**REGISTERED CHARITY NUMBER: 222620** 

Report of the Trustees and
Unaudited Financial Statements for the Year Ended 31 December 2018
for
RSPCA Derby & District Branch

Bourne & Co.
Chartered Accountants
3 Charnwood Street
Derby
Derbyshire
DE1 2GY

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## Reference and Administrative Details for the Year Ended 31 December 2018

TRUSTEES Mrs B Shore

I Mosley (resigned 21.5.2018)

Mrs J Morgan Miss R Hulse

M Booth (resigned 16.9.2018)

D Turner

Mrs J Brickley (Co-opted) (resigned 19.6.2018)

Mrs J Turner (Co-opted)

J Walsh (Co-opted) (appointed 13.2.2018) Ms M McKenzie-Cooper (appointed 24.9.2018) Ms A Greenall (Co-opted) (appointed 24.9.2018)

Ms J Cull-Stothert (Co-opted) (appointed 24.9.2018) (resigned

26.2.2019)

Mrs C Howell (appointed 13.5.2019)

PRINCIPAL ADDRESS 45 Abbey Street

Derby DE22 3SJ

REGISTERED CHARITY NUMBER 222620

INDEPENDENT EXAMINER Bourne & Co.

Chartered Accountants 3 Charnwood Street

Derby Derbyshire DE1 2GY

**BANKERS** The Co-Operative Bank plc

Delf House Skelmersdale Lancashire WN8 6WT

CAF Bank

25 Kings Hill Avenue

Kings Hill West Malling Kent ME19 4JQ

Barclays Bank plc 1 Churchill Place London E14 5HP

**SENIOR MANAGEMENT** Mrs D J Peck - Branch Manager

Mrs H L Price - Deputy Branch Manager Miss L M Bell - Animal Care Manager

## Report of the Trustees for the Year Ended 31 December 2018

The trustees present their report with the financial statements of the charity for the year ended 31 December 2018. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

The Branch is an unincorporated charitable association and a separately registered branch of the Royal Society for the Protection of Animals (RSPCA), carrying out its direct animal welfare work in the Derby and District area.

The objects of the Branch are to promote the work and objects of the Society - to promote kindness and to prevent or suppress cruelty to animals by all lawful means - with particular reference to the area of the Branch, in accordance with the policies of the Society.

The trustees have reviewed the outcomes and achievements of our objectives and activities for the year, to ensure they remain focused on our charitable aims, and continue to deliver benefits to the public. We have complied with the duty under the Charities Act 2011 to have due regard to public benefit guidance published by the Commission.

#### **OBJECTIVES AND ACTIVITIES**

#### Objectives and public benefit statement

The Branch's primary goal is captured under the heading: "Rescue, Rehabilitate and Rehome". The philosophy of the Branch is best described as doing all within its remit to support responsible pet ownership, in support of the wider goals of the Society, and in compliance with the Society's branch rules.

#### Advancement of animal welfare

Under the Charities Act 2011, the advancement of animal welfare is recognised as a distinct statutory charitable purpose. This legislation and the Animal Welfare Act of the same year indicate an acceptance by society that treating living creatures with compassion has a moral benefit for the public as a whole. Whilst this public benefit is clear, it is sometimes difficult to quantity and must be balanced against any detriment.

The Branch's animal welfare work, although local in nature, benefits society at large, and also aims to help people in need with the care of their animals. The next section of this report highlights the Branch's main activities and demonstrates the benefit provided to the public. All our charitable activities, as described in more detail in the following sections of this report, focus on promoting kindness and preventing or suppressing cruelty to animals and are undertaken to further these purposes for the public benefit.

### Social investments

The charity implements these objectives through the activities of the Animal Centre. The Centre cares for abandoned or mistreated animals and operates a re-homing programme. The shops in Long Eaton, Belper, Ripley, Alvaston, Chaddesden, Wirksworth, Carsington and Ilkeston provide vital income to fund this work. Volunteers also provide invaluable support to the work of the branch.

## Report of the Trustees for the Year Ended 31 December 2018

#### **OBJECTIVES AND ACTIVITIES**

#### Charitable activities pursued for the public benefit

We support our local Inspectors by taking in, free of charge, mistreated or abandoned animals, including pets whose owners suffer ill health or financial difficulties or pass away. The Society's Inspectorate (as well as providing education, information and advice) rescues animals in distress and enforces laws against the cruel mistreatment of animals in England and Wales by bringing prosecutions. This work is key to 'the prevention or suppression of cruelty' part of the RSPCA objects, and promotes humane sentiments towards animals which involves moral benefit to humankind as a whole.

We provide low-cost microchipping, claw clipping and welfare neutering vouchers for companion animals in Branch area. We undertake community action events to support local communities with pet care advice and services. This work promotes responsible pet ownership.

Animals in our care receive veterinary treatment, vaccination, flea treatment, neutering, micro-chipping and are assessed for rehoming. This work helps to control the incidence and spread of disease and suffering through vaccination and neutering.

We rehome animals in need at low cost to people willing and able to have a companion animal. Whilst we recognise that companion animals provide measurable benefits to people's physical and mental health, we consider the provision of pets as secondary to the main charitable aim of this service, which is to reduce animal suffering. Our policy to charge a reasonable adoption fee for animals aims to highlight the ongoing personal and financial commitment of pet ownership. It would not be in the best interests of animals, and therefore would fall outside our objects, to rehome to those who could not afford them.

At present we have very little capacity to take in lost animals and take steps to reunite them with owners, but we are always looking to help where we can. This work benefits our local community (including local authorities) by preventing animals straying and posing a risk to themselves and to people through road traffic accidents.

We respond to enquiries (both direct and via the Society's national call centre) from the public about animals locally. The public benefits from knowing that we can intervene to assist animals in need.

We offer free animal care advice by telephone and face to face. The public benefits through the promotion of responsible pet ownership.

We provide volunteering opportunities for those who wish to support our work, including trusteeship, animal fostering, home visiting, fundraising and events support, dog walking and animal socialisation, animal care and administration. This benefits local people and companies by providing the possibility of doing work which is compassionate and rewarding.

## **ACHIEVEMENT AND PERFORMANCE**

#### Charitable activities

During 2018 the Animal Centre re-homed 181 dogs (2017 - 178), 520 cats (2017 - 562) and 314 other animals (2016 - 377) as well as providing support to the RSPCA Inspectorate.

Total incoming resources for the year amounted to £745,589 (2017 - £692,312) including legacies of £87,787 (2017 - £153,105). Expenditure for the year equalled £810,721 (2017 - £659,041) and investment losses amounted to £14,117 (2017 - Gain - £15,143) resulting in a net loss for the year of £79,249 (2017 - Surplus - £48,414).

#### **FINANCIAL REVIEW**

#### Reserves policy

The Branch holds reserves in order that the levels of service provided for animal welfare may be maintained should there be a reduction in incoming resources.

Reserves in this context mean funds that are freely available for the Branch's general purposes after all commitments have been met.

It is the opinion of the trustees that existing reserves are sufficient to meet any reduction in incoming resources.

Unrestricted reserves at 31 December 2018 were £888,026 (2017 - £883,134) and Restricted reserves were £nil (2017 - £84,141). Unrestricted reserves include amounts to be used for designated purposes and details are given in note 18 to the Financial Statements.

## Report of the Trustees for the Year Ended 31 December 2018

#### SUMMARY OF BRANCH PLANS - ACTIONS DURING 2018 AND PLANS FOR 2019

In 2017, the Board of Trustees and Senior Staff reviewed the progress made towards the branch's strategic goals. This helped to identify priorities for 2018, and led specifically to the key areas identified as priorities. Each of these focus areas became projects with project teams composed of staff and trustees. The projects are outlined below. More details of each project are available to members upon request. There were 10 activity streams in 2017 and 8 of these were completed to plan. One is awaiting upgrade of the Branch website and the introduction of a quarterly newsletter was delayed to 2018.

In 2018 Ian Mosley stepped down as Chair and was replaced by Dave Turner, the secretary. Jean Turner was elected as Secretary. The focus in the year has been on completion of projects - notably the upgrading of the kennels, updating our Policies and Procedures in the branch, developing our retail outlets, ensuring we comply with GDPR legislation and recruiting new Trustees.

#### **Project: Team Development**

Most significantly we implemented a new cloud based HR system which has seen all our personnel records transferred onto the online system and gives each member of staff access to their own records. Once fully rolled out staff will be able to book their holidays, look at their records and award other members of the team kudos for excellent work or support.

We have regular quarterly off-site team meetings for the shop team and the animal centre team where we can focus on training and development, team building and building ideas and processes for the future.

#### Project: Make Our Rehoming As Good As It Can Be

The primary goals of the branch are "rescue, rehabilitate and rehome"; and the promotion of responsible pet ownership.

In 2018, we continued to make excellent progress in increasing the number of animals rehomed. Given the very limited physical space in the centre, the Branch is very proud of both the number and range of animals rehomed. The Branch rehomed 1015 animals during 2018 - a decrease of 9% from 2017 but an 11.9% increase from 2016. The numbers of dogs rehomed increased by 1.7% and the number of cats rehomed decreased by 7.5% respectively. The proportion of animals taken into the shelter which are considered most in need, including from the RSPCA inspectorate, remained just above 99% - a very high proportion and well above National RSPCA target of 40%.

The excellent performance of the branch is illustrated below:

- Of the 53 branches in the RSPCA's North Region, Derby and District was:
  - o 4th for the number of inspectorate animals taken in (403)
  - o 1st for the number of animals rehomed (1015)
  - o 1st for total number of animals accepted (1198)

The physical restrictions of the Abbey Street site mean that further increases in the number of animals rehomed are unlikely to be realised. This meant it was important that the branch continued to make use of partners including Foston Prison (discussed in previous Annual Reports) and fosterers.

In addition the Branch actively promotes responsible pet ownership (RPO) through a variety of mechanisms, most particularly through neutering vouchers and low cost microchipping and on occasions, we do offer welfare support by negotiating reduced cost treatments through our vets.

#### **Income Generation**

- The Trustees recognise that we can only continue to develop and deliver the valuable work of the centre if the income generated matches expenditure. The Trustees felt that we are too dependent on legacy income which, of it's nature, is unpredictable and hence we were at significant financial risk if we found this source reducing significantly in the future. We have made progress in retail, opening shops in Chaddesden, Wirksworth, Carsington and Ilkeston. However it has proved challenging to make these new shops profitable and to increase income from the established shops. Income generation inevitably involves handling personal data and we have acted in response to changes in legislation and high profile concerns raised by the media. We now have all necessary procedures in place and have ensured our data complies with legislation. We have made progress in developing funding from on-line campaigns but our website is in need of renewal in 2019, We will need to continue to develop other income sources in 2019.
- We believe that there is further potential in bidding for and obtaining grants and we were successful in obtaining a grant of £10,000 towards our kennel refurbishment from the Jean Sainsbury Trust. We used the Lewis Prime trust fund to complete this work supplemented by the use of capital reserves.

## Report of the Trustees for the Year Ended 31 December 2018

- During the year it has become apparent that even with our budgeted level of legacy income the branch finances are not sustainable and this is recognised in our plans for 2019. We have a healthy level of reserves but these are likely to reduce significantly in 2019 unless we receive some £200k of the expected legacy income during next year. Our costs are rising, firstly because animal care costs are proportionate to the number of animals rehomed. Secondly changes to pensions and minimum wages affect us disproportionately. Thirdly as we increase our shops we incur costs as well as revenue and currently we are not seeing significant profit growth from retail activities.

#### **Premises**

- We have been successful in addressing the significant issues raised as part of our National RSPCA licensing. These primarily related to dog and cat quarantine areas and health and safety concerns with the kennel hatches. This means we have a full five year license with no issues to be resolved an excellent achievement. We refurbished one kennel block and replaced the hatches in all the kennels. The hatches were a health and safety concern and the new ones are much easier and safer for the staff and dogs. We also have a dedicated dog quarantine area that will help us reduce the risk of infections spreading from sick to healthy dogs.
- We invested in improvements to the animal centre reception which has created more space for staff to talk to adopters.
- We have been able to fund some improvements in our shops towards the end of the year and these are appreciated by staff, volunteers and customers. We intend to continue this work in 2019.

#### **Business Processes**

- Work to improve our Business Processes continued in 2018. In particular we have had a major programme to update our policies and procedures both those applicable to the Trustees and those applicable to the operational staff. This will continue in 2019 but many of our policies and procedures have been reviewed and updated where necessary. The next stage is to format into standardised handbooks.
- We monitor customer experience in the centre and in general, the feedback is excellent. It is inevitable that we occasionally get negative feedback and this is often because we have concluded that a potential adopter is not suitable. However it is important that we continue to assess adopter suitability to ensure our animals do have a happy future when they leave us.
- We worked hard and with the use of legal expertise on our Trustee board achieved what we believe is full compliance with the General Data Protection Act 2018.

#### Plans for 2019:

- Towards the end of 2018, Senior Management and Trustees met to review our strategy. We have a revised strategy that we will use to develop plans for 2019 and beyond. During the year we were advised of some large legacies that we can expect to receive but these may take 1-2 years or more before we get the money. Some of our strategic initiatives will depend on seeing an improvement in our finances before we can implement them.
- We recognise that the number of animals rehomed has been increasing year on year for a number of years. The branch is very proud of its success in this area, however the income needed to support this has not been growing. The Board has concluded that further growth in rehoming (which would be difficult given our space constraints) would increase our funding shortfall. Consequently we will be planning to consolidate at current levels of rehoming and focus on increasing income to fund this in a sustainable way.
- We believe that there are opportunities to increase the role of volunteers in the Branch both in the Centre and in fundraising and events. We will be developing our ideas further during 2019.
- In 2019 we will continue to focus on the development of our retail outlets and ensuring we are getting full value from them. We have opened a discount shop in Ilkeston. For us this is our first discount shop and will be a learning process for us. The Wirksworth shop was closed in February 2019 as it had underperformed during the time it was open and therefore the lease was terminated. Carsington has not been profitable in 2018 but we are learning what the customers want and we anticipate that during the 2019 season we will be able to make this a profitable venture.
- We need to increase our profile with the public. We recognise that events are not just about raising money on the day but are about the quality of contact with the public. We will be focusing on a range of events which we can organise within the current resources of the branch. However, when funds permit, we hope to increase the staff involved in non-retail income generation. In addition, work on our new website should be completed and we will continue to issue our monthly newsletter to staff and volunteers and members of the public who wish to see a copy.
- We have several capital improvements we wish to make to the Centre, however these too must wait for the funding situation to improve.

## Report of the Trustees for the Year Ended 31 December 2018

## STRUCTURE, GOVERNANCE AND MANAGEMENT

### **Governing document**

The Branch is governed by the Branch Rules (effective 18 February 2009) of the National Society of the RSPCA.

## Recruitment and appointment of new trustees

The charity is managed by a committee of local Trustees.

New Trustees are nominated by existing Trustees. The Trustees have the power to appoint additional Trustees as they consider fit to do so. The branch is actively seeking new Trustees to diversify the group and complement existing skills.

The number of Trustees should not be less than seven but shall be subject to a maximum of fourteen.

Organ	isationa	l struc	ture
Organi	isationa	Juan	Lui

The Branch consists of an animal care centre situated at Abbey Street, Derby and seven charity shop's based at Alvaston	&			
Chaddesden, Derby, Long Eaton, Nottinghamshire, Belper, Ripley, Wirksworth, Carsington and Ilkeston, Derbyshire.				
Approved by order of the board of trustees on				

D Turner - Trustee

## Independent Examiner's Report to the Trustees of RSPCA Derby & District Branch

## Independent examiner's report to the trustees of RSPCA Derby & District Branch

I report to the charity trustees on my examination of the accounts of the RSPCA Derby & District Branch (the Trust) for the year ended 31 December 2018.

#### Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

#### Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of FCA which is one of the listed bodies

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

J J Delaney FCA Bourne & Co. Chartered Accountants 3 Charnwood Street Derby Derbyshire DE1 2GY

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# Statement of Financial Activities for the Year Ended 31 December 2018

	Notes	Unrestricted funds	Restricted funds	2018 Total funds £	2017 Total funds £
INCOME AND ENDOWMENTS FROM Donations and legacies	2	227,119	-	227,119	292,664
Charitable activities Animal welfare centre	5	105,156	-	105,156	115,368
Other trading activities Investment income Other income	3 4	411,281 1,153 880	- - -	411,281 1,153 880	281,709 988 1,583
Total		745,589		745,589	692,312
EXPENDITURE ON					
Raising funds Other trading activities	6	334,422	-	334,422	224,821
		334,422	-	334,422	224,821
Charitable activities Animal welfare centre	7	476,299	-	476,299	434,220
Total		810,721		810,721	659,041
Net gains/(losses) on investments		(14,117)	·	(14,117)	15,143
NET INCOME/(EXPENDITURE)		(79,249)	-	(79,249)	48,414
Transfers between funds	18	84,141	(84,141)		
Net movement in funds		4,892	(84,141)	(79,249)	48,414
RECONCILIATION OF FUNDS					
Total funds brought forward		883,134	84,141	967,275	918,861
TOTAL FUNDS CARRIED FORWARD		888,026	-	888,026	967,275

### Balance Sheet At 31 December 2018

FIXED ASSETS Tangible assets Investments	Notes 12 13	Unrestricted funds £ 503,323 260,853 764,176	Restricted funds £	2018 Total funds £ 503,323 260,853 764,176	2017 Total funds £ 372,081 275,950 648,031
CURRENT ASSETS Stocks Debtors Cash at bank and in hand	14 15	21,804 30,330 107,882 160,016	- - -	21,804 30,330 107,882 160,016	14,789 24,652 310,305 349,746
CREDITORS Amounts falling due within one year	16	(36,166)	-	(36,166)	(30,502)
NET CURRENT ASSETS		123,850		123,850	319,244
TOTAL ASSETS LESS CURRENT LIABILITIES		888,026	-	888,026	967,275
NET ASSETS		888,026		888,026	967,275
FUNDS Unrestricted funds Restricted funds	18			888,026 -	883,134 84,141
TOTAL FUNDS				888,026	967,275
The financial statements were approved by the Board	of Truste	es on		and were signed or	n its behalf by:
D Turner -Trustee					

The notes form part of these financial statements

Mrs J Morgan -Trustee

# Cash Flow Statement for the Year Ended 31 December 2018

2018 Notes £	2017 £
Cash flows from operating activities:	2
Cash generated from operations 1 (36,441)	62,860
Net cash provided by (used in) operating activities (36,441)	62,860
Cash flows from investing activities:	
Purchase of tangible fixed assets (167,016)	(19,879)
Purchase of fixed asset investments (1,099)	(958)
Sale of fixed asset investments 2,079 Interest received 54	2,037 30
——————————————————————————————————————	
Net cash provided by (used in) investing activities (165,982)	(18,770)
Change in cash and cash equivalents in the reporting period (202,423)	44,090
Cash and cash equivalents at the beginning of the	,
reporting period 310,305	266,215
Cook and each equivalents at the and of the remarking	
Cash and cash equivalents at the end of the reporting period 107,882	310,305
——————————————————————————————————————	310,303

# Notes to the Cash Flow Statement for the Year Ended 31 December 2018

### 1. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES

112001101211111011 01 1121 1110011121(2)(12110112) 10 1121 0110111 2011 1110111 1	. =	
	2018	2017
	£	£
Net income/(expenditure) for the reporting period (as per the statement of		
financial activities)	(79,249)	48,414
Adjustments for:	, ,	•
Depreciation charges	39,174	31,717
Losses/(gain) on investments	14,117	(15,142)
Interest received	(54)	(30)
Increase in stocks	(7,015)	(7,581)
Increase in debtors	(5,678)	(6,760)
Increase in creditors	2,264	12,242
Net cash provided by (used in) operating activities	(36,441)	62,860

## Notes to the Financial Statements for the Year Ended 31 December 2018

#### 1. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', and the Charities Act 2011. The financial statements have been prepared under the historical cost convention with the exceptions of investments which are included at market value.

The financial statements are presented in Sterling (£).

#### Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

#### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property - Straight line over 40 years

Improvements to property - 5% on cost

Equipment - 20% on reducing balance Fixtures and fittings - 20% on reducing balance Motor vehicles - 25% on reducing balance

#### **Stocks**

All donated goods are allocated to the periods in which they are received. Stocks of donated goods are valued at nil cost.

#### Taxation

The charity is exempt from tax on its charitable activities.

#### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

#### Leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

### Pension costs and other post-retirement benefits

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

#### Investments

Investments are included at closing market value at the balance sheet date. Any gain or loss on revaluation is taken to the Statement of Financial Activities.

# Notes to the Financial Statements - continued for the Year Ended 31 December 2018

## 2. DONATIONS AND LEGACIES

	Donations Gift aid Legacies Grants Pet plan income Donations of food		2018 £ 56,875 19,659 87,787 42,716 15,082 5,000	2017 £ 75,162 19,472 153,105 24,761 13,164 7,000 292,664
	Grants received, included in the abo	ove, are as follows:		
			2018 £	2017 £
	RSPCA grants Jean Sainsbury Trust		32,716 10,000	24,761 -
	,		42,716	24,761
			=======================================	=======================================
3.	OTHER TRADING ACTIVITIES			
	Fundraising events Shop income Membership subscriptions Recycling income		2018 £ 8,222 390,486 571 12,002	2017 £ 9,960 261,397 616 9,736
			411,281	281,709
4.	INVESTMENT INCOME			
	Dividends received Interest received		2018 £ 1,099 54 1,153	2017 £ 958 30 988
5.	INCOME FROM CHARITABLE AC	TIVITIES		
	Neutering Adoption Other animal treatments Chipping Advertising hoarding income Clinical waste	Activity Animal welfare centre	2018 £ 7,452 90,786 1,729 2,572 2,310 307	2017 £ 11,682 99,440 1,340 1,561 990 355

## Notes to the Financial Statements - continued for the Year Ended 31 December 2018

#### 6. OTHER TRADING ACTIVITIES

	Purchases Staff costs Shop rent Rates and water Insurance Light and heat Telephone Postage and stationery Equipment hire Repairs and renewals Sundries Professional fees Advertising Interest payable and similar charges		2018 £ 46,898 139,988 91,556 13,548 1,524 9,891 2,703 387 1,680 8,675 5,852 3,047 - 8,673	2017 £ 21,804 98,198 56,817 9,126 1,103 6,131 2,614 1,181 846 11,465 6,233 3,177 653 5,473
7.	CHARITABLE ACTIVITIES COSTS			
	Animal welfare centre	£ 433,093	Support costs (See note 8) £ 43,206	Totals £ 476,299
8.	SUPPORT COSTS			
	Animal welfare centre	Management £ 39,825	Governance costs £ 3,381	Totals £ 43,206

Included in Governance costs are the fees of £1,200 in relation to the services provided by the Independent Examiner.

### 9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2018 nor for the year ended 31 December 2017.

#### Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2018 nor for the year ended 31 December 2017.

# Notes to the Financial Statements - continued for the Year Ended 31 December 2018

### 10. STAFF COSTS

Wages and salaries Social security costs Other pension costs	2018 £ 423,970 16,101 3,632 443,703	2017 £ 344,621 14,585 1,664 360,870
The average monthly number of employees during the year was as follows:		
Charitable activities Generating funds Management and administrative	2018 22 8 5 ———————————————————————————————	2017 17 7 5 ——————————————————————————————

No employees received emoluments in excess of £60,000.

### 11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

INCOME AND ENDOWMENTS FROM	Unrestricted funds £	Restricted funds £	Total funds £
Donations and legacies  Charitable activities	292,664	-	292,664
Animal welfare centre	115,368	-	115,368
Other trading activities Investment income Other income	281,709 988 1,583	- - -	281,709 988 1,583
Total	692,312	-	692,312
EXPENDITURE ON Raising funds Charitable activities Animal welfare centre	224,821 434,220	-	224,821 434,220
Total	659,041		659,041
	,	-	
Net gains/(losses) on investments	15,143		15,143
NET INCOME/(EXPENDITURE)	48,414	-	48,414
RECONCILIATION OF FUNDS			
Total funds brought forward	834,720	84,141	918,861
TOTAL FUNDS CARRIED FORWARD	883,134	84,141	967,275

# Notes to the Financial Statements - continued for the Year Ended 31 December 2018

## 12. TANGIBLE FIXED ASSETS

COST           At 1 January 2018         229,150         327,976         51,454           Additions         - 162,345         2,700           At 31 December 2018         229,150         490,321         54,154           DEPRECIATION           At 1 January 2018         152,083         68,645         40,351           Charge for year         5,700         24,346         2,760           At 31 December 2018         157,783         92,991         43,111           NET BOOK VALUE           At 31 December 2017         77,067         259,331         11,043           At 31 December 2017         77,067         259,331         11,103           Fixtures and fittings fittings and fi	TANGIBLE TIMED AGGETG	Freehold property £	Improvements to property £	Equipment £
DEPRECIATION           At 1 January 2018         152,083         68,645         40,351           Charge for year         5,700         24,346         2,760           At 31 December 2018         157,783         92,991         43,111           NET BOOK VALUE           At 31 December 2018         71,367         397,330         11,043           At 31 December 2017         77,067         259,331         11,103           Fixtures and fittings fittings fittings         Motor vehicles         Totals           COST         43,283         14,246         666,109           Additions         5,371         -         170,416           At 31 December 2018         48,654         14,246         836,525           DEPRECIATION           At 1 January 2018         26,716         6,233         294,028           Charge for year         4,388         1,980         39,174	At 1 January 2018	229,150		
At 1 January 2018       152,083       68,645       40,351         Charge for year       5,700       24,346       2,760         At 31 December 2018       157,783       92,991       43,111         NET BOOK VALUE         At 31 December 2018       71,367       397,330       11,043         At 31 December 2017       77,067       259,331       11,103         Fixtures and fittings for the fitting	At 31 December 2018	229,150	490,321	54,154
NET BOOK VALUE           At 31 December 2018         71,367         397,330         11,043           At 31 December 2017         77,067         259,331         11,103           Fixtures and fittings £ £           £         £         £           £         £         £           £         £         £           £         £         £           £         £         £           £         £         £           £         £         £           £         £         £           £         £         £           £         £         £           £         £         £           £         £         £           £         £         £           £         £         £           £         £         £           At 31 December 2018         48,654         14,246         836,525           DEPRECIATION           At 1 January 2018         26,716         6,233         294,028           Charge for year         4,388         1,980         39,174	At 1 January 2018			
At 31 December 2018       71,367       397,330       11,043         At 31 December 2017       77,067       259,331       11,103         Fixtures and fittings £ £ £       Motor vehicles £ £       Totals £ £         COST         At 1 January 2018       43,283       14,246       666,109         Additions       5,371       -       170,416         At 31 December 2018       48,654       14,246       836,525         DEPRECIATION         At 1 January 2018       26,716       6,233       294,028         Charge for year       4,388       1,980       39,174	At 31 December 2018	157,783	92,991	43,111
At 31 December 2017 77,067 259,331 11,103  Fixtures and fittings fittings £ £ £  COST  At 1 January 2018 43,283 14,246 666,109 Additions 5,371 - 170,416  At 31 December 2018 48,654 14,246 836,525  DEPRECIATION At 1 January 2018 26,716 6,233 294,028 Charge for year 4,388 1,980 39,174		71.367	397.330	11.043
COST         £         23         24,028         24,028				====
COST         At 1 January 2018       43,283       14,246       666,109         Additions       5,371       -       170,416         At 31 December 2018       48,654       14,246       836,525         DEPRECIATION         At 1 January 2018       26,716       6,233       294,028         Charge for year       4,388       1,980       39,174		fittings		
DEPRECIATION         At 1 January 2018       26,716       6,233       294,028         Charge for year       4,388       1,980       39,174	At 1 January 2018	43,283	14,246 -	666,109
At 1 January 2018       26,716       6,233       294,028         Charge for year       4,388       1,980       39,174	At 31 December 2018	48,654	14,246	836,525
At 31 December 2018 31,104 8,213 333,202	At 1 January 2018			
<del></del>	At 31 December 2018	31,104	8,213	333,202
NET BOOK VALUE         At 31 December 2018       17,550       6,033       503,323		17,550	6,033	503,323
	At 31 December 2017	16,567	8,013	372,081

## Notes to the Financial Statements - continued for the Year Ended 31 December 2018

#### 13. FIXED ASSET INVESTMENTS

		Listed investments £
MARKET VALUE At 1 January 2018 Additions Disposals Revaluations		275,950 1,099 (2,079) (14,117)
At 31 December 2018		260,853
NET BOOK VALUE At 31 December 2018		260,853
At 31 December 2017		275,950
The investment is split as follows:		
UK equities Foreign equities Fixed interest Private equity Hedge funds Property Money market	2018 £ 34,397 59,544 54,335 25,021 80,051 2,550 3,772	2017 £ 29,085 54,804 49,229 1,904 117,003
Cash	1,183	2,163
	<u>260,853</u>	275,950

The investments are held by Pershing Securities Limited who are regulated by the FCA. The funds are managed by Seven Investment Management LLP who are authorised and regulated by the FCA.

## 14. STOCKS

	2018	2017
	£	£
Stocks	21,804	14,789

Stock recognised in cost of sales during the year as an expense was £42,864 (2017: £17,452).

## 15. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2018 £	2017 £
Trade debtors	4,685	7,650
Other debtors	380	315
VAT	9,007	9,021
Prepayments	16,258	7,666
	30,330	24,652

# Notes to the Financial Statements - continued for the Year Ended 31 December 2018

## 16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

17.	Trade creditors Social security and other taxes Pension creditor Accrued expenses  LEASING AGREEMENTS			2018 £ 23,878 5,484 888 5,916 36,166	2017 £ 24,484 4,208 - 1,810 30,502
	Minimum lease payments under non-cancella	ble operating leases fall d	ue as follows:		
	Within one year Between one and five years			2018 £ 89,333 259,187 348,520	2017 £ 85,636 235,100 320,736
18.	MOVEMENT IN FUNDS				
	Unrestricted funds General fund 24 7 Security Community & Education Room Kennel Block A Refurbishment Reception refurbishment Kennel Block B Refurbishments	At 1.1.18 £ 744,402 9,136 80,000 38,356 11,240	Net movement in funds £ (79,249) (79,249)	Transfers between funds £  42,873 (9,136) (38,356) (11,240) 100,000  84,141	At 31.12.18 £  708,026  80,000  100,000  888,026
	Restricted funds HMP Foston initiative The Lewis Prime Fund	1,500 82,641 84,141	- - -	(1,500) (82,641) (84,141)	: :
	TOTAL FUNDS	967,275	(79,249)		888,026
	Net movement in funds, included in the above	are as follows:	Resources	Gains and	Movement in
		resources £	expended £	losses	funds £
	Unrestricted funds General fund	745,589	(810,721)	(14,117)	(79,249)
	TOTAL FUNDS	745,589	(810,721)	(14,117)	(79,249)

# Notes to the Financial Statements - continued for the Year Ended 31 December 2018

## 18. MOVEMENT IN FUNDS - continued

Not movement   Transfers   Patron   Transfers   Patron   Transfers   Patron   Patr	Comparatives for movement in funds				
Unrestricted Funds         At 1.1.1.7 gr         in funds funds for £ gr         between funds £ f.         At 31.12.17 £ f.           General fund         659.720 48.414 45.000 46.0000 46.0000 46.0000 46.0000 46.0000 46.0000 46.0000 46.0000 46.0000 46.0000 46.0000 46.0	Comparatives for movement in funds		Net movement	Transfers	
Direstricted Funds		At 1.1.17			At 31.12.17
Ceneral fund		£	£	£	£
Ceneral fund	Unrestricted Funds				
Dog Isolation         45,000         — (45,000)         — (20,00		659.720	48.414	36.268	744.402
Remine Hatches Upgrade			-		
24 7 Security         30,000         -         (20,864)         9,136           Community & Education Room         80,000         -         -         80,356           Reception refurbishment         -         -         33,356         38,356           Reception refurbishment         834,720         48,414         -         831,342           Restricted Funds           HMP Foston initiative         1,500         -         -         82,641           The Lewis Prime Fund         82,641         -         -         82,641           TOTAL FUNDS         918,861         48,414         -         967,275           Comparative net movement in funds, included in the above are as follows:           Incoming resources in funds are as follows:         Gains and losses for funds funds for funds for funds funds funds funds for funds funds funds funds funds			_	(20,000)	-
Demand   State   Sta			-		9,136
Reception refurbishment   -			-	-	
Restricted Funds         HMP Foston initiative         1,500         -         -         1,500         -         -         1,500         -         -         1,500         -         -         82,641         -         -         82,641         -         -         82,641         -         -         82,641         -         -         84,141         -         -         84,141         -         967,275         -         84,141         -         967,275         -         84,141         -         967,275         -         84,141         -         967,275         -         84,141         -         967,275         -         84,141         -         967,275         -         84,141         -         967,275         -         84,141         -         967,275         -         84,141         -         967,275         -         84,141         -         967,275         -         -         967,275         -		-	-	38,356	
Net movement   1,500   1,543	Reception refurbishment	-	-	11,240	11,240
Restricted Funds           HMP Foston initiative         1,500         -         -         1,500           The Lewis Prime Fund         82,641         -         -         82,641           84,141         -         -         -         84,141           TOTAL FUNDS         918,861         48,414         -         967,275           Comparative net movement in funds, included in the above are as follows:           Incoming resources expended expended losses         Gains and losses funds         Movement in funds           © 1 comparative net movement in funds, included in the above are as follows:         £         £         £           Unrestricted funds         692,312         (659,041)         15,143         48,414           TOTAL FUNDS         692,312         (659,041)         15,143         48,414           A current year 12 months and prior year 12 months combined position is as follows:           A t11,17 in funds between funds         between funds         At 31,12,18         £         £         £         £         £         £         £         £         £         £         £         £         £         £         £         £         £         £         £         <		834 720	18 111		883 13/
HMP Foston initiative		054,720	70,717	_	000,104
Total Funds   Result   Resu	Restricted Funds				
Resources   Resources   Gains and   Incoming   Resources   Expended   Incoming   Resources   Expended   Incoming   Resources   Expended   Incoming   Incoming   Resources   Expended   Incoming   In	HMP Foston initiative	1,500	-	-	1,500
TOTAL FUNDS         918,861         48,414         -         967,275           Comparative net movement in funds, included in the above are as follows:           Incoming resources expended £ £         Gains and £ £         Movement in funds £ £           Unrestricted funds         692,312         (659,041)         15,143         48,414           TOTAL FUNDS         692,312         (659,041)         15,143         48,414           A current year 12 months and prior year 12 months combined position is as follows:           Net movement for funds between funds at £ £         At 31.12.18 £           Unrestricted funds           General fund         659,720         (30,835)         79,141         708,026           Dog Isolation         45,000         -         (45,000)         -           Kennel Hatches Upgrade         20,000         -         (20,000)         -           24 7 Security         30,000         -         (30,000)         -           Community & Education Room         80,000         -         -         80,000           Kennel Block B Refurbishments         -         -         -         100,000 <td< td=""><td>The Lewis Prime Fund</td><td>82,641</td><td>-</td><td>-</td><td>82,641</td></td<>	The Lewis Prime Fund	82,641	-	-	82,641
TOTAL FUNDS         918,861         48,414         -         967,275           Comparative net movement in funds, included in the above are as follows:           Incoming resources expended £ £         Gains and £ £         Movement in funds £ £           Unrestricted funds         692,312         (659,041)         15,143         48,414           TOTAL FUNDS         692,312         (659,041)         15,143         48,414           A current year 12 months and prior year 12 months combined position is as follows:           Net movement for funds between funds at £ £         At 31.12.18 £           Unrestricted funds           General fund         659,720         (30,835)         79,141         708,026           Dog Isolation         45,000         -         (45,000)         -           Kennel Hatches Upgrade         20,000         -         (20,000)         -           24 7 Security         30,000         -         (30,000)         -           Community & Education Room         80,000         -         -         80,000           Kennel Block B Refurbishments         -         -         -         100,000 <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>					
Comparative net movement in funds, included in the above are as follows:           Incoming resources         Resources expended expended expended for funds         Gains and funds         Movement in funds           General fund         692,312         (659,041)         15,143         48,414           TOTAL FUNDS         692,312         (659,041)         15,143         48,414           A current year 12 months and prior year 12 months combined position is as follows:           Unrestricted funds         At 1.1.17         Net movement in funds in funds between funds funds for funds funds for funds funds for funds funds funds for funds funds funds for funds f		84,141	-	-	84,141
Comparative net movement in funds, included in the above are as follows:           Incoming resources         Resources expended expended expended for funds         Gains and funds         Movement in funds           General fund         692,312         (659,041)         15,143         48,414           TOTAL FUNDS         692,312         (659,041)         15,143         48,414           A current year 12 months and prior year 12 months combined position is as follows:           Unrestricted funds         At 1.1.17         Net movement in funds in funds between funds funds for funds funds for funds funds for funds funds funds for funds funds funds for funds f					
Unrestricted funds         Incoming resources £         Resources £         Gains and losses £         Movement in funds £           General fund         692,312         (659,041)         15,143         48,414           TOTAL FUNDS         692,312         (659,041)         15,143         48,414           A current year 12 months and prior year 12 months combined position is as follows:         Net movement £         Transfers between funds between funds funds for £         At 31.12.18 £         £	TOTAL FUNDS	918,861	48,414		967,275
Unrestricted funds         € £         £ £	Comparative net movement in funds, included in the	above are as follo	ws:		
Unrestricted funds         € £         £ £			_		
Community & Education Room   Restricted funds   Restri		-			
Community & Education Room Kennel Block B Refurbishments   Community & Education Room Kennel Block B Refurbishments   Community & Education Room Kennel Block B Refurbishments   Community & Communi			•		
General fund         692,312         (659,041)         15,143         48,414           TOTAL FUNDS         692,312         (659,041)         15,143         48,414           A current year 12 months and prior year 12 months combined position is as follows:           Net movement £         Transfers between funds £         At 31.12.18 £           Unrestricted funds           General fund         659,720         (30,835)         79,141         708,026           Dog Isolation         45,000         -         (45,000)         -           Kennel Hatches Upgrade         20,000         -         (20,000)         -           24 7 Security         30,000         -         (30,000)         -           Community & Education Room         80,000         -         100,000         100,000           Restricted funds         -         -         -         100,000         -           Restricted funds         -         -         (82,641)         -           The Lewis Prime Fund         82,641         -         (82,641)         -           84,141         -         (84,141)         -	Unrestricted funds	L	L	L	L
TOTAL FUNDS         692,312         (659,041)         15,143         48,414           A current year 12 months and prior year 12 months combined position is as follows:           Unrestricted funds         At 1.1.17 in funds £ £ £ £ £ £         At 31.12.18 £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £		692 312	(659 041 )	15 143	48 414
A current year 12 months and prior year 12 months combined position is as follows:    Net movement   Transfers   between funds   £   £   £   £   £   £   £   £   £	Scholar fund	002,012	(000,041)	10,140	40,414
A current year 12 months and prior year 12 months combined position is as follows:    Net movement   Transfers   between funds   £   £   £   £   £   £   £   £   £	TOTAL ELINDS	602 212	(GEO 041)	15 142	49 414
Net movement in funds   Detween funds   At 31.12.18	TOTAL FUNDS	<del></del>	(659,041)	=====	40,414
Net movement in funds   Detween funds   At 31.12.18					
At 1.1.17   in funds   between funds   £   £   £   £   £   £   £   £   £	A current year 12 months and prior year 12 months of	combined position	is as follows:		
At 1.1.17   in funds   between funds   £   £   £   £   £   £   £   £   £			Net movement	Transfers	
£         <		At 1.1.17			At 31.12.18
General fund       659,720       (30,835)       79,141       708,026         Dog Isolation       45,000       -       (45,000)       -         Kennel Hatches Upgrade       20,000       -       (20,000)       -         24 7 Security       30,000       -       (30,000)       -         Community & Education Room       80,000       -       -       80,000         Kennel Block B Refurbishments       -       -       100,000       100,000         Restricted funds         HMP Foston initiative       1,500       -       (1,500)       -         The Lewis Prime Fund       82,641       -       (82,641)       -         84,141       -       (84,141)       -		£	£	£	£
Dog Isolation       45,000       - (45,000)       -         Kennel Hatches Upgrade       20,000       - (20,000)       -         24 7 Security       30,000       - (30,000)       -         Community & Education Room       80,000       80,000         Kennel Block B Refurbishments       - 100,000       100,000         Restricted funds         HMP Foston initiative       1,500       - (1,500)       -         The Lewis Prime Fund       82,641       - (82,641)       -         84,141       - (84,141)       -       - (84,141)       -	Unrestricted funds				
Kennel Hatches Upgrade       20,000       - (20,000)       -         24 7 Security       30,000       - (30,000)       -         Community & Education Room       80,000       80,000         Kennel Block B Refurbishments       - 100,000       100,000         Restricted funds         HMP Foston initiative       1,500       - (1,500)       -         The Lewis Prime Fund       82,641       - (82,641)       -         84,141       - (84,141)       -       - (84,141)       -			(30,835)		708,026
24 7 Security       30,000       - (30,000)       -         Community & Education Room       80,000       80,000         Kennel Block B Refurbishments       - 100,000       100,000         Restricted funds         HMP Foston initiative       1,500       - (1,500)       -         The Lewis Prime Fund       82,641       - (82,641)       -         84,141       - (84,141)       -			-		-
Community & Education Room       80,000       -       -       80,000         Kennel Block B Refurbishments       -       -       100,000       100,000         Restricted funds         HMP Foston initiative       1,500       -       (1,500)       -         The Lewis Prime Fund       82,641       -       (82,641)       -         84,141       -       (84,141)       -			-		-
Kennel Block B Refurbishments       -       -       100,000       100,000         Restricted funds         HMP Foston initiative       1,500       -       (1,500)       -         The Lewis Prime Fund       82,641       -       (82,641)       -         84,141       -       (84,141)       -	24 7 Security		-	(30,000)	-
Restricted funds         HMP Foston initiative       1,500       - (1,500)       -         The Lewis Prime Fund       82,641       - (82,641)       -         84,141       - (84,141)       -		80,000	-	100.000	
HMP Foston initiative       1,500       -       (1,500)       -         The Lewis Prime Fund       82,641       -       (82,641)       -         84,141       -       (84,141)       -	Refiner block b Refulbisfillients	_	_	100,000	100,000
The Lewis Prime Fund 82,641 - (82,641) - (84,141) -	Restricted funds				
84,141 - (84,141) -	HMP Foston initiative		-		-
	The Lewis Prime Fund	82,641	-	(82,641)	-
				(0.1.1.1)	
<b>TOTAL FUNDS</b> 918,861 (30,835) - 888,026		84,141		(84,141)	
	TOTAL FUNDS	918,861	(30,835)	-	888,026

## Notes to the Financial Statements - continued for the Year Ended 31 December 2018

#### 18. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds General fund	1,437,901	(1,469,762)	1,026	(30,835)
TOTAL FUNDS	1,437,901	(1,469,762)	1,026	(30,835)

All the funds except the general fund is represented by cash at bank.

The general fund is represented by the remaining assets and liabilities held by the charity.

All designated funds represent amounts allocated by the Trustees for various projects to be undertaken as part of the refurbishment of the branches premises.

The Lewis Prime Legacy Trust Funding was awarded to enable the Branch to move towards achieving a full animal centre licence by refurbishing some of our animal accommodations to meet the new licencing standards. This objective was completed during the year.

#### 19. CAPITAL COMMITMENTS

	2018	2017
	£	£
Contracted but not provided for in the financial statements	-	-

#### 20. RELATED PARTY DISCLOSURES

The charity is affiliated to the RSPCA National Society.

At 31 December 2018, the amounts due from and to the RSPCA National Society in respect of income and purchases were £3,590 (2017 - £7,454) and £2,225 (2017 - £1,635) respectively.

#### 21. ULTIMATE CONTROLLING PARTY

The trustees of the charity are the ultimate controlling party.