

**REPORT OF THE TRUSTEES AND
UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST AUGUST 2018
FOR
MENORAH FOUNDATION**

Joseph Kahan Associates LLP
Chartered Accountants
923 Finchley Road
London
NW11 7PE

MENORAH FOUNDATION
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FOR THE YEAR ENDED 31ST AUGUST 2018

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MENORAH FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST AUGUST 2018

The trustees present their report with the financial statements of the charity for the year ended 31st August 2018. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

Objectives and Activities for the Public Benefit

The objectives of the charity are as follows:-

- To advance Orthodox Jewish Education, including, in particular, but without prejudice, as to the generality of the foregoing, providing financial support to the Menorah Foundation School.
- To advance the religion of the Jewish faith in accordance with Orthodox practice.
- Other purposes as are recognised by the law of England and Wales as charitable.

The policy of the Charitable Trust continues to be to seek additional finance and support to further its aims.

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Trust's aims and objectives and in planning future activities.

ACHIEVEMENT AND PERFORMANCE

The Trustees consider that the performance of the Charity this year has been satisfactory.

The Trust would not be able to provide such a wide service to our beneficiaries without the continued support of a large number of willing support staff.

The trustees note that the number of beneficiaries receiving services from the trust have grown during the year and this is regarded as a positive result. Pupil numbers have increased by 6 % when compared to 2017. Donations made to the benefit of the pupils has increased by 22%.

With advice from HR and legal experts, the trustees decided that it is not in the charity's interest to directly employ staff working in the Menorah Foundation School. During the last financial year a TUPE exercise was undertaken and all staff that were previously employed by the charity were moved to the Menorah Foundation School. The charity continues to fund these posts by way of grant to the school.

FINANCIAL REVIEW

The Trustees consider that the performance of the Charity this year has been satisfactory.

The principal risks facing the trust stem from the economic strength of the U.K. economy which has a direct impact upon the level of donations it receives from its donees. The trustees have due regard to the level of donations received when determining its financial capacity to support its key beneficiary.

During the year the Charity has raised £964,312 (£899,470 in 2017) from donations and gifts. There was no fund raising dinner function this year. Together, with reserves brought forward, donations contributed both directly and indirectly £977,064 (£840,548 in 2017) to the Menorah Foundation School.

The Charity's reserves comprise of the building at Abbots Road, Middlesex which is its principal asset and facilitates all its charitable activities.

Additional funds have subsequently been raised to enable the Charity to continue in operation for the foreseeable future.

MENORAH FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST AUGUST 2018

FUTURE PLANS

Across the educational sector, funding is becoming an increasing challenge. The trustees are determined that the level of education in the school should not be affected by the reduced resources offered by Government. To this end, the trustees are working on fundraising to enable the charity to continue to make donations to support the school's educational activities.

The trustees have made plans to meet the demand of increasing pupil numbers by upgrading the facilities in the school. Included in this are plans to build a new school hall and fundraising for this is underway.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes an unincorporated charity.

Trustees and Organisational Structure

The Trust is an unincorporated trust constituted under a trust deed dated 10th April 1992. Appointment of Trustees is governed by the Trust Deed of the Charity. The Board of Trustees is authorised to appoint new Trustees to fill vacancies arising through resignation or death of an existing Trustee. The Trust Deed authorises the Trustees to make and hold investments using the general funds of the Charity, but no such investments are presently held.

Induction and training of new trustees

Any new trustees would upon appointment be fully trained by existing trustees and external training courses to ensure they achieve and maintain the high standards that are expected of them.

Restructuring of charity

From 6th April 2017, the contracts with all employees of the charity were taken over by Menorah Grammar School together with related expenditure. This is reflected in the analysis presented in the detailed statement of financial activities.

Risk management

The Trustees actively review the major risks which the Charity faces on a regular basis and believe that maintaining reserves at current levels, combined with annual reviews of key financial systems, will provide sufficient resources in the event of adverse conditions.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

1044649

Principal address

13 Beaufort Gardens
Hendon
London
NW4 3QN

Trustees

S J Goldberg
M Wechsler
P M Kreditor
J Kon
A J Perrin
A Jacobs

The trustees hold title to the property collectively in trust for the objects of the charity.

MENORAH FOUNDATION
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST AUGUST 2018

REFERENCE AND ADMINISTRATIVE DETAILS

Independent examiner

Joey Joseph
FCA MCMI
Joseph Kahan Associates LLP
Chartered Accountants
923 Finchley Road
London
NW11 7PE

Bankers

HSBC Bank Plc
Leeds DSC
Arlington Business Centre
Millshaw Park Lane
Leeds
LS11 0PA

Approved by order of the board of trustees on 13th June 2019 and signed on its behalf by:

A Jacobs - Trustee

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
MENORAH FOUNDATION**

Independent examiner's report to the trustees of Menorah Foundation

I report to the charity trustees on my examination of the accounts of the Menorah Foundation (the Trust) for the year ended 31st August 2018.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of FCA MCMI which is one of the listed bodies

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

Joey Joseph
FCA MCMI
Joseph Kahan Associates LLP
Chartered Accountants
923 Finchley Road
London
NW11 7PE

13th June 2019

MENORAH FOUNDATION

**STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST AUGUST 2018**

		2018 Unrestricted fund £	2017 Total funds £
INCOME AND ENDOWMENTS FROM	Notes		
Donations and legacies	3	972,996	983,258
Investment income	4	25	37
Total		973,021	983,295
EXPENDITURE ON			
Charitable activities	5		
Donations to Menorah Foundation School		977,064	801,047
Donations to other institutions		-	8,062
Cost of fundraising dinner		-	39,501
Total		977,064	848,610
NET INCOME/(EXPENDITURE)		(4,043)	134,685
RECONCILIATION OF FUNDS			
Total funds brought forward		2,714,299	2,579,614
TOTAL FUNDS CARRIED FORWARD		2,710,256	2,714,299

The notes form part of these financial statements

MENORAH FOUNDATION
STATEMENT OF FINANCIAL POSITION
AT 31ST AUGUST 2018

		2018 Unrestricted fund £	2017 Total funds £
	Notes		
FIXED ASSETS			
Tangible assets	8	2,618,822	2,550,954
CURRENT ASSETS			
Cash at bank		93,834	166,345
CREDITORS			
Amounts falling due within one year	9	(2,400)	(3,000)
NET CURRENT ASSETS		<u>91,434</u>	<u>163,345</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		2,710,256	2,714,299
NET ASSETS		<u><u>2,710,256</u></u>	<u><u>2,714,299</u></u>
FUNDS	10		
Unrestricted funds		<u>2,710,256</u>	<u>2,714,299</u>
TOTAL FUNDS		<u><u>2,710,256</u></u>	<u><u>2,714,299</u></u>

The financial statements were approved by the Board of Trustees on 13th June 2019 and were signed on its behalf by:

M Wechsler -Trustee

A Jacobs -Trustee

The notes form part of these financial statements

MENORAH FOUNDATION

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31ST AUGUST 2018

		2018 £	2017 £
Cash flows from operating activities:	Notes		
Cash generated from operations	1	3,709	132,166
Net cash provided by (used in) operating activities		<u>3,709</u>	<u>132,166</u>
Cash flows from investing activities:			
Purchase of tangible fixed assets		(76,220)	(176,111)
Net cash provided by (used in) investing activities		<u>(76,220)</u>	<u>(176,111)</u>
Change in cash and cash equivalents in the reporting period		<u>(72,511)</u>	<u>(43,945)</u>
Cash and cash equivalents at the beginning of the reporting period		<u>166,345</u>	<u>210,290</u>
Cash and cash equivalents at the end of the reporting period		<u><u>93,834</u></u>	<u><u>166,345</u></u>

The notes form part of these financial statements

MENORAH FOUNDATION

**NOTES TO THE STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31ST AUGUST 2018**

1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2018 £	2017 £
Net income/(expenditure) for the reporting period (as per the statement of financial activities)	(4,043)	134,685
Adjustments for:		
Depreciation charges	8,352	10,609
Decrease in creditors	(600)	(13,128)
Net cash provided by (used in) operating activities	<u>3,709</u>	<u>132,166</u>

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST AUGUST 2018

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

The charity is a public benefit entity.

All the charity's funds are unrestricted general funds. There are no restricted income funds or permanent endowed funds or expendable endowments.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Improvements to property	- not provided
Security equipment	- 25% on reducing balance
Fixtures and fittings	- 25% on reducing balance
Computer equipment	- 33.33% on cost

The property and related improvements are not depreciated as there is no quantifiable impairment. The property is held for charitable purposes.

Taxation

The charity is exempt from tax on its charitable activities.

Grants received

From 1st September 2015, the trustees have recorded grants received by the charity from London Borough of Barnet in respect of the building work being funded by them. These are recognised on a receipts basis as permitted under the SORP.

2. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

Depreciation is calculated in accordance with UK GAAP and the rates applied have been disclosed as a separate accounting policy.

MENORAH FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31ST AUGUST 2018**

3. DONATIONS AND LEGACIES

	2018 £	2017 £
Donations and gifts	964,312	899,470
Local Authority grants for building works	8,684	83,788
	<u>972,996</u>	<u>983,258</u>

4. INVESTMENT INCOME

	2018 £	2017 £
Interest receivable	25	37
	<u>25</u>	<u>37</u>

5. CHARITABLE ACTIVITIES COSTS

	Direct costs £	Support costs (See note 6) £	Totals £
Donations to Menorah Foundation School	974,664	2,400	977,064
	<u>974,664</u>	<u>2,400</u>	<u>977,064</u>

6. SUPPORT COSTS

	Governance costs £
Donations to Menorah Foundation School	2,400
	<u>2,400</u>

Included within Support Costs are Governance Costs relating to the preparation and examination of the charity's financial statements.

7. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st August 2018 nor for the year ended 31st August 2017 .

Trustees' expenses

There were no trustees' expenses paid for the year ended 31st August 2018 nor for the year ended 31st August 2017 .

MENORAH FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31ST AUGUST 2018**

8. TANGIBLE FIXED ASSETS

	Improvements to property £	Security equipment £	Fixtures and fittings £	Computer equipment £	Totals £
COST					
At 1st September 2017	2,520,700	55,110	30,475	18,113	2,624,398
Additions	76,220	-	-	-	76,220
At 31st August 2018	2,596,920	55,110	30,475	18,113	2,700,618
DEPRECIATION					
At 1st September 2017	-	32,124	26,358	14,962	73,444
Charge for year	-	5,747	1,029	1,576	8,352
At 31st August 2018	-	37,871	27,387	16,538	81,796
NET BOOK VALUE					
At 31st August 2018	2,596,920	17,239	3,088	1,575	2,618,822
At 31st August 2017	2,520,700	22,986	4,117	3,151	2,550,954

9. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2018 £	2017 £
Other creditors	2,400	3,000

10. MOVEMENT IN FUNDS

	At 1/9/17 £	Net movement in funds £	At 31/8/18 £
Unrestricted funds			
General fund	2,714,299	(4,043)	2,710,256
TOTAL FUNDS	2,714,299	(4,043)	2,710,256

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	973,021	(977,064)	(4,043)
TOTAL FUNDS	973,021	(977,064)	(4,043)

MENORAH FOUNDATION

**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
FOR THE YEAR ENDED 31ST AUGUST 2018**

10. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1/9/16 £	Net movement in funds £	At 31/8/17 £
Unrestricted Funds			
General fund	2,579,614	134,685	2,714,299
TOTAL FUNDS	<u>2,579,614</u>	<u>134,685</u>	<u>2,714,299</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	983,295	(848,610)	134,685
TOTAL FUNDS	<u>983,295</u>	<u>(848,610)</u>	<u>134,685</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/9/16 £	Net movement in funds £	At 31/8/18 £
Unrestricted funds			
General fund	2,579,614	130,642	2,710,256
TOTAL FUNDS	<u>2,579,614</u>	<u>130,642</u>	<u>2,710,256</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	1,956,316	(1,825,674)	130,642
TOTAL FUNDS	<u>1,956,316</u>	<u>(1,825,674)</u>	<u>130,642</u>

11. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st August 2018.

MENORAH FOUNDATION

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST AUGUST 2018**

	2018 £	2017 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations and gifts	964,312	899,470
Local Authority grants for building works	8,684	83,788
	<u>972,996</u>	<u>983,258</u>
Investment income		
Interest receivable	25	37
	<u>973,021</u>	<u>983,295</u>
Total incoming resources		
	<u>973,021</u>	<u>983,295</u>
EXPENDITURE		
Charitable activities		
Cost of fundraising dinner	-	39,501
Direct donation made to Menorah Foundation School	953,954	388,654
Educational supplies and outings	12,358	51,256
Salaries and employment related costs	-	339,512
Printing, postage, stationery, computer consumables and software	-	6,197
Legal and educational advice	-	1,250
Advertising and function expenses	-	550
Donations to other charities	-	8,062
Depreciation of security equipment	5,747	7,661
Depreciation of fixtures and fittings	1,029	1,372
Depreciation of computer equipment	1,576	1,576
	<u>974,664</u>	<u>845,591</u>
Support costs		
Finance		
Bank charges	-	19
Governance costs		
Independent Examination and accountancy fees	2,400	3,000
	<u>977,064</u>	<u>848,610</u>
Total resources expended		
	<u>977,064</u>	<u>848,610</u>
Net (expenditure)/income	<u>(4,043)</u>	<u>134,685</u>

This page does not form part of the statutory financial statements