-	-	-	-	-	-	-	-	-	-	-
Carers costs	1,255,140	-	-	-	-	-	-	-	-	-	1,255,140	1,291,204
Service operating costs	8,493	4,492	48	4,633	2,486	-	25,778	38,811	6,107	13,670	104,528	83,191
Training costs	8,378	-	8,079	831	63	-	763	5,939	-	-	24,073	17,811
Charity Ball	-	-	-	-	-	-	-	-	-	-	-	-
Fundraising costs	4,013	354	14	-	-	-	7,040	90	-	-	11,511	16,141
Support and governance costs allocated to activities												
Rent	31,606	5,710	45,544	14,070	2,340	-	8,443	(77,379)	-	-	30,334	33,659
Other property costs	1,221	342	2,961	700	-	-	-	81,757	-	6,182	93,163	62,043
Insurance	26,849	8,356	48,289	22,093	2,176	-	5,689	(26,221)	-	244	87,485	85,642
Office running costs	27,975	7,035	44,823	10,172	2,462	8	13,680	86,827	-	-	192,982	188,042
Central management	423,539	22,136	125,791	58,213	6,966	-	15,761	(652,406)	31,052	(20,258)	10,794	-
Audit fees	-	-	-	-	-	-	-	13,722	-	-	13,722	13,320
Legal fees	-	-	-	-	-	-	-	2,917	-	436	3,353	15,289
Depreciation	-	-	-	-	-	-	-	57,562	-	2,173	59,735	59,509
Loss on disposal of assets	-	-	-	-	-	-	-	-	-	220	220	-
Bank charges	-	-	-	-	-	-	-	1,116	-	345	1,461	1,748
Other central costs	-	-	-	-	-	-	-	9,698	-	-	9,698	10,111
	2,269,946	191,207	1,402,711	489,733	58,200	8	167,893	-	146,599	34,045	4,760,342	4,198,855

Total resources expended amounted to £4,760,342 (2017: £4,198,855), of which £4,575,531 was unrestricted (2017: £4,126,406) and £184,811 was restricted (2017: £72,449).

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

9 Total resources expended (continued)

	2018	2017
	£	£
Total resources expended include:		
Fees payable to the charity's auditor (exclusive of VAT):		
Audit of the charity's annual accounts	7,150	6,925
Audit of the subsidiary's annual accounts	2,710	2,650
	<u>9,860</u>	<u>9,575</u>
Fees payable to the charity's auditor for other services (exclusive of VAT):		
Accountancy and other services	1,575	1,525
Indemnity insurance for the committee and senior employees	4,290	4,290
Operating lease rentals		
- land and buildings	33,958	53,176
- other	10,156	9,662
Depreciation of tangible assets	59,735	59,509
Profit/(loss) on disposal of tangible fixed assets	(220)	-
Profit/(loss) on disposal of investments	<u>905</u>	<u>223,118</u>

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

10 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel

	2018	2017
	£	£
Staff Costs		
Salaries and wages	2,098,317	1,927,452
National insurance	164,005	151,352
Pension fund contributions	65,580	66,700
	2,327,902	2,145,504

The average number of persons employed by the group during the year was as follows:

		2018	2017
Office and management	- full time	18	15
	- part time	12	13
Others	- full time	31	32
	- part time	30	26
		91	86

The full time equivalent of the part time staff is 22 (2017: 25). In addition the charity has made use of an average of 56 (2017: 47) sessional staff during the year working differing hours as and when required. During the year the charity had available to use an average of 89 sessional staff (2017: 65). As at the year end the charity had 98 available members of staff (2017: 154).

The number of employees whose annual remuneration was £60,000 or more were:

	2018	2017
£60,000 - £70,000	1	1

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

10 Analysis of staff costs, trustee remuneration and expenses and the cost of key management personnel (continued)

Two trustees claimed £800 in respect of reimbursement of mileage claims and other expenses (2017: three trustees claimed £835).

No other trustees received any remuneration or reimbursement of expenses during the year.

The Board has identified the Chief Executive as being the key management personnel. The employee benefits paid in respect of key management personnel, including employer's pension contributions and employer's national insurance contributions, during the year was £72,390 (2017: £70,060).

11 Tangible fixed assets

Charity

	Leasehold land and buildings £	Freehold land and buildings £	Motor vehicles £	Equipment £	Total £
Cost					
Balance at 1 April 2017					
At deemed cost on transition to FRS102	-	90,000	-	-	90,000
At Cost	800,098	591,566	65,688	253,083	1,710,435
	800,098	681,566	65,688	253,083	1,800,435
Additions	8,845	2,323	-	5,352	16,520
Disposals	-	-	-	-	-
Balance at 31 March 2018	808,943	683,889	65,688	258,435	1,816,955
Depreciation					
Balance at 1 April 2017	288,036	429,261	61,373	235,681	1,014,351
Charge for the year	32,358	13,433	4,315	7,456	57,562
Disposals	-	-	-	-	-
Balance at 31 March 2018	320,394	442,694	65,688	243,137	1,071,913
Net book value					
31 March 2018	488,549	241,195	-	15,298	745,042
31 March 2017	512,062	252,305	4,315	17,402	786,084

The original cost of the land and buildings included at a valuation of £90,000 is not known.

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

11 Tangible fixed assets (continued)

Group

	Leasehold land and buildings £	Freehold land and buildings £	Motor vehicles £	Equipment £	Total £
Cost					
Balance at 1 April 2017					
At deemed cost on transition to FRS102	-	90,000	-	-	90,000
At Cost	800,098	591,566	123,762	279,260	1,794,686
	800,098	681,566	123,762	279,260	1,884,686
Additions	8,845	2,323	-	10,336	21,504
Disposals	-	-	-	(550)	(550)
Balance at 31 March 2018	808,943	683,889	123,762	289,046	1,905,640
Depreciation					
Balance at 1 April 2017	288,036	429,261	119,447	257,704	1,094,448
Charge for the year	32,358	13,433	4,315	9,629	59,735
Disposals	-	-	-	(330)	(330)
Balance at 31 March 2018	320,394	442,694	123,762	267,003	1,153,853
Net book value					
31 March 2018	488,549	241,195	-	22,043	751,787
31 March 2017	512,062	252,305	4,315	21,556	790,238

The original cost of the land and buildings included at a valuation of £90,000 is not known.

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

12 Fixed Assets – Investments (*Group and charity*)

	2018 £	2017 £
Listed investments:		
Market value at 1 April 2017	1,985,076	1,842,226
Additions	183,008	959,078
Disposals	(203,366)	(1,002,478)
Net gains/(losses) on revaluation at 31 March 2018	(24,820)	186,250
At 31 March 2018	1,939,898	1,985,076
Cash at 31 March 2018	132,215	86,394
	2,072,113	2,071,470
Represented by:	2018 £	2017 £
Listed on Recognised Stock Exchange:		
Cazenove Unit Trust		
Equities: UK Equities	370,325	453,825
Europe (ex UK)	116,053	71,887
Global	466,364	432,412
Bonds: UK Bonds	335,930	287,169
Europe (ex UK)	-	-
Global	119,123	173,734
Multi Asset Funds:	181,032	186,183
Alternative Hedge Funds	176,179	176,226
Property	123,095	115,556
Structured Products	51,797	23,673
Others	-	64,411
Cash	132,215	86,394
	2,072,113	2,071,470
Historical cost at 31 March 2018	1,894,106	1,857,402

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

12 Fixed Assets – Investments (continued)

Charity

In addition to the above investments, the charity also controls CANWe Solutions CIC, a company limited by guarantee and registered in England and Wales, which was incorporated on 18 March 2009 and of which Child Action Northwest is the sole member. The CIC commenced trading on 1 April 2009.

The principle activity of the company is that of benefiting the community by working with adults and young people suffering from worklessness, through funding from the government incentives and trading print and design services. Its turnover for the year ended 31 March 2018 was £178,427 (2017: £184,929) and the deficit for the year then ended was £2,211 (2017: surplus of £9,362). The aggregate of its share capital and reserves at 31 March 2018 was £22,269 (2017: £24,480).

13 Debtors

	Group		Charity	
	2018	2017	2018	2017
	£	£	£	£
Trade debtors	405,693	393,241	390,597	387,923
Prepayments	233,651	275,457	233,043	275,457
	<u>639,344</u>	<u>668,698</u>	<u>623,640</u>	<u>663,380</u>

14 Creditors: Amounts falling due within one year

	2018	2017	2018	2017
	£	£	£	£
Trade creditors	89,400	72,810	88,062	70,869
Accruals and deferred income	179,846	153,305	179,846	153,305
Taxation and social security	47,104	40,173	44,549	37,203
Other creditors	25,139	46,575	9,239	10,988
Amounts due to subsidiary undertaking	-	-	13,286	290
	<u>341,489</u>	<u>312,863</u>	<u>334,982</u>	<u>272,655</u>

Included within creditors falling due within one year is deferred income held by the group of £55,676 (2017: £171,706) relating to payments on account received for contracts or performance related grants. The brought forward deferred income of £171,706 was released in full during the year.

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

15 Analysis of unrestricted funds

	At 1 April 2017 £	Income £	Expenditure £	Transfers £	Realised investment gains £	Unrealised investment gains £	At 31 March 2018 £
Charity unrestricted funds							
Designated funds							
Emotional Health and Wellbeing fund	-	-	-	125,296	-	-	125,296
Development fund	-	-	-	223,000	-	-	223,000
	-	-	-	348,296	-	-	348,296
Revaluation reserve - property	90,000	-	-	-	-	-	90,000
Fixed asset fund	-	-	-	655,042	-	-	655,042
General unrestricted	3,462,060	4,468,773	(4,417,829)	(1,003,338)	905	(24,820)	2,485,751
	3,552,060	4,468,773	(4,417,829)	-	905	(24,820)	3,579,089
CANWe Solutions CIC unrestricted funds							
Fixed asset fund	-	-	-	6,745	-	-	6,745
General unrestricted	24,480	155,492	(157,702)	(6,745)	-	-	15,525
	24,480	155,492	(157,702)	-	-	-	22,270
Group unrestricted funds	3,576,540	4,624,265	(4,575,531)	-	905	(24,820)	3,601,359

The board has agreed to designate unrestricted funds amounting to £125,296 to fund the ongoing delivery of the Emotional Health and Wellbeing contract into 2018/19.

The board has also agreed to designate unrestricted funds amounting to £223,000 to support development and investment costs in line with the 2018/19 business plan.

The balance carried on the fixed asset fund represents the net book value of the tangible fixed assets, less the balance on the revaluation reserve. Depreciation is to be charged against the fixed asset fund in future years.

16 Analysis of restricted funds

	At 1 April 2017 £	Income £	Expenditure £	Transfers £	Realised investment gains £	Unrealised investment gains £	At 31 March 2018 £
Charity restricted funds							
Emotional Health and Wellbeing							
Raised in the Ribble Valley	-	49,285	(49,285)	-	-	-	-
Health Education England	-	101,942	(101,942)	-	-	-	-
Pro Contact							
Contact Centre	-	9,686	(9,686)	-	-	-	-
Young Carers							
Young Carers	5,625	8,002	(11,731)	-	-	-	1,896
Young Carers Apprenticeship	12,932	-	-	(12,932)	-	-	-
Young Peoples Development Fund	8,256	-	-	(8,256)	-	-	-
Young Peoples Space Fund	673	-	-	21,188	-	-	21,861
Others							
Volunteers - Mentoring and Befriending	2,200	9,967	(12,167)	-	-	-	-
	29,686	178,882	(184,811)	-	-	-	23,757
CANWe Solutions CIC restricted funds	-	-	-	-	-	-	-
Group restricted funds	29,686	178,882	(184,811)	-	-	-	23,757
Total funds - charity	3,581,746	4,647,655	(4,602,640)	-	905	(24,820)	3,602,846
Total funds - group	3,606,226	4,803,147	(4,760,342)	-	905	(24,820)	3,625,116

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

16 Analysis of restricted funds (continued)

Raised in the Ribble Valley (RIRV) represents fundraising income from high net worth individuals from the area that want to support the emotional health of the community that they live in. The Ribble Valley is seen as an affluent area and as such does not attract funding to support its residents. The group have arranged many charity events during the year that have supported the running of the team based in the area.

Health Education England is twelve-month funding to support IAPT trainee roles.

The Pro Contact Contact Centre is partly funded by donations and fundraising income. The service operates at weekends and offers group supervised contact sessions in a neutral location.

The Young Carers fund relate to donations received for the specific purpose of supporting young carers with activities.

The Young Carers Apprenticeship is a reserve that was established in order to support the development of an apprentice support worker that was previously a service user. This fund has not been accessed in the current period.

The Young Peoples' Development Fund is a pot of funds that was set up through small fundraising activity with the specific purpose of supporting young people that the organisations work with. The idea was to act like a bursary type arrangement to offer financial support to the young people. This fund has not been accessed in the current period.

The board has agreed to reallocate funds previously restricted to support the development of young people, that weren't being accessed separately, and designate the funds into a new specific Young Peoples Space Fund that is currently being developed at the head office building.

Mentoring and Befriending represents fundraised income used to coordinate volunteers to work with and support identified young people within BwD.

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

17 Analysis of funds – prior year

Analysis of unrestricted funds

	At 1 April 2016 £	Income £	Expenditure £	Transfers £	Realised investment gains £	Unrealised investment gains £	At 31 March 2017 £
Revaluation reserve - property	90,000	-	-	-	-	-	90,000
General unrestricted	3,016,775	4,026,345	(3,972,951)	(17,477)	223,118	186,250	3,462,060
Unrestricted funds - charity	3,106,775	4,026,345	(3,972,951)	(17,477)	223,118	186,250	3,552,060
General unrestricted - CANWe Solutions CIC	15,118	162,817	(153,455)	-	-	-	24,480
Unrestricted funds - group	3,121,893	4,189,162	(4,126,406)	(17,477)	223,118	186,250	3,576,540

Analysis of restricted funds

	At 1 April 2016 £	Income £	Expenditure £	Transfers £	Realised investment gains £	Unrealised investment gains £	At 31 March 2017 £
Emotional Health and Wellbeing:							
Spot Purchase	-	3,576	(3,576)	-	-	-	-
Raised in the Ribble Valley	-	15,603	(30,283)	14,680	-	-	-
Pro Contact							
Contact Centre	-	16,483	(16,483)	-	-	-	-
Henry Smith	-	16,800	(16,800)	-	-	-	-
Young Carers							
Young Carers	-	4,739	(1,911)	2,797	-	-	5,625
Young Carers Apprenticeship	12,932	-	-	-	-	-	12,932
Young Peoples Development Fund	8,256	-	-	-	-	-	8,256
Young Peoples Space Fund	-	673	-	-	-	-	673
Others							
Volunteers - Mentoring and Befriending	-	5,596	(3,396)	-	-	-	2,200
Total restricted funds - charity	21,188	63,470	(72,449)	17,477	-	-	29,686
CANWe Solutions CIC	-	-	-	-	-	-	-
Total restricted funds - group	21,188	63,470	(72,449)	17,477	-	-	29,686
Total funds - charity	3,127,963	4,089,815	(4,045,400)	-	223,118	186,250	3,581,746
Total funds - group	3,143,081	4,252,632	(4,198,855)	-	223,118	186,250	3,606,226

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

18 Analysis of net assets between funds

Charity

	Restricted funds £	Unrestricted funds £	Total funds £
Tangible fixed assets	-	745,042	745,042
Investments	-	2,072,113	2,072,113
Current assets	23,757	1,096,916	1,120,673
Current liabilities	-	(334,982)	(334,982)
Total net assets	<u>23,757</u>	<u>3,579,089</u>	<u>3,602,846</u>

Group

	Restricted funds £	Unrestricted funds £	Total funds £
Tangible fixed assets	-	751,787	751,787
Investments	-	2,072,113	2,072,113
Current assets	23,757	1,118,948	1,142,705
Current liabilities	-	(341,489)	(341,489)
Total net assets	<u>23,757</u>	<u>3,601,359</u>	<u>3,625,116</u>

19 Financial instruments

	Group		Charity	
	2018	2017	2018	2017
	£	£	£	£
Carrying amount of financial assets				
Measured at fair value through net income/expenditure	2,072,113	2,071,470	2,072,113	2,071,470
Debt instruments measured at amortised cost	405,693	393,241	390,597	387,923
	<u>2,477,806</u>	<u>2,464,711</u>	<u>2,462,710</u>	<u>2,459,393</u>
Carrying amount of financial liabilities				
Measured at amortised cost	161,643	159,558	155,136	119,350

CHILD ACTION NORTHWEST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2018

20 Pension commitments

The group operates group personal pension arrangements. Contributions payable by the group amounted to £65,580 (2017: £66,700). Outstanding pension contributions at 31 March 2018 amounted to £9,790 (2017: £11,955).

21 Operating lease commitments

At the reporting end date the group and the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

<i>Charity</i>	Land & buildings		Other assets	
	2018	2017	2018	2017
	£	£	£	£
Within one year	2,120	21,337	9,324	9,187
Within two to five years	-	-	13,139	11,805
Over 5 years	-	-	-	-
	2,120	21,337	22,463	20,992

<i>Group</i>	Land & buildings		Other assets	
	2018	2017	2018	2017
	£	£	£	£
Within one year	2,120	21,337	9,324	9,187
Within two to five years	-	-	13,139	11,805
Over 5 years	-	-	-	-
	2,120	21,337	22,463	20,992

22 Related party transactions

Brian Lee Building Contractors Ltd is a company controlled by the family of one of the charity's trustees, who retired as a trustee of the charity in October 2016. Between 1 April 2016 and the date of resignation the charity purchased services totalling £2,214 from Brian Lee Building Contractors Ltd. The transactions took place at arm's length and the charity followed its normal procurement procedures in the awarding of the contract. Brian Lee Building Contractors Ltd ceased to be a related party of the charity from October 2016.

During the year ended 31 March 2018 the charity commissioned services of £6,498 (2017: £5,325) to Shadsworth Junior School, which shares a common trustee with the charity.