**REGISTERED CHARITY NUMBER: 303006** 

REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR
ENDED 5 APRIL 2018
FOR
THE WALKER CRICKET GROUND TRUST

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#### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 5 APRIL 2018

The Trustees present this report along with the financial statements of the Charity for the year ended 5th April 2018.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102),

#### **OBJECTIVES AND ACTIVITIES**

The objects of the Trust are to provide facilities for sports and social activities for the people of Southgate and surrounding areas including the provision of pitches and playing surfaces.

The aims of the Trust are:

To provide facilities in a purposeful manner to ground user club members and the local community.

Primarily to provide sports facilities but also social facilities in an inclusive environment.

To reach out in to the local community and ensure the ground is available to all interested participants.

Increase the use of the Trust facilities and increase sport participation.

Sustain and improve the provision of all the Trusts facilities for the disabled via our links with local councils and national bodies.

The Trustees confirm that they have referred to the guidance contained in the Charity Commission general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities and developments.

#### ACHIEVEMENT AND PERFORMANCE

Current users of the ground include:-

Southgate Cricket Club, Southgate Adelaide Cricket Club, Southgate Squash & Racketball Club, Omonia Youth Football Club, Oakhill Tigers Football Club, , Southgate Rugby FC, The Weld Tennis Club, Hinton and Finchley Rev, Wingate & Finchley Youth FC and University of London Lacrosse.

The following wider community groups and organisations make regular use of the ground: Palmers Green High School, Dwight School London, The Walker Primary School, Southgate Adelaide Hockey Club, Middlesex Disability Cricket Squad, London Schools Cricket Association and the National Cricket League.

Palmers Green High School use our facilities for their Physical Education programme.

The 6th Southgate Scout Group has used the ground since 1928 and has built its headquarters on the site.

The Little Oaks Montessori Nursery is situated in the hut of the 6th Southgate Scouts.

Visits made to the ground continue to grow. These include the following range of activities:- nursery and childcare, scouting, special events (annual firework display),outside hiring, children/young people taking part in sporting activities, parents/families/friends either watching, collecting or dropping off children for matches, attendance at social events, and public gatherings.

Having attended different events throughout the year, the Trustees believe that ground usage appropriately reflects the ethnic diversity of the Southgate/Enfield area and is typical of the North London community.

Members of the squash club continue to provide the largest income at the ground, and the Trustees are committed to ensuring our squash members enjoy the very best facilities. During the year £9,537 was spent maintaining and improving the squash facilities.

The male squash changing rooms will be refurbished at the beginning of January 2019.

#### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 5 APRIL 2018

#### **ACHIEVEMENT AND PERFORMANCE**

On 3rd November we held another very successful Fireworks Event which raised over £18, 000 for the continued development of the Walker Ground. It is estimated that over 7000 local people attended.

The Trust would like to acknowledge the hard work undertaken by the organising committee. Special thanks to Elaine Niyazi, Steve Waters and our General Manager, Jas Bhatt for their hard work. Also a big thank you to the many volunteers who worked tirelessly to make the event such a success.

Sandy White, a former trustee, cricket, squash and tennis member, who sadly passed away in 2016 left a substantial amount of money to the Trust, which has been ring fenced for a major development at the ground. This year we received a further donation from Sandy's estate to the value of £147,000.

As reported in last year's annual report, The Walker Bar is now 'in house'. Early returns are very encouraging. We are continually looking at ways to promote the bar and are in the process of appointing a Bar Manager. We would like to thank our bar staff for their hard work.

Our caterers, Just'cos have catered for many events for all our user clubs and private functions throughout the year. The trustees would like to thank Just'cos for their hard work this year.

#### **TRUSTEES**

The Trustees would like to record their thanks to Mike Lomas who resigned as Chair of the trustees in November 2017 and resigned as a trustee in February 2018. Mike worked tirelessly for the trust on a number of projects and his contribution will be missed.

We would also like to express our thanks to Shaun Rigg who resigned as a trustee in December 2017 and to Peter Rust who resigned as a trustee in January 2018. Both Shaun and Peter served for many years and were involved in number of different projects.

We are pleased to announce that Jeremy Dangerfield, Nev Niyazi and Imran Shaikh were appointed full trustees in April 2018.

#### **STAFF**

The Trustees would like to thank our General Manager, Jas Bhatt, who has settled very well into her new post and is making a huge difference to the running of the Walker Ground.

Thanks also to Steve Waters who continues to work for the Trust as a consultant. Steve is overseeing our financial dealings and many other aspects of our work.

The Trust would like to record our thanks and gratitude to our Groundsmen, Jack Stapleton and Joel Elsdon for all their hard work and commitment throughout the year.

### **FINANCIAL REVIEW**

The Trust is reliant on income from the various sports clubs, which use its facilities and from income generated from bookings of the Pavilion Hall and other events.

The cost of providing pitches for cricket, football and rugby exceeds the assessments paid by field sports clubs, which have to be set at levels, which compete with other local facilities, often subsidised by the Local Authority.

The Trust are also reliant on commercial companies who hire our facilities to promote their businesses.

The ground's survival relies on the goodwill of many committed volunteers, whose efforts have ensured the ground's financial position has improved during this financial year

The charity has significant assets in terms of land and buildings. There are unrestricted funds including the land and buildings of £633,633 (2017 - £505.700) and restricted funds of £55,938 (2017 - £52,425).

## REPORT OF THE TRUSTEES FOR THE YEAR ENDED 5 APRIL 2018

#### FINANCIAL REVIEW

The Trustees are working on ways to improve facilities and raising revenue and a number of exciting developments are in various stages of planning.

#### PLANS FOR THE FUTURE

The Trustees are currently working on a business plan to cover the period 2019 to 2025. It is our hope and belief that the Walker Ground will become a high quality venue that is:

- 1. Safe, genuinely inclusive and accessible for all young, old, male, female, able-bodied and disabled;
- 2. Able to accommodate a wider range of sports and social activities, ensuring optimum use, all year round;
- 3. Available to, and used by, the whole local community schools, organisations and businesses as well as by its member clubs;
- 4. Focused on providing opportunities for young people to sample, enjoy and remain engaged with sport into their adulthood;
- 5. Managed in collaboration with its partner organisations towards agreed, common usage and improvement objectives;
- 6. Financially viable, with its partner organisations actively and collaboratively responsible for optimising development opportunities.

#### STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trust Deed stipulates that the trust should have a minimum of three Trustees. Currently we have six trustees.

The Trustees have monthly meetings in addition to committee meetings, to agree on strategy, review agreements/contracts, staffing issues and future developments which will create an improved revenue stream.

The day-to-day administration of the ground is conducted by employees and external contractors.

The Trustee Board keeps the skill requirements for the Trustee body under review and is pleased with the current mix of skill sets amongst the Trustees.

#### **RISK MANAGEMENT**

The Charity Trustees have identified the risks to which the Charity is exposed and have established systems and procedures to manage those risks.

REFERENCE AND ADMINISTRATIVE DETAILS Registered Charity number 303006

Principal address
Waterfall Road
Southgate
London
N14 7JZ

## REPORT OF THE TRUSTEES FOR THE YEAR ENDED 5 APRIL 2018

#### REFERENCE AND ADMINISTRATIVE DETAILS

#### **Trustees**

Chris Horner Imran Shaikh - appointed April 2018 Jeremy Dangerfield - appointed April 2018 Nev Niyazi - appointed April 2018 Gerald Wingrove Alan May - Chair

Mike Lomas - resigned February 2018 Shaun Rigg - resigned December 2017 Peter Rust - resigned January 2018

#### Independent examiner

Wilkins Kennedy Accountants 5 Yeomans Court Ware Road Hertford Hertfordshire SG13 7HJ

Approved by order of the board of trustees on ... 29 January 2019, and signed on its behalf by:

A May - Trustee

## INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE WALKER CRICKET GROUND TRUST

Independent examiner's report to the trustees of The Walker Cricket Ground Trust

I report to the charity trustees on my examination of the accounts of the The Walker Cricket Ground Trust (the Trust) for the year ended 5 April 2018.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of which is one of the listed bodies

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
- the accounts do not accord with those records; or
- 3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

Welkers Kemody

Mandy Wilson FCA Wilkins Kennedy Accountants 5 Yeomans Court Ware Road Hertford Hertfordshire SG13 7HJ

Date: 29 January 2019

# STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 5 APRIL 2018

			4	2018	2017
	Uni	restricted	Restricted	Total	Total
		funds	funds	funds	funds
	Notes	£	£	£	£
INCOME AND ENDOWMENTS FROM					
Donations and legacies		147,300	-	147,300	520
Charitable activities	2				
Annual assessments on ground and pavilior	1	- /		04.000	74.570
users		81,389	45 440	81,389	74,573
Squash facilities		43,797	15,443	59,240	62,933
Occasional users & rents		60,903	*	60,903	53,870
Fireworks		42,098	-	42,098	42,186
Bar franchise fee		17,284		17,284	23,856
Total		392,771	15,443	408,214	257,938
EXPENDITURE ON					
Charitable activities	3				
Squash facilities		-	9,537	9,537	46,492
Maintenance costs		113,942	<u></u> ,	113,942	87,209
Fireworks		23,594	-	23,594	20,502
Other direct charitable expenditure		127,302	2,393	129,695	124,257
Total		264,838	11,930	276,768	278,460
NET INCOME/(EXPENDITURE)		127,933	3,513	131,446	(20,522)
RECONCILIATION OF FUNDS					
RECONCILIATION OF TONDO					
Total funds brought forward		505,699	52,426	558,125	578,647
TOTAL FUNDS CARRIED FORWARD		633,632	55,939	689,571	558,125

The notes form part of these financial statements

## BALANCE SHEET AT 5 APRIL 2018

Un Notes 8	restricted funds £ 470,338	Restricted funds £	2018 Total funds £ 505,868	2017 Total funds £ 506,550
9 10	31,146 163,053 194,199	20,408	31,146 183,461 214,607	12,113 69,961 ————————————————————————————————————
11	(23,358)	•	(23,358)	(25,099)
	170,841	20,408	191,249	56,975
	641,179	55,938	697,117	563,525
ear12	(7,546)	-	(7,546)	(5,400)
	633,633	55,938	689,571	558,125
13			633,633 55,938 689,571	505,700 52,425 558,125
	Notes 8 9 10	Notes £  8 470,338  9 31,146 10 163,053 194,199  11 (23,358) 170,841  641,179  ear12 (7,546) 633,633	Notes     funds £     funds £       8     470,338     35,530       9     31,146     -       10     163,053     20,408       194,199     20,408       11     (23,358)     -       170,841     20,408       641,179     55,938       ear12     (7,546)     -       633,633     55,938	Unrestricted funds funds Notes £ £ £  8 470,338 35,530 505,868  9 31,146 - 31,146 10 163,053 20,408 183,461 194,199 20,408 214,607  11 (23,358) - (23,358)  170,841 20,408 191,249  641,179 55,938 697,117  ear12 (7,546) - (7,546) 633,633 55,938 689,571

A May -Trustee

The notes form part of these financial statements

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 5 APRIL 2018

#### 1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

The use of the going concern basis of accounting is considered appropriate because there are no material uncertainties related to events or conditions that may cast significant doubt about the ability of the Trust to continue as a going concern.

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

## Tangible fixed assets Freehold land and buildings

Freehold land and buildings acquired prior to 5 April 1974 are included at a nominal figure of £1. Additions and improvements to the buildings since that date to 5 April 2009 are included at cost. Depreciation is not provided as the estimated residual value of the additions and improvements are not materially different from the carrying amount.

Additions and improvements to the buildings since 6 April 2009 are stated at cost less depreciation. Depreciation is provided to write off these fixed assets over twenty years on a straight line basis with effect from 6 April 2014.

#### Equipment and furnishings

Equipment and furnishings are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of these fixed assets, less their estimated residual value, over their expected useful lives at 25% per annum on the reducing balance basis.

#### **Taxation**

The charity is exempt from tax on its charitable activities.

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 5 APRIL 2018

## 1. ACCOUNTING POLICIES - continued

#### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

## 2. INCOME FROM CHARITABLE ACTIVITIES

	2018 £	2017 £
Annual assessments on ground and pavilion users	81,389	74,573
Squash facilities	59,240	62,933
Occasional users and rents	60,903	53,870
Fireworks	42,098	42,186
Bar franchise fee	17,284	23,856
	260,914	257,418

## 3. CHARITABLE ACTIVITIES COSTS

	£	£
Maintenance - ground & pavilion	111,274	87,063
Maintenance & admin - squash courts	9,537	46,492
Maintenance - cottage	2,668	146
Fireworks cost	23,594	20,502
Other direct charitable expenditure	129,695	124,257
	276,768	278,460

2018

2017

## 4. DIRECT COSTS OF CHARITABLE ACTIVITIES

Other direct charitable expenditure	Staff costs note 6 £	Support costs £	Total £
Other expenditure Management and administration of the charity	71,138	58,557	71,138 58,557
Total other direct charitable expenditure	71,138	58,557	129,695

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 5 APRIL 2018

## 5. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 5 April 2018 nor for the year ended 5 April 2017.

## Trustees' expenses

No Trustees expenses charged in the year ended 5 April 2018 and the year ended 5 April 2017.

### 6. STAFF COSTS

	2018 £	2017 £
Wages and related costs Social security	69,402 1,736	59,500 2,251
		61,751

There was an average number of 3 staff (2017: 3) employed throughout the year.

## 7. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds	Restricted funds	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	520		520
Charitable activities			74.570
Annual assessments on ground and pavilion users	74,573		74,573
Squash facilities	47,979	14,954	62,933
Occasional users & rents	53,870	-	53,870
Fireworks	42,186	-	42,186
Bar franchise fee	23,856		23,856
Total	242,984	14,954	257,938
EXPENDITURE ON Charitable activities			
Squash facilities		46,492	46,492
Maintenance costs	87,209	-	87,209
Fireworks	20,502	_	20,502
Other direct charitable expenditure	121,773	2,484	124,257
Total	229,484	48,976	278,460
NET INCOME/(EXPENDITURE)	13,500	(34,022)	(20,522)

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 5 APRIL 2018

7.	COMPARATIVES FOR THE STATEMENT OF FINANCIAL U	ACTIVITIES nrestricted funds £	- continued Restricted funds £	Total funds £
	RECONCILIATION OF FUNDS	L	<b>7.</b>	L
	Total funds brought forward	492,200	86,447	578,647
	TOTAL FUNDS CARRIED FORWARD	505,700	52,425	558,125
8.	TANGIBLE FIXED ASSETS	Freehold property	Plant and machinery	Totals
	COST At 6 April 2017 Additions	£ 507,514	£ 111,147 4,714	£ 618,661 4,714
	At 5 April 2018	507,514	115,861	623,375
	DEPRECIATION At 6 April 2017 Charge for year At 5 April 2018	8,909 3,025 11,934	103,202 2,371 105,573	112,111 5,396 117,507
	NET BOOK VALUE At 5 April 2018 At 5 April 2017	<b>495,580</b> 498,605	<b>10,288 7,945</b>	<b>505,868</b> 506,550
9.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	₹	<del></del>	*
	Other debtors		2018 £ 31,146	2017 £ 12,113

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 5 APRIL 2018

10.	CASH AT BANK AND IN HAND				
				2018	2017
		General	Squash Court		
			Maintenance	Total funds	Total funds
		£	£	£	£
	Cash in hand Bank	994 162,059	20,408	994 182,467	586 69,375
	Dair	102,039			
	Total	163,053	20,408	183,461	69,961 ———
	The bank balance includes £5,764 (2017 - £5	,037) relatir	ng to squash me	embers advance	ed payments.
11.	CREDITORS: AMOUNTS FALLING DUE WI	THIN ONE	YEAR		
				2018	2017
				£	£
	Taxation and social security			23,358	800 24,299
	Other creditors			23,336	24,299
				23,358	25,099
				( <del></del>	
12.	CREDITORS: AMOUNTS FALLING DUE AF	TER MORI	E THAN ONE Y	EAR	
				2018	2017
				£	£
	Other creditors			7,546 =====	5,400
13.	MOVEMENT IN FUNDS				
				Net movement	
			At 6.4.17	in funds	At 5.4.18
	Ŕ		£	£	£
	Unrestricted funds		505 600	127,934	622 622
	General fund		505,699	127,934	633,633
	Restricted funds				
	Asda Foundation		92	(23)	69
	Squash Court Maintenance		15,254	5,906	21,160
	YOFE Tractor Fund YOFE Container Fund		810 179	(203) (45)	607 134
	London Borough of Enfield Grant 2014		36,091	(2,123)	33,968
	Edition Bolough of Elmoid Grant 2011		-	-	<del></del>
			52,426	3,512	55,938
	N N S 000000 00				
	TOTAL FUNDS		558,125	131,446	689,571

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 5 APRIL 2018

## 13. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended £	Movement in funds £
Unrestricted funds General fund	392,771	(264,837)	127,934
Restricted funds Squash Court Maintenance Asda Foundation YOFE Tractor Fund YOFE Container Fund London Borough of Enfield Grant 2014	15,443 - - - 15,443	(9,537) (23) (203) (45) (2,123) (11,931)	5,906 (23) (203) (45) (2,123) 
TOTAL FUNDS	408,214	(276,768)	131,446
Comparatives for movement in funds	At 6.4.16 £	Net movement in funds £	At 5.4.17 £
Unrestricted Funds General fund	492,200	13,500	505,700
Restricted Funds Asda Foundation Squash Court Maintenance YOFE Tractor Fund YOFE Container Fund London Borough of Enfield Grant 2014	123 46,792 1,080 238 38,214 86,447	(30) (31,539) (270) (60) (2,123) (34,022)	93 15,253 810 178 36,091
TOTAL FUNDS	578,647	(20,522)	558,125

#### NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 5 APRIL 2018

#### 13. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended £	Movement in funds
Unrestricted funds		(000.104)	
General fund	242,984	(229,484)	13,500
Restricted funds			
Asda Foundation	•	(30)	(30)
Squash Court Maintenance	14,954	(46,493)	(31,539)
YOFE Container Fund	¥'	(60)	(60)
YOFE Tractor Fund	-	(270)	(270)
London Borough of Enfield Grant 2014	-	(2,123)	(2,123)
	14,954	(48,976)	(34,022)
			***************************************
TOTAL FUNDS	257,938	(278,460)	(20,522)

#### Restricted funds

The Squash Court Maintenance fund has been established to ring fence part of Southgate Squash & Racketball Club income for maintenance of the squash courts located at the Charity's premises.

The London Borough of Enfield Grant 2014 fund relates to the grant received from Enfield Residents Priority Fund to improve elements of infrastructure on the premises including renovation of the former tea pavilion and installation of disabled toilets.

Asda Foundation has donated funds for the development of the cricket ground and refurbishment of the main bar area.

During the year ended 5 April 2010, YOFE awarded £4,750 for the purchase of a tractor/spiker which was purchased in January 2011.

During the year ended 5 April 2010, YOFE awarded £1,095 for the purchase of a large container to store sport equipment which was purchased in November 2010.

## 14. RELATED PARTY DISCLOSURES

During the year the Charity purchased electrical services costing £5,534 (2017 - £1,660) from Colorcode, a business which is owned by one of the Trustees, Mike Lomas.

During the year £25,000 was lent to Walker Ground Bar & Functions Limited, a company owned by the Charity which was operates the bar at the ground. The loan is interest free and repayable on demand.

# DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 5 APRIL 2018

÷		
	2018 £	2017 £
INCOME AND ENDOWMENTS		
Donations and legacies Donations	147,300	520
Charitable activities Annual assessments on ground & pavilion users Squash courts Occasional users & rents Fireworks Bar franchise fee	81,389 59,240 60,903 42,098 17,284	74,573 62,933 53,870 42,186 23,856
	260,914	257,418
Total incoming resources	408,214	257,938
EXPENDITURE		
Charitable activities  Maintenance - ground & pavilion  Maintenance & admin costs - squash courts  Maintenance - cottage  Fireworks cost  Other direct charitable expenditure	111,274 9,537 2,668 23,594 123,960	87,063 46,492 146 20,502 119,123
Support costs Governance costs Accountancy Independent examiner's fee	271,033 1,135 4,600	273,326 1,058 4,076
	5,735	5,134
Total resources expended	276,768	278,460
Net income/(expenditure)	131,446	(20,522)

This page does not form part of the statutory financial statements