# ACCOUNTS AND FINANCIAL REPORTS 31 AUGUST 2018

Ackley Ma Lee & Co Accountants 111 Watling Gate 297 – 303 Edgware Road London NW9 6NB

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# ACCOUNTS AND FINANCIAL REPORTS YEAR ENDED 31 AUGUST 2018

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# **BUSINESS INFORMATION**

Charity Number:

1108579

Company Number:

04873355

**Business Address** 

726 – 728 Seven Sisters Road

Tottenham London N15 5NH

Trustees

Mr Ernest Kwateng - Chair

Rev Frimpong Manso – Treasurer Mr James Buachie – Secretary Mr Osei A Kwateng – Member Mrs Constatce Owusu - Member

Bankers

T/A

Accountants

Ackley Ma Lee & Co

111 Watling Gate

297 – 303 Edgware Road

London NW9 6NB

#### EBENEZER COMMUNITY COLLEGE

# REPORT OF THE MANAGEMENT COMMITTEE FOR THE YEAR ENDED 31 AUGUST 2018

The Trustees and Management committee present their report together with the accounts of the charity for the year ended 31 August 2018

#### PRINCIPAL ACTIVITY

Ebenezer Community College (ECC) is an Adult Education college that aims to support all learners towards personal and economic freedom. Through achievement of educational goals our learners gain enhanced confidence, mindset and skills that allow them to embrace new challenges and opportunities. ECC offers training in Literacy, Numeracy and ICT as well as vocational skills courses in Health and Social Care, Business, Customer Service. Additionally, ECC partners with colleges to offer pathways to higher education through provision of HNC and HND Business Management courses.

#### MANAGEMENT COMMITTEE

The management committee members of the charity in office during the year were as follows:

Member

Mr Osei Asibey Kwateng

Member

Ms Angela Reid

Member

Ms Brenda Jackson

Member

Clinton Benjamin

Member

Dorothy Mensah

Member

Ernest Kwateng

Member

Nana Wulff

# STATEMENT OF TRUSTEES AND MANAGEMENT COMMITTEE'S RESPONSIBILITIES

The Charities Act 1993 requires the trustees to prepare a statement of accounts for each financial year which give a true and fair view of the state of affairs of the charity at the end of the financial year and of the resources of the charity for the period.

In preparing those accounts, the trustees are expected to:

- \* select suitable accounting policies and apply them consistently;
- \* make judgements and estimates that are reasonable and prudent;
- \* state whether applicable accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the statement of accounts; and prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue its operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the accounts comply with the regulation under S42 of the Charities Act 1993. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of error, fraud and other irregularities.

ON BEHALF OF TRUSTEES AND TH	E MANAGEMENT COMMITTEE:
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**	Operations Manager	31/05/2019
Ernest Kwateng	Position	Date

# REPORT OF THE ACCOUNTANTS TO MEMBERS OF EBENEZER COMMUNITY COLLEGE LIMITED

We report on the accounts of Ebenezer Community College Limited for the year ended 31<sup>st</sup> August, 2018.

# Respective responsibilities of Management Committee and accountants

As the charity's trustees you are responsible for the preparation of the accounts as set out on pages 2 to 8 of the financial statements.

#### **Basis of Independent Examiners Report**

Our examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the Charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, allied to seeking from you as Trustees explanations concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently we do not express an audit opinion on the view given by the accounts.

# Independent examiner's statement

In connection with our examination, no matters have come to our attention:

- (1) Which gives us reasonable cause to believe that in any material respect the requirements:
  - (a) to keep accounting records in accordance with Section 41 of the Act; and
  - (b) to prepare accounts which accord with the accounting records and comply with accounting requirements of the Act have not been met;
- (2) to which in our opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Mr M Nyangibo FCCA Ackley Ma Lee & Co-

Dated:

# Statement of Financial Activities for the year ended 31 August 2018

SOFA	Notes	General Fund	Designated Funds	Restricted Funds	2018	2017
INCOME	2					
Tuition Fee	_	4,699	-	_	4,699	17,500
Refund		(1,131)	-	_	(1,131)	(535)
Clients (Group booking)		12,960	-	21	12,960	18,630
DBS			-	_	-	1,176
DWP		1,662	-	-	1,662	3,241
SFA/EFA		78,941	-		78,941	0
OLC		211,782	=	-	211,782	48,205
Income from Rent		13,993		-	13,993	8,350
CTG		635	-	-	635	12,338
Total		323,542	2	-	323,542	108,905
EXPENDITURE	11					
Charitable Activities:						
Direct Charity Expenses		189,509	_	-	189,509	E2 12F
Administration Expenses		127,964	-	-	127,964	52,125 50,517
TOTAL EXPENDITURE	-	317,473	0	0	317,473	102,642
Net Income/(Deficit)	-	6,069	0	0	6,069	6,263
Transfers between funds	_		5	-	-	-
Total transfers and gains	-		-	-	-	-
Net movement in funds		6,069	-	<u>.</u>	6,069	6,263
Balance B/F		11,038	-	-	11,038	4,775
Balance C/F at 31st August	_	17,106	0	0	17,107	11,038
Approved: Mr Ernest O Kwateng - Chair of Trustees	Ι	Dated: -	~	2		

# **AUTHORISATION**

I understand that when I advise Mr M Nyangibo of Ackley Ma Lee & Co, that I have approved this copy, he will be entitled to submit Ebenezer Community College's financial returns (or amended returns) information using the regulatory online services.

Signed:

Mr Ernest O Kwateng - Chair of Trustees

Dated: 31/05/19

#### **BALANCE SHEET AS AT 31ST AUGUST 2018**

			2018 Total	2017 Total
	Note	£	£	£
Fixed Assets:				
Tangible Fixed Assets	7		1,687	1,455
Current Assets:-				
Debtors	5	110,000		12,026
Cash at Hand and in Bank		294	_	4,256
Total Current Assets		110,294		16,282
Creditors :amounts falling due within one year	4	(94,875)		(6,700)
Net Current Assets			15,419	9,582
Net Assets		_	17,106	11,037
FUNDS	10			
FUNDS	10			
Unrestricted Funds			17,106	11,037
Restricted funds				
Total Funds		_	17,106	11,037

The financial statements have been prepared in accordance with the special provisions of of the Companies Act 2006 relating to small companies.

For the year ended 31 August 2018, the company was entitled to exemptions from audit under section 477 of the companies Act 2006 relating to small companies.

No member(s) have required the company to obtain an audit of its accounts for the year ended 31 August 2018 in accordance with section 476 of the companies Act 2006.

The Directors acknowledge their responsibilities under the Companies Act 2006 to ensure that the company keeps accounting records which comply with the Act, and to prepare accounts which give a true and fair view of the state of affairs of the company and its income and expenditure for the financial year ended 31 August 2018 in accordance with the requirements of Companies Act relating to accounts so far as applicable to the Company.

Ernest O Kwateng

Chairman of Trustees
On Behalf of the Board

Date 31 May 2019

#### NOTES TO THE ACCOUNTS

#### FOR THE YEAR ENDED 31 AUGUST 2018

#### 1 ACCOUNTING POLICIES

#### 1.1 Basis of accounting

These accounts have been prepared on the basis of historical cost in accordance with

- \*Accounting and Reporting by Charities Statement of Recommended Practice (SORP 2005)
- \* and with Accounting Standards; \* and with the Charities Act 1993.

#### 1.2 Change in basis of accounting

These has been no change to the accounting policies(valuation rules and methods of accounting since last year.

#### 1.3 Changes to previous accounts

No changes have been made to accounts for previous years

#### 1.4 Incoming Resources

Incoming Resources represent grants, awards, donations, self-generated income due in the year

#### 1.5 Tangible Fixed Assets

Tangible Fixed Assets are stated at costs less accumulated depreciation.

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life, if held under a finance lease, over the lease term whichever is the shorter.

Reducing balance:-

Equipment - 25%

Fixtures & fittings - 25%

#### 2 Income

				2018	2017
		Unrestricted	Restricted	£	£
	Tuition Fee	4,699		4,699	17,500
	Refund	(1,131)		(1,131)	(535)
	Clients (Group booking)	12,960		12,960	18,630
	DBS	0		. 0	1,176
	DWP	1,662		1,662	3,241
	SFA/EFA	78,941		78,941	48,205
	OLC	211,782		211,782	8,350
	Income from Rent	13,993		13,993	12,338
	CTG	635		635	0
	Commissions	0		0	0
	Others	19-			
	Total	323,542	0	323,542	108,905
				200	
3	INVESTMENT INCOME			£	£
	90 Day Bank Deposit Account			0	0
4	CREDITORS			£	£
	Trade Creditors (OLC)			44,875	
	Accruals			0	
	Accrued Salaries			25,881	4,000
	NatWest			17,623	.,
	HMRC			6,496	2,700
	Total		-	94,875	6,700
5	DEBTORS			£	£
	Trade Debtors			100 750	42.000
	Other Debtors			106,750	12,000
	Other Deptors			3,250	26
	Total		-	110,000	12,026
			_		

6	BANK			2018 £	
	<u> </u>			_	_
	<b>Current Account</b>			294	938
	Cash in Hand			0	3,318
				294	4,256
7	FIXED ASSETS				
				Computer Equipment	TOTAL
	Cost				
	As at 01.09.2017			1,940	1,940
	Additions			795	795
	Disposals				
	As at 31.08.2018			2,735	2,735
	Depreciation				
	As at 01.09.2017			485	485
	Charge for the Peri	od		562	562
	As at 31.08.2018			1,047	1,047
	Net book value				
	As at 31.08.2018			1,687	1,687
	As at 31.08.2017			1,455	1,455
8	Analysis of Debtors	s as at 31st Aug 2018			
	Private tuition Fee			13,579	580
	Pohwer			8,574	1,420
	OLC			67,556	10,000
	ESFA			16,849	0
	Rental income			3,442	0
	DBS			3,442	26
	110000			110,000	12,026
	110000			110,000	12,020
9	Analysis of Credito	rs as at 31st Aug 2018			
	Trade Creditors	(OLC)		44,875	
	Accrued salaries	(020)		25,881	4,000
	Other Creditors:	Haringey rate	2,500	25,661	4,000
	other creators.	Rent	10,250		
		Natwest	4,873	17 622	
	HMRC	Natwest	4,0/3	17,623	2.700
	THVINC			6,496	2,700
	Total			94,876	6,700
				37,010	0,700

# 10 STATEMENT OF RETAINED FUNDS

		Unrestricted	Restricted	Total	Total
				2018	2017
		£		£	£
		-		-	_
	Net Income/(Deficit) for year	6,069		6,069	6,262
	Total funds brought forward	11,037		11,037	4,775
	Total funds carried forward	17,106	<b>-</b> X	17,106	11,037
	,				
				2018	2017
11	DIRECT EXPENDITURE:			£	£
	Accreditation & Approval			5,526	1,935
	Wages & Voluntry Allowances			2,600	8,168
	Tutors Salaries			61,841	17,047
	Assesors Salaries			16,911	
	Staff Salaries			47,022	23,475
	Management Salaries			49,113	
	HMRC Employers NIC		_	6,496	1,500
	Total		_	189,509	52,125
	AAANA CENENIT O ABAANA				
	MANAGEMENT & ADMIN:				
	Rent			65,150	31,925
	Rates & Other Services			7,663	4,840
	Light & Heating			11,128	1,793
	Building Maintenance			3,486	450
	Cleaning & Sundry Expenses			1,204	918
	Insurance			1,440	575
	Legal			2,648	
	Health & Safety			1,232	
	Postage, Printing & Stationery			4,346	2,099
	DBS			520	968
	Accountancy (and other Profession	ial Fees)		8,158	2,700
	Office Equipment			211	324
	Agent Commission			6,110	7000 6900
	Advertising & Promotion			4,729	272
	Telephone			4,307	2,392
	Depreciation 500			562	485
	Travel Allowance - ESOL			3,342	250
	Bank Charges			1,684	506
	Sundry		· ·	45	20
	Total		. <u> </u>	127,965	50,517

# DETAILED INCOME & EXPENDITURE ACCOUNT

# FOR THE YEAR ENDED 31 AUGUST 2018

NCOME:   Tuition Fee				2018	2017
F		Unrestricted	Restricted	Total	Total
NCOME:				£	£
Tuition Fee   4,699   0 4,699   17,500   Refund   (1,131)   (1,131)   (355)   (1,131)   (1,131)   (355)   (1,131)   (1,131)   (355)   (1,131)   (1,131)   (355)   (1,131)   (1,131)   (355)   (1,131)   (1,131)   (355)   (1,130)   (1,131)   (1,131)   (355)   (1,130)	INCOME:	2	~	~	~
Refund         (1,131)         (1,131)         (535)           Clients (Group booking)         12,960         12,960         18,630           DBS         0         0         0         1,176           DWP         1,662         1,662         3,241           SFA/EFA         78,941         78,941         78,941           OLC         211,782         211,782         48,205           Income from Rent         13,993         13,993         8,350           CTG         635         635         635         12,338           Commissions         0         0         0           Others         0         0         0           TOTAL INCOME         323,542         0         323,542         708,905           DIRECT EXPENDITURE:         £		4.699	0	4.699	17,500
Clients (Group booking)   12,960   12,960   18,630   DBS   0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			-		
DBS         0         0         1,176           DWP         1,662         1,662         3,241           SFA/EFA         78,941         78,941         78,941           OLC         211,782         211,782         48,205           Income from Rent         13,993         13,993         8,359           CTG         635         635         635         12,338           Commissions         0         0         0           Others         0         0         0           TOTAL INCOME         323,542         0         323,542         708,905           DIRECT EXPENDITURE:         £         £         £         £           Accreditation & Approval         5,526         5,526         1,935           Wages & Voluntary Allowances         2,600         0         2,600         8,168           Tutors Salaries         16,911         16,911         16,911         17,047         Assessors Salaries         16,911         16,911         16,911         16,911         16,911         16,911         16,911         16,911         16,911         16,911         16,911         16,911         16,911         16,911         16,911         16,911         16,911					
DIVIP   1,662   1,662   3,241	10 10 10 10 10 10 10 10 10 10 10 10 10 1				
SFA/EFA         78,941         78,941         78,941         QL COLC         211,782         211,782         211,782         211,782         3393         8,350           CTG         635         635         12,338         13,993         8,350         COMMISSION         0         1 <t< td=""><td></td><td></td><td></td><td>1,662</td><td></td></t<>				1,662	
OLC         211,782         211,782         48,205           Income from Rent         13,993         13,993         8,350           CTG         635         6355         2,339           Commissions         0         0         0           Others         0         0         0           TOTAL INCOME         323,542         0         323,542         108,905           DIRECT EXPENDITURE:         £         <					NAME OF THE STORY
Income from Rent					48.205
CTG         635         635         12,338           Commissions         0         0         0           Others         0         0         0           TOTAL INCOME         323,542         0         323,542         108,905           DIRECT EXPENDITURE:         £					
Commissions         0         0           Others         323,542         0         323,542         108,905           DIRECT EXPENDITURE:         £					
Others         0           TOTAL INCOME         323,542         0         323,542         108,905           DIRECT EXPENDITURE:         £					
TOTAL INCOME         323,542         0         323,542         108,905           DIRECT EXPENDITURE:         £					
DIRECT EXPENDITURE:   £	Others				
Accreditation & Approval         5,526         5,526         1,935           Wages & Voluntary Allowances         2,600         0         2,600         8,168           Tutors Salaries         61,841         61,841         17,047           Assessors Salaries         16,911         16,911         16,911           Staff Salaries         47,022         47,022         23,475           Management Salaries         49,113         49,113         49,113           HMRC Employers NIC         6,496         6,496         1,500           Total         189,509         0         189,509         52,125           MANAGEMENT & ADMIN:         8         11,128         11,228         1,205           Rates & Other Services         7,663         7,663         4,840         1,440         1,440         1,440         5,766         1,496         1,496         1,496         1,400         1,440         5,756         1,496	TOTAL INCOME	323,542	0	323,542	108,905
Wages & Voluntary Allowances         2,600         0         2,600         8,168           Tutors Salaries         61,841         61,841         17,047           Assessors Salaries         16,911         16,911         16,911           Staff Salaries         47,022         47,022         23,475           Management Salaries         49,113         49,113         49,113           HMRC Employers NIC         6,496         6,496         1,500           Total         189,509         0         189,509         52,125           MANAGEMENT & ADMIN:         8         3,486         4,600         1,500         1,500           Rates & Other Services         7,663         7,663         4,840         1,4128         1,793         1,925         1,225         1,225         1,225         1,226         1,226         1,228         1,228         1,232         1,232         1,232         1,232         1,232         1,232         1,232         1,234         1,440         1,440         1,440         1,440         1,440         1,440         1,440         1,440         1,440         1,440         1,440         1,440         1,440         1,440         1,440         1,440         1,440         1,440         1,44	DIRECT EXPENDITURE:	£	£	£	£
Wages & Voluntary Allowances         2,600         0         2,600         8,168           Tutor Salaries         61,841         61,841         17,047           Assessors Salaries         16,911         16,911         16,911           Staff Salaries         47,022         23,475           Management Salaries         49,113         49,113           HMRC Employers NIC         6,496         6,496         1,500           Total         189,509         0         189,509         52,125           MANAGEMENT & ADMIN:         8         3,486         4,600         1,500 <t< td=""><td>Accreditation &amp; Approval</td><td>5,526</td><td></td><td>5,526</td><td>1,935</td></t<>	Accreditation & Approval	5,526		5,526	1,935
Tutors Salaries         61,841         61,841         17,047           Assessors Salaries         16,911         16,911         16,911           Staff Salaries         47,022         47,022         23,475           Management Salaries         49,113         49,113         49,113           HMRC Employers NIC         6,496         6,496         1,500           Total         189,509         0 189,509         52,125           MANAGEMENT & ADMIN:         8         8         4,640         1,500           Rent         65,150         0 65,150         31,925         31,925           Rates & Other Services         7,663         7,663         4,840           Light & Heating         11,128         11,128         1,793           Building Maintenance         3,486         3,486         450           Cleaning & Sundry Expenses         1,204         9,18           Insurance         1,440         1,440         575           Legal         2,648         2,648         0           Health & Safety         1,232         1,232         0           Postage, Printing & Stationery         4,346         4,346         2,099           DS         520         520		2,600	0	2,600	8,168
Assessors Salaries         16,911         16,911         Staff Salaries         47,022         47,022         23,475           Management Salaries         49,113         49,113         49,113           HMRC Employers NIC         6,496         6,496         1,500           Total         189,509         0 189,509         52,125           MANAGEMENT & ADMIN:         8         8           Rent         65,150         0 65,150         31,925           Rates & Other Services         7,663         7,663         4,840           Light & Heating         11,128         11,128         1,793           Building Maintenance         3,486         3,486         450           Cleaning & Sundry Expenses         1,204         1,204         918           Insurance         1,440         1,440         575           Legal         2,648         2,648         0           Health & Safety         1,232         1,232         0           Postage, Printing & Stationery         4,346         4,346         2,099           DBS         520         520         968           Accountancy (and other Professional Fees)         8,158         8,158         2,700           Office Eq		61,841		61,841	17,047
Staff Salaries         47,022         47,022         23,475           Management Salaries         49,113         49,113         49,113           HMRC Employers NIC         6,496         6,496         1,500           Total         189,509         0 189,509         52,125           MANAGEMENT & ADMIN:         8         189,509         0 189,509         52,125           MANAGEMENT & ADMIN:         8         15,50         0 65,150         31,925           Rates & Other Services         7,663         7,663         4,840           Light & Heating         11,128         11,128         1,793           Building Maintenance         3,486         3,486         450           Cleaning & Sundry Expenses         1,204         1,204         918           Insurance         1,440         1,440         575           Legal         2,648         2,648         0           Health & Safety         1,232         1,232         0           Postage, Printing & Stationery         4,346         4,346         2,099           DBS         520         520         968           Accountancy (and other Professional Fees)         8,158         8,158         2,700           Off		16,911		16,911	
Management Salaries         49,113         49,113         H,150           HMRC Employers NIC         6,496         6,496         1,500           Total         189,509         0 189,509         52,125           MANAGEMENT & ADMIN:         Rent         65,150         0 65,150         31,925           Rates & Other Services         7,663         7,663         4,840           Light & Heating         11,128         11,128         1,793           Building Maintenance         3,486         3,486         450           Cleaning & Sundry Expenses         1,204         1,204         918           Insurance         1,440         1,440         575           Legal         2,648         2,648         0           Health & Safety         1,232         1,232         0           Postage, Printing & Stationery         4,346         4,346         2,099           DBS         520         520         968           Accountancy (and other Professional Fees)         8,158         8,158         2,700           Office Equipment         211         211         324           Agent Commission         6,110         6,110           Advertising & Promotion         4,729<		47,022		47,022	23,475
HMRC Employers NIC         6,496         6,496         1,500           Total         189,509         0 189,509         52,125           MANAGEMENT & ADMIN:         Rent         65,150         0 65,150         31,925           Rates & Other Services         7,663         7,663         4,840           Light & Heating         11,128         11,128         1,793           Building Maintenance         3,486         3,486         450           Cleaning & Sundry Expenses         1,204         1,204         918           Insurance         1,440         1,440         575           Legal         2,648         2,648         0           Health & Safety         1,232         1,232         0           Postage, Printing & Stationery         4,346         4,346         2,099           DBS         520         520         968           Accountancy (and other Professional Fees)         8,158         8,158         2,700           Office Equipment         211         211         324           Agent Commission         6,110         6,110           Advertising & Promotion         4,729         4,729         272           Telephone         4,307         <		49,113		49,113	
Total         189,509         0         189,509         52,125           MANAGEMENT & ADMIN:         Rent         65,150         0         65,150         31,925           Rates & Other Services         7,663         7,663         4,840           Light & Heating         11,128         11,128         1,793           Building Maintenance         3,486         3,486         450           Cleaning & Sundry Expenses         1,204         1,204         918           Insurance         1,440         1,440         575           Legal         2,648         2,648         0           Health & Safety         1,232         1,232         0           Postage, Printing & Stationery         4,346         4,346         2,099           DBS         520         520         968           Accountancy (and other Professional Fees)         8,158         8,158         2,700           Office Equipment         211         211         324           Agent Commission         6,110         6,110           Advertising & Promotion         4,729         4,729         272           Telephone         4,307         4,307         2,392           Depreciation         562<		6,496		6,496	1,500
Rent         65,150         0 65,150         31,925           Rates & Other Services         7,663         7,663         4,840           Light & Heating         11,128         11,128         1,793           Building Maintenance         3,486         3,486         450           Cleaning & Sundry Expenses         1,204         1,204         918           Insurance         1,440         1,440         575           Legal         2,648         2,648         0           Health & Safety         1,232         1,232         0           Postage, Printing & Stationery         4,346         4,346         2,099           DBS         520         520         968           Accountancy (and other Professional Fees)         8,158         8,158         2,700           Office Equipment         211         211         324           Agent Commission         6,110         6,110         6,110           Advertising & Promotion         4,729         4,729         2,72           Telephone         4,307         4,307         2,392           Depreciation         562         562         485           Travel Allowance - ESOL         3,342         3,342		189,509	0	189,509	52,125
Rates & Other Services       7,663       7,663       4,840         Light & Heating       11,128       11,128       1,793         Building Maintenance       3,486       3,486       450         Cleaning & Sundry Expenses       1,204       1,204       918         Insurance       1,440       1,440       575         Legal       2,648       2,648       0         Health & Safety       1,232       1,232       0         Postage, Printing & Stationery       4,346       4,346       2,099         DBS       520       520       968         Accountancy (and other Professional Fees)       8,158       8,158       2,700         Office Equipment       211       211       324         Agent Commission       6,110       6,110       6,110         Advertising & Promotion       4,729       4,729       272         Telephone       4,307       4,307       2,392         Depreciation       562       562       485         Travel Allowance - ESOL       3,342       3,342       250         Bank Charges       1,684       1,684       506         Sundry       701       127,964       0 127,964 <td< td=""><td>MANAGEMENT &amp; ADMIN:</td><td></td><td></td><td></td><td></td></td<>	MANAGEMENT & ADMIN:				
Light & Heating       11,128       11,128       1,793         Building Maintenance       3,486       3,486       450         Cleaning & Sundry Expenses       1,204       1,204       918         Insurance       1,440       1,440       575         Legal       2,648       2,648       0         Health & Safety       1,232       1,232       0         Postage, Printing & Stationery       4,346       4,346       2,099         DBS       520       520       968         Accountancy (and other Professional Fees)       8,158       8,158       2,700         Office Equipment       211       211       324         Agent Commission       6,110       6,110       6,110         Advertising & Promotion       4,729       4,729       272         Telephone       4,307       4,307       2,392         Depreciation       562       562       485         Travel Allowance - ESOL       3,342       3,342       3,342         Bank Charges       1,684       1,684       506         Sundry       127,964       0 127,964       50,517	Rent			65,150	31,925
Building Maintenance       3,486       3,486       450         Cleaning & Sundry Expenses       1,204       1,204       918         Insurance       1,440       1,440       575         Legal       2,648       2,648       0         Health & Safety       1,232       1,232       0         Postage, Printing & Stationery       4,346       4,346       2,099         DBS       520       520       968         Accountancy (and other Professional Fees)       8,158       8,158       2,700         Office Equipment       211       211       324         Agent Commission       6,110       6,110       6,110         Advertising & Promotion       4,729       4,729       272         Telephone       4,307       4,307       2,392         Depreciation       562       562       485         Travel Allowance - ESOL       3,342       3,342       250         Bank Charges       1,684       1,684       1,684         Sundry       127,964       0       127,964       50,517	Rates & Other Services	7,663			4,840
Cleaning & Sundry Expenses       1,204       1,204       918         Insurance       1,440       1,440       575         Legal       2,648       2,648       0         Health & Safety       1,232       1,232       0         Postage, Printing & Stationery       4,346       4,346       2,099         DBS       520       520       968         Accountancy (and other Professional Fees)       8,158       8,158       2,700         Office Equipment       211       211       324         Agent Commission       6,110       6,110       6,110         Advertising & Promotion       4,729       4,729       272         Telephone       4,307       4,307       2,392         Depreciation       562       562       485         Travel Allowance - ESOL       3,342       3,342       250         Bank Charges       1,684       1,684       506         Sundry       45       45       50,517	Light & Heating	11,128		11,128	1,793
Insurance       1,440       1,440       575         Legal       2,648       2,648       0         Health & Safety       1,232       1,232       0         Postage, Printing & Stationery       4,346       4,346       2,099         DBS       520       520       968         Accountancy (and other Professional Fees)       8,158       8,158       2,700         Office Equipment       211       211       324         Agent Commission       6,110       6,110       6,110         Advertising & Promotion       4,729       4,729       272         Telephone       4,307       4,307       2,392         Depreciation       562       562       485         Travel Allowance - ESOL       3,342       3,342       250         Bank Charges       1,684       1,684       506         Sundry       45       45       50,517	Building Maintenance	3,486		3,486	450
Legal       2,648       2,648       0         Health & Safety       1,232       1,232       0         Postage, Printing & Stationery       4,346       4,346       2,099         DBS       520       520       968         Accountancy (and other Professional Fees)       8,158       8,158       2,700         Office Equipment       211       211       324         Agent Commission       6,110       6,110       6,110         Advertising & Promotion       4,729       4,729       272         Telephone       4,307       4,307       2,392         Depreciation       562       562       485         Travel Allowance - ESOL       3,342       3,342       250         Bank Charges       1,684       1,684       506         Sundry       45       45       50,517	Cleaning & Sundry Expenses	1,204			918
Health & Safety       1,232       1,232       0         Postage, Printing & Stationery       4,346       4,346       2,099         DBS       520       520       968         Accountancy (and other Professional Fees)       8,158       8,158       2,700         Office Equipment       211       211       324         Agent Commission       6,110       6,110       6,110         Advertising & Promotion       4,729       4,729       272         Telephone       4,307       4,307       2,392         Depreciation       562       562       485         Travel Allowance - ESOL       3,342       3,342       250         Bank Charges       1,684       1,684       506         Sundry       45       45       50         Total       127,964       0       127,964       50,517	Insurance	1,440			575
Postage, Printing & Stationery DBS 520 520 520 968 Accountancy (and other Professional Fees) Office Equipment Agent Commission Advertising & Promotion Telephone Depreciation Travel Allowance - ESOL Bank Charges Sundry  4,346 4,346 2,099 520 520 968 4,348 8,158 2,700 6,110 6,110 6,110 6,110 4,729 4,729 272 72 72 72 72 72 72 73 74 75 75 75 75 75 75 75 75 75 75 75 75 75	Legal	2,648		2,648	0
DBS       520       520       968         Accountancy (and other Professional Fees)       8,158       8,158       2,700         Office Equipment       211       211       324         Agent Commission       6,110       6,110       6,110         Advertising & Promotion       4,729       4,729       272         Telephone       4,307       4,307       2,392         Depreciation       562       562       485         Travel Allowance - ESOL       3,342       3,342       250         Bank Charges       1,684       1,684       506         Sundry       45       45       20         Total       127,964       0       127,964       50,517	Health & Safety	1,232			0
Accountancy (and other Professional Fees)       8,158       8,158       2,700         Office Equipment       211       211       324         Agent Commission       6,110       6,110         Advertising & Promotion       4,729       4,729       272         Telephone       4,307       4,307       2,392         Depreciation       562       562       485         Travel Allowance - ESOL       3,342       3,342       250         Bank Charges       1,684       1,684       506         Sundry       45       45       20         Total       127,964       0       127,964       50,517	Postage, Printing & Stationery	4,346			2,099
Office Equipment       211       211       324         Agent Commission       6,110       6,110         Advertising & Promotion       4,729       4,729       272         Telephone       4,307       4,307       2,392         Depreciation       562       562       485         Travel Allowance - ESOL       3,342       3,342       250         Bank Charges       1,684       1,684       506         Sundry       45       45       20         Total       127,964       0       127,964       50,517	DBS	520			968
Agent Commission       6,110       6,110         Advertising & Promotion       4,729       4,729       272         Telephone       4,307       4,307       2,392         Depreciation       562       562       485         Travel Allowance - ESOL       3,342       3,342       250         Bank Charges       1,684       1,684       506         Sundry       45       45       20         Total       127,964       0       127,964       50,517	Accountancy (and other Professional Fees)				2,700
Advertising & Promotion 4,729 4,729 272 Telephone 4,307 4,307 2,392 Depreciation 562 562 485 Travel Allowance - ESOL 3,342 3,342 250 Bank Charges 1,684 1,684 506 Sundry 45 45  Total 127,964 0 127,964 50,517	Office Equipment				324
Telephone       4,307       4,307       2,392         Depreciation       562       562       485         Travel Allowance - ESOL       3,342       3,342       250         Bank Charges       1,684       1,684       506         Sundry       45       45       20         Total       127,964       0       127,964       50,517	Agent Commission				
Depreciation         562         562         485           Travel Allowance - ESOL         3,342         3,342         250           Bank Charges         1,684         1,684         506           Sundry         45         45         20           Total         127,964         0         127,964         50,517	Advertising & Promotion				272
Travel Allowance - ESOL 3,342 3,342 250 Bank Charges 1,684 1,684 506 Sundry 45 45 20  Total 127,964 0 127,964 50,517	Telephone	4,307			2,392
Bank Charges     1,684     1,684     506       Sundry     45     45     20       Total     127,964     0     127,964     50,517	Depreciation				485
Sundry 45 45 20 Total 127,964 0 127,964 50,517	Travel Allowance - ESOL	3,342			250
Total 127,964 0 127,964 50,517	Bank Charges	1,684			506
Total 127,964 0 127,964 50,517		45		45	
Surplus/(Deficit) 6,069 0 6,069 6,262	Total	127,964	0	127,964	50,517
	Surplus/(Deficit)	6,069	0	6,069	6,262