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**REDEEMING OUR COMMUNITIES**

**(A company limited by guarantee)**

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**TRUSTEES' REPORT AND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED 31 DECEMBER 2018**

**REDEEMING OUR COMMUNITIES**  
**(A company limited by guarantee)**

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**REDEEMING OUR COMMUNITIES**  
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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS  
FOR THE YEAR ENDED 31 DECEMBER 2018**

**Trustees**

Robert Cannon (resigned 13 May 2019)  
Julia Robertson  
Deirdre Bower-Latz (resigned 19 July 2018)  
Sir Peter Fahy  
David Smart (appointed 27 March 2018)  
Paul Blakey (appointed 13 May 2019)

**Company registered number**

07327258

**Charity registered number**

1139817

**Registered office**

The Fuse  
Warburton Lane  
Partington  
Manchester  
M31 4BU

**Accountants**

Baldwin Scofield Accountancy LLP  
Chartered Accountants  
3 Newhouse Business Centre  
Old Crawley Road  
Horsham  
West Sussex  
RH12 4RU

**Bankers**

Barclays Bank plc  
Leicester  
LE87 2BB

**REDEEMING OUR COMMUNITIES**  
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**CHAIRMAN'S STATEMENT  
FOR THE YEAR ENDED 31 DECEMBER 2018**

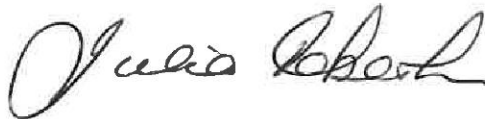
The chairman presents her statement for the period.

2018 has been another encouraging and fruitful year. On behalf of the Board of Trustees I want to thank everyone who has played their part in the continued growth and impact of ROC throughout the UK. Thousands more lives have been touched by new and innovative projects which have been brought into being as a direct result of new inter-agency co-operation in numerous neighbourhoods where new volunteer-led Action Groups have been established following ROC Conversations. It's so rewarding to see churches working in partnership with secular agencies to see communities being strengthened.

In addition to the immediate and short term benefits being experienced through new projects addressing youth anti-social behaviour, elderly isolation and family hardship, there is also the longer term picture of stronger communities which are better able to resist some of the newer dangers faced by our society. It has been said that the only way to counter the growing threats of radicalisation and terrorism is to open doors of communication at the grass roots of communities. ROC is pioneering exactly this by facilitating relationships of trust and action across local divisions of race, creed and class. The results cannot be easily measured because no one can tell "what might have been" without these new groups emerging but I do believe that the next generation will be safer and stronger in areas where ROC has played its part.

One constant challenge is the need to raise funds to enable our core staff team to train local volunteers to deliver these unique projects. Much of our income comes from the generous donations of individual and church supporters to whom we continue to be very grateful. We are beginning to find increasing financial support from local authorities and police commissioners who are realising how cost effective our projects are. This is helping us increase our impact more quickly than in previous years. Additionally, we're very grateful to the Trusts listed in our accounts for grants received for specific projects, especially those we've been pioneering from our HQ, such as ROC Champions, which has been funded entirely by The Big Lottery.

Name Julia Robertson  
Chairman



Date 22 July 2019

**REDEEMING OUR COMMUNITIES**  
**(A company limited by guarantee)**

**TRUSTEES' REPORT**  
**FOR THE YEAR ENDED 31 DECEMBER 2018**

The Trustees present their annual report together with the financial statements of the company for the 1 January 2018 to 31 December 2018. The Trustees confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice, applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)) as amended by Update Bulletin 1 (effective 1 January 2015).

Since the company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

**Structure, governance and management**

● **CONSTITUTION**

The company is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association on 27 July 2010 and is a registered charity number 1139817.

The principal object of the company is to bring lasting change to communities across the UK by inspiring, enabling and supporting multi-agency partnership initiatives between third sector groups, statutory agencies, churches, community groups and local people.

● **METHOD OF APPOINTMENT OR ELECTION OF TRUSTEES**

The management of the company is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association.

● **ORGANISATIONAL STRUCTURE AND DECISION MAKING**

The Trustees are legally responsible for the overall management and control of all aspects of ROC's work. They meet two or three times a year to approve the annual budget and to review progress with the strategic plan objectives for the year. Day to day management of the work is delegated to the Executive Management Team.

**Objectives and Activities**

● **POLICIES AND OBJECTIVES**

Redeeming Our Communities (ROC) exists to enable people of goodwill to work together for safer, kinder communities. We encourage churches and statutory agencies to cooperate in discussing community strengths and needs and to collaborate in mutually resourced projects delivered primarily through volunteers.

● **MAIN ACTIVITIES UNDERTAKEN TO FURTHER THE CHARITY'S PURPOSES FOR PUBLIC BENEFIT**

We are mindful of the Charity Commission's guidance regarding the need to operate for the benefit of the public. We organise and support Community Engagement Projects (ROC Conversations) to which are invited: local people of goodwill; leaders, officers and members of churches, statutory agencies and other local groups. These projects include the appointment of an inter-agency Action Team which, according to local opportunities and resources, we assist in establishing new local projects; recruiting, training and vetting volunteers; fundraising and monitoring.

**REDEEMING OUR COMMUNITIES**  
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**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 DECEMBER 2018**

**Achievements and performance**

● **REVIEW OF ACTIVITIES**

2018 has been a fantastic year for ROC. We have held 12 community engagement events in a variety of areas around the UK including hard to reach places like West and East Belfast. These events have all resulted in healthy multi-agency Action Groups who are ensuring that new ideas are followed up.

We held our largest ROC Conversation to date with 430 people at Franklin Gardens in Northants.

This year has seen a number of Royal connections. In January HRH Princess Royal visited The FUSE to celebrate the 5th anniversary of ROC Restore, our restorative justice project. In May, Debra attended the Royal wedding of Harry and Meghan at Windsor Castle, and later that month we were awarded the Queens Award for voluntary service.

We held a Celebrate Partington event in March which attracted over 300 visitors to The FUSE including the Mayor of Trafford. Young people from ROC Champions took part in an arts competition and performed in a showcase of talent and we had 24 local organisations exhibit their work.

We have had a number of opportunities to speak and exhibit at large events this year including Spring Harvest, New Wine and the Labour Party conference opening church service.

ROC Community Mentors, a family mentoring programme and ROC Champions, peer mentoring in schools have both grown significantly this year. Mentors have been trained in a number of locations and we have taken the ROC Champions programme into our second school.

ROC Gardens was developed in Blackpool and has been very successful in renovating gardens and green spaces but also in offering training to unemployed volunteers. 8 out of 10 of the volunteers have gained paid employment.

**Financial review**

● **GOING CONCERN**

After making appropriate enquiries, the trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

● **RESERVES POLICY**

The Trustees consider that the charity should maintain reserves sufficient to cover three months overheads amounting to £64,000 and a further contingency of £30,000. The charity has reserves in excess of this at the year-end.

**REDEEMING OUR COMMUNITIES**  
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**TRUSTEES' REPORT (continued)**  
**FOR THE YEAR ENDED 31 DECEMBER 2018**

**Plans for future periods**

● **FUTURE DEVELOPMENTS**

ROC Gardens to start a second project in Partington.  
New Project, ROC Plus to launch in Partington aimed at local teenage NEETs.  
ROC Mentors to be officially launched in Westminster in March.  
Debra's new book, Mountain Moving Prayer to be published in March.  
ROC Conversation events in 12 locations booked between January and June.  
ROC Conversation events planned for Melbourne, Australia.  
Debra to speak at Spring Harvest in April.  
Debra to speak at the College of Police Faith and Police conference.

**TRUSTEES' RESPONSIBILITIES STATEMENT**

The Trustees (who are also directors of Redeeming Our Communities for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the Trustees, on 22 July 2019 and signed on their behalf by:



**Julia Robertson**

**REDEEMING OUR COMMUNITIES**  
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**INDEPENDENT EXAMINER'S REPORT**  
**FOR THE YEAR ENDED 31 DECEMBER 2018**

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF REDEEMING OUR COMMUNITIES (the 'company')**

I report to the charity Trustees on my examination of the accounts of the company for the year ended 31 December 2018.

This report is made solely to the company's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the company's Trustees those matters I am required to state to them in an Independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the company and the company's Trustees as a body, for my work or for this report.

**RESPONSIBILITIES AND BASIS OF REPORT**

As the Trustees of the company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the company's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

**INDEPENDENT EXAMINER'S STATEMENT**

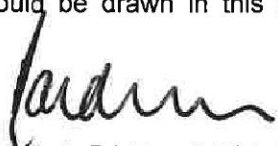
Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I can confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed:



Dated: 22 July 2019

Nicholas M Baldwin BA(Econ) FCA DChA

**BALDWIN SCOFIELD ACCOUNTANCY LLP**  
Chartered Accountants



**REDEEMING OUR COMMUNITIES**  
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**STATEMENT OF FINANCIAL ACTIVITIES INCORPORATING INCOME AND EXPENDITURE ACCOUNT  
FOR THE YEAR ENDED 31 DECEMBER 2018**

	Note	Unrestricted funds 2018 £	Restricted funds 2018 £	Total funds 2018 £	Total funds 2017 £
<b>INCOME FROM:</b>					
Donations and legacies	2	203,727	243,489	447,216	447,256
Charitable activities	3	78,313	-	78,313	78,444
Other trading activities		3,194	300	3,494	13,504
Investments	4	335	-	335	27
Other income		1,097	859	1,956	274
<b>TOTAL INCOME</b>		<b>286,666</b>	<b>244,648</b>	<b>531,314</b>	<b>539,505</b>
<b>EXPENDITURE ON:</b>					
Raising funds		11	-	11	369
Charitable activities		134,970	397,512	532,482	590,722
<b>TOTAL EXPENDITURE</b>	8	<b>134,981</b>	<b>397,512</b>	<b>532,493</b>	<b>591,091</b>
<b>NET INCOME / (EXPENDITURE) BEFORE TRANSFERS</b>		<b>151,685</b>	<b>(152,864)</b>	<b>(1,179)</b>	<b>(51,586)</b>
Transfers between Funds	15	(28,268)	28,268	-	-
<b>NET INCOME / (EXPENDITURE) BEFORE OTHER RECOGNISED GAINS AND LOSSES</b>		<b>123,417</b>	<b>(124,596)</b>	<b>(1,179)</b>	<b>(51,586)</b>
<b>NET MOVEMENT IN FUNDS</b>		<b>123,417</b>	<b>(124,596)</b>	<b>(1,179)</b>	<b>(51,586)</b>
<b>RECONCILIATION OF FUNDS:</b>					
Total funds brought forward		71,638	210,909	282,547	334,133
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>195,055</b>	<b>86,313</b>	<b>281,368</b>	<b>282,547</b>

The notes on pages 10 to 22 form part of these financial statements.

**REDEEMING OUR COMMUNITIES**  
**(A company limited by guarantee)**  
**REGISTERED NUMBER: 07327258**

**BALANCE SHEET**  
**AS AT 31 DECEMBER 2018**

	Note	£	2018 £	£	2017 £
<b>FIXED ASSETS</b>					
Tangible assets	11		860		7,250
<b>CURRENT ASSETS</b>					
Stocks	12	1,500		1,500	
Debtors	13	10,652		7,399	
Cash at bank and in hand		282,650		279,042	
		<b>294,802</b>		<b>287,941</b>	
<b>CREDITORS:</b> amounts falling due within one year	14	(14,294)		(12,644)	
<b>NET CURRENT ASSETS</b>			<b>280,508</b>		<b>275,297</b>
<b>NET ASSETS</b>			<b>281,368</b>		<b>282,547</b>
<b>CHARITY FUNDS</b>					
Restricted funds	15		86,313		210,909
Unrestricted funds	15		195,055		71,638
<b>TOTAL FUNDS</b>			<b>281,368</b>		<b>282,547</b>

The company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The Trustees consider that the company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act.

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees on 22 July 2019 and signed on their behalf, by:



**Julia Robertson**

The notes on pages 10 to 22 form part of these financial statements.

**REDEEMING OUR COMMUNITIES**  
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**STATEMENT OF CASH FLOWS**  
**FOR THE YEAR ENDED 31 DECEMBER 2018**

	Note	2018 £	2017 £
<b>Cash flows from operating activities</b>			
Net cash provided by/(used in) operating activities	17	<b>3,608</b>	(14,428)
<b>Change in cash and cash equivalents in the year</b>		<b>3,608</b>	(14,428)
Cash and cash equivalents brought forward		<b>279,042</b>	293,470
<b>Cash and cash equivalents carried forward</b>	18	<b>282,650</b>	279,042

The notes on pages 10 to 22 form part of these financial statements.

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2018**

**1. ACCOUNTING POLICIES**

**1.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Redeeming Our Communities meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

**1.2 Reconciliation with previous Generally Accepted Accounting Practice**

In preparing these accounts, the Trustees have considered whether in applying the accounting policies required by FRS 102 and the Charities SORP FRS 102 the restatement of comparative items was required.

No restatements were required.

**1.3 Company status**

The company is a company limited by guarantee. The members of the company are the Trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2018**

**1. ACCOUNTING POLICIES (continued)**

**1.4 Income**

All income is recognised once the company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

For legacies, entitlement is taken as the earlier of the date on which either: the company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the company, or the company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Donated services or facilities are recognised when the company has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the company which is the amount the company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

**1.5 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities. Support costs are those costs incurred directly in support of expenditure on the objects of the company and include project management carried out centrally. Governance costs are those incurred in connection with administration of the company and compliance with constitutional and statutory requirements.

Costs of generating funds are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

Charitable activities and Governance costs are costs incurred on the company's educational operations, including support costs and costs relating to the governance of the company apportioned to charitable activities.

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2018**

**1. ACCOUNTING POLICIES (continued)**

**1.6 Turnover**

Turnover comprises revenue recognised by the company in respect of goods and services supplied during the year, exclusive of Value Added Tax and trade discounts.

**1.7 Tangible fixed assets and depreciation**

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Plant and machinery	-	25% straight line
Motor vehicles	-	25% straight line
Office equipment	-	10% straight line
Computer equipment	-	33% straight line

**1.8 Interest receivable**

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the company; this is normally upon notification of the interest paid or payable by the Bank.

**1.9 Stocks**

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

**1.10 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.11 Cash at Bank and in hand**

Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**1.12 Liabilities and provisions**

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2018**

**1. ACCOUNTING POLICIES (continued)**

**1.13 Financial instruments**

The company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

**1.14 Pensions**

The company operates a defined contribution pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

**1.15 Fund accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the company and which have not been designated for other purposes.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

**2. INCOME FROM DONATIONS AND LEGACIES**

	Unrestricted funds 2018 £	Restricted funds 2018 £	Total funds 2018 £	Total funds 2017 £
Donations	203,727	243,489	447,216	447,256
<i>Total 2017</i>	149,321	297,935	447,256	

**3. INCOME FROM CHARITABLE ACTIVITIES**

	Unrestricted funds 2018 £	Restricted funds 2018 £	Total funds 2018 £	Total funds 2017 £
Charity incoming resources	78,313	-	78,313	78,444
<i>Total 2017</i>	78,444	-	78,444	

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2018**

**4. INVESTMENT INCOME**

	Unrestricted funds 2018 £	Restricted funds 2018 £	Total funds 2018 £	Total funds 2017 £
Investment income - local cash	335	-	335	27
<i>Total 2017</i>	27	-	27	

**5. DIRECT COSTS**

	Total 2018 £	Total 2017 £
Project expense	10,863	34,355
Conferences & events	7,090	6,201
Advertising & publicity	1,885	1,266
Intern costs	4,807	8,405
Volunteer expenses	492	3,807
Telephone	976	1,133
Travel & subsistence	19,211	22,079
Legal fees	15,907	15,894
Sundry expenses	375	5,000
Charitable contributions	17	594
Building maintenance and equipment	17,498	14,293
Utilities	29,999	35,114
Motor expenses	859	1,511
Wages and salaries	362,172	379,941
National insurance	27,197	15,631
Pension cost	4,002	1,683
	<b>503,350</b>	<b>546,907</b>
<i>Total 2017</i>	546,907	



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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2018**

**6. SUPPORT COSTS**

	<b>Total 2018 £</b>	<i>Total 2017 £</i>
Advertising & publicity	1,318	3,632
Software, printing & stationery	2,810	3,820
Office expenses	-	70
Telephone	1,633	4,188
Website costs	1,411	516
Insurance	5,136	4,985
Bank charges	233	206
Sundry expenses	4,991	7,479
Professional fees	-	7,313
Equipment maintenance	1,127	-
Postage	455	364
Depreciation	6,390	7,042
	<u>25,504</u>	<u>39,615</u>
<i>Total 2017</i>	<u>39,615</u>	

**7. GOVERNANCE COSTS**

	<b>Unrestricted funds 2018 £</b>	<b>Restricted funds 2018 £</b>	<b>Total funds 2018 £</b>	<i>Total funds 2017 £</i>
Independent examination/Auditors' remuneration	3,628	-	3,628	4,200

**8. ANALYSIS OF EXPENDITURE BY EXPENDITURE TYPE**

	<b>Staff costs 2018 £</b>	<b>Depreciation 2018 £</b>	<b>Other costs 2018 £</b>	<b>Total 2018 £</b>	<i>Total 2017 £</i>
Expenditure on fundraising trading	-	-	11	11	369
<b>Costs of raising funds</b>	-	-	11	11	369
Direct costs - Activities	393,371	6,390	129,093	528,854	586,522
Expenditure on governance	-	-	3,628	3,628	4,200
	<u>393,371</u>	<u>6,390</u>	<u>132,732</u>	<u>532,493</u>	<u>591,091</u>
<i>Total 2017</i>	<u>397,255</u>	<u>7,042</u>	<u>186,794</u>	<u>591,091</u>	

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS  
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**9. NET INCOME/(EXPENDITURE)**

This is stated after charging:

	<b>2018</b>	<b>2017</b>
	<b>£</b>	<b>£</b>
Depreciation of tangible fixed assets:		
- owned by the charity	<b>6,390</b>	<b>7,042</b>
Independent examination/Auditors' remuneration	<b>3,628</b>	<b>4,200</b>

During the year, no Trustees received any remuneration (2017 - £NIL).

During the year, no Trustees received any benefits in kind (2017 - £NIL).

During the year, no Trustees received any reimbursement of expenses (2017 - £NIL).

**10. STAFF COSTS**

Staff costs were as follows:

	<b>2018</b>	<b>2017</b>
	<b>£</b>	<b>£</b>
Wages and salaries	<b>362,172</b>	<b>379,941</b>
Social security costs	<b>27,197</b>	<b>15,631</b>
Other pension costs	<b>4,002</b>	<b>1,683</b>
	<b>393,371</b>	<b>397,255</b>

The average number of persons employed by the company during the year was as follows:

<b>2018</b>	<b>2017</b>
<b>No.</b>	<b>No.</b>
<b>18</b>	<b>18</b>

No employee received remuneration amounting to more than £60,000 in either year.

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2018**

**11. TANGIBLE FIXED ASSETS**

	Plant and machinery £	Motor vehicles £	Office equipment £	Computer equipment £	Total £
<b>Cost</b>					
At 1 January 2018 and 31 December 2018	2,896	16,500	2,585	11,816	33,797
<b>Depreciation</b>					
At 1 January 2018	1,448	12,375	2,191	10,533	26,547
Charge for the year	724	4,125	258	1,283	6,390
At 31 December 2018	2,172	16,500	2,449	11,816	32,937
<b>Net book value</b>					
At 31 December 2018	724	-	136	-	860
At 31 December 2017	1,448	4,125	394	1,283	7,250

**12. STOCKS**

	2018 £	2017 £
Finished goods and goods for resale	1,500	1,500

**13. DEBTORS**

	2018 £	2017 £
Trade debtors	7,427	7,160
Tax recoverable	3,225	239
	10,652	7,399

**14. CREDITORS: Amounts falling due within one year**

	2018 £	2017 £
Trade creditors	-	913
Other taxation and social security	8,351	-
Accruals and deferred income	5,943	11,731
	14,294	12,644

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2018**

**15. STATEMENT OF FUNDS**

**STATEMENT OF FUNDS - CURRENT YEAR**

	Balance at 1 January 2018 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 December 2018 £
<b>Unrestricted funds</b>					
General funds	71,638	286,666	(134,981)	(28,268)	195,055
<b>Restricted funds</b>					
Art Award	440	-	(472)	32	-
Blackpool	-	19,899	(23,750)	3,851	-
ROC cafe Radcliffe	21,444	11,860	(33,304)	-	-
Big Lottery celebrating communities	1,629	-	(2,178)	549	-
Jerusalem Trust fund	15,527	30,300	(45,827)	-	-
Scotland launch	12	-	(12)	-	-
Garfield Weston fund	2,958	-	(2,958)	-	-
ROC mentoring Lambeth	489	-	(489)	-	-
Mentor co-ordinator	8,469	75,379	(33,570)	-	50,278
ROC Partington	14,546	-	(14,606)	60	-
Big Lottery fund	5,299	20,000	(24,567)	-	732
Porticus Restore	8,306	-	(8,306)	-	-
Yorkshire co-ordinator	8,145	-	(8,145)	-	-
Stockport Restore	4,182	-	(4,182)	-	-
Bury Restore	2,074	-	(2,074)	-	-
ROC Oldham	31,427	23,024	(34,586)	-	19,865
Northern Ireland fund	-	15,411	(32,086)	16,675	-
Scotland co-ordinator	13,486	-	(13,486)	-	-
Stockport community	16,149	8,821	(29,152)	4,182	-
Wirral fund	3,002	15,000	(11,600)	-	6,402
London Onion community play	2,443	-	(2,443)	-	-
Restorative justice training fund	9,946	4,500	(14,446)	-	-
Trafford Restore	5,561	-	(5,561)	-	-
Oldham Restore	-	2,250	(2,250)	-	-
ROC International	2,711	-	(2,711)	-	-
South East fund	5,993	750	(9,662)	2,919	-
Community mentors	8,060	17,454	(16,478)	-	9,036
Reserve fund	18,611	-	(18,611)	-	-
	<b>210,909</b>	<b>244,648</b>	<b>(397,512)</b>	<b>28,268</b>	<b>86,313</b>
<b>Total of funds</b>	<b>282,547</b>	<b>531,314</b>	<b>(532,493)</b>	<b>-</b>	<b>281,368</b>

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2018**

**15. STATEMENT OF FUNDS (continued)**

**STATEMENT OF FUNDS - PRIOR YEAR**

	<i>Balance at 1 January 2017 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Balance at 31 December 2017 £</i>
<b>General funds</b>					
General funds	49,107	241,570	(219,039)	-	71,638

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2018**

**15. STATEMENT OF FUNDS (continued)**

**Restricted funds**

Art Award	5,742	-	(5,302)	-	440
ROC cafe Brinnington	399	(399)	-	-	-
ROC cafe Radcliffe	14,655	26,986	(20,197)	-	21,444
Big Lottery celebrating communities	10,000	(8,000)	(371)	-	1,629
Jerusalem Trust fund	24,437	30,000	(38,910)	-	15,527
Scotland launch	11	-	1	-	12
Garfield Weston fund	23,632	(20,000)	(674)	-	2,958
ROC mentoring Lambeth	360	-	129	-	489
ROC cafe Stockport	4,345	-	(4,345)	-	-
ROC cafe Offerton	1,618	-	(1,618)	-	-
Mentor co-ordinator	-	26,918	(18,449)	-	8,469
Radcliffe Centre	-	(12,045)	-	12,045	-
ROC Partington	19,354	2,137	(6,945)	-	14,546
ROC cafe Lambeth	2,500	(2,500)	-	-	-
Big Lottery fund	5,541	26,506	(26,748)	-	5,299
Refurbish communities cafes	10,000	-	(10,000)	-	-
Porticus Restore	20,165	-	(11,859)	-	8,306
Yorkshire co-ordinator	6,530	7,107	(5,492)	-	8,145
Stockport Restore	36,260	(31,125)	(953)	-	4,182
Stockport Care	8,621	-	(8,621)	-	-
Other minor funds	2,335	(100)	(2,626)	391	-
Bury Restore	55	2,500	(481)	-	2,074
Littlehampton bus fund	240	-	(240)	-	-
Lancashire Care	3,000	-	(3,000)	-	-
ROC Oldham	17,490	30,000	(16,063)	-	31,427
Northern Ireland fund	2,149	22,262	(34,456)	10,045	-
Scotland co-ordinator	14,299	2,849	(3,662)	-	13,486
Stockport community	5,097	37,589	(26,537)	-	16,149
Operations manager	11,795	-	(32,647)	20,852	-
ROC chaplains Brighton	1,728	(1,550)	(233)	55	-
ROC Edgeley	244	(244)	-	-	-
Fuse half-term	2,702	-	(2,702)	-	-
ROC cafe Glasgow	1,440	-	(1,440)	-	-
Toll Cross CLAN	220	-	(220)	-	-
North East co-ordinator	6	(6)	-	-	-
Wirral fund	4,639	10,000	(11,637)	-	3,002
London Onion community play	6,940	-	(4,497)	-	2,443
GLSA Con	2,260	-	(2,260)	-	-
ROC cafe Wythenshawe	282	(282)	-	-	-
ROC cafe Adswood	200	-	(200)	-	-
GARF (LW)	1,198	-	(1,198)	-	-
Restorative justice training fund	2,603	10,000	(2,657)	-	9,946
Trafford Restore	9,885	(3,000)	(1,324)	-	5,561
Blackpool co-ordinator	49	16,618	(21,273)	4,606	-
Oldham Restore	-	8,000	(8,939)	939	-
ROC International	-	8,339	(5,628)	-	2,711
South East fund	-	21,122	(15,129)	-	5,993
Community mentors	-	16,468	(8,408)	-	8,060
Reserve fund	-	80,890	(4,241)	(58,038)	18,611
ROC On	-	(9,105)	-	9,105	-
	<u>285,026</u>	<u>297,935</u>	<u>(372,052)</u>	<u>-</u>	<u>210,909</u>

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2018**

**15. STATEMENT OF FUNDS (continued)**

Total of funds	334,133	539,505	(591,091)	-	282,547
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**SUMMARY OF FUNDS - CURRENT YEAR**

	Balance at 1 January 2018 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 December 2018 £
General funds	71,638	286,666	(134,981)	(28,268)	195,055
Restricted funds	210,909	244,648	(397,512)	28,268	86,313
	<u>282,547</u>	<u>531,314</u>	<u>(532,493)</u>	<u>-</u>	<u>281,368</u>

**SUMMARY OF FUNDS - PRIOR YEAR**

	Balance at 1 January 2017 £	Income £	Expenditure £	Balance at 31 December 2017 £
General funds	49,107	241,570	(219,039)	71,638
Restricted funds	285,026	297,935	(372,052)	210,909
	<u>334,133</u>	<u>539,505</u>	<u>(591,091)</u>	<u>282,547</u>

**16. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

**ANALYSIS OF NET ASSETS BETWEEN FUNDS - CURRENT YEAR**

	Unrestricted funds 2018 £	Restricted funds 2018 £	Total funds 2018 £
Tangible fixed assets	859	-	859
Current assets	208,491	86,313	294,804
Creditors due within one year	(14,295)	-	(14,295)
	<u>195,055</u>	<u>86,313</u>	<u>281,368</u>

**REDEEMING OUR COMMUNITIES**  
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**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 DECEMBER 2018**

**16. ANALYSIS OF NET ASSETS BETWEEN FUNDS (continued)**

**ANALYSIS OF NET ASSETS BETWEEN FUNDS - PRIOR YEAR**

	<i>Unrestricted funds 2017 £</i>	<i>Restricted funds 2017 £</i>	<i>Total funds 2017 £</i>
Tangible fixed assets	7,250	-	7,250
Current assets	77,031	210,909	287,941
Creditors due within one year	(12,643)	-	(12,644)
	<u>71,638</u>	<u>210,909</u>	<u>282,547</u>

**17. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH FLOW FROM OPERATING ACTIVITIES**

	<b>2018 £</b>	<b>2017 £</b>
Net expenditure for the year (as per Statement of Financial Activities)	<b>(1,179)</b>	<b>(51,586)</b>
<b>Adjustment for:</b>		
Depreciation charges	<b>6,390</b>	7,042
(Increase)/decrease in debtors	<b>(3,253)</b>	38,290
Increase/(decrease) in creditors	<b>1,650</b>	(8,174)
<b>Net cash provided by/(used in) operating activities</b>	<b><u>3,608</u></b>	<b><u>(14,428)</u></b>

**18. ANALYSIS OF CASH AND CASH EQUIVALENTS**

	<b>2018 £</b>	<b>2017 £</b>
Cash in hand	<b>282,650</b>	279,042
<b>Total</b>	<b><u>282,650</u></b>	<b><u>279,042</u></b>