

Crewe and Nantwich Gymnastics and Communities Activities Association (CNGCAA)**Report of the Trustees for the year ending 31st August 2018**

The trustees are pleased to present their report together with the financial statements of the charity for the year ending 31/08/18

Reference and administrative details

Charity Number: 512109

Principal Office: The Camm Street Centre, Camm Street, Crewe
Cheshire CW2 7DN

Auditors Hardings, 8 Marsh Parade, Newcastle under Lyme ST5 1DU

Bankers NAT West Bank, Business Centre, PO Box 9, 36 High
Street, Nantwich, CW5 5AJ

Solicitors Steven Park Walters and Plaskitt, Bews Corner, 4 Westport
Road, Stoke on Trent ST6 4AW

Directors and Trustees

Trustees serving from Aug 2017 to Aug 2018 are:

Mr Stuart Deeley	Chair
Mrs Caroline Hughes	Treasurer
Mr Phillip Hazell	Vice Chair
Mrs Michelle Hazell	Secretary

Structure, Governance and Management

(CNGCAA) is registered as a charity (512109) and open to anyone who wishes to take advantage of the facilities, in exchange of a minimal sessional payment currently set at £6.00.

The articles of administration cover all aspects of the charity, the main object being as stated below:

The objective of the association shall be:

- a) to promote the benefit of the inhabitants of Crewe and Nantwich without distinction of sex or political, religious or other opinions by associating the local authorities, voluntary organisations and inhabitants in a common effort to advance education and to provide facilities in the interests of social welfare for the recreation and leisure time occupation with the objective of improving the condition of life for the said inhabitants.
- b) To establish and maintain a centre for the promotion of the above objectives.
- c) to advance the physical education and development of young persons under eighteen years of age and to ensure the development and occupation of their minds and the organisation or provision or assistance in the organisation or provision of facilities for physical recreation for such young persons in the interests of social welfare within the area of benefit.

In summary, we look to provide facilities for everyone to participate in physical activity to maintain and improve their well-being with a specific interest in developing an enjoyment for sport in children of all abilities.

Appointment of Trustees

The AGM is normally held in November each year and all trustees must apply for re-election every year.

All members are encouraged to attend the AGM, and anyone is eligible to stand with the exception those partners of employed staff who cannot be management trustees.

Trustee Induction and Training

Trustees are appointed to the committee based on the needs for skills. We encourage new trustees to make themselves aware of all aspects of the association before volunteering for nomination.

Trustees spend some time with each of the areas in the centre, meeting staff and gaining an appreciation of their respective roles.

New trustees are briefed on the following:

- 1 The obligations of trustees under charity and company law including the operational framework and regulations within the structure of the charity and with reference to the Memorandum and Articles of Association.
2. The business plan and the last 12 months accounts with any salient points and how the present and future plans are linked to the financial performance
- 3 the staff appraisal scheme and the inter-linkage between the aspirations of the charity and how roles within the company build into the future plans

Organisation

The trustees meet monthly (in a similar manner to a board meeting) to discuss the past and future performance and plans of the centre. There is a structured framework to the meeting based on a standard agenda with periodic additions at times such as annual appraisals. Each trustee takes a responsibility for an area of the centre, covering finance, wages, maintenance, the gymnastics area and the fitness section with reception. At each meeting there is a report on any significant issues which have occurred during the previous month and items that may need to be addressed going forwards. Minutes are taken of every meeting and reviewed at subsequent meetings.

There is a second monthly meeting between two trustees and the senior members of staff, chaired by the chairman, again with a structured agenda covering

- 1 Health and Safety including accident reports and equipment reviews and any welfare issues.
- 2 Financial performance
- 3 Staffing elements such as recruitment and training
- 4 Repairs, renewals and maintenance,
- 5 Customer numbers and feedback received during the month
- 6 Planned purchases of equipment
- 7 Competitions and other similar activities such as display days.

There are senior employees for both gymnastics and non-gymnastics areas present at the meeting.

Financial transactions through cheques or bank transfers are controlled by two out of the three trustees of chair, treasurer and vice chair. All investment spend is authorized through the trustees committee, and all running expenditure is cleared via either the treasurer or chair.

There is an appointed welfare officer who is fully trained in child support and is independent of the centre staff. Two trustees have also received welfare training.

All gymnastics activities are under the guidelines of British Gymnastics, and all members are insured through British gymnastics.

Related Parties

The charity has a long standing link with the local council (Crewe and Nantwich Borough Council – which changed to Cheshire East during 2009). Through a service level agreement the charity works in the community introducing children to gymnastics through schools visits at all ages and skill levels. We organise an annual schools competition which is enthusiastically supported by up to 10 schools and a total of 70 children.

For adults, we have also created links with residential homes and have recently started fitness programmes for those who have mobility limitation.

Risk Management

The committee has put in place all requirements for Health and Safety together with Fire evacuation procedures. Limits are put on total numbers in the centre at any one time. In Christopher Hughes (a previous trustee who is still linked to the centre) we have a qualified Fire Officer. Daily checks of escape routes and weekly checks on all equipment are formally recorded.

The charity has been in existence for over 30 years and the major financial risk is that of competitive activity in the health sector and gymnastics areas. To compete we must offer a service which is significantly different. We offer a wide range of fitness facilities for all ages and gender and support this with well trained personal instructors who monitor all participants on a regular basis. Gymnastically, we provide tailored training from preschool to adult and pride ourselves on integrating all abilities and giving equal access to all. We believe that success in competition across a wide front, together with increasing involvement with higher echelons of the UK gymnastics infrastructure is a key part of our strategy.

Objectives and Activities

It is our intention to continue to provide opportunities for all especially in gymnastics where we have a depth of experience and reputation.

We are well established in the community and provide adult fitness and well-being programmes through our personal trainers providing programmes and more specific advice where necessary. With the growth in attention in adult health and wellbeing, we believe we are well placed to take advantage of this opportunity.

We provide specific facilities for ethnic minorities, with a women only fitness area and focused training information in several of the locally based languages.

Our long term aim is to continue our contribution to the community and to add to the success of all our gymnasts who have passed through including the many who have grown from gymnasts to coaches.

Our special needs group is one of the most active in the country, attending many international display venues throughout the year.

We have provided a support to education in the borough for many years, and continue to do so through visiting primary schools on a regular basis, helping to introduce a scheme of fitness and gymnastics skills with the assistance of the staff of the school and thereby contributing to improving staff awareness and participation in sport by the children.

Our volunteers contribute massively to the running of the centre, without their support we would not be able to provide the quality of coaching at the minimal cost level.

Other sports clubs rent space from the charity to provide a similar service. We also provide fitness facilities for adults including dietary information.

Achievements and Performance

By ensuring the fees are kept to a minimum, the usage of the fitness areas of the gym have increased which together with greater room rental has ensured a contribution to the health and well being of the population of Crewe and Nantwich. We have increased the number of our personal trainers and developed a range of individual training options linked to health programmes. We have significantly improved participation from ethnic minorities by developing our Women only section and encouraged links with the local Polish and East Timor populations.

Gymnastics has continued to be successful over 480 gymnasts have been attending the club, often more than once per week and for over 15 hours per week for higher level individuals. After over 30 years of trading we now are welcoming second generation users to the centre.

Involvement in local, regional and national gymnastics competitions contribute to the children gaining confidence in their own abilities. We aim to give every child the opportunity to attend a competition and hold internal challenges to ensure all gymnasts gain an achievement and have a record of progress in the sport.

The Team Gym section continued to grow with success at the European finals in which we provided 6 out of the 70 British Gymnastics team members. We continue to provide training facilities for the gymnasts of the national squad who are based in the north.

The Christmas open sessions were enjoyed by over 400 spectators in three sessions. It is a gala celebration of the achievements of every group of gymnasts throughout the club and is a fitting climax to the year.

Financial Review

The intention of the charity is to ensure all revenue is reinvested in the centre in some form. As in previous years, we attract several support grants totaling £18,271 including £1,000 from the local authority and £10,000 from lottery funds. This money is used for a combination of equipment purchase and contributing to training and coaching courses. The major source of revenue (£275,495) is from membership fees which are either on a fixed monthly amount or a flexible total based on the number of hours a gymnast trains. We aim to provide the highest quality of training at a lowest cost.

The centre made a loss of income over expenditure of £11,079, driven by increased costs of maintenance and a reduction in income, primarily on the adult fitness side. This figure includes a depreciation charge of £15,608. First half trading for 2018/19 shows a return to surplus, created by a combination of increased member usage, increased fees in the gymnastics area and reduced costs. Our fees are still the lowest in the area, so that children get maximum benefit from the activities of the centre.

Investment Powers and Policy

The trustees are empowered by the articles of memorandum to be able to invest and divest the charity of fixed assets. They also have the power to raise loans against the freehold of the property.

It is the policy to consider all elements of an investment with respect to cost, longevity and whole life costs, alignment with the article of memorandum, environmental impact, safety and continuity of supply

Reserves Policy Plan for future Periods

The charity has the intention to increase the reserve fund to £ 30,000 to fund unforeseen expenditure. Currently this account is £7,500.

Trustees responsibilities in relation to financial statements

The trustees recognize their responsibilities under the various acts of parliament and will provide audited accounts and take reasonable steps to prevent fraud and any other irregularities.

Auditors

A resolution will be proposed at the AGM that Hardings be retained as auditors for the forthcoming year.

Stuart Deeley Chair

**Report of the Trustees and
Unaudited Financial Statements for the Year Ended 31st August 2018
for**

**Crewe & Nantwich Gymnastics &
Communities Activities Association**

DRAFT
02/05/19 14:03

Hardings
Chartered Accountants
6 Marsh Parade
Newcastle-under-Lyme
Staffordshire
ST5 1DU

**Crewe & Nantwich Gymnastics &
Communities Activities Association**

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for the Year Ended 31st August 2018**

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**Crewe & Nantwich Gymnastics &
Communities Activities Association**

**Reference and Administrative Details
for the Year Ended 31st August 2018**

Trustees
S Deeley (Chair)
Mrs C Hughes (Treasurer)
C Hughes
Mrs M Hazell (Secretary)
Mrs J Meakin (Vice Chair)

Principal address
The Camm Street Centre
Camm Street
Crewe
Cheshire
CW2 7DH

Registered charity number 512109

Independent examiner
Hardings
Chartered Accountants
6 Marsh Parade
Newcastle-under-Lyme
Staffordshire
ST5 1DU

Solicitors
Dicksons Solicitors
Gordon Chambers
30-36 Cheapside
Hanley
Stoke on Trent
ST1 1HQ

Bankers
NatWest Bank
Business Centre
PO Box 9
36 High Street
Nantwich
CW5 5AJ

**Crewe & Nantwich Gymnastics &
Communities Activities Association**

**Report of the Trustees
for the Year Ended 31st August 2018**

The trustees present their report with the financial statements of the charity for the year ended 31st August 2018. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

Objectives and activities

Objectives and aims

These are stated under the "structure, governance and management" section below.

It is our intention to provide opportunities for all especially in gymnastics where we have a depth of experience and reputation.

Our long term aim is to continue our contribution to the success of all our gymnasts who have passed through including the many who have grown from gymnasts to coaches.

Our special needs group is one of the most active in the country.

We have provided a support to education in the borough for many years, and continue to do so through visiting schools on a regular basis, even without the financial support.

Our volunteers contribute massively to the running of the centre, without their support we would not be able to provide the quality of coaching at the minimal cost level.

Other sports clubs rent space from the charity to provide a similar service. We also provide fitness facilities for adults including dietary information. Personal trainers oversee the programme of exercise; we also provide aerobic and other organised fitness activities.

Achievement and performance

Achievements of the gymnasts through the year have been many and various.

Gymnastics has continued to be successful with a continuation in regional and national competitions, over 600 gymnasts (an increase from the previous year) have been attending the club and all disciplines have represented the club. Preschool clients and the support of a local school have both been areas of change during the year.

By ensuring the fees are kept to a minimum, and by improving room rental, the usage of the fitness areas of the gym has increased.

The Christmas open sessions were enjoyed by over 400 spectators in four sessions.

Financial review

Principal funding sources

The intention of the charity is to ensure all cash is reinvested in the centre in some form. As in previous years, we attract several support grants during the year to finance coaching courses as well as purchase of equipment.

The investment in the changes to the long gym in the previous year increased our costs this year but the success in the European championships demonstrates the value of such an investment. We have also established the centre as a zonal training facility attracting further BG support.

The centre made excess income over expenditure of £422.

Investment policy and objectives

The charity has no surplus funds for investment.

In the unlikely event such funds became available they would be invested in cash or "cautious" funds to contribute to the re-siting of the centre in the future.

**Report of the Trustees
for the Year Ended 31st August 2018**

Financial review

Reserves policy for future periods

The charity's long term aim is to resite to provide better facilities, perhaps linked with an education centre or borough facility. Any reserves would be used for this plan. During 2016 we received an offer to purchase the building; we are currently exploring options with a target of vacating the building in 2020. However, these plans are at the earliest stages of creation and many hurdles need to be crossed.

Structure, governance and management

Governing document

(CNGCAA) is registered as a charity (512109) and open to anyone who wishes to take advantage of the facilities, in exchange for a minimal sessional payment currently set at £5.00. The articles of administration cover all aspects of the charity, the main object being as stated below:

The objective of the association shall be:

- a) to promote the benefit of the inhabitants of Crewe and Nantwich without distinction of sex or political, religious or other opinions by associating the local authorities, voluntary organisations and inhabitants in a common effort to advance education and to provide facilities in the interests of social welfare for the recreation and leisure time occupation with the objective of improving the condition of life for the said inhabitants.
- b) to establish and maintain a centre for the promotion of the above objectives.
- c) to advance the physical education and development of young persons under eighteen years of age and to ensure the development and occupation of their minds and the organisation and provision or assistance in the organisation or provision of facilities for physical recreation for such young persons in the interests of social welfare within the area of benefit.

Recruitment and appointment of new trustees

The AGM is normally held in November each year and all trustees must apply for re-election every year.

All members are encouraged to attend the AGM, and anyone is eligible to stand with the exception that partners of employed staff cannot be management trustees.

Organisational structure

The trustees meet monthly, with many ad hoc meetings during the month to ensure smooth running of the centre. There are senior employees for both gymnastics and non-gymnastics areas. Financial transactions through cheques or bank transfers are controlled by two out of the three trustees of chair, treasurer and vice chair.

In addition during the year we continued monthly management meeting with senior staff and trustee representation, to ensure all the legislation, financial and organisational elements of child welfare were adequately covered. These meetings have a structured agenda and are minuted, copies of which are circulated to all trustees. There is an appointed welfare officer who is fully trained in child support and is independent of the centre staff.

Induction and training of new trustees

Trustees are normally fully conversant with the activities of the centre, however inductions are prepared to suit the individuals' requirement.

Related parties

The charity has a long standing link with the local council (Crewe and Nantwich Borough Council - which changed to Cheshire East during 2009). Through a service level agreement the charity works in the community introducing children to gymnastics through schools visits at all ages and skill levels. As a result of funding withdrawal this relationship has ceased, but we maintain our links with schools and colleges.

**Report of the Trustees
for the Year Ended 31st August 2018**

Structure, governance and management

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The charity has been in existence for over 30 years and has experienced several changes in fortune in that time.

The major risk is that of competitive activity in the health and gymnastics areas and to compete we must offer a service which is significantly different. We have methods in place which give us a separate identity. We believe that success in competition across a wide front is a key part of this defence together with increasing involvement with higher echelons of UK gymnastics infrastructure.

The committee has put in place all requirements for Health and Safety together with Fire evacuation procedures. Limits are put on total numbers in the centre at any one time. In Christopher Hughes we have a qualified Fire Officer

The building is not perfect for our requirements with limited headroom and parking and we have a long term view to move to other premises. Alternative plans for re roofing were investigated during 2009 and we may apply for a large grant in the medium term to follow this course given the rapid decay in property values over the last two years. An asbestos survey in 2011 was satisfactory. Improvements have been made to the emergency lighting and a regular fire evacuation simulation is carried out. In 2014 a significant alteration was made to the roof to ensure the safety of high level gymnasts. This was preceded by a full structural survey and design by qualified civil engineers,

Approved by order of the board of trustees on and signed on its behalf by:

.....
S Deeley - Trustee

DRAFT
02/05/19 14:03

**Independent Examiner's Report to the Trustees of
Crewe & Nantwich Gymnastics &
Communities Activities Association**

Independent examiner's report to the trustees of Crewe & Nantwich Gymnastics & Communities Activities Association

I report to the charity trustees on my examination of the accounts of the Crewe & Nantwich Gymnastics & Communities Activities Association (the Trust) for the year ended 31st August 2018.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England and Wales which is one of the listed bodies

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

Timothy McNeal FCA
Institute of Chartered Accountants in England and Wales
Hardings
Chartered Accountants
6 Marsh Parade
Newcastle-under-Lyme
Staffordshire
ST5 1DU

Date:

**Crewe & Nantwich Gymnastics &
Communities Activities Association**

**Statement of Financial Activities
for the Year Ended 31st August 2018**

	Notes	Unrestricted fund £	Restricted fund £	31/8/18 Total funds £	31/8/17 Total funds £
Income and endowments from Charitable activities					
Income		-	10,000	10,000	-
Other trading activities	2	302,349	-	302,349	333,252
Total		302,349	10,000	312,349	333,252
Expenditure on					
Raising funds	3	321,153	2,275	323,428	332,830
Net income/(expenditure)		(18,804)	7,725	(11,079)	422
Transfers between funds	13	6,256	(6,256)	-	-
Net movement in funds		(12,548)	1,469	(11,079)	422
Reconciliation of funds					
Total funds brought forward		73,916	230,671	304,587	304,165
Total funds carried forward		61,368	232,140	293,508	304,587

The notes form part of these financial statements

**Crewe & Nantwich Gymnastics &
Communities Activities Association**

**Balance Sheet
At 31st August 2018**

	Notes	Unrestricted fund £	Restricted fund £	31/8/18 Total funds £	31/8/17 Total funds £
Fixed assets					
Tangible assets	7	117,008	228,446	345,454	352,035
Current assets					
Stocks	8	4,255	-	4,255	5,494
Debtors	9	10,921	-	10,921	6,354
Cash at bank and in hand		2,584	3,694	6,278	21,543
		<u>17,760</u>	<u>3,694</u>	<u>21,454</u>	<u>33,391</u>
Creditors					
Amounts falling due within one year	10	(40,977)	-	(40,977)	(36,951)
Net current assets/(liabilities)		<u>(23,217)</u>	<u>3,694</u>	<u>(19,523)</u>	<u>(3,560)</u>
Total assets less current liabilities		93,791	232,140	325,931	348,475
Creditors					
Amounts falling due after more than one year	11	(32,423)	-	(32,423)	(43,888)
Net assets		<u>61,368</u>	<u>232,140</u>	<u>293,508</u>	<u>304,587</u>
Funds					
Unrestricted funds	13			61,368	73,916
Restricted funds				232,140	230,671
Total funds				<u>293,508</u>	<u>304,587</u>

The financial statements were approved by the Board of Trustees on and were signed on its behalf by:

.....
S Deeley -Trustee

**Notes to the Financial Statements
for the Year Ended 31st August 2018**

1. Accounting policies

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property - over the expected useful economic life
Fixtures and fittings - 15% on reducing balance

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. Other trading activities

	31/8/18	31/8/17
	£	£
Donations & fundraising events	8,271	9,137
Shop sales	12,576	14,662
Fees	273,495	302,854
Room letting	8,007	6,599
	<u>302,349</u>	<u>333,252</u>

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2018**

3. Raising funds

Raising donations and legacies

	31/8/18	31/8/17
	£	£
Support costs	<u>316,812</u>	<u>327,521</u>

4. Trustees' remuneration and benefits

There were no trustees' remuneration or other benefits for the year ended 31st August 2018 nor for the year ended 31st August 2017.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31st August 2018 nor for the year ended 31st August 2017.

5. Staff costs

The average monthly number of employees during the year was as follows:

	31/8/18	31/8/17
Staff	<u>40</u>	<u>44</u>

No employees received emoluments in excess of £60,000.

6. Comparatives for the statement of financial activities

	Unrestricted fund £	Restricted fund £	Total funds £
Income and endowments from			
Other trading activities	<u>333,252</u>	-	<u>333,252</u>
Total	333,252	-	333,252
Expenditure on			
Raising funds	<u>332,830</u>	-	<u>332,830</u>
Total	332,830	-	332,830
Net income/(expenditure)	422	-	422
Reconciliation of funds			
Total funds brought forward	73,494	230,671	304,165
Total funds carried forward	<u>73,916</u>	<u>230,671</u>	<u>304,587</u>

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2018**

7. Tangible fixed assets

	Freehold property	Fixtures and fittings	Totals
	£	£	£
Cost			
At 1st September 2017	280,783	369,985	650,768
Additions	-	9,027	9,027
At 31st August 2018	<u>280,783</u>	<u>379,012</u>	<u>659,795</u>
Depreciation			
At 1st September 2017	21,962	276,771	298,733
Charge for year	1,055	14,553	15,608
At 31st August 2018	<u>23,017</u>	<u>291,324</u>	<u>314,341</u>
Net book value			
At 31st August 2018	<u>257,766</u>	<u>87,688</u>	<u>345,454</u>
At 31st August 2017	<u>258,821</u>	<u>93,214</u>	<u>352,035</u>

8. Stocks

	31/8/18	31/8/17
	£	£
Stocks	<u>4,255</u>	<u>5,494</u>

9. Debtors: amounts falling due within one year

	31/8/18	31/8/17
	£	£
Trade debtors	1,227	515
Other debtors	9,694	5,839
	<u>10,921</u>	<u>6,354</u>

10. Creditors: amounts falling due within one year

	31/8/18	31/8/17
	£	£
Bank loans and overdrafts (see note 12)	10,909	10,044
Trade creditors	19,441	13,681
Taxation and social security	2,522	2,292
Other creditors	8,105	10,934
	<u>40,977</u>	<u>36,951</u>

11. Creditors: amounts falling due after more than one year

	31/8/18	31/8/17
	£	£
Bank loans (see note 12)	<u>32,423</u>	<u>43,888</u>

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2018**

12. Loans

An analysis of the maturity of loans is given below:

	31/8/18 £	31/8/17 £
Amounts falling due within one year on demand:		
Bank overdraft	-	34
Bank loans	10,909	10,010
	<u>10,909</u>	<u>10,044</u>
Amounts falling between one and two years:		
Bank loans - 1-2 years	<u>10,909</u>	<u>10,001</u>
Amounts falling due between two and five years:		
Bank loans - 2-5 years	<u>21,514</u>	<u>33,887</u>

13. Movement in funds

	At 1/9/17 £	Net movement in funds £	Transfers between funds £	At 31/8/18 £
Unrestricted funds				
General fund	73,916	(18,804)	6,256	61,368
Restricted funds				
Other	230,671	7,725	(6,256)	232,140
TOTAL FUNDS	<u>304,587</u>	<u>(11,079)</u>	<u>-</u>	<u>293,508</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	302,349	(321,153)	(18,804)
Restricted funds			
Other	10,000	(2,275)	7,725
TOTAL FUNDS	<u>312,349</u>	<u>(323,428)</u>	<u>(11,079)</u>

Notes to the Financial Statements - continued
for the Year Ended 31st August 2018

13. Movement in funds - continued

Comparatives for movement in funds

	At 1/9/16 £	Net movement in funds £	At 31/8/17 £
Unrestricted Funds			
General fund	73,494	422	73,916
Restricted Funds			
Other	230,671	-	230,671
TOTAL FUNDS	<u>304,165</u>	<u>422</u>	<u>304,587</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	333,252	(332,830)	422
TOTAL FUNDS	<u>333,252</u>	<u>(332,830)</u>	<u>422</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/9/16 £	Net movement in funds £	Transfers between funds £	At 31/8/18 £
Unrestricted funds				
General fund	73,494	(18,382)	6,256	61,368
Restricted funds				
Other	230,671	7,725	(6,256)	232,140
TOTAL FUNDS	<u>304,165</u>	<u>(10,657)</u>	<u>-</u>	<u>293,508</u>

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2018**

13. Movement in funds - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	635,601	(653,983)	(18,382)
Restricted funds			
Other	10,000	(2,275)	7,725
TOTAL FUNDS	<u>645,601</u>	<u>(656,258)</u>	<u>(10,657)</u>

14. Related party disclosures

There were no related party transactions for the year ended 31st August 2018.

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**Crewe & Nantwich Gymnastics &
Communities Activities Association**

**Detailed Statement of Financial Activities
for the Year Ended 31st August 2018**

	31/8/18 £	31/8/17 £
Income and endowments		
Other trading activities		
Donations & fundraising events	8,271	9,137
Shop sales	12,576	14,662
Fees	273,495	302,854
Room letting	8,007	6,599
	<u>302,349</u>	<u>333,252</u>
Charitable activities		
Grants	10,000	-
	<u>10,000</u>	<u>-</u>
Total incoming resources	312,349	333,252
Expenditure		
Other trading activities		
Purchases	6,616	5,309
Support costs		
Management		
Wages	221,721	222,117
Rates and water	9,627	13,718
Insurance	8,345	7,231
Light and heat	14,938	21,769
Telephone	998	775
Printing, postage, stationery and advertising	1,898	1,702
Cleaning and sundries	6,272	4,705
Licences	2,729	4,183
Travel expenses	8,012	5,810
Repairs, renewals and maintenance	21,287	17,030
Depreciation of tangible and heritage assets	15,608	18,486
Bank interest and charges	1,985	1,887
Loan interest	1,761	3,210
	<u>315,181</u>	<u>322,623</u>
Governance costs		
Accountancy and legal fees	1,631	4,898
	<u>1,631</u>	<u>4,898</u>
Total resources expended	323,428	332,830
	<u>323,428</u>	<u>332,830</u>
Net (expenditure)/income	<u>(11,079)</u>	<u>422</u>

This page does not form part of the statutory financial statements

**Report of the Trustees and
Unaudited Financial Statements for the Year Ended 31st August 2018
for**

**Crewe & Nantwich Gymnastics &
Communities Activities Association**

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Hardings
Chartered Accountants
6 Marsh Parade
Newcastle-under-Lyme
Staffordshire
ST5 1DU

**Crewe & Nantwich Gymnastics &
Communities Activities Association**

**Contents of the Financial Statements
for the Year Ended 31st August 2018**

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**Crewe & Nantwich Gymnastics &
Communities Activities Association**

**Reference and Administrative Details
for the Year Ended 31st August 2018**

Trustees
S Deeley (Chair)
Mrs C Hughes (Treasurer)
C Hughes
Mrs M Hazell (Secretary)
Mrs J Meakin (Vice Chair)

Principal address
The Camm Street Centre
Camm Street
Crewe
Cheshire
CW2 7DH

Registered charity number 512109

Independent examiner
Hardings
Chartered Accountants
6 Marsh Parade
Newcastle-under-Lyme
Staffordshire
ST5 1DU

Solicitors
Dicksons Solicitors
Gordon Chambers
30-36 Cheapside
Hanley
Stoke on Trent
ST1 1HQ

Bankers
NatWest Bank
Business Centre
PO Box 9
36 High Street
Nantwich
CW5 5AJ

**Crewe & Nantwich Gymnastics &
Communities Activities Association**

**Report of the Trustees
for the Year Ended 31st August 2018**

The trustees present their report with the financial statements of the charity for the year ended 31st August 2018. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

Objectives and activities

Objectives and aims

These are stated under the "structure, governance and management" section below.

It is our intention to provide opportunities for all especially in gymnastics where we have a depth of experience and reputation.

Our long term aim is to continue our contribution to the success of all our gymnasts who have passed through including the many who have grown from gymnasts to coaches.

Our special needs group is one of the most active in the country.

We have provided a support to education in the borough for many years, and continue to do so through visiting schools on a regular basis, even without the financial support.

Our volunteers contribute massively to the running of the centre, without their support we would not be able to provide the quality of coaching at the minimal cost level.

Other sports clubs rent space from the charity to provide a similar service. We also provide fitness facilities for adults including dietary information. Personal trainers oversee the programme of exercise; we also provide aerobic and other organised fitness activities.

Achievement and performance

Achievements of the gymnasts through the year have been many and various.

Gymnastics has continued to be successful with a continuation in regional and national competitions, over 600 gymnasts (an increase from the previous year) have been attending the club and all disciplines have represented the club. Preschool clients and the support of a local school have both been areas of change during the year.

By ensuring the fees are kept to a minimum, and by improving room rental, the usage of the fitness areas of the gym has increased.

The Christmas open sessions were enjoyed by over 400 spectators in four sessions.

Financial review

Principal funding sources

The intention of the charity is to ensure all cash is reinvested in the centre in some form. As in previous years, we attract several support grants during the year to finance coaching courses as well as purchase of equipment.

The investment in the changes to the long gym in the previous year increased our costs this year but the success in the European championships demonstrates the value of such an investment. We have also established the centre as a zonal training facility attracting further BG support.

The centre made excess income over expenditure of £422.

Investment policy and objectives

The charity has no surplus funds for investment.

In the unlikely event such funds became available they would be invested in cash or "cautious" funds to contribute to the re-siting of the centre in the future

**Report of the Trustees
for the Year Ended 31st August 2018**

Financial review

Reserves policy for future periods

The charity's long term aim is to resite to provide better facilities, perhaps linked with an education centre or borough facility. Any reserves would be used for this plan. During 2016 we received an offer to purchase the building; we are currently exploring options with a target of vacating the building in 2020. However, these plans are at the earliest stages of creation and many hurdles need to be crossed.

Structure, governance and management

Governing document

(CNGCAA) is registered as a charity (512109) and open to anyone who wishes to take advantage of the facilities, in exchange for a minimal sessional payment currently set at £5.00. The articles of administration cover all aspects of the charity, the main object being as stated below:

The objective of the association shall be:

- a) to promote the benefit of the inhabitants of Crewe and Nantwich without distinction of sex or political, religious or other opinions by associating the local authorities, voluntary organisations and inhabitants in a common effort to advance education and to provide facilities in the interests of social welfare for the recreation and leisure time occupation with the objective of improving the condition of life for the said inhabitants.
- b) to establish and maintain a centre for the promotion of the above objectives.
- c) to advance the physical education and development of young persons under eighteen years of age and to ensure the development and occupation of their minds and the organisation and provision or assistance in the organisation or provision of facilities for physical recreation for such young persons in the interests of social welfare within the area of benefit.

Recruitment and appointment of new trustees

The AGM is normally held in November each year and all trustees must apply for re-election every year.

All members are encouraged to attend the AGM, and anyone is eligible to stand with the exception that partners of employed staff cannot be management trustees.

Organisational structure

The trustees meet monthly, with many ad hoc meetings during the month to ensure smooth running of the centre. There are senior employees for both gymnastics and non-gymnastics areas. Financial transactions through cheques or bank transfers are controlled by two out of the three trustees of chair, treasurer and vice chair.

In addition during the year we continued monthly management meeting with senior staff and trustee representation, to ensure all the legislation, financial and organisational elements of child welfare were adequately covered. These meetings have a structured agenda and are minuted, copies of which are circulated to all trustees. There is an appointed welfare officer who is fully trained in child support and is independent of the centre staff.

Induction and training of new trustees

Trustees are normally fully conversant with the activities of the centre, however inductions are prepared to suit the individuals' requirement.

Related parties

The charity has a long standing link with the local council (Crewe and Nantwich Borough Council - which changed to Cheshire East during 2009). Through a service level agreement the charity works in the community introducing children to gymnastics through schools visits at all ages and skill levels. As a result of funding withdrawal this relationship has ceased, but we maintain our links with schools and colleges.

**Report of the Trustees
for the Year Ended 31st August 2018**

Structure, governance and management

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The charity has been in existence for over 30 years and has experienced several changes in fortune in that time.

The major risk is that of competitive activity in the health and gymnastics areas and to compete we must offer a service which is significantly different. We have methods in place which give us a separate identity. We believe that success in competition across a wide front is a key part of this defence together with increasing involvement with higher echelons of UK gymnastics infrastructure.

The committee has put in place all requirements for Health and Safety together with Fire evacuation procedures. Limits are put on total numbers in the centre at any one time. In Christopher Hughes we have a qualified Fire Officer

The building is not perfect for our requirements with limited headroom and parking and we have a long term view to move to other premises. Alternative plans for re roofing were investigated during 2009 and we may apply for a large grant in the medium term to follow this course given the rapid decay in property values over the last two years. An asbestos survey in 2011 was satisfactory. Improvements have been made to the emergency lighting and a regular fire evacuation simulation is carried out. In 2014 a significant alteration was made to the roof to ensure the safety of high level gymnasts. This was preceded by a full structural survey and design by qualified civil engineers,

Approved by order of the board of trustees on and signed on its behalf by:

.....
S Deeley - Trustee

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02/05/19 14:03

**Independent Examiner's Report to the Trustees of
Crewe & Nantwich Gymnastics &
Communities Activities Association**

Independent examiner's report to the trustees of Crewe & Nantwich Gymnastics & Communities Activities Association

I report to the charity trustees on my examination of the accounts of the Crewe & Nantwich Gymnastics & Communities Activities Association (the Trust) for the year ended 31st August 2018.

Responsibilities and basis of report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of Institute of Chartered Accountants in England and Wales which is one of the listed bodies

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

Timothy McNeal FCA
Institute of Chartered Accountants in England and Wales
Hardings
Chartered Accountants
6 Marsh Parade
Newcastle-under-Lyme
Staffordshire
ST5 1DU

Date:

**Crewe & Nantwich Gymnastics &
Communities Activities Association**

**Statement of Financial Activities
for the Year Ended 31st August 2018**

	Notes	Unrestricted fund £	Restricted fund £	31/8/18 Total funds £	31/8/17 Total funds £
Income and endowments from Charitable activities					
Income		-	10,000	10,000	-
Other trading activities	2	302,349	-	302,349	333,252
Total		302,349	10,000	312,349	333,252
Expenditure on					
Raising funds	3	321,153	2,275	323,428	332,830
Net income/(expenditure)		(18,804)	7,725	(11,079)	422
Transfers between funds	13	6,256	(6,256)	-	-
Net movement in funds		(12,548)	1,469	(11,079)	422
Reconciliation of funds					
Total funds brought forward		73,916	230,671	304,587	304,165
Total funds carried forward		61,368	232,140	293,508	304,587

The notes form part of these financial statements

**Crewe & Nantwich Gymnastics &
Communities Activities Association**

**Balance Sheet
At 31st August 2018**

	Notes	Unrestricted fund £	Restricted fund £	31/8/18 Total funds £	31/8/17 Total funds £
Fixed assets					
Tangible assets	7	117,008	228,446	345,454	352,035
Current assets					
Stocks	8	4,255	-	4,255	5,494
Debtors	9	10,921	-	10,921	6,354
Cash at bank and in hand		2,584	3,694	6,278	21,543
		<u>17,760</u>	<u>3,694</u>	<u>21,454</u>	<u>33,391</u>
Creditors					
Amounts falling due within one year	10	(40,977)	-	(40,977)	(36,951)
Net current assets/(liabilities)		<u>(23,217)</u>	<u>3,694</u>	<u>(19,523)</u>	<u>(3,560)</u>
Total assets less current liabilities		93,791	232,140	325,931	348,475
Creditors					
Amounts falling due after more than one year	11	(32,423)	-	(32,423)	(43,888)
Net assets		<u>61,368</u>	<u>232,140</u>	<u>293,508</u>	<u>304,587</u>
Funds					
Unrestricted funds	13			61,368	73,916
Restricted funds				232,140	230,671
Total funds				<u>293,508</u>	<u>304,587</u>

The financial statements were approved by the Board of Trustees on and were signed on its behalf by:

.....
S Deeley -Trustee

**Notes to the Financial Statements
for the Year Ended 31st August 2018**

1. Accounting policies

Basis of preparing the financial statements

The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property - over the expected useful economic life
Fixtures and fittings - 15% on reducing balance

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. Other trading activities

	31/8/18	31/8/17
	£	£
Donations & fundraising events	8,271	9,137
Shop sales	12,576	14,662
Fees	273,495	302,854
Room letting	8,007	6,599
	<u>302,349</u>	<u>333,252</u>

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2018**

3. Raising funds

Raising donations and legacies

	31/8/18	31/8/17
	£	£
Support costs	<u>316,812</u>	<u>327,521</u>

4. Trustees' remuneration and benefits

There were no trustees' remuneration or other benefits for the year ended 31st August 2018 nor for the year ended 31st August 2017.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31st August 2018 nor for the year ended 31st August 2017.

5. Staff costs

The average monthly number of employees during the year was as follows:

	31/8/18	31/8/17
Staff	<u>40</u>	<u>44</u>

No employees received emoluments in excess of £60,000.

6. Comparatives for the statement of financial activities

	Unrestricted fund £	Restricted fund £	Total funds £
Income and endowments from			
Other trading activities	<u>333,252</u>	-	<u>333,252</u>
Total	333,252	-	333,252
Expenditure on			
Raising funds	<u>332,830</u>	-	<u>332,830</u>
Total	332,830	-	332,830
Net income/(expenditure)	422	-	422
Reconciliation of funds			
Total funds brought forward	73,494	230,671	304,165
Total funds carried forward	<u>73,916</u>	<u>230,671</u>	<u>304,587</u>

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2018**

7. Tangible fixed assets

	Freehold property	Fixtures and fittings	Totals
	£	£	£
Cost			
At 1st September 2017	280,783	369,985	650,768
Additions	-	9,027	9,027
At 31st August 2018	<u>280,783</u>	<u>379,012</u>	<u>659,795</u>
Depreciation			
At 1st September 2017	21,962	276,771	298,733
Charge for year	1,055	14,553	15,608
At 31st August 2018	<u>23,017</u>	<u>291,324</u>	<u>314,341</u>
Net book value			
At 31st August 2018	<u>257,766</u>	<u>87,688</u>	<u>345,454</u>
At 31st August 2017	<u>258,821</u>	<u>93,214</u>	<u>352,035</u>

8. Stocks

	31/8/18	31/8/17
	£	£
Stocks	<u>4,255</u>	<u>5,494</u>

9. Debtors: amounts falling due within one year

	31/8/18	31/8/17
	£	£
Trade debtors	1,227	515
Other debtors	9,694	5,839
	<u>10,921</u>	<u>6,354</u>

10. Creditors: amounts falling due within one year

	31/8/18	31/8/17
	£	£
Bank loans and overdrafts (see note 12)	10,909	10,044
Trade creditors	19,441	13,681
Taxation and social security	2,522	2,292
Other creditors	8,105	10,934
	<u>40,977</u>	<u>36,951</u>

11. Creditors: amounts falling due after more than one year

	31/8/18	31/8/17
	£	£
Bank loans (see note 12)	<u>32,423</u>	<u>43,888</u>

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2018**

12. Loans

An analysis of the maturity of loans is given below:

	31/8/18 £	31/8/17 £
Amounts falling due within one year on demand:		
Bank overdraft	-	34
Bank loans	10,909	10,010
	<u>10,909</u>	<u>10,044</u>
Amounts falling between one and two years:		
Bank loans - 1-2 years	10,909	10,001
	<u>10,909</u>	<u>10,001</u>
Amounts falling due between two and five years:		
Bank loans - 2-5 years	21,514	33,887
	<u>21,514</u>	<u>33,887</u>

13. Movement in funds

	At 1/9/17 £	Net movement in funds £	Transfers between funds £	At 31/8/18 £
Unrestricted funds				
General fund	73,916	(18,804)	6,256	61,368
Restricted funds				
Other	230,671	7,725	(6,256)	232,140
TOTAL FUNDS	<u>304,587</u>	<u>(11,079)</u>	<u>-</u>	<u>293,508</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	302,349	(321,153)	(18,804)
Restricted funds			
Other	10,000	(2,275)	7,725
TOTAL FUNDS	<u>312,349</u>	<u>(323,428)</u>	<u>(11,079)</u>

Notes to the Financial Statements - continued
for the Year Ended 31st August 2018

13. Movement in funds - continued

Comparatives for movement in funds

	At 1/9/16 £	Net movement in funds £	At 31/8/17 £
Unrestricted Funds			
General fund	73,494	422	73,916
Restricted Funds			
Other	230,671	-	230,671
TOTAL FUNDS	<u>304,165</u>	<u>422</u>	<u>304,587</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	333,252	(332,830)	422
TOTAL FUNDS	<u>333,252</u>	<u>(332,830)</u>	<u>422</u>

A current year 12 months and prior year 12 months combined position is as follows:

	At 1/9/16 £	Net movement in funds £	Transfers between funds £	At 31/8/18 £
Unrestricted funds				
General fund	73,494	(18,382)	6,256	61,368
Restricted funds				
Other	230,671	7,725	(6,256)	232,140
TOTAL FUNDS	<u>304,165</u>	<u>(10,657)</u>	<u>-</u>	<u>293,508</u>

**Notes to the Financial Statements - continued
for the Year Ended 31st August 2018**

13. Movement in funds - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	635,601	(653,983)	(18,382)
Restricted funds			
Other	10,000	(2,275)	7,725
TOTAL FUNDS	<u>645,601</u>	<u>(656,258)</u>	<u>(10,657)</u>

14. Related party disclosures

There were no related party transactions for the year ended 31st August 2018.

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**Crewe & Nantwich Gymnastics &
Communities Activities Association**

**Detailed Statement of Financial Activities
for the Year Ended 31st August 2018**

	31/8/18 £	31/8/17 £
Income and endowments		
Other trading activities		
Donations & fundraising events	8,271	9,137
Shop sales	12,576	14,662
Fees	273,495	302,854
Room letting	8,007	6,599
	<hr/>	<hr/>
	302,349	333,252
Charitable activities		
Grants	10,000	-
	<hr/>	<hr/>
Total incoming resources	312,349	333,252
Expenditure		
Other trading activities		
Purchases	6,616	5,309
Support costs		
Management		
Wages	221,721	222,117
Rates and water	9,627	13,718
Insurance	8,345	7,231
Light and heat	14,938	21,769
Telephone	998	775
Printing, postage, stationery and advertising	1,898	1,702
Cleaning and sundries	6,272	4,705
Licences	2,729	4,183
Travel expenses	8,012	5,810
Repairs, renewals and maintenance	21,287	17,030
Depreciation of tangible and heritage assets	15,608	18,486
Bank interest and charges	1,985	1,887
Loan interest	1,761	3,210
	<hr/>	<hr/>
	315,181	322,623
Governance costs		
Accountancy and legal fees	1,631	4,898
	<hr/>	<hr/>
Total resources expended	323,428	332,830
	<hr/>	<hr/>
Net (expenditure)/income	<u>(11,079)</u>	<u>422</u>

This page does not form part of the statutory financial statements