



14 Years in the Community 2004-2018

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2018

Charity Name: The St. Matthew's Project

Charity Registration Number: 1140964

Company Registration Number: 7007350

Registered Office and Operational Address: 90 Gaskarth Road, London SW12 9NW

Management Committee

Mr David Keen – Chair

Mr Ryan Chishick – Secretary

Mr Alex Taylor – Treasurer

Ms Jenny Greenfield

Mr Lekan Ojumu

Mr James Alexander

Management Team

Mr Lee Dema – Project Manager

Ms Fiona McGee – M&E Officer

Independent examiner

Charles Ssempijja, ACA

NfP Accountants Ltd, No. 38, 52 Peckham Grove, London SE15 6FR

Bankers

Santander UK, 301 St Vincent Street, Glasgow, G2 5NT

The trustees present their annual report and financial statements of the charity for the year ended 31 August 2018. Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the charity's governing document, and the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, as updated on 2 February 2016 (SORP 2015), and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102).

Taking advantage of the small charities provision in Section 4.6 of the same SORP, the trustees have reported income and expenditure on a natural basis.

In preparing this report, the directors have taken advantage of the small companies' exemptions provided by section 415A of the Companies Act 2006.

Mission Statement

To provide a safe and encouraging environment where young people can come together and enjoy structured sports and learning opportunities. To help the young people of Lambeth fulfil their potential and improve their well-being both physically and emotionally through targeted support to children and families.

Charitable Objects

1 To act as a resource for young people up to the age of 25 living in the south Brixton area by providing advice and assistance and organising programmes of physical, educational and other activities as a means of:

- A) advancing in life and helping young people by developing their skills, capacities and capabilities to enable them to participate in society as independent, mature and responsible individuals.
- B) advancing education
- C) relieving unemployment
- D) providing recreational and leisure time activity in the interests of social welfare for people living in the south Brixton area who have need by reason for their youth, age, infirmity or disability, poverty or social and economic circumstances, with a view to improving the conditions of life of such persons.

2 The promotion of community participation in healthy recreation, in particular children and young people aged between 6 and 25 by the provision of facilities for playing football.

Public benefit

The Trustees have complied with their duty under Section 4 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission.

Who We Are

The St Matthew's Project exists to provide a safe and encouraging environment where children and young people aged 3-25 can come together and enjoy structured football sessions and other activities. We aim to help children and young people living mainly in the Tulse Hill and Coldharbour wards of Lambeth fulfil their potential and have a real impact on their community. Originating from a kick-about in Brockwell Park in June 2004, SMP has grown organically since then. We now regularly work with over 200 young people each week, bringing them together from 3 different housing estates, which historically would not have anything to do with each other.

The Project has a dedicated team of staff and trustees, with over 14 years' experience of working with a challenging target group and a thorough understanding of the local community and its needs. We also have an established reputation with local residents, the council and our funders for being able to deliver successful and credible programmes.

Where We Work

The majority of our participants live in the Tulse Hill and Coldharbour wards of Lambeth which are within the most deprived 10% Deprivation Deciles nationally for crime and living environment. 95% of our participants are from a BAME background. As well as complex deprivation issues, the young people we work with also face health-related difficulties, including obesity, and a high prevalence of risk factors for mental health problems. Crime levels, and in particular gang-related activity, are high in our target area – Lambeth has the highest volume of serious youth violence in the capital with over 7,000 crimes in 10 years. It also has the greatest number of ambulance call-outs. 1/3 of all 2014 London shootings occurred in Lambeth and six young men known to us have lost their lives due to gang-related incidents since 2011. Tensions continue to remain high in the local area, with gangs holding a strong influence over young people and their families. A combination of enforced membership and low aspirations has meant that gangs have traditionally offered a viable, albeit illicit, career path for many of the boys and young men in the local community. Some parents even turn a blind eye to young people's involvement in gangs and criminal activity as the opportunity for them to make some money can be a welcome relief to families living in persistent poverty.

The importance of being firmly rooted in the local community and taking the time to develop the project incrementally has been fundamental to our success over the past 14 years. It has also allowed us to respond appropriately to the evolving needs of our users. Due to the relationship we have built up with local young people over a long period of time, we have earned a legitimacy to advise and help them in a way other organisations cannot. Consequently, more and more young people are benefiting from the services we offer, enhancing their life opportunities.

Governing Document

The organisation is a charitable company limited by guarantee, incorporated on 2 September 2009 and registered as a charity on 22 March 2011. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

Recruitment and Appointment of Management Committee

The directors of the company are also charity trustees for the purposes of charity law and under the company's Articles are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association the members of the Management Committee are elected to serve for a period of one year, after which they must be re-elected at the next Annual General Meeting.

Trustees

Trustees are familiar with the practical work of the charity and with the roles and expectations of trustees, the charity and the context within which it operates, including:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the charity including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Future plans and objectives.
- Succession Planning.

Management & Finance

The treasurer, Alex Taylor, has spent considerable time with the Project Manager going through financial records and processes, implementing a process that will enable a quarterly analysis and review of all expenses against funding sources. A quarterly statement will now be produced for review at the Trustees' Quarterly meetings. We are also in the process of establishing a framework that enables an audit trail from initial grant charter, through cash receipt to ultimate expense as recorded.

It is still our intention to develop a community hub in our spiritual home in Brockwell Park consisting of a refurbished, expanded Bowling Green pavilion, providing first-class experiences for the young people we work with, and to significantly extend the reach of the Project and provide more assistance to the local community. A surveyor inspection of the building shows that the flat roof will need repair within 1-2 years. Otherwise the building is in a generally good state. We are currently awaiting the final lease agreement from Lambeth Council and an analysis of the survey needs to be completed.

The newly-appointed Football Development Officer filmed a day's worth of activities for a promotional video which is to be used on social media to campaign for crowd funding support for SMP. Trustees agreed that £5,000 as a funding target was realistic but a suitably challenging target to aim for.

Funders	Partners	Kit Sponsors
Children In Need Football Foundation Lambeth Council London Community Foundation KMCO Group LEAP Leap Confronting Conflict London Youth MOPAC Peter Minet Trust Sport England Street Games Tesco Thrale Almhouses Together Southwark Walcot Foundation Young Lambeth Cooperative	ADP Consultants Brixton Police Brockwell Park Community Partners Brockwell Park Management Chelsea F.C City Heights Academy Football Foundation Fulham F.C Foundation Greenwich Leisure Ltd. Jubilee Primary School Lambeth Safeguarding Children Board Lambeth Sports & Recreation Services LEAP Leap Confronting Conflict London F.A London Youth Sported Sport England St. Matthew's Estate TRA Substance Social Research Tooting & Mitcham United F.C Tulse Hill Estate TRA Tulse Hill Forum Tulse Hill Safer Neighbourhood Team Vi-Ability Yellow Qube	KMCO Group Leap Confronting Conflict McEvoy Maintenance



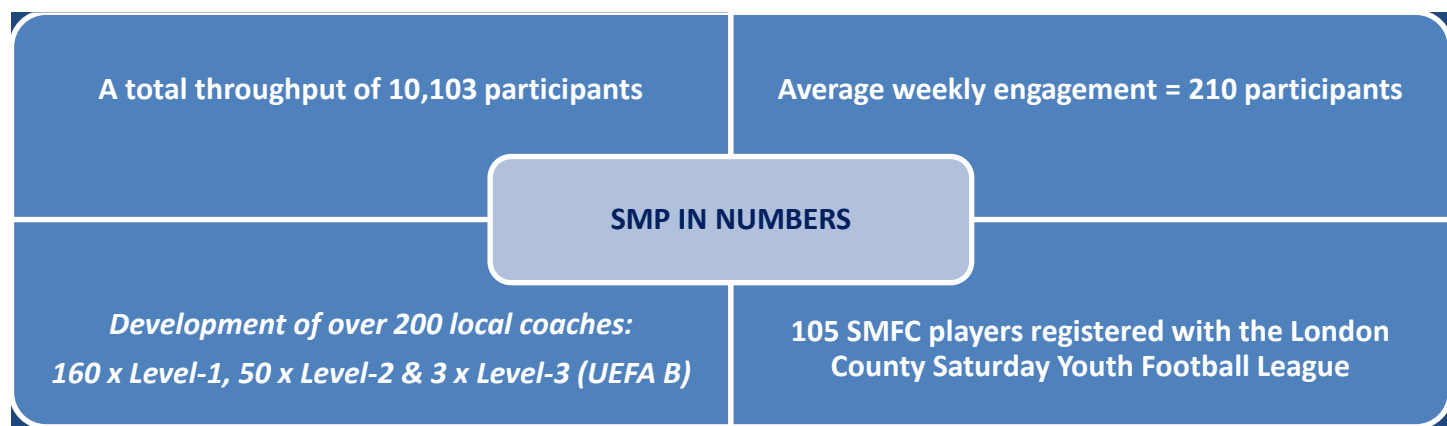
Chair's Report

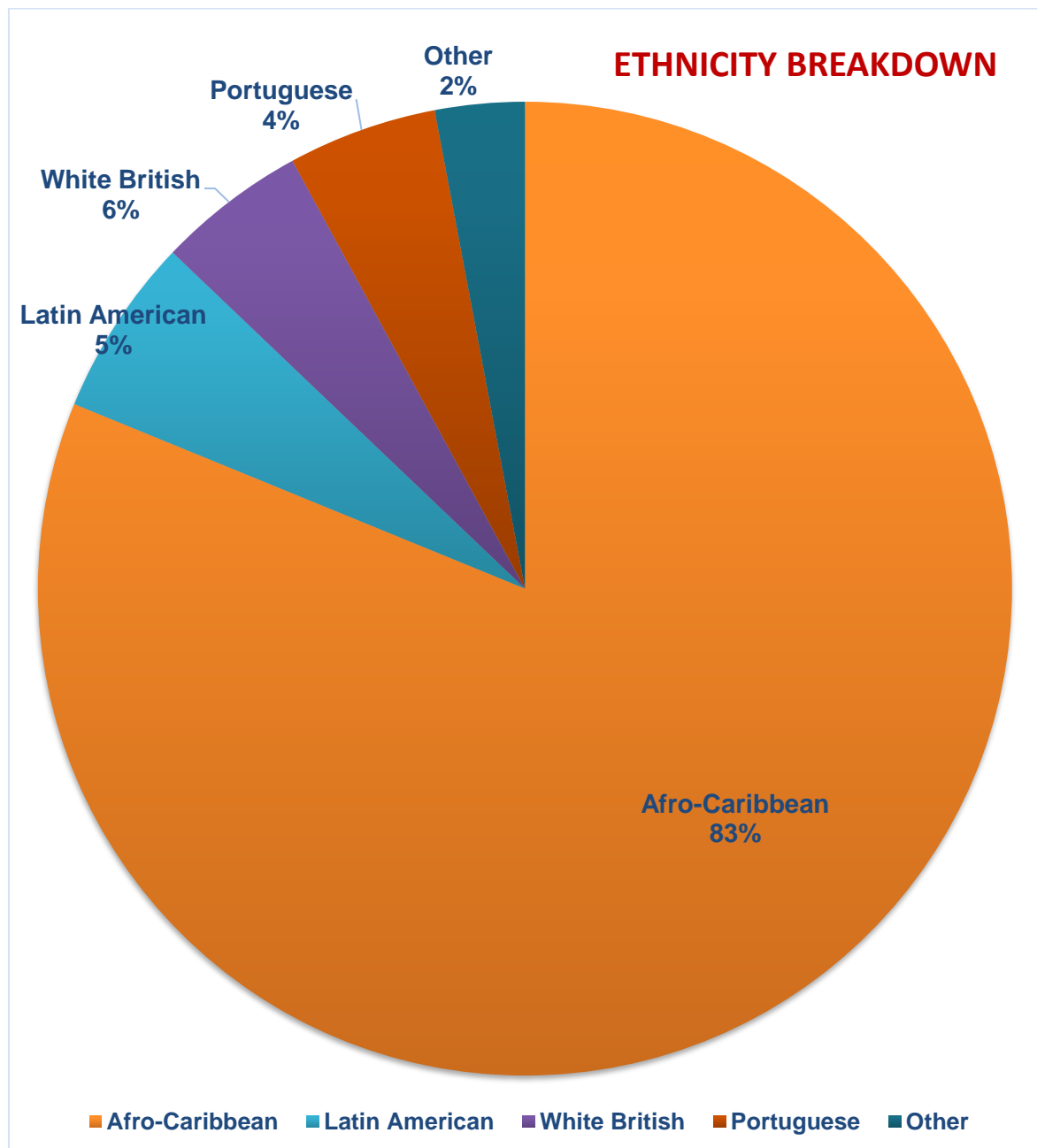
The St. Matthew's Project has been at the coal face of community youth work for 14 years now and we consider it a privilege to be an integral part of our local community. As well as running youth football teams we provide a diverse range of community projects, activities and events all year round. By doing this we are able to have a positive impact on local young people on a daily basis.

The St. Matthew's Project believes that sport has great transferrable core values, and that involvement in free organised activities can provide young people from disadvantaged backgrounds with enhanced life skills, as well as enabling them to enjoy and benefit from the game. This is also reflected in our delivery, from parents and toddlers to 18-25 year-olds, with the use of football-related programmes now helping to attract families and young people, both male and female, from across Lambeth. We see a lot of children and young people with anger issues as a result of things which have happened to them – family breakdown, poverty, abuse – and who often display self-destructive coping behaviours. By encouraging parents and children to spend time together engaged in high quality and constructive activities, we hope to be able to tackle some of these issues before they can adversely affect the child's on-going development.

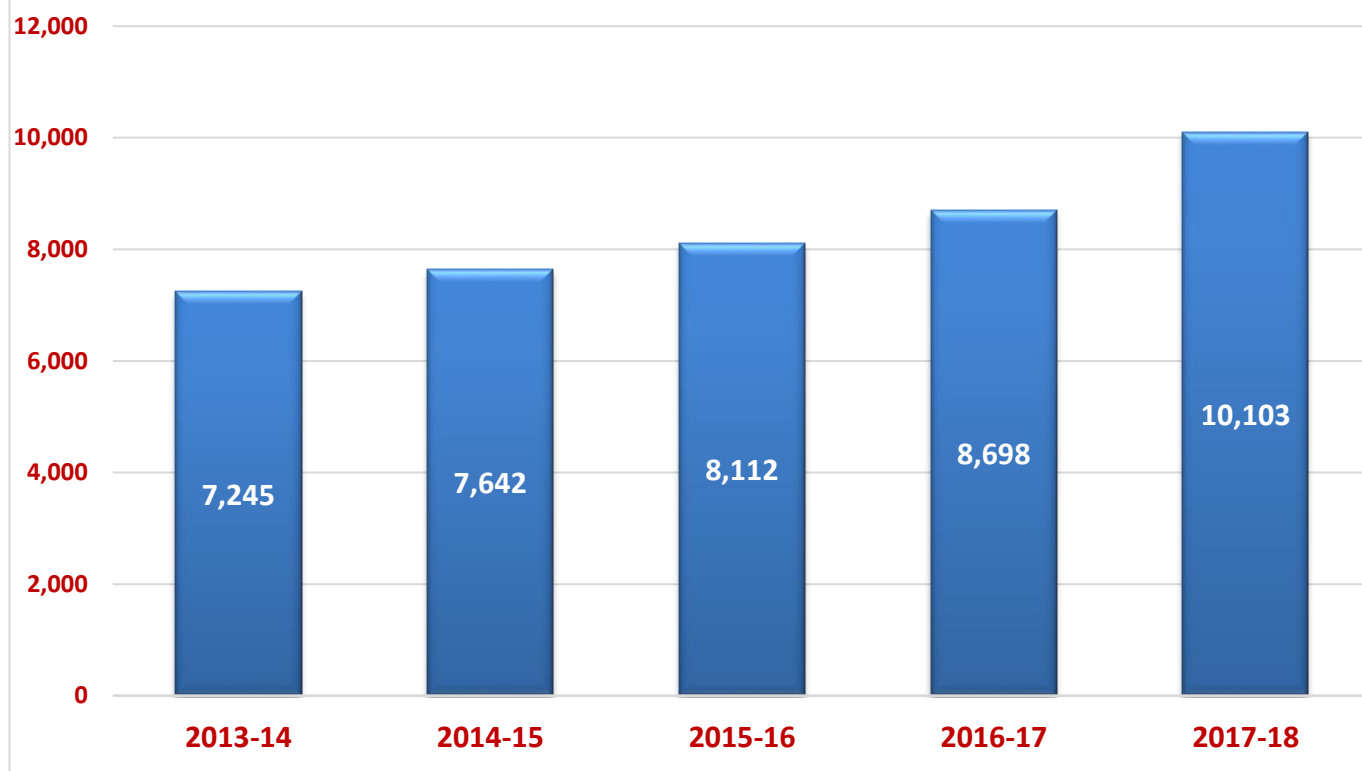
Our programmes offer children and young people the chance to take part in fun, challenging football and coaching activities, which are different from those available in the school environment or on local housing estates. The majority of our coaches are recruited from within the local community and include people who have come through the scheme themselves.

Using the power of football to engage and inspire, our programmes are designed to deliver according to the needs of the young people we help. From tackling youth crime, gang membership and anti-social behaviour to providing opportunities for education and employment, our initiatives help develop both participants and the communities they live in.





Total Throughput of Participants (1 September - 31 August)



ACTIVITIES AND PERFORMANCE

Output

2017-18 saw yet another year-on-year increase in the total participant throughput across all SMP activities. We engaged with over 10,000 unique participants, offering 42 hours of contact time per week. We have continued to expand the range of programmes we offer, in order to respond to the adapting needs of the young people who access our services. This, combined with the commitment, dedication and skills of our staff, enables us to engage with our participants in a positive and meaningful way, bringing out the best in the young people we work with, particularly those presenting with challenging behaviour. At the core of everything we do are the young people we work with. They are the ones who drive what we do and every single one of them should be proud of the part they play in making the St Matthew's Project the vibrant and successful project it is today. Thank you to you all.

Quality Mark

In November 2017, SMP were very pleased to be awarded the London Youth Silver Quality Mark Award. The Quality Mark is accredited through City and Guilds and is designed to help youth organisations demonstrate that they provide the best services they can to young people, and have young people, their families and funders recognise the award as a sign of excellence.



Staff

In September 2017, we were delighted to appoint Dwight Barnett to the new post of part-time Football Development Officer. Dwight is the living embodiment of the central ethos of SMP, having started off as a participant with us, becoming a volunteer and then a coach prior to taking up his new position. The job is funded for 3 years and we would live to say a big thank you to Children In Need who made the creation of this post possible. Part of the FDO's remit is to design and implement a bespoke coaching programme across the board, thus giving the Project Manager more time to focus on the strategic development of the organisation.

Participant development is a central aspect of the St. Matthew's Project's model and we are very proud that 8 of our current staff team (including Dwight) are former participants. Using former participants as coaches not only has a knock-on effect for the individual concerned, but also on the young people they are working with, who begin to see what could be on offer to them in the future. The roles played by our coaches are increasing in depth and diversity and it is vital that they have a clear understanding of and empathy with the young people they are working with. The participant-coach pathway at SMP is key to achieving the sporting and wider objectives of the Project.

Training & Development

SMP once again ran free in-house F.A Level-1 and -2 football coaching courses for young people across Lambeth, and which were once again fully subscribed. This year they were held at the Yellow Qube Community Hub and the adjacent City Heights Academy football pitches, Tulse Hill. A huge thank you to them for the use of the excellent facilities. Another 16 young people gained their F.A Level-1 coaching certificate - our youngest ever cohort - while 16 are currently finishing their F.A Level-2 assessments. Under the new level-2 format candidates are assessed at football clubs and schemes over a number of weeks. This brings the total number of coaches produced by the SMP from levels 1 to 3 to over 200.



12 young people aged 12-16 completed a Leadership and Enterprise Programme in partnership with Leap Confronting Conflict.

Fit for Life

Increasingly, SMP sees a lot of young people with mental health issues as a result of things which have happened to them – family breakdown, poverty, abuse – and who often display self-destructive coping behaviours. We believe that early intervention is the best way to tackle these issues. Football is a powerful hook for young people in our area and we have found it is the best means to deliver support and guidance. In response to these issues, we submitted a successful bid to run a new 'Fit for Life' project. Through the provision of free football sessions combined with mental health and wellbeing workshops, the Fit for Life programme aims to offer a

comprehensive support package to disadvantaged and vulnerable 8 – 14 year olds at critical transition points in their lives, helping them to develop their life skills in order to bring about positive changes for individuals who are unrepresented and residing in some of the most disadvantaged communities in London.

Harnessing the power that football has to positively improve a young person's wellbeing, Fit for Life combines free football coaching sessions with mental health and wellbeing workshops for 8 – 14 year olds. At the weekly wellbeing sessions, young people receive a free meal on arrival then get the chance to talk in confidence about any issues they like with a trained counsellor and youth worker from our partners, The Well Centre, a specialist youth mental health service based in Streatham. They then get to play football. No say – no play. It's good to talk! The programme aims to raise aspirations, giving young people the skills to make positive life choices which enable them to move forward in their lives and help break down some of the barriers they face. The programme is funded for two years by the Berkeley Foundation – many thanks to them for believing in SMP.

Tackling Youth Violence

The St. Matthew's Project recognises the seriousness of youth violence and knife and gun crime within our community and is an active member of the London Youth Tackling Youth Violence Network, the Young Lambeth Cooperative Youth Violence Forum and the Lambeth Safer Neighbourhood Board. This provides us with the opportunity to hear about issues discussed at other local networks and groups, while representing the voice of the young people we work with and sharing any relevant information.

One Life: My Choice

At SMP, much of our work is focussed on prevention and early intervention. In recent years, we have noticed that the age at which young people might first be affected by issues of youth violence (either as victims or perpetrators) was getting lower; so when the Mayor's Office for Policing and Crime (MOPAC) announced that they were making funds available for knife crime prevention work, we put in a successful bid for a One Life: My Choice programme. Aimed at 8 – 14 year olds, this piece of work combines access to free football coaching with a series of workshops designed to examine the variety of influences and exposure to 'risk' factors (to do with family, school, peers and community / local environment) that shape children's behaviour and attitudes towards issues like carrying a knife.

We recognise the role that peer pressure can play when it comes to carrying a knife, so the idea is that young people are given the space to explore their own knowledge and opinions in a safe environment. Through age-appropriate group discussions and activities, young people are encouraged to think about the range of choices that are available to them and the consequences that occur as a result of the choices they make.

SMFC

For many youth football clubs nowadays, the emphasis is very much on young players 'turning pro', with coaches selling a dream that effectively doesn't exist. While some of these clubs have a high turnover of boys gaining entry into pro club academies, the stark reality remains that only 1 out of 100 players actually signed to an academy will go onto play professionally at any level. The concern for us is that parents who can often ill afford it are forking out up to £400 in signing on fees alone to some clubs in pursuit of the 'dream'. This makes us all the prouder that since the creation of SMFC in the 2005-06 season, the signing-on fee has remained the same at £10.

SMFC entered 6 teams in the London County Saturday Youth League for the 2017-18 season at U10s, U11s, U12s, U13s, U14s, U16s and Girls U16s.

In October 2017, SMFC U14s were crowned Champions and Ceito Smith was named Player of the Tournament at the London Youth 5-a-side championships in Coram's Fields, Bloomsbury.

January 2018 saw the SMFC U13s earn a place in the London F.A Cup final, after their 2-1 win over Most Wanted Elite in the semi-final. This was a brilliant result in terrible conditions, when all the other football in Brockwell Park had been called off. The boys were no match however for the elite Crystal Palace Academy outfit, Lambeth Tigers, in the final at Long lane FC, Kidbrooke, going down to a spirited but heavy 6-0 defeat in even worse conditions than the semis. If it's any consolation, the Tigers won all the London Cups across the ages, as is the case almost every year! Very proud that our boys made the final.



Saturday 12 May saw a great climax to the SMFC season at the Long Lane JFC ground in Kidbrooke, when the U16s team claimed the LCSYFL Cup with a thrilling 5-4 win over old rivals Broomwood from Wandsworth. Some of our players have been together since U10s and the team are looking good for another season at U17s. Well done boys!

Elders Football (16-24)

Our Elders Football Scheme provides an opportunity to increase participation in sport by some of the most marginalised young people in our area. We have worked with 42 unique participants over the course of the year with an average weekly attendance of 20. This in turn means that those young people are gaining real health benefits through regular sporting activity and access to the mentoring support we can provide. We have also established an appropriate talent development pathway to semi-professional football with Tooting and Mitcham United FC to enable us to support those young people showing real promise. During the course of this project, one of our participants at Tooting and Mitcham has been officially approached by QPR.



And a huge well done to our 'Elders' who took part in the F.A People's Cup in February 2018 in Beckenham. Five straight wins in the group stage and quarter-finals saw them face off against K-Fives in the semis. A narrow 2-1 defeat - to the eventual champions - was a tough end to a long day but their impeccable behaviour throughout was a credit to SMP and Lambeth.

Girls' Football

In October 2017, SMP girls attended the Urban Football Festival at Millwall F.C as part of Black History Month

History was made on Saturday 4 November 2017 as SMFC's first ever girls' team played their first match in the London County Saturday Youth League. The league was running a pilot U16s girls' division for the season, making fixtures and admin as flexible as possible to encourage more clubs to get involved. The girls lined up against Sporting Duet F.C in Wandsworth Park and marked the special occasion with an 8-3 victory.

In partnership with Lambeth Council and with funding from Sport England, we ran our fourth Girls' Schools League in the autumn term of 2017. Nine schools took part in the league, with a total of 74 girls in years 9 and 10 playing matches over a 12-week period. Dunraven School in Streatham were the worthy winners of the league, with Platanos College in Stockwell finishing runners up. City Heights Academy in Tulse Hill picked up the Outstanding Effort Trophy, whilst Oasis Academy in Waterloo scooped up the Fair Play Award. Congratulations to all the young women involved.



Great turnout of 23 girls at Ferndale Sports Centre, Brixton (3 February) for our taster session with Coaches Across Continents. We will be looking to arrange a coaching programme around leadership and female empowerment.

June 2018 saw Oasis Academy, Waterloo crowned our Year 9 & 10 Lambeth Girls' Football Festival Champions 2018! The girls did it the hard way, overcoming two group defeats to La Retraite, Clapham, to finally beat them in the final 3-1. Over 50 girls from across Lambeth took part.

July 2018 saw our Football Development Officer Dwight delivering a great Lambeth Girls' Football Festival in which over 70 girls took part. The tournament saw Dunraven add the Year 7 and 8 Cup to their league title.

SMP girls also made their mark at the Lambeth Country Show, as they won the 11-16s tournament on the Saturday, followed by the women's event on Sunday. A huge well done to runners-up South London Women and all the players who took part.

Easter Fun Day 2018

Our 'Easter Fun Day' event in Brockwell Park on 11 April 2018 saw almost 70 young people enjoy a great day despite conditions more akin to Christmas! Participants enjoyed a football tournament, Easter Egg hunt, FIFA 18 competition, free lunch and a raffle. The day was organised by SMP Football Development Officer and former participant, Dwight Barnett and some of his fellow students from UCFBUK, Wembley. As well as securing a fantastic £500 donation from the KCMO Group in Middlesex to help fund the event, they collected some great prizes for the raffle and got Leyton Orient player Nathan Mavila to hand out trophies for the football. It was truly inspiring to see young people come together and create such a fantastic event. The future is bright.



New Link with Chelsea FC Academy

In June 2018, we were very pleased to announce a new link up with the Chelsea F.C Academy at Cobham, Surrey. This enables SMP coaches to receive invaluable support and CPD opportunities around coaching, player development and talent ID. It also provides us with a direct referral pathway for gifted and talented young players. However, we won't be going against the SMFC ethos of only referring players who we believe to have a genuine chance of making it in the long term. On our inaugural visit 8 of our coaches enjoyed the fantastic experience of seeing first-hand how things are run at the Academy, including observing training sessions and matches. It was great, too, to bump into one of our former SMFC players, now with Chelsea's U14s!

A massive thank you to Chris Robinson, Head of Integration Recruitment, for inviting us down and giving us such a warm welcome and tour of the outstanding facilities.



Jason K Memorial Tournament 2018

Sunday, 10 June 2018 saw over 100 people come together at Crystal Palace Sports Centre in memory of former SMP participant and coach, Jason Kwapong, who was lost to us one year ago that day. 11 teams took part in a 6-a-side football tournament organised by Jason's friends and SMP coaches, Jason Frimpong and Gabriel Deveer. We've known some of the young men taking part in the tournament – now in their 20s and many of them fathers themselves – since primary school. It was great to have Jason's mum down, too, to hand out the trophies and medals.

Summer Holiday Scheme 2018

SMP held its 15th consecutive holiday scheme in summer 2018. It was also our 11th time as a Lambeth Summer World Cup official host. A total throughput of over 700 young people enjoyed free football coaching, small-sided games and end-of-scheme tournaments, plus a free hot meal over the 10 sessions during July and August. We also held our 4th 'SW2 World Cup' tournament since 2006 (tied to FIFA World Cup years), where young people aged 12-18 get to represent their or their parents' country of origin and get to keep a t-shirt in their country's colours. This year saw Ghana beat DR Congo in the final on penalties. Selected players at U12, 14 & 16 then went on to take part in a borough-wide Lambeth Summer World Cup final at Fulham F.C's training ground in Motspur Park, Surrey on 2 September 2018.

Fit & Fed

We have now been running a free food programme at our holiday activities for 3 years. There are 170 days a year when children are not at school. Research by Kellogg's shows that 62% of families on less than average family income struggle to feed their children during the school holidays. Many of the families SMP work with are often worse off in school holidays because they are dependent on free school meals – almost 70% of registered participants at SMP are entitled to free school meals. For parents, school holidays are particularly distressing times, as they struggle to afford to feed their children and can never afford to pay for holiday activities. As a consequence, their children become inactive and isolated and the gap in their health and life chances compared with children from more affluent families increases exponentially. By running the Fit and Fed programme, we are able to ensure the young people we work with do not go hungry, are not isolated, and are leading active lives.



Parent & Toddler Club

The Parent & Toddler reading and football, which is aimed at encouraging parents to read to their children more regularly and help build parents' confidence both in themselves and in using St. Matthew's Project facilities, whilst enabling them to develop their friendship groups and increase access to sport, has again been running throughout the past year. Children aged 3-5 are able to

play football in a fun, family environment which aids early development skills such as agility, balance and coordination. It also offers the chance for parents and guardians to spend time engaged in reading activities with their children, helping them to lay a solid foundation for their future academic development.

Sporteducate Programme

Initial funders and developers of Sporteducate, Sported, used the learning and insight developed over the three-and-a-half years to produce a new toolkit to help community groups launch and run their own Sport for Development programmes. With funding from the Peter Minet Trust, SMP were able to run a new programme in Jubilee Primary School and City Heights Academy, Tulse Hill.



Trips

- In October 2017, SMFC enjoyed a great day out at the London Youth 5-a-side championships in Coram's Fields, Bloomsbury, with 27 players representing our U12s, 14s and 16s. The U14s were crowned Champions and Ceito Smith was named Player of the Tournament. A huge well done to all involved.
- In the same month, as part of Black History Month, a group of SMP girls attended the Urban Football Festival at Millwall FC. Thanks to coaches Chevone and Rachael for making that happen.
- In November 2017, some of the SMFC U14s took part in London Youth's Woodrow Cup at their Woodrow Centre in Amersham, Bucks. As well as coming away with bronze medals, the group got to spend two nights at the centre, enjoying the facilities and a range of other activities.
- April 2018 saw Dwight and his U11s SMFC team enjoy a great day out at Leyton Orient FC. A big thank you is due to Os player, Nathan Mavila, for the tickets and to all the parents who helped out on the trip.
- Summer scheme members got the chance to take part in a training day at Tooting and Mitcham F.C's stadium in August 2018. It also gave them a chance to meet up with former SMP coach, Ashley Bosah who is now the first team coach at TMUFC.

Programme 2017–18

- Girls-only Saturday Club
- Girls' Secondary School Leagues
- 6-14s Saturday Club
- 11th Lambeth Summer World Cup
- Tulse Hill Estate Christmas Pen Football Tournament
- SW2 World Cup 2018

- St. Matthew's F.C (U10s, U11s, U12s, U13s, U16s and Girls U15s)
- Sport Educate After-School Programme: Jubilee Primary School & City Heights Academy
- F.A Level-1 Coaching Course
- F.A Level-2 Coaching Course
- Leadership and Enterprise Programme
- Cage Football -Tulse Hill Estate
- Parent & Toddler Club
- Elders Football Programme
- Fit 4 Life - mental health wellbeing programme
- One Life: My Choice - knife crime prevention programme

What's next for St. Matthew's?

As we look to the future, our aim is to make St. Matthew's Project's growth as sustainable and manageable as possible. In 2018-19, we will be looking to increase the hours of the FDO and M&E Officer to work alongside the Project Coordinator to help us move forward and continue to deliver much needed opportunities to local young people in evermore challenging and uncertain times for them. We look to increase significantly levels of sport and physical activity, particularly among disadvantaged groups. We want to see all our staff, volunteers and trustees working hard towards creating a thriving and sustainable Project at the heart of our community, where the participant is at the centre of all our decisions and actions for growing the organisation. Our work has to be focused on front-line, grass-roots delivery; delivery that is clearly aligned to creating the best environment and the best opportunities for all our young people.

Our people and supporters

SMP was delighted to have claimed 1st prize and a grant of £3,990 in Tesco's Bags of Help community grant scheme in May 2018, so a huge thank you goes out to everyone who voted for us in Lambeth and helped spread the word.

We'd like to thank everyone who has been involved in supporting the work of SMP; it could never happen without the support of our funders and partners. We would also like to extend our huge thanks for the continued support of our board of trustees, our staff and volunteers. This review is a celebration of the efforts and commitment of our staff, trustees, partners, volunteers and participants.

We have built a team with a shared vision and together we are making a positive difference. Our staff, volunteers and trustees are the key to our growth and success; they are involved and engaged not just with us but with all the young people we support. We would like to thank them for the time and invaluable resources they are putting into our work, helping to make the SMP the special organisation it is – may their effort and dedication continue to help change the lives of young people in the Tulse Hill and Brixton area and beyond. Any success we've had is about the people, the volunteers and everybody involved in supporting SMP on a daily, weekly basis.

RELATED PARTY RELATIONSHIPS

The Charity has considered the disclosure requirements of the SORP for related party relationships, and believes that there are no related party relationships and transactions, other than the Trustees and their close connections.

ARRANGEMENTS FOR SETTING REMUNERATION OF KEY MANAGEMENT PERSONNEL

Remuneration for key management personnel is set by the trustees, taking account of funds availability and similar roles in charities of similar size and type.

RISK MANAGEMENT

The Board of Trustees fully accepts its responsibilities for ensuring that the major risks to which the Charity is exposed are identified, and that there are systems and procedures in place to mitigate those risks.

FINANCIAL REVIEW

Results for the year

Going Concern

After making appropriate enquiries, the trustees have a reasonable expectation that the charitable company has adequate resources to continue in operational existence for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

Reserves policy

The charity currently has no formal reserves policy. However the trustees constantly monitor the charity's reserves and are satisfied that the current levels are reasonable and sufficient for the charity's requirements.

TRUSTEES RESPONSIBILITIES

Company and Charity Law requires the trustees to prepare financial statements that give true and fair view of the state of affairs of the charity at the end of the financial year and of its surplus or deficit for the financial year. In doing so the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgments and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Follow the methods and principles of the Charity SORP; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to assume that the group will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

APPROVAL

This report was approved by the board of Trustees on and signed on their behalf by:-

.....
David Keen
Chair

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES

For the year ended 31 August 2018

I report on the accounts of the charity for the year ended 31 August 2018 set out on pages 20 to 26.

Respective responsibilities of the Trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 (the Charities Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b) of the Charities Act, and
- state whether particular matters have come to my attention.

Basis of independent examiner's statement

My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no material matters have come to my attention which gives me cause to believe that in, any material respect:

1. accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
2. the accounts do not accord with such records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the Charities SORP (FRS102).

/Continued...

.../Continued

I understand that the financial statements have been prepared to give a 'true and fair' view, and have departed from the Charities (Accounts and Reports) Regulations 2008, only to the extent required to provide a 'true and fair view'. This departure has involved following SORP 2015 FRS102, rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 (SORP 2005), which is referred to in the exitent regulations, but has since been withdrawn.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Charles Ssempijja, ACA

NfP Accountants Ltd

Chartered Accountants

No. 38, 52 Peckham Grove

London

SE15 6FR

Date:

STATEMENT OF FINANCIAL ACTIVITIES
for the year ended 31 August 2018

	Notes	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £	Unrestricted Funds £	Restricted Funds £	Total Funds 2017 £
INCOME FROM							
Gifts, grants and donations	2	8,541	124,453	132,994	19,253	61,618	80,871
TOTAL INCOME		8,541	124,453	132,994	19,253	61,618	80,871
EXPENDITURE ON							
Gross salaries		-	59,926	59,926	22,037	25,502	47,539
Employer's NI		-	1,846	1,846	618	698	1,316
Employer's Pension		-	551	551	100	112	212
Staff expenses: Mileage		-	720	720	300	410	710
Staff expenses: Work from home		-	1,560	1,560	1,560	-	1,560
Staff expenses: Other		-	270	270	-	-	-
Staff training		-	140	140	-	-	-
General admin		-	1,404	1,404	420	1,184	1,604
Printing & stationery		-	-	-	139	20	159
Management fees		-	648	648	-	930	930
Volunteer expenses		-	371	371	100	250	350
Facilities		-	10,068	10,068	226	2,054	2,280
Participants training		-	-	-	-	18,884	18,884
Coaching		-	17,195	17,195	-	24,058	24,058
Tutors		-	-	-	-	737	737
Travel		-	1,198	1,198	238	786	1,024
Internet		-	-	-	1,080	-	1,080
Equipment		-	3,225	3,225	1,609	1,235	2,844
Independent examination fees		-	960	960	960	-	960
Other expenses		-	1,039	1,039	934	3,714	4,648
TOTAL EXPENDITURE		-	101,121	101,121	30,321	80,574	110,895
NET MOVEMENT IN FUNDS		8,541	23,332	31,873	(11,068)	(18,956)	(30,024)
RECONCILIATION OF FUNDS							
TOTAL FUNDS AT 1 SEPTEMBER 2017		2,200	60,410	62,610	13,268	79,366	92,634
TOTAL FUNDS AT 31 AUGUST 2018		10,741	83,742	94,483	2,200	60,410	62,610

All incoming resources and outgoing resources derive from continuing activities.

ST. MATTHEWS PROJECT**(Registered company no. 07007350, registered charity no. 1140964)****BALANCE SHEET****As at 31 August 2018**

	Notes	£	2018 £	£	2017 £
CURRENT ASSETS					
Other debtors	6	493		719	
Cash at bank and in hand		96,051		70,398	
CREDITORS: amounts falling due within one year					
	7	(2,061)		(8,507)	
NET CURRENT ASSETS			94,483		62,610
NET ASSETS			£ 94,483		£ 62,610
FUNDS					
Restricted funds	8		83,742		60,410
General fund (unrestricted)	8		10,741		2,200
TOTAL FUNDS			£ 94,483		£ 62,610

For the year ended 31 August 2018 the charitable company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- (i) The members have not required the charitable company to obtain an audit of its accounts for the year in question in accordance with section 476;
- (ii) The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with the Financial Reporting Standard for Smaller Entities.

They were approved, and authorised for issue, by the directors on and signed on their behalf by:-

James Alexander
Trustee

The annexed notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 August 2018

1. ACCOUNTING POLICIES

Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, as updated on 2 February 2016 (SORP 2015), and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

Income and expenditure have been analysed on a 'natural basis, taking advantage of section 4.6 of the SORP.

The effect of events relating to the year ended 31 August 2018 which occurred before the date of approval of the financial statements by the Trustees has been included in the financial statements to the extent required to show a true and fair view of the state of affairs at 31 August 2018 and the results for the year ended on that date.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'. This departure has involved following SORP 2015 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 (SORP 2005) which has since been withdrawn.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

Key judgements that the charity has made which have a significant effect on the accounts include estimating income and expenditure for the next 12 months.

Statement of Cash Flows

The Company has taken advantage of the exemption conferred by Section 1 of FRS102 in relation to the Statement of Cash Flows.

Income

All incoming resources are included in the Statement of Financial Activities when the Charity is entitled to the income and the amount can be quantified with reasonable accuracy. Grants which have a restriction as to timing are recognised over the period for which they are given.

The value of services provided by volunteers has not been included in the accounts.

Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objects of the Charity and which have not been designated for other purposes.

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 August 2018

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors which have been raised by the Charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements. Statutory grants which are given as contributions towards the Charity's core services are treated as unrestricted.

Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure is considered all to relate to All the expenditure of the charity is in the furtherance of its charitable activities and includes the costs of delivering services undertaken to further the purposes of the charity and their associated support costs.

Tangible fixed assets

All assets costing more than £2,000 are capitalised.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Office equipment	-	5 years
------------------	---	---------

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

ST. MATTHEWS PROJECT**(Registered company no. 07007350, registered charity no. 1140964)****NOTES TO THE FINANCIAL STATEMENTS**
for the year ended 31 August 2018**2. GRANTS AND DONATIONS**

	Unrestricted Funds 2018 £	Restricted Funds 2018 £	Total Funds 2018 £	<i>Total Funds 2017 £</i>
Battersea Power Station	-	-	-	5,000
Berkeley	-	24,792	24,792	-
CIN	-	16,192	16,192	-
Effra Digital	350	-	350	-
Fishmongers Guild	-	-	-	2,000
KMCO Group	500	-	500	-
La Retraite	25	-	25	-
Lambeth Council	-	7,942	7,942	16,945
London Community Foundation	-	6,426	6,426	6,860
LEAP	-	2,115	2,115	-
London FA	750	-	750	-
London Youth	-	6,200	6,200	4,800
London Sport	-	-	-	-
McEvoy Maintenance	550	-	550	1,000
MOPAC	-	44,242	44,242	-
NCP	505	-	505	-
Oasis	173	-	173	-
Peter Minet	-	5,000	5,000	-
SMFC	510	-	510	-
Streetgames	-	5,160	5,160	-
Sport England	-	-	-	6,772
Street-games	-	-	-	1,000
Tesco	2,993	-	2,993	-
THM Church	200	-	200	-
The Football Foundation	-	-	-	450
The Walcot Foundation	-	-	-	20,000
Thrale Almhouses	-	3,444	3,444	3,000
ToSouthwark	500	-	500	-
West London Mission	-	-	-	750
Yellow Qube	-	-	-	250
Young Lambeth Cooperative	-	2,940	2,940	10,750
Other donations	1,486	-	1,486	1,294
	£ 8,542	£ 124,453	£ 132,994	£ 80,871

ST. MATTHEWS PROJECT**(Registered company no. 07007350, registered charity no. 1140964)****NOTES TO THE FINANCIAL STATEMENTS**
for the year ended 31 August 2018**3. STAFF COSTS AND NUMBERS**

	Unrestricted Funds 2018 £	Restricted Funds 2018 £	Total Funds 2018 £	<i>Total Funds 2017 £</i>
Gross salaries	-	59,926	59,926	47,539
Employer's NI	-	1,846	1,846	1,316
Employer's Pension	-	551	551	212
TOTAL STAFF COSTS	£ Nil	£ 62,323	£ 62,323	£ 49,067

The average weekly number of staff in the year (headcount) was 3 (2017 - 2). One key management staff received total remuneration of £41,734 (2017 - £36,579).

No employees received remuneration in excess of £60,000 (2017 - the same).

4. TRUSTEES

No trustees received remuneration in the year (2017 - the same). No trustees received reimbursement for out of pocket expenses (2017 - the same).

5. CORPORATION TAX

The charity is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or section 252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects.

6. DEBTORS

	2018 £	<i>2017 £</i>
Due within one year		
Overpayment for PAYE/NICs	493	719
	£ 493	£ 719

7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2018 £	<i>2017 £</i>
Trade creditors	-	7,500
Pensions payable	141	47
Accruals	1,920	960
	£ 2,061	£ 8,507

ST. MATTHEWS PROJECT

(Registered company no. 07007350, registered charity no. 1140964)

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 August 2018**8. STATEMENT OF FUNDS**

	Brought Forward	Incoming Resources	Resources Expended	Transfers & Gains / Losses	Carried Forward
	£	£	£	£	£
2018					
Restricted funds	60,410	124,453	(101,121)	-	83,742
Unrestricted fund	2,200	8,541	-	-	10,741
Total funds	£ 62,610	£ 132,994	£ (101,121)	£ Nil	£ 94,483
2017					
Restricted funds	79,366	61,618	(80,574)	-	60,410
Unrestricted fund	13,268	19,253	(30,321)	-	2,200
Total funds	£ 92,634	£ 80,871	£ (110,895)	£ Nil	£ 62,610

All restricted funds relate to organising football-related activities that provide young people from disadvantaged backgrounds with enhanced life skills, and enable them to enjoy and benefit from the game.

9. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	General Funds	Restricted Funds	Total Funds	Total Funds
	2018	2018	2018	2017
	£	£	£	£
Current assets	12,802	83,742	96,544	71,117
Creditors due within one year	(2,061)	-	(2,061)	(8,507)
	£ 10,741	£ 83,742	£ 94,483	£ 62,610
2017				
Current assets	10,707	60,410	71,117	
Creditors due within one year	(8,507)	-	(8,507)	
Total funds	£ 2,200	£ 60,410	£ 62,610	

10. OTHER LEGAL INFORMATION

St. Matthews Project is a charitable company limited by guarantee without share capital, with use of 'Limited' exemption, and registered in England with registration number 07007350. Its registered office address is 90 Gaskarth Road, Balham, London, SW12 9NW. The accounts are presented in GBP rounded to £1.