

Annual Report and Accounts

2017-2018

Registered Charity Number: 1128881 Company Number: 06775584



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References & Administrative Details

REGISTERED OFFICE ADDRESS

Butterfly House

Kingswood Park

High Wycombe

Buckinghamshire

HP13 6GR

CHARITY REGISTRATION NUMBER

1128881

COMPANY REGISTRATION NUMBER

06775584

PATRONS

S Baker MP

Baroness Finlay of Llandaff

M Harker OBE

R Jefcoate CBE DL

BOARD OF TRUSTEES

Dr M H Bowker (Chair)

D Balls

A H Chandler

T P F Davey

C E Horner

J L Kerridge (Appointed 8th August 2018)

J B Pickersgill (Vice Chair)

Dr A Prasad

S V Rabheru

Dr J A Walter

Mr P J Watkins

SENIOR MANAGEMENT TEAM

J L Woolf (Resigned 30th June 2018)

S J Fairclough (Clinical)

J A Ward (Finance and Operations)

EXTERNAL AUDITORS

haysmacintyre 10 Queen Street Place

London

EC4R 1AG

PRINCIPAL BANKER

Lloyds

27-31 White Hart Street

High Wycombe

Buckinghamshire

HP11 2HL

PRINCIPAL SOLICITORS

Reynolds Parry Jones

10 Easton Street

High Wycombe

HP11 1NP



OUR VISION

We aspire to be the leading community resource for supporting patients, their families and carers coping with life-limiting illness, death, bereavement and grief. We aspire to lead and mobilise change in relation to End of Life Care, to affirm life and accept dying as a normal process.

OUR MISSION

To provide each individual and those supporting their care with a personal plan that supports individual choice.

"My experience of visiting Butterfly
House was an overwhelming
experience. The atmosphere within the
hospice from each member of staff
and patients was extraordinary, the
hospice is really person centred."

South Bucks Hospice patient

OUR NEW HOSPICE

South Bucks Hospice offers a haven for patients and families to visit and receive a choice of life enhancing specialist support and care, all under one roof.

Our new hospice allows us to grow our service provision not only in terms of the number of people we can help but also in the range and complexity of the services we can provide.

We offer a mixture of outpatient appointments and day respite care.

Our services address both physical and emotional health as well as the practical needs of people with complex health conditions.

OUR HOLISTIC APPROACH

Nursing Care

Physical Therapies

Complementary Therapies

Spiritual Care

Counselling

Bereavement Support

OUR LOCATION

We are a local charity based in High Wycombe in Bucks. We support patients, their families and carers in South Bucks and the Chilterns.

OUR SERVICES

We provide palliative care to people aged 17 and above at any stage of a serious illness to ensure the best outcome and quality of life for the patient. We also provide a highly specialised lymphoedema service.

OUR FUNDING

96% of our income comes from our fundraising activities but our new hospice requires greater funding to fulfil its potential. All our services are free of charge.

"All my dear and caring souls who keep me afloat month by month, such a blessing to be part of this hospice."

South Bucks Hospice patient

Our Services & Impact





884

Patients were cared for in the year



96%

Of our income came from our fundraising activities



14,248

Hours of care were provided in total

%

53%

Of our patients have cancer

Counselling patient

When Belinda, was diagnosed with cancer for the second time, it wasn't beating it that she struggled with, but the aftermath.

"I didn't realise that it was after the cancer that a lot of people suffer and Sharon (Director of Clinical Care at South Bucks Hospice) helped me to recognise why I felt like that. I felt like I should be dancing from the rooftops and why wasn't !?"

Belinda has found a new lease of life and confidence from the support that she received at Butterfly House.

"I don't know where I would be (without the support of the Hospice). The therapy helped me week by week. **The Hospice has changed my life.**" Belinda, Counselling patient.



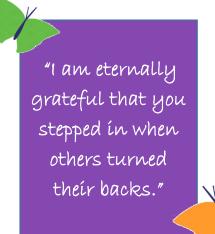
Sharon Fairclough,
Director of Clinical Care at South Bucks Hospice

Our Services & Impact



"Attending the hospice has made a big difference to me"

"You have made me feel special and safe"



"Attending the hospice gives me a sense of purpose each week"

"Goodness knows what would have happened to me if I hadn't found you and the amazing support here. I feel whole again"



"You all create such a calming atmosphere. I feel so safe here"

"Thank you"

"I have been able to come to terms with my father's death and deal with my guilt"

"I feel free to live my life now without always feeling so anxious and scared"

"You've saved
my life through
coming to see
you, me and my
family are happy
again"

Our patients are at the heart of everything we do.

Our Service Need

9.

THE FOUR MAIN STRATEGIC GOALS WE PLAN TO ACHIEVE BY THE END OF 2021 ARE:



IMPROVE AND GROW OUR PATIENT SERVICES

We shall continue to develop our services, while remaining open to new ideas for the complete care of our patients. We need to meet increased future demand from our community by expanding our palliative and volunteer teams.



EDUCATE, TRAIN AND DEVELOP

We will provide education, training and development opportunities to those who use our services. We will secure the required funding to establish ourselves as an accredited training provider and a centre of excellence to provide continuing personal and professional development for nurses and healthcare assistants. We will participate and contribute to palliative and end of life care education and training programmes that meet and develop the local workforce across Buckinghamshire.



INCREASE OUR INCOME TO FUND OUR EXPANSION

We will grow and diversify our income streams to meet the increased core costs of running our new hospice.



STRENGTHEN OUR GOVERNANCE AND BROADEN OUR NETWORKS

We have undertaken a full governance review and will actively seek additional trustees who will broaden our networks specifically to assist us in meeting our fundraising targets.





Progress Towards Our 2017-18 Strategic Aims

1: IMPROVE AND GROW OUR PATIENT SERVICES

Our strategic plan was reviewed and a new one for the period 2018-2021 was approved. Our commitment to grow and develop our clinical services to help those who need us remains at the core of our strategy.

We started the registration process with the Care Quality Commission.

We developed our mental health service during the year and launched our Family Support Counselling Service in April 2018 specifically aimed at helping parents with young children to access advice in what to say to their children when one parent is ill or dying or where a parent has died.

Our service for 17 - 28 year olds was put on hold due to resource constraints and in 2018/19 we are working toward implementation of this service.

We reviewed the way that our patient database was being utilised to capture information about our service provision. As a result of this review we have implemented changes which allow us to better evidence our reach and impact.

2: EDUCATE, TRAIN AND DEVELOP

During the year we looked to recruit new trustees to add to the knowledge base of our charity and we expect to appoint several new trustees in 2018/19 as result.

We offered placement opportunities to counselling students allowing them to progress in their training.

3: INCREASE OUR INCOME TO FUND OUR EXPANSION

We planned to increase our income in order to support our new hospice's funding requirements, however our income fell during the year as we were unable to implement our plans as quickly as we hoped.

We reviewed our retail operation and decided to close our Beaconsfield shop and our Warehouse in order to improve the return on our investment in retail going forwards.

We also reviewed our fundraising strategy and identified areas of focus which we plan to take forward in the next financial year.

4: STRENGTHEN OUR GOVERNANCE AND BROADEN OUR NETWORKS

We held a series of launch events at the new hospice for both supporters and the community alike offering an opportunity for those who attended to see our new facilities and to talk about our service provision. We also had a number of press articles published raising awareness about our move and the new hospice facilities.

We increased the number of volunteers who support us during the year.



Our Focus for 2018-19



Our strategic plan sets out our longer term goals. In addition to this we will also set more detailed objectives annually to enable us to reach these goals. Our objectives for 2018/19 are:

1. IMPROVE AND GROW OUR PATIENT SERVICES

STRATEGY

We will review our clinical strategy and develop a revised one for 2018 – 2021, aligned with our overarching strategic plan.

SERVICE DELIVERY

We will expand our clinical services as quickly as income allows.

We will develop and implement a plan to enable our nursing team to support patients in their own homes.

We will create a social and clinical hub at the hospice to provide sustenance and care for all patients, families, carers and volunteers.

2. EDUCATE, TRAIN AND DEVELOP

EDUCATION

We will expand the diversity of our services by introducing a new educational support group for patients, families and carers.



3. INCREASE OUR INCOME TO FUND OUR EXPANSION

FUNDRAISING

Our new hospice building enables us to expand our service but we cannot do this without increasing our funding.

We aim to develop our fundraising revenues, focusing on community, trusts and foundations, regular giving and major donor support this year.

We will work towards developing our legacy and in memorium programmes to improve income from these sources longer term.

We also aim to raise awareness of our income needs with those that use our services.

4. STRENGTHEN OUR GOVERNANCE AND BROADEN OUR NETWORKS

FINANCIAL RESERVES

The Board have committed to delivering a breakeven budget in 2018/19 as we are now established in our new hospice, Butterfly House, in Totteridge, High Wycombe. We are currently on track to deliver a surplus.

NETWORKING

We will raise awareness of our hospice and its services amongst other healthcare professionals, those who would benefit from attending the hospice and the local population.

Our Fundraising

Without fundraising we would not be able to provide our services to those who need our help and support. Every penny donated brings us one step closer to caring for our next patient.

It is important to us that those who give to our Charity enjoy the experience and that we are clear about the ways in which we raise our funds.

REGULATION

As part of our commitment to best fundraising practice. South Bucks Hospice voluntarily subscribes to the Fundraising Regulator.

We are also a member of the Institute of Fundraising.

We are committed to adhering to best practice, applicable laws and codes, such as the Fundraising Regulator's Code of Fundraising Practice.

COMMUNICATION

We ask our supporters if they would like to be kept up to date about our work and fundraising activities.

We do not use fundraising agencies.

GENERAL DATA PROTECTION REGULATION

The privacy and security of personal information is extremely important to us and as such we are committed to adherence to the General Data Protection Regulation which came into effect in May 2018.

COMPLAINTS

We strive for the highest standards but there are occasions when we do not get things quite right.

We take any complaints raised seriously and investigate them promptly.

All complaints are dealt with sympathetically and thoroughly.

We report our complaints to the Fundraising Regulator on a calendar basis. We received no fundraising complaints during the year.

WAYS TO SUPPORT US

There are a range of ways to support our work. These include:

- Regular giving
- Business partnerships
- Legacy giving
- Fundraising events
- Grant funding
- Shopping in and donating to our charity shops
- Volunteering

OUR FUNDRAISING COMMITMENT

We promise:

- To keep our supporters' details safe. We will not sell or pass their details to anyone who is not working directly on our behalf.
- We promise to communicate with our supporters in a way that suits their needs.



FINANCIAL SUMMARY

South Bucks Hospice made a loss of £360,713 for the financial year 2017/18. This was as a result of the move to the new hospice in the early part of the year and the increased costs of running the new hospice.

Although it was expected that the hospice would make a loss during the year, the loss was larger than anticipated.

A summary of the income and expenditure is as follows:

Net income	2018	2017	Change
	£'000	£'000	%
Total income*	1,779.8	1,946.8	-8.6%
Total expenditure	2,126.5	1,896.8	12.1%
Net income before exceptional item	(346.7)	50.0	
Exceptional item: removal expenses	(14.0)	0.0	
Net income after exceptional item	(360.7)	50.0	

^{*} Includes unrealised gains and losses on investment

INCOME

The Charity's income fell by £0.131m to £1.77m excluding unrealised gains on investments.

This was partly due to a decrease in our income from our retail operation which fell from £1.26m to £1.19m. We closed our shop in Beaconsfield in December 2017 and in the prior year we had received income from our internet trading and bookshop activities which did not operate in 2018.

Our fundraising activities did not perform as well as expected and income fell from £0.56m to £0.51m.

Our investment income also fell as we utilised our cash funds to build the new hospice.

The income we receive from the Clinical Commissioning Group in support of our services remained unchanged from 2016/17.

Income	2018	2017	Change
	£'000	£'000	%
Statutory income	65.5	65.5	0.0%
Fundraising	514.1	568.4	-9.6%
Retail	1,190.1	1,263.2	-5.8%
Investments	1.8	5.1	-64.7%
Other	0.2	0.5	-60.0%
Total	1,771.7	1,902.7	-6.9%
Gains/losses on	8.1	44.1	
investments	0.1	77.1	
Total	1,779.8	1,946.8	-8.6%

In order to best illustrate where our income comes from and how this is applied to our charitable work we have used the net income approach to show this:

Net income by			
source	2018	2017	Change
	£'000	£'000	%
Fundraising	200.9	281.1	-28.6%
Retail	154.7	154.7	0.0%
Investments	9.9	49.2	-79.9%
Other*	65.7	66.0	-0.5%
Less expenditure on objectives	(777.9)	(501.0)	55.3%
Sub total	(346.7)	50.0	
Relocation costs	(14.0)	0.0	
Total	(360.7)	50.0	

^{*} Includes Clinical Commissioning

EXPENDITURE

The Charity's expenditure increased by £0.23m to £2.1m excluding expenditure on exceptional items.

Expenditure	2018	2017	Change
	£'000	£'000	%
Retail	1,035.4	1,108.5	-6.6%
Other cost of raising funds	313.2	287.3	9.0%
Sub total	1,348.6	1,395.8	-3.4%
Patient Care	777.9	501.0	55.3%
Total	2,126.5	1,896.8	12.1%
		•	•

Our Finances



Expenditure on our patient care activities increased by £0.28m (55.3%) during the year.

RESERVES

South Bucks Hospice has a reserves policy in place to safeguard against unforeseen fluctuations in income. This will allow us to ensure that we can continue to provide our services during these times.

Our reserves policy is to hold free reserves of at least three months' worth of protected expenditure.

The level of free reserves at the end of the year was £544,169 representing 3.1 months of the Charity's operational expenditure.

In addition the trustees have a designated fund of £163,572. The designated funds that have been set aside are for the new hospice build capital commitments which remain outstanding at the year end. It is anticipated that these designated funds will be used by the end of the 2018/19 financial year.

INVESTMENTS

Most of the hospice's funds were held in cash due to the new hospice build programme.

However our investment portfolio grew by 2.2% to £0.38m. These investment funds are designed to provide a high and growing income, whilst at the same time protecting capital from the erosive effects of inflation.

BANK LOAN

The £0.505m bank loan acquired in 2017 remained in place during the year.

The loan is repayable over 25 years and is to provide funds for investment opportunities and to safeguard against any temporary shortfall of income.

FIXED ASSETS AND CAPITAL EXPENDITURE

The majority of our fixed assets comprise the land, building, furniture and equipment at our hospice.

Other assets include our shops and vans.

Capital expenditure for the year was £0.256m and was predominantly for fixtures, fittings and equipment required for the new hospice following the move.

We had £163,572 in capital commitments for the build at the end of the year.

J. >

Principal Risks & Uncertainties

The Board of Trustees are responsible for identifying and managing the major risks facing South Bucks Hospice and are satisfied that the steps being taken to mitigate risk meets the needs of the Charity. To this end, South Bucks Hospice maintains a risk register which is regularly reviewed by the trustees. There are also a number of systems of control in place to monitor risk:

- The Charity has three operational subcommittees in place (Finance, Clinical and Operations) to which responsibilities in key areas of risk are delegated
- There is an annual planning and budgeting process in place which is subject to ongoing review during the year by the Board of Trustees

The most significant risks and uncertainties identified and the steps being taken to mitigate these risks are:

PRINCIPAL RISKS AND	MITIGATION
UNCERTAINTIES	
Income Insufficient growth in stable and sustainable income to support the ongoing operational costs of the new hospice and its other business needs.	 We have diversified income streams. Financial performance, including cash flow forecasts, are produced and reviewed on a regular basis. A bank loan has been negotiated in order to fund the transition to the new hospice and to ensure that there is sufficient cash whilst the income strategy develops. A reserves policy is in place and the reserves position is regularly monitored.
Clinical Services The risk that the quality of our clinical service is compromised.	 We have a Clinical Committee in place to oversee the governance of our clinical service. We provide high-quality training to our clinical staff. Policies and procedures are in place and regularly reviewed. Patient feedback and incident reporting is in place.
Volunteers The risk that we are unable to recruit and retain sufficient numbers of volunteers.	 Our volunteer strategy has been developed and is now in place. Our volunteer training programme is regularly reviewed. A review process for obtaining feedback from our volunteers is in place.

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Structure, Governance & Management

STRUCTURE

The Charity was originally constituted as a Charitable Trust and governed by a Trust Deed, dated 20th October 1986. On 17th December 2008, the Trust's charter and all its assets were transferred and became a new Company, limited by guarantee, maintaining its charitable status and service aims. The Charitable Company is a company limited by guarantee and is registered with the Charities Commission as a Charity. The liability of its members in the event that the charitable company is wound up is limited to £1 per member.

TRUSTEES

The Charitable Company is managed by the Board of Trustees, who are unpaid directors for the purpose of company law. Appointment to the Board of Trustees is by resolution of the Board members. The trustees have no financial interest in the Charitable Company.

Trustees are recruited to ensure that the Board maintains a suitable mix of skills and experience for the Hospice. We currently have two General Practitioners with over 30 years' worth of experience on our Board.

The power to appoint new trustees is vested in the existing trustees, in accordance with the Charitable Company's Articles and Memorandum of Association. The trustees may appoint any individual aged 16 years or over to be a trustee, either to fill a vacancy or as an additional trustee provided that the appointment does not cause the number of trustees to exceed any maximum number set out in the Articles of the Charitable Company.

When new trustees are appointed they are inducted through a process of consultation with existing trustees. New trustees are given relevant training in the responsibilities and duties of trustees of the Company as set out in Charity Commission guidelines and the Company's Articles and Memorandum of Association. Further guidance is also provided to new trustees through Help the Hospices, of which South Bucks Hospice is a member.

The Board meets regularly to determine overall policy and trustees are required to formally declare any conflicts of interest at each meeting.

MANAGEMENT

The Board delegate the day-to-day responsibility for the operation of the Charitable Company and its main services to the Senior Management Team, assisted by staff and volunteers.

The pay of the Senior Management Team is set by the Board of Trustees and is based on remuneration levels for similar roles in other charities.

STAFF AND VOLUNTEERS

Staff and volunteers are kept informed about the aims and activities of the Hospice through meetings and newsletters. Our volunteers continue to provide invaluable support in a variety of roles in our Hospice, shops and offices.

COMMITTEES

We currently have three active committees, the Finance Committee, Clinical Committee, and the Operations Committee all of which have trustees serving on them.

The Finance Committee is responsible for overseeing all aspects of the Charity's financial policies and operation. It is responsible for monitoring the short and long-term viability of the Charity and its risk, investment and reserves policies.

The Clinical Committee is responsible for overseeing all clinical aspects of the Charity and for developing the Charity's future clinical strategy.

The Operations Committee was formed in April 2018 and is accountable and responsible to the Board for the day to day management of South Bucks Hospice. The Operations Committee aims to provide effective, coordinated and strategically aware leadership of South Bucks Hospice's current and future performance.

The New Build Committee was dissolved in July 2018 following completion of the build.

RELATED ORGANISATIONS

The Charity has one wholly-owned subsidiary, South Bucks Hospice Development Company Ltd, which was formed on 6th August 2013 to construct a new hospice on behalf of the Charity.

9.1

Structure, Governance & Management

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the trustees' Annual Report and accounts in accordance with applicable law and regulations.

Company law requires the trustees to prepare accounts for each financial year. Under that law the trustees have elected to prepare the accounts in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under company law the trustees must not approve the accounts unless satisfied that they give a true and fair view of the state of affairs of the Charity and of the group and the incoming resources and application of resources, including the net income or expenditure of the group for the year.

In preparing those accounts, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgments and estimates that are reasonable and prudent
- State whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts
- Prepare the accounts on a going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and the group and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the Charity's auditor is unaware; and
- The trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

PUBLIC BENEFIT

We have referred to the guidance in the Charity Commission's general guidance on Public Benefit when reviewing our aims and objectives and in planning our future activities. In particular, the trustees have considered how planned activities will contribute to the aims and objectives they have set.

The trustees confirm that they have complied with the duty in section 4 of the Charities Act 2011 to have due regard to the Public Benefit guidance published by the Charities Commission in determining the activities undertaken by the Charity.

The trustees have taken the exemptions available to small companies and have not prepared a Strategic Report.

CHARITY GOVERNANCE CODE

The Board of Trustees is committed to ensuring that high standards of governance are in place. As part of that commitment, the Board of Trustees will work to the Charity Governance Code.

APPROVAL

This report was approved by the trustees and signed on their behalf on 20th September 2018.

Dr M Bowker Chairman



Independent Auditor's Report to the Member & Trustees of South Bucks Hospice

Opinion

We have audited the financial statements of South Bucks Hospice for the year ended 31 March 2018 which comprise the Consolidated Statement of Financial Activities, the Consolidated and Charity Balance Sheets, the Consolidated and Charity Cash Flow Statements and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and of the parent charitable company's affairs as at 31 March 2018 and of the group's and parent charitable company's net movement in funds, including the income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of trustees for the financial statements As explained more fully in the trustees' responsibilities statement set out on page 15, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as

the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at:

www.frc.org.uk/auditorsresponsibilities.

This description forms part of our auditor's report.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's or the parent charitable company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.



Independent Auditor's Report to the Member & Trustees of South Bucks Hospice

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Report of the Board of Trustees and the Chairman's Statement. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Board of Trustees (which includes the directors' report prepared for the purposes of company law) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report included within the Report of the Board of the Trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Board of Trustees (which incorporates the directors' report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Anna Bennett (Senior statutory auditor) for and on behalf of haysmacintyre, Statutory Auditor 10 Queen Street Place London EC4R 1AG



Consolidated Statement of Financial Activities for the Year Ended 31 March 2018

(incorporating the income and expenditure account)

				2018			2017
	Notes	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
Income from:	Notes	£	£	£	£	£	£
Donations and legacies							
Donations	2	390,331	40,636	430,967	481,265	53,915	535,180
Legacies	2	73,066	40,030	73,066	28,774	33,313	28,774
Clinical commissioning	3	65,486	-	65,486	65,486	-	65,486
Total income from donations and legacie		528,883	40,636	569,519	575,525	53,915	629,440
Total income from donations and regacie	3	320,003	40,030	303,313	373,323	33,313	023,440
Other trading activities							
Retail		1,190,082	_	1,190,082	1,263,160	_	1,263,160
Fundraising events		10,040	_	10,040	4,473	_	4,473
Total income from other trading activitie	s	1,200,122	_	1,200,122	1,267,633	_	1,267,633
Total money and data and determine		1,200,122		2,200,222	2,201,000		2,207,000
Investment income	4	1,790	-	1,790	5,148	-	5,148
Other income		245	-	245	492	-	492
Total income		1,731,040	40,636	1,771,676	1,848,798	53,915	1,902,713
Expenditure on:							
Raising funds							
Retail		1,035,366	-	1,035,366	1,108,475	-	1,108,475
Other		212,938	100,286	313,224	271,596	15,754	287,350
Total expenditure on raising funds	7	1,248,304	100,286	1,348,590	1,380,071	15,754	1,395,825
Charitable activities							
Patient Care		729,896	48,023	777,919	472,047	28,978	501,025
Total expenditure on charitable activities	s 7	729,896	48,023	777,919	472,047	28,978	501,025
Total expenditure	7	1,978,200	148,309	2,126,509	1,852,118	44,732	1,896,850
Net income/ (expenditure) for the year before	•						
gains and losses on investments and exception	nal item	(247,160)	(107,673)	(354,833)	(3,320)	9,183	5,863
Net Gains/(losses) on investments		8,115	-	8,115	44,102	-	44,102
Net income/(expenditure) for the year		(239,045)	(107,673)	(346,718)	40,782	9,183	49,965
before exceptional item							
Exceptional item	5	(13,995)	-	(13,995)	-	-	
Net income/ (expenditure) for the year		(253,040)	(107,673)	(360,713)	40,782	9,183	49,965
Transfers between funds		-	-	_	9,933	(9,933)	
Not movement in fund-		(252.040)	(107.670)	(200 742)	FA 745	(750)	40.05
Net movement in funds		(253,040)	(107,673)	(360,713)	50,715	(750)	49,965
Total funds brought forward		4,026,715	2,331,797	6,358,512	3,976,000	2,332,547	6,308,547
Total funds carried forward		3,773,675	2,224,124	5,997,799	4,026,715	2,331,797	6,358,512

All amounts relate to continuing operations. All gains and losses recognised in the year are included in the Consolidated Statement of Financial Activities (SOFA). The Consolidated Statement of Financial Activities is for the Group.



Consolidated & Charity Balance Sheets at 31 March 2018

	Notes	2018 Group £	2018 Charity £	2017 Group £	2017 Charity £
Fixed assets					
Tangible assets	9	5,265,016	5,265,016	5,172,325	5,172,32
Investments	10	379,638	379,639	371,523	371,52
		5,644,654	5,644,655	5,543,848	5,543,84
Current assets					
Stock		3,474	3,474	3,763	3,76
Debtors	12	135,522	135,208	272,440	269,21
Short term deposits		286,021	286,021	284,983	284,98
Cash at bank and in hand		782,096	781,580	1,265,961	1,265,87
		1,207,113	1,206,283	1,827,147	1,823,83
Liabilities					
Creditors: amounts falling due within one year	13	348,468	347,639	506,983	503,67
Net current assets		858,645	858,644	1,320,164	1,320,1
Total assets less current liabilities		6,503,299	6,503,299	6,864,012	6,864,0
Long Term Liabilities					
Creditors: amounts falling due after one year	13	505,500	505,500	505,500	505,5
Total assets less total liabilities	14	5,997,799	5,997,799	6,358,512	6,358,5
Funds:					
Restricted funds		2,224,124	2,224,124	2,331,797	2,331,7
Unrestricted funds held as fixed assets		3,065,934	3,065,934	3,012,091	3,012,0
Designated funds		163,572	163,572	340,632	340,6
Free reserves		544,169	544,169	673,992	673,99
Unrestricted funds		3,773,675	3,773,675	4,026,715	4,026,7
Total funds	15	5,997,799	5,997,799	6,358,512	6,358,5

The deficit of the Charity only prior to consolidation was £360,713 (2017: Surplus of £49,995).

The financial statements on pages 18 to 27 were approved by the Trustees on 20th September 2018 and signed on their behalf by

Michael Bowker, Chairman



Consolidated & Charity Cash Flow Statements for the Year Ended 31 March 2018

Reconciliation of net income		2018	2018	2017	201
to net cash flow from operating activities	Notes 6	Group	Charity	Group	Chari
		£	£	£	
Net (expenditure)/income	(360),713)	(360,713)	49,965	49,96
Adjustments for :					
Depreciation charges	15	7,750	157,750	33,614	33,63
(Gains)/losses on investments	3)	3,115)	(8,115)	(44,102)	(44,10
Investment income	(1	L,790)	(1,790)	(5,148)	(5,14
Loss/(profit) on the sale of fixed assets		5,034	5,034	(492)	(49
Purchase of investment		-	-	-	
(Increase)/decrease in stocks		289	289	(15)	(1
(Increase)/decrease in debtors	13	6,918	134,008	83,142	84,8
Increase/(decrease) in creditors	(158	3,515)	(156,034)	84,214	83,5
Net cash provided by/(used in) operating	(220),142)	(229,571)	201,178	202,2
activities	(223	,,142)	(223,371)	201,176	202,2
Consolidated statement of cash flow		2018	2018	2017	20
consolidated statement of dash now	G	Group	Charity	Group	Chari
		£	£	£	Citari
Net cash provided by/(used in) operating					
activities	(229	9,142)	(229,571)	201,178	202,2
Cash flows from investing activities					
Investment income		1,790	1,790	5,148	5,1
Proceeds from sale of freehold premises				2,100,000	2,100,0
Proceeds from the sale of other fixed assets		125	125	583	5
Unrealised gains/(losses) on investments		8,115	8,115	44,102	44,1
Purchase of property and equipment	(255	,600)	(255,600)	(3,045,803)	(3,045,80
Purchase of investments		-	-	-	
Net cash provided by/(used in) investing	/2/15	5,570)	(245,570)	(895,970)	(895,97
activities	(243	,570)	(243,370)	(855,570)	(055,57
Cash flows from financing activities				505 500	505.5
Long Term Loam				505,500	505,5
Net cash provided by/(used in) investing activities		-	-	505,500	505,5
Change in cash and cash equivalents in the	(47/	l,712)	(475,141)	(189,292)	(188,26
reporting period	(472	,,,12)	(473,141)	(109,292)	(100,20
Movement in cash and cash equivalents		2018	2018	2017	20
•	G	Group £	Charity £	Group £	Char
Cash and cash equivalents at the	1,90	5,788	1,905,701	2,095,080	2,093,9
beginning of the reporting period					
Change in cash and cash equivalents in the	(474	I,712)	(475,141)	(189,292)	(188,26
reporting period	,	,	()	\ 	,/
Cash and cash equivalents at the end of	1 //3	1,076	1,430,560	1,905,788	1,905,7
the reporting period	1,43	1,070	1,430,300	1,505,700	1,505,7

1. ACCOUNTING POLICIES

BASIS OF PREPARATION OF ACCOUNTS

The financial statements have been prepared on the going concern basis and under the historic cost convention except for investments which are included at market value.

They comply with the Statement of Recommended Practice: Accounting and Reporting by Charities (effective 1 January 2015), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006, the Charities Act 2011 and UK Generally Accepted Practice.

The Statement of Financial Activities (SOFA) and Balance Sheet consolidate the financial statements of the Charity and of its subsidiary undertaking on a line by line basis.

No separate company Statement of Financial Activity (SOFA) has been prepared for the Charity as permitted by section 408 of the Companies Act 2006 and paragraph 397 of the SORP.

The hospice meets the definition of a public benefit entity under FRS 102.

The accounts are presented in pounds sterling, rounded to the nearest pound.

GOING CONCERN

The trustees consider there are no material uncertainties about the Charity's ability to continue as a going concern. The review of our financial position, reserves levels and future plans gives trustees confidence the Charity remains a going concern for the foreseeable future.

CRITICAL ACCOUNTING JUDGEMENTS AND ESTIMATES

In preparing these financial statements, management has made judgements, estimates and assumptions that affect the application of the charities accounting policies and the reported assets, liabilities, income and expenditure and the disclosures made in the financial statements. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Specific judgements taken are included elsewhere within this note, including those over the depreciation rates utilised.

INCOME

All income is recognised when the Charity is legally entitled to the income and the amount can be quantified with reasonable accuracy.

For legacies, entitlement is recognised when receipt is probable and there is sufficient information to value them.

Goods donated for resale are included as income when they are sold. Gifts in kind and donated services are accounted for at a reasonable estimate of their value to the Charity.

No amounts are included in the Financial Statements for services donated by volunteers.

Grant income is treated on an accruals basis being brought into income in the period to which it relates.

EXPENDITURE

Expenditure is accounted for on an accruals basis.

Governance costs are those costs which provide strategic direction and include the costs of the preparation and examination of the statutory accounts.

Support costs include central functions and are allocated to activity costs based on a combination of headcount, staff time and transaction volumes.

9.

Notes to the Accounts

TANGIBLE FIXED ASSETS AND DEPRECIATION

Items of a fixed asset nature are only capitalised when the unit cost of the item exceeds £1,000 and they can be used for more than one year.

Tangible fixed assets for use by the Charity are stated at cost less depreciation.

Depreciation is provided at rates calculated to write off the cost of the fixed assets over their normal expected useful lives:

Freehold land: Not depreciated

Freehold buildings: 2% straight line

Landscaping 4% straight line

Patient lift 6.67% straight line

Fencing 10% straight line

Leasehold premises and property improvements

20% straight line or over the term of the lease if shorter

Fixtures, fittings and equipment (exc. computers)

20% straight line

Computer Equipment: 25% straight line

Motor Vehicles: 25% straight line

INVESTMENTS

Listed investments are stated at market value. Realised and unrealised gains and losses on investments are dealt with in the Statement of Financial Activities.

Unlisted investments are stated at cost as they cannot be reliably valued as there is no open market valuation available.

FINANCIAL INSTRUMENTS

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments, including trade and other debtors and creditors are initially recognised at transaction value and subsequently measured at their settlement value.

STOCK

Stock is stated at the lower of cost and net realisable value. Items donated for resale are included in the financial statements when they are sold. The trustees consider that the time and cost involved in valuing the donated goods at the time of donation and including them as stock at the year end outweigh the benefit to the user of the accounts.

No value is placed on medical supplies.

GIFTS IN KIND

The Charity receives donated services in the form of voluntary help. In line with section 6 of the Charities SORP (FRS 102) this is not reflected in the Statement of Financial Activities as the financial value of the contribution of volunteers is not quantifiable.

TAXATION

The Charity is exempt from income and corporation tax on income and gains to the extent that these are applied to its charitable objectives.

South Bucks Hospice Development Company Ltd was formed to build a new hospice for the Charity. It has no taxable profits as it invoices the Charity for work undertaken at cost.

PENSIONS

South Bucks Hospice employees may become members of a defined contribution pension scheme operated by an independent company to which the Charity also contributes. The amounts charged to the Statement of Financial Activities are charged as they fall due.

FUND ACCOUNTING

Funds held by the Charity are:

- Unrestricted funds, which the trustees can use at their discretion for the furtherance of the Charity's objectives
- Designated funds, which the trustees set aside out of unrestricted general funds for a specific purpose or project
- Restricted funds, which are subject to special conditions imposed by the donor or were raised for a particular restricted purpose.



2 DONATIONS

The income received from donations includes gifts in kind valued at £788 (2017: £22,451).

3 CHARITABLE ACTIVITIES AND CLINICAL COMMISSIONING

The income we receive from clinical commissioning has been classified under donations as it is given as grant rather than as a contract for services.

4 INVESTMENT INCOME

	2018	2017
	£	£
Bank deposit interest	1,790	5,148
	1,790	5,148

All investment income in both the current and previous year relate to unrestricted funds.

5 EXCEPTIONAL ITEM

_	2018 201					2017
	Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
	£	£	£	£	£	£
Exceptional net expenditure -relocation charges	13,995	-	13,995	-	-	-
	13,995	0	13,995	0	0	0

In May 2017 South Bucks Hospice relocated the Hospice to Butterfly House. Exceptional expenditure of £13,955 was incurred in the course of the relocation. This has been separately presented in the Statement of Financial Activities for clarity.

6 GOVERNANCE COSTS

	2018	2017
	£	£
External auditors' remuneration	6,664	12,600
Other	9,010	7,433
Total	15,674	20,033

7 EXPENDITURE

		Other Direct		2018	201
	Staff Costs	Costs	Support Costs	Total	Tota
	£	£	£	£	i
Raising funds:					
Retail	347,806	541,939	145,621	1,035,366	1,108,47
Other	167,110	101,021	45,093	313,224	287,35
	514,916	642,960	190,714	1,348,590	1,395,82
Charitable activities:					
Patient Care	326,897	300,223	150,799	777,919	501,02
	326,897	300,223	150,799	777,919	501,02
Total	841,813	943,183	341,513	2,126,509	1,896,85

Alialysis of Support Costs						
	Human					
	resources and					
	general				2018	2017
	management	IT Support	Finance	Governance	Total	Total
	£	£	£	£	£	£
Raising funds:						
Retail	76,427	15,653	46,338	7,203	145,621	161,299
Other	19,347	10,703	13,044	1,999	45,093	41,119
	95,774	26,356	59,382	9,202	190,714	202,418
Charitable activities:						
Patient Care	80,116	20,803	43,408	6,472	150,799	82,374
	80,116	20,803	43,408	6,472	150,799	82,374

Support costs have been allocated on the basis of the accounting policy set out in note 1.

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15,674

341,513

284,792

8 STAFF COSTS AND TRUSTEE EXPENSES

Total staff costs	2018	2017
	£	£
Wages and salaries	922,644	940,995
Social security costs	73,831	73,016
Pension costs for defined contribution schemes	23,584	23,062
Total	1,020,059	1,037,073

Redundancy and termination costs included in expenditure during the year were £1,437 (2017: £962).

The number of employees whose total employee benefits (excluding employer pension contributions) amounted to over £60,000 in the year were as follows:

	_	2018	2017	
		£	£	
£60,001-£70,000		1	_	

The total amount of employee benefits received by the key management personnel (the trustees and senior management of the charity) for their services during the year was £268,545 (2017: £222,856).

None of the trustees received any remuneration or any other benefits during the year (2017: £nil) neither were they reimbursed expenses during the year (2017: £nil).

Staff and volunteer numbers

The average number of staff employed by South Bucks Hospice during the year was:

	20	2018		17				
	Average head	Average head Full time Average head count equivalent count	Average head Full time Average head	Average head Full time Average head	Average head Full time Average head	Average head Full time Average	Average head	Full time
	count		ent count	equivalent				
Charitable activities	16.5	9.1	17.2	9.9				
Fundraising	5.3	4.5	4.8	4.6				
Charity shops	18.6	16.4	21.4	19.5				
New build	0.0	0.0	1.0	0.4				
Management and administration	5.1	4.5	6.0	4.6				
Total	45.5	34.5	50.4	39.0				

The average number of volunteers working for South Bucks Hospice during the year was:

	2018	2017
	No.	No.
Charitable activities	61	44
Retail	57	42
Fundraising and other	56	54
Total	174	140

9 TANGIBLE FIXED ASSETS

	Freehold	Freehold	Leasehold	Fixtures, fittings	Motor	2018
	property	land	property	& equipment	vehicles	Total
	£	£	£	£	£	£
Cost:						
At 1st April 2017	4,280,985	685,495	107,999	251,915	30,250	5,356,644
Additions	45,194	-	4,749	205,657	-	255,600
Disposals	-	-	46,131	4,302	-	50,433
At 31st March 2018	4,326,179	685,495	66,617	453,270	30,250	5,561,811
Accumulated depreciation:						
At 1st April 2017	-	-	77,822	80,022	26,475	184,319
Disposals	-	-	42,510	2,764		45,274
Charge for the period	79,268	-	12,885	61,822	3,775	157,750
At 31st March 2018	79,268	-	48,197	139,080	30,250	296,795
Net book value						
At 31st March 2018	4,246,911	685,495	18,420	314,190	-	5,265,016
At 31st March 2017	4,280,985	685,495	30,177	171,893	3,775	5,172,325

The tangible fixed assets are for the Charity only as there were no other tangible fixed assets within the Group.

10 INVESTMENTS

	2018	2018	
	Group	Charity	
	£	£	
At 1st April 2017	371,523	371,524	
Additions	-		
Disposals	-	-	
Unrealised gains/(losses) on revaluation	8,115	8,115	
At 31st March 2018	379,638	379,639	

Analysis of investments	2018	2018	2017	2017													
	Group Charity Group	Group Charity	Group Charity Group	Group Charity Group	Group Charity	Group Charity Group	Group Charity	Group Charity Group	Group Charity Gr	Group Charity Group	Group Charity		Group Charity Group	Group Charity Group		Group Charity Group	Charity
	£	£	£	£													
Listed Investments at market value	362,959	362,959	354,844	354,844													
Unquoted investment at cost	16,679	16,680	16,679	16,680													
Total	379,638	379,639	371,523	371,524													

Unquoted investment relates to the shareholding in Hospice Lottery Partnership Ltd, owned equally by six local charities involved in the provision of hospice or similar services.

11 SUBSIDIARY

South Bucks Hospice Development Company Limited is a wholly owned subsidiary of South Bucks Hospice established as a construction company for the new hospice.

	Percentage of capital held %	No. of £1 ordinary shares held £
outh Bucks Hospice Development Company Ltd	100%	1
gistered Company Number : 8638747		

The summarised financial information of the South Bucks Hospice Development Company was:

	2018	2017
	£	£
Total income	77,497	2,941,015
Total expenditure	77,497	2,941,015
Profit on ordinary activities	-	-
Assets	830	3,311
iabilities	829	3,310
Net Assets	1	1

12 DEBTORS

	2018	2018	2017	2017
	Group	Group Charity Group	Group	Charity
	£	£	£	£
xation recoverable	19,676	19,362	36,996	33,772
Other debtors	50,140	50,140	55,128	55,128
repayments	65,706	65,706	180,316	180,316
al	135,522	135,208	272,440	269,216

13 CREDITORS

Amounts falling due within one year

	2018 Group £	2018 Charity £	2017 Group £	2017 Charity £
Trade creditors	39,089	37,056	103,815	90,738
Taxation and social security	20,589	20,589	18,058	18,058
Other creditors	112,978	172	113,544	738
Accruals	175,812	289,822	271,566	394,139
Total	348,468	347,639	506,983	503,673

Amounts falling due after one year

2018 Group	2018 Charity	2017 Group	2017 Charity
£	£	£	£
505,500	505,500	505,500	505,500
505,500	505,500	505,500	505,500

A 25 year bank loan was acquired in January 2017 at an interest rate of 2.25% above Base Rate. The bank loan is secured by a first legal charge over the freehold property of the Charity and its associated assets. The loan is repayable over a 25 year period with the first two years being on an interest only basis. The bank loan was obtained from Lloyds Bank PLC to fund the expansion of the Charity. Accruals includes £171,269 owed to the subsidiary company, South Bucks Hospice Development Company (2017: £298,005).

14 ANALYSIS OF NET ASSETS BETWEEN FUNDS

a) Group

	Restricted funds		General	Designated	2018
	Hospice new build	Other	funds	funds	Total funds
	£	£	£	£	£
Tangible fixed assets	2,076,116	122,966	3,065,934	-	5,265,016
Investments	-	-	379,638	-	379,638
Current assets	-	25,042	1,018,499	163,572	1,207,113
Current liabilities	-	-	(348,468)	-	(348,468)
Long term liabilities	-	-	(505,500)	-	(505,500)
Total net assets	2,076,116	148,008	3,610,103	163,572	5,997,799

b) Charity

D) Cliality					
	Restricted	Restricted funds		Designated	2018
	Hospice new build	Other	funds	funds	Total funds
	£	£	£	£	£
Tangible fixed assets	2,076,116	122,966	3,065,934	-	5,265,016
Investments	-	-	379,639	-	379,639
Current assets	-	25,042	1,017,669	163,572	1,206,283
Current liabilities	-	-	(347,639)	-	(347,639)
Long term liabilities	-	-	(505,500)	-	(505,500)
Total net assets	2,076,116	148,008	3,610,103	163,572	5,997,799

15 FUNDS

	2017 Total	Income and	Expenditure and Losses £	Transfers £	2018 Total
	funds	funds Gains £ £			fund
	£				£
Restricted funds					
Build of new hospice	2,141,095	1,500	(79,268)	12,789	2,076,11
Other funds	190,702	39,136	(69,041)	(12,789)	148,008
Total restricted funds	2,331,797	40,636	(148,309)	-	2,224,12
Unrestricted funds					
Designated funds	340,632	-	-	(177,060)	163,57
General funds	3,686,083	1,739,155	(1,992,195)	177,060	3,610,10
Total unrestricted funds	4,026,715	1,739,155	(1,992,195)	-	3,773,67
Total funds	6,358,512	1,779,791	(2,140,504)	-	5,997,79

Designated funds are funds set aside by the trustees for the new hospice build capital commitments. During the year the designated funds transferred to the general fund were those funds which were required to be expended on the new hospice build. At the end of the year capital commitments of £163,572 remained (see note 19).

16 RELATED PARTY TRANSACTIONS

Payments of £204,233 were made to the South Bucks Hospice Development Company Limited during the year (2017: £2,647,620).

Other related party payments during the year £22,486: Chandler Garvey £1,000, Absolute Cuisine £9,885 (2017: Nil).

Total donations from trustees were £5,463 (2017: £2,330).

17 ANALYSIS OF CASH AND CASH EQUIVALENTS

	2018		2017 Group £	2017 Charity £
	Group			
	£			
Cash in hand	782,096	781,580	1,265,961	1,265,874
Investment portfolio	362,959	362,959	354,844	354,844
Notice deposits (less than 3 months)	286,021	286,021	284,983	284,983
tal cash and cash equivalents	1,431,076	1,430,560	1,905,788	1,905,701

18 OPERATING LEASES

As at 31st March 2018, the Group and Charity had the following commitments under non-cancellable operating leases:

2018	2018 2018 Group Charity £ £	2017 Group £	2017 Charity £
Group			
£			
93,198	93,198	135,284	135,284
269,229	269,229	422,442	422,442
194,998	194,998	243,689	243,689
557,425	557,425	801,415	801,415
	Group £ 93,198 269,229 194,998	Group Charity £ £ 93,198 93,198 269,229 269,229 194,998 194,998	Group Charity Group £ £ £ 93,198 93,198 135,284 269,229 269,229 422,442 194,998 194,998 243,689

Operating lease costs of £129,625 were expensed during the year (2017: £134,648)

19 CAPITAL COMMITMENTS

The Group had capital commitments of £163,572 for the construction of the new hospice as at 31st March 2018 (2017: £340,632)

20 TAXATION

The Charity is exempt from taxation in respect of income and capital gains as the income and gains are applied exclusively for charitable purposes. Its subsiduary has not incurred a corporation tax charge as no profit has been made.



Find out more

If you would like to find out more about our work and how you can support us contact us at

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Tel: 01494 552750 Fax: 01494 449841

Email: info@sbhospice.org.uk

Web: www.sbh.org.uk

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