REGISTERED COMPANY NUMBER: 04210523 (England and Wales) REGISTERED CHARITY NUMBER: 1092511

Report of the Trustees and Unaudited Financial Statements for the Year Ended 31 December 2018 for Skipton and Craven Action for Disability

> Stirk Lambert & Co Chartered Accountants Russell Chambers 61a North Street Keighley West Yorkshire BD21 3DS

Contents of the Financial Statements for the Year Ended 31 December 2018

	Page
Report of the Trustees	1 to 7
Independent Examiner's Report	8
Statement of Financial Activities	9
Balance Sheet	10 to 11
Notes to the Financial Statements	12 to 17
Detailed Statement of Financial Activities	18 to 19

Report of the Trustees for the Year Ended 31 December 2018

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2018. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The Charity is constituted as a company limited by guarantee, and is, therefore, governed by the Memorandum and Articles of Association. The Charity's main objective and its principal activity continues to be that of providing for the welfare of people with reduced mobility who live within, and adjacent to the large and sparsely populated district of Craven and to assist their integration into society.

The charity plays a major role in community transport in Craven. Its aim is to remove the barriers to services for people with disabilities presented by the shortage of suitable transport services and non-car ownership, reduce social exclusion arising from rural isolation and limited mobility, and provide reliable, high quality, sustainable disability transport solutions.

In following this objective and its activities the trustees have complied with their duty to have due regard to the guidance on public benefit published by the Commission in exercising their powers and duties.

Transport

The Charity's main core activity is to provide specialised transportation which is wheelchair accessible to members with disabilities who experience difficulty in using, or are unable to use, the limited public transport service. There are four types of transport services provided: -

- 1. Dial-A-Ride journeys to allow individuals to visit doctors, meet hospital appointments, access to town centre shopping or just to visit friends and family.
- 2. Organised day trips to places such as Morecambe, Blackpool, Southport, Bridlington, Whitby, Lake District, museums, stately homes, parks and gardens, shopping malls, pub lunches etc.
- 3. Activity groups that are run weekly for swimming, indoor bowls, and general social groups.
- 4. School contracts which are operated on behalf of North Yorkshire County Council delivering children with disabilities to schools in and around the area.
- 5. Volunteer Car Scheme "Freedom Wheels" providing a volunteer car service to people living in isolated and difficult to access areas.

Charity Shops

SCAD currently operates 3 charity shops based in Skipton, Settle and Cross Hills. The policy of the charity is to sell only "donated items" which are provided by the local community. The shops provide a central point for the local community and are very popular. Each shop has an employed manager and assistant and the rest of the staff is made up of approximately 40 volunteers.

Canal Boat

The charity owns and operates a wide beam canal boat, "SCAD's Endeavour" based in Skipton providing daily trips throughout the year for small groups of people with disabilities. Care homes, nursing homes, hospices and many other charitable institutions mainly book this. The vessel is fully equipped for disability access and normally runs Monday to Friday each week during April through to the end of October and with some trips for Christmas. It is manned entirely by volunteers with a different skipper and crew every day of the week. Some 35 volunteers are registered with us to crew the boat throughout the year.

Wheelchair Hire

A wheelchair hire facility is provided from the office on Newmarket Street and the Settle shop and is very popular. Local doctors' surgeries, hospitals, Citizens Advice Bureau, Social Services etc recommend us to people who require a wheelchair for a limited period of time. This service has been overhauled during 2018 to raise the standard of wheelchair maintenance. The facility will be expanded to the Crosshills shop in due course.

Revenue from all the above activities finances the transport operation enabling the charity to provide a subsidised transport service to the disabled in the community of Craven.

ACHIEVEMENT AND PERFORMANCE

Report of the Trustees for the Year Ended 31 December 2018

ACHIEVEMENT AND PERFORMANCE

The charity has produced a Social Impact Report for 2018 which details key aspects of its day to day performance and the impact which it has on the lives of beneficiaries and their families and friends.

Transport

Dial-A-Ride: - Demand for the service has held steadily through 2018 and plans were made through 2018 for an expansion of the service, in particular through offering shopping buses to members on a more regular basis. Both employed and volunteer drivers continue to do an excellent job.

Organised Day Trips: - Day trips continue to be very popular. During 2018 trips were scheduled for days throughout the week rather than limited to Tuesday and Thursday. New venues were added after consultation with members and others. These have been well subscribed to, as have the "old favourites". The volunteer passenger assistants have been an invaluable help on these trips.

Activity groups: - All activities have continued weekly throughout the year and continue to be popular. The swimming activity has been revamped following the end of the grant funding and is even more popular than previously. There is still some capacity in the pool and we will continue to promote this more widely. The Indoor Bowls activity will be reviewed in the same way during 2019.

Special school contracts: - We continued to run two school contracts throughout 2018 (both of which had further students added to the contracts during the year) and are identifying whether we have capacity for further contracts in future.

Changes to the group charges are seeing an uplift in income, and these changes will continue into 2019. A restructure of charges for transport is on-going, to bring charges into line with other community transport operators and to provide a sounder base for this income stream in future.

New Membership

The charity actively promotes new membership around the area: primarily via agencies such as Age UK and it continues to increase at the rate of 2-3 members per week throughout the year, although overall it holds at around 275-300 individuals.

Canal Boat: "SCAD's Endeavour"

A total of 116 trips took place in 2018, carrying around 1400 people. Three trips had to be cancelled due to adverse weather conditions, early in the season. Groups come every year to enjoy a trip on the canal, mainly from care homes, nursing homes, hospices, supported living homes and many other charitable institutions. There are a growing number of private family bookings, often for birthdays (and a wedding) where one of the participants is disabled. The all-volunteer crews do an excellent job and was are fortunate to have NCBA qualified trainers within the crew.

Wheelchair Hire

This essential service has continued to provide for the local community and visitors to Skipton. Mainly used by people needing a wheelchair for a short period of time i.e. recovering from an illness or accident. Local hospitals and doctors' surgeries regularly recommend us for this service. Several wheelchairs had been donated to us during the period. The wheelchair hire was down slightly during 2018 - one of the reasons being the increasing requests for scooter hire rather than manual wheelchairs by visitors to Skipton.

Charity Shops

The charity shops trading is directly affected by trends within the retail sector generally. Although there was some increased performance in the Skipton shop during 2016/7, sales have fallen back to the levels seen prior to 2015.

During 2018 we began to implement the new warehouse system, which seeks, over time, to move all sorting and preparation of donations to a single warehouse, from where donations would be distributed directly to the shop best able to achieve the highest value for them. This is an on-going process and will not be fully implemented until late 2019/early 2020.

Report of the Trustees for the Year Ended 31 December 2018

ACHIEVEMENT AND PERFORMANCE

This includes textiles, leather goods, failed (PAT) tested electrical items, books, household items, etc. A recycling company collects from our shops on a weekly basis and pays us an amount per kilo. We changed recycling companies in late 2017 and obtained a higher rag value throughout 2018. This went some way to make up for the discontinued North Yorkshire County Council's reuse/recycling credit scheme.

Gift Aid

Work has continued on achieving higher levels of gift aided donations. We have made considerable headway in ensuring that Gift Aid is claimed wherever possible on donations centrally (including GASDS), but work is still required on ensuring that the shops achieve good Gift Aid conversion rates.

Financial Donations & Bequests

A bequest was received in October 2018 totalling £30,000. No other bequests were received during the period.

Report of the Trustees for the Year Ended 31 December 2018

FINANCIAL REVIEW

Financial and Governance review & future planning

During the last few years the Charity has undergone some major changes. The management team and a number of the Trustees who had been working together for a many years all retired. A new CEO was hired and new staff brought in to fill the gaps.

The traditional view of the aims SCAD has always been that it was set up to provide disabled transport in the Craven area. In its own right this service has never been self-financing, the income from the shops has always been required to subsidise the transport service. The boat was also seen as a smaller source of income. Any shortfall has been covered by use of Bequests and Grants.

The market place the Charity now operates in is very different to what it was say 5 years ago. Legislation and additional competition have taken their toll. The income provided by the shops has never been enough to fully support the transport operation.

Bequests, whilst very welcome, are not a predictable source of income. The requirements to satisfy grant applications has changed (and continues to change as funders' own objectives change). There are few Grant Providers who will provide support for running costs. There is an expectation that any grants provided will contribute to a sustainable service or function and is heavily slanted towards capital projects. It is for example much easier to gain an award for a new bus than to receive money to actually run it.

This leaves the charity with a number of challenges and opportunities going forward. Some of these are: -

Changes in the employment legislation and health and safety laws mean that the processes used by the Charity over many years are no longer adequate. Procedures, provision of staff handbooks, employment contacts all need to be updated and be fully documented. Better record keeping is required to prove that training has occurred to safeguard the charity when things go wrong. Providing the training is no good without the backup of documentation which could be required for activities that could have occurred twenty years ago. The 'no win no fee' world we now live in is beginning to bite. The charity has neither the time nor money to keep up with the constantly changing legislation and has now engaged specialist support for both Human Resource and the provision of Health & Safety documentation and procedures.

We are beginning to find the recruitment of volunteer drivers more difficult. Changes to driver licencing in the late-nineties is starting to see the available pool of drivers drying up. Anyone who passed their driving test after January 1997 is now required to take a separate driving test to be able to drive a mini bus. Increasingly this may force us towards more paid drivers with the obvious cost implications or we may have to organise driving test if appropriate.

The current fleet of buses is aging and becoming very expensive to maintain. One solution is to switch to leasing buses but this is not easily supported by the Grant Providing organisations because the charity does not own the asset. Two new buses have however been ordered thanks to recent grant awards from North Yorkshire Council, the George Martin Trust and the Tarn Moor Trust. At December 2018, the average age of our buses was over 8 years old, with half the fleet being over 10 years old. Our strategy is to seek the replacement of all buses by the age of 8 years and then to reduce that age profile down to replacement at 6: this will reduce our maintenance bills significantly and give us more reliable and environmentally friendly buses to operate with.

There are many more charity shops operating in the Craven area then was the case a few years ago. The general trend in shop footfall is beginning to show signs of decline as on-line trading takes greater precedence. This is particularly true for the younger generation who expect to trade online as the first choice.

We reviewed the performance of all the shops and concluded that the Keighley shop, which has under-performed for a number of years was no longer viable. Its location was now well away from the main shopping areas and is now an area in decline. We did consider moving to another location but decided the cost of moving to another shop could not be justified for the unquantifiable sales income.

The Skipton shop while still outperforming the other shops could also fall foul of the changing times as the main focus for shopping in Skipton moves towards the canal basin.

There have been a number of staffing changes in the shops as people have left for other jobs or retired. We are hoping that the new manager in Settle will be able to bring the performance of that shop up to a more respectable level. At the moment this shop is not performing as well as expected for what should be a very good location.

Report of the Trustees for the Year Ended 31 December 2018

FINANCIAL REVIEW

Financial and Governance review & future planning

During this year we have been using college students from Skipton College to dress the windows of the shops as part of their course. The use of students within the Charity will be continued as a way of helping both the community and the Charity at the same time.

The provision of donations to the Skipton shop has grown significantly over the last few years. Most of these donations are left on the shop door step outside trading hours. The bags often contain items which are not suitable for resale. It has become easier to dump rubbish outside the shop than to take it to the tip. Items left in this way are not eligible for Gift Aid because we do not have a link back to a tax paying individual. Removal of poor-quality items to dispose of them has become a significant daily task, with the charity being charged for trade waste disposal. There is little room in any of the shops to store stock that is not on display. Having large quantities of donation bags lying around is a large health and safety risk. In Skipton these donations are now moved straight to the warehouse for processing, sorting and disposal as necessary.

We have had a warehouse for a number of years in Crosshills but it was small and multi-floored so difficult to make effective use of. At the end of 2018 we moved to a new location in Skipton and have overhauled the way we move stock between the shops. We have part-time staff working in the warehouse to sort, price and manage stock. We have started to sell items on Facebook using a number of swap and sell sites which allows for a larger audience and a better return on sales. We can sell items that would never fit in a shop using this form of sale. This income from this form of trading should increase over the course of the coming year.

In general, the hourly rates for staff has reduced with the changes of management team. This has allowed for more hours to be covered for the same value. We are also gradually moving drivers to zero-hour contacts to avoid paying for unproductive time.

On a brighter note we have been able to challenge the concept that transport is not economic. The income from transport this year has increased for two reasons. The first is a much-improved number of trips which has been achieved by a more flexible approach to trips at times such as evenings and weekends. In simple terms we just said yes more often. The second involved a review of the cost and charging structure which was found to be woefully uneconomic. Running transport at a loss will not secure its long-term future nor will it allow us to expand into other areas. We provide little transport relief as it is in the more remote areas of Craven District. We will now need to understand the level of efficiency of vehicle usage, we believe we are nearing the limits of availability for the current fleet and methods of operation.

There is little competition for the transport services Charity provides, ways need to be found to capitalise on this situation. North Yorkshire Council are keen to improve the level of transport available in outlying areas.

The canal boat is now 15 years old and consideration should now be given towards looking for a replacement. There was a slight increase in income last year probably caused by again a more flexible approach to running trips at the weekend.

The boat is staffed entirely by volunteers and for the last ten years had very stable set of volunteer crew members. In the last two years we have lost, due to age and health issues, seven experienced skippers which is more than half the number we have. We are trying to replace them but it is a slow process. We have also performed more of the boat maintenance using volunteers which will reduce the cost of running the boat.

We are now looking for additional Trustees with substantial business experience to help run the Charity during the time of transition.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Structure, governance and management

The Management Board hold regular management meetings to discuss the Charity's business operations, but it delegates the responsibility of the day-to-day matters to its Chief Executive Officer. This is subject to regular review.

Report of the Trustees for the Year Ended 31 December 2018

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

04210523 (England and Wales)

Registered Charity number

1092511

Registered office

Skipton & Craven Action for Disability 46-48 Newmarket Street Skipton North Yorkshire

BD23 2JB

Trustees

Doctor A D Bundock Retired

R P Clarke Retired - appointed 17.10.18 K J Creek Self-Employed - appointed 25.4.18

J A Morley Burial Ground

Manager

Mrs E V Pentelow Financial Advisor - appointed 26.4.18

Mrs G Summersgill None Mrs E Watson None

Mrs C E F Foster Retail Development - resigned 15.7.18

Consultant

I Ludlam-Brown Retired - resigned 25.10.18

Company Secretary

S E Wheelhouse

Independent examiner

Catherine Hill

BD21 3DS

FCA Stirk Lambert & Co Chartered Accountants Russell Chambers 61a North Street Keighley West Yorkshire

Report of the Trustees for the Year Ended 31 December 2018

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees (who are also the directors of Skipton and Craven Action for Disability for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Risk Management Process:

The Director/Trustees have given consideration to the major risks to which the charity is exposed and satisfied themselves that systems or procedures are established in order to manage those risks (Charities Accounts & Reports Regulations 2008).

The Board, which comprises all Directors/Trustees and the C.E.O./Company Secretary would like to express their grateful thanks to all the staff and volunteers who do such an excellent job for the charity and give unstintingly of their time. We would not be able to provide the service to our members without your help. Thank you.

Approved by order of the board of trustees on 17 July 2019 and signed on its behalf by:

R P Clarke - Trustee

Independent Examiner's Report to the Trustees of Skipton and Craven Action for Disability

Independent examiner's report to the trustees of Skipton and Craven Action for Disability ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2018.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a registered member of FCA which is one of the listed bodies

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached

Catherine Hill FCA Stirk Lambert & Co Chartered Accountants Russell Chambers 61a North Street Keighley West Yorkshire BD21 3DS

17 July 2019

Statement of Financial Activities for the Year Ended 31 December 2018

Donations and legacies 75,433 - 75,433 129,065 Charitable activities Transport 56,364 - 56,364 47,232 Boat 17,969 - 17,969 17,017 Wheelchair 743 - 743 800 Fuel rebate 3,312 - 3312 4,230	INCOME AND ENDOWMENTS FROM	Notes	Unrestricted fund £	Restricted fund £	31.12.18 Total funds £	31.12.17 Total funds £
Transport 56,364 - 56,364 47,232 Boat 17,969 - 17,969 17,017 Wheelchair 743 - 743 800 Fuel rebate 3,312 - 3,312 4,230 Other trading activities 2 219,256 - 219,256 230,258 Investment income 3 56 - 56 3 Total 373,133 - 373,133 428,605 EXPENDITURE ON Raising funds 170,664 - 170,664 155,173 Charitable activities 127,621 12,528 140,149 145,136 Boat 13,213 - 13,213 20,571 Other 119,026 - 119,026 84,388 Total 430,524 12,528 443,052 405,268 NET INCOME/(EXPENDITURE) (57,391) (12,528) (69,919) 23,337 Transfers between funds 11 6,945 (6,945) -	Donations and legacies		75,433	-	75,433	129,065
Boat 17,969 - 17,969 17,017 Wheelchair 743 - 743 800 Fuel rebate 3,312 - 3,312 4,230 Cher trading activities 2 219,256 - 219,256 230,258 Investment income 3 56 - 56 3 Total 373,133 - 373,133 428,605			56,364	-	56,364	47,232
Fuel rebate 3,312 - 3,312 4,230 Other trading activities Investment income 2 219,256 - 219,256 230,258 Investment income 3 56 - 56 3 Total 373,133 - 373,133 428,605 EXPENDITURE ON Raising funds Charitable activities Transport Boat 170,664 - 170,664 155,173 Charitable activities Transport Boat 13,213 - 13,213 20,571 Other 119,026 - 119,026 84,388 Total 430,524 12,528 443,052 405,268 NET INCOME/(EXPENDITURE) (57,391) (12,528) (69,919) 23,337 Transfers between funds 11 6,945 - - - Net movement in funds (50,446) (19,473) (69,919) 23,337 RECONCILIATION OF FUNDS 61,643 57,004 118,647 95,310	<u> -</u>			-		17,017
Other trading activities 2 219,256 - 219,256 230,258 Investment income 3 56 - 56 3 Total 373,133 - 373,133 428,605 EXPENDITURE ON Raising funds 170,664 - 170,664 155,173 Charitable activities Transport 127,621 12,528 140,149 145,136 Boat 13,213 - 13,213 20,571 Other 119,026 - 119,026 84,388 Total 430,524 12,528 443,052 405,268 NET INCOME/(EXPENDITURE) (57,391) (12,528) (69,919) 23,337 Transfers between funds 11 6,945 - - - Net movement in funds (50,446) (19,473) (69,919) 23,337 RECONCILIATION OF FUNDS Total funds brought forward 61,643 57,004 118,647 95,310				-		
Total 3 56 - 56 3 3 3 56 - 56 3 3 3 428,605	Fuel rebate		3,312	-	3,312	4,230
EXPENDITURE ON 373,133 - 373,133 428,605 EXPENDITURE ON Raising funds 170,664 - 170,664 155,173 Charitable activities 127,621 12,528 140,149 145,136 Boat 13,213 - 13,213 20,571 Other 119,026 - 119,026 84,388 Total 430,524 12,528 443,052 405,268 NET INCOME/(EXPENDITURE) (57,391) (12,528) (69,919) 23,337 Transfers between funds 11 6,945 (6,945) - - - Net movement in funds (50,446) (19,473) (69,919) 23,337 RECONCILIATION OF FUNDS Total funds brought forward 61,643 57,004 118,647 95,310			219,256	-	219,256	230,258
EXPENDITURE ON Raising funds 170,664 - 170,664 155,173 Charitable activities Transport 127,621 12,528 140,149 145,136 Boat 13,213 - 13,213 20,571 Other 119,026 - 119,026 84,388 Total 430,524 12,528 443,052 405,268 NET INCOME/(EXPENDITURE) (57,391) (12,528) (69,919) 23,337 Transfers between funds 11 6,945 (6,945) - Net movement in funds (50,446) (19,473) (69,919) 23,337 RECONCILIATION OF FUNDS Total funds brought forward 61,643 57,004 118,647 95,310	Investment income	3	56	<u> </u>	56	3
Raising funds 170,664 - 170,664 155,173 Charitable activities 127,621 12,528 140,149 145,136 Boat 13,213 - 13,213 20,571 Other 119,026 - 119,026 84,388 Total 430,524 12,528 443,052 405,268 NET INCOME/(EXPENDITURE) (57,391) (12,528) (69,919) 23,337 Transfers between funds 11 6,945 (6,945) Net movement in funds (50,446) (19,473) (69,919) 23,337 RECONCILIATION OF FUNDS Total funds brought forward 61,643 57,004 118,647 95,310	Total		373,133	-	373,133	428,605
Charitable activities Transport 127,621 12,528 140,149 145,136 Boat 13,213 - 13,213 20,571 Other 119,026 - 119,026 84,388 Total 430,524 12,528 443,052 405,268 NET INCOME/(EXPENDITURE) (57,391) (12,528) (69,919) 23,337 Transfers between funds 11 6,945 (6,945) - - - Net movement in funds (50,446) (19,473) (69,919) 23,337 RECONCILIATION OF FUNDS Total funds brought forward 61,643 57,004 118,647 95,310	EXPENDITURE ON					
Transport Boat 127,621 13,213 - 13,213 20,571 Other 119,026 - 119,026 84,388 Total 430,524 12,528 443,052 405,268 NET INCOME/(EXPENDITURE) (57,391) (12,528) (69,919) 23,337 Transfers between funds 11 6,945 (6,945) Net movement in funds (50,446) (19,473) (69,919) 23,337 RECONCILIATION OF FUNDS 57,004 118,647 95,310 Total funds brought forward 61,643 57,004 118,647 95,310	_		170,664	-	170,664	155,173
13,213 - 13,213 20,571 Other			107.601	12.529	140 140	145 126
Other 119,026 - 119,026 84,388 Total 430,524 12,528 443,052 405,268 NET INCOME/(EXPENDITURE) (57,391) (12,528) (69,919) 23,337 Transfers between funds 11 6,945 (6,945) - - - Net movement in funds (50,446) (19,473) (69,919) 23,337 RECONCILIATION OF FUNDS Total funds brought forward 61,643 57,004 118,647 95,310	•			12,528		,
Total 430,524 12,528 443,052 405,268 NET INCOME/(EXPENDITURE) (57,391) (12,528) (69,919) 23,337 Transfers between funds 11 6,945 (6,945) - - - Net movement in funds (50,446) (19,473) (69,919) 23,337 RECONCILIATION OF FUNDS 57,004 118,647 95,310	Boat		13,213		13,213	20,371
NET INCOME/(EXPENDITURE) (57,391) (12,528) (69,919) 23,337 Transfers between funds 11 6,945 (6,945) - - Net movement in funds (50,446) (19,473) (69,919) 23,337 RECONCILIATION OF FUNDS Total funds brought forward 61,643 57,004 118,647 95,310	Other		119,026		119,026	84,388
Transfers between funds 11 6,945 (6,945) - - - Net movement in funds (50,446) (19,473) (69,919) 23,337 RECONCILIATION OF FUNDS Total funds brought forward 61,643 57,004 118,647 95,310	Total		430,524	12,528	443,052	405,268
Net movement in funds (50,446) (19,473) (69,919) 23,337 RECONCILIATION OF FUNDS Total funds brought forward 61,643 57,004 118,647 95,310	NET INCOME/(EXPENDITURE)		(57,391)	(12,528)	(69,919)	23,337
RECONCILIATION OF FUNDS Total funds brought forward 61,643 57,004 118,647 95,310	Transfers between funds	11	6,945	(6,945)	<u>-</u>	
RECONCILIATION OF FUNDS Total funds brought forward 61,643 57,004 118,647 95,310						
Total funds brought forward 61,643 57,004 118,647 95,310	Net movement in funds		(50,446)	(19,473)	(69,919)	23,337
	RECONCILIATION OF FUNDS					
TOTAL FUNDS CARRIED FORWARD 11.197 37.531 48.728 118.647	Total funds brought forward		61,643	57,004	118,647	95,310
= -,-,-,-	TOTAL FUNDS CARRIED FORWARD		11,197	37,531	48,728	118,647

Balance Sheet At 31 December 2018

	Notes	Unrestricted fund £	Restricted fund £	31.12.18 Total funds £	31.12.17 Total funds £
FIXED ASSETS Tangible assets	8	25,512	37,531	63,043	75,240
CURRENT ASSETS Debtors Cash at bank and in hand	9	34,724 4,116 38,840	- - -	34,724 4,116 38,840	15,613 68,611 84,224
CREDITORS Amounts falling due within one year	10	(53,155)	-	(53,155)	(40,817)
NET CURRENT ASSETS/(LIABILITIES)		(14,315)	-	(14,315)	43,407
TOTAL ASSETS LESS CURRENT LIABILITIES		11,197	37,531	48,728	118,647
NET ASSETS		11,197	37,531	48,728	118,647
FUNDS Unrestricted funds Restricted funds	11			11,197 37,531	61,643 57,004
TOTAL FUNDS				48,728	118,647

Balance Sheet - continued At 31 December 2018

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2018.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2018 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to charitable small companies.

The financial statements were approved by the Board of Trustees on 17 July 2019 and were signed on its behalf by:

R P Clarke -Trustee

Notes to the Financial Statements for the Year Ended 31 December 2018

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimates useful

Fixtures, Fittings & Equipment - 25% Reducing Balance - 25% Reducing Balance Motor Vehicles **Boat** - 4% Straight Line

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. OTHER TRADING ACTIVITIES

Fundraising events	31.12.18 £ 1,770	31.12.17 £ 3,273
NYCC Recycling income	-	396
Shop Income	196,909	209,710
Recycling Income	20,577	16,879
	219,256	230,258

Notes to the Financial Statements - continued for the Year Ended 31 December 2018

3. INVESTMENT INCOME

	31.12.18	31.12.17
	£	£
Interest receivable - trading	56	3

4. **NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	31.12.18 £	31.12.17 £
Depreciation - owned assets	17,142	20,724
Other operating leases	55,826	52,436
Surplus on disposal of fixed asset	-	(167)
-		

5. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2018 nor for the year ended 31 December 2017.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2018 nor for the year ended 31 December 2017.

6. STAFF COSTS

The average monthly number of employees during the year was as follows:

	31.12.18	31.12.17
Transport Staff	5	5
Administration Staff	2	2
Skipton Shop Staff	2	2
Keighley Shop Staff	2	2
Settle Shop Staff	1	1
Crosshills Shop Staff	1	1
	13	13

No employees received emoluments in excess of £60,000.

7. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted	Restricted	Total
	fund	fund	funds
	£	£	£
INCOME AND ENDOWMENTS FROM			
Donations and legacies	82,320	46,745	129,065
Charitable activities			
Transport	47,232	-	47,232
Boat	17,017	-	17,017
Wheelchair	800	-	800
Fuel rebate	4,230	-	4,230
Other trading activities	230,258	_	230,258
Investment income	3	-	3
Total	381,860	46,745	428,605

Notes to the Financial Statements - continued for the Year Ended 31 December 2018

7.	COMPARATIVES FOR THE STATEMENT OF	FINANCIAL ACTIVITIE Unrestricted fund	Restricted	Total funds
		£	fund £	£
	EXPENDITURE ON Raising funds	153,528	1,645	155,173
	Charitable activities	90,450	51 606	145 126
	Transport Boat	17,071	54,686 3,500	145,136 20,571
	Other	75,064	9,324	84,388
	Total	336,113	69,155	405,268
	NET INCOME/(EXPENDITURE)	45,747	(22,410)	23,337
	RECONCILIATION OF FUNDS			
	Total funds brought forward	15,896	79,414	95,310
	TOTAL FUNDS CARRIED FORWARD	61,643	57,004	118,647
8.	TANGIBLE FIXED ASSETS			
		Fixtures and fittings \pounds	Motor vehicles £	Totals £
	COST			
	At 1 January 2018 Additions	51,632 950	259,709 3,995	311,341 4,945
	At 31 December 2018	52,582	263,704	316,286
	DEPRECIATION			
	At 1 January 2018 Charge for year	46,911 1,417	189,190 15,725	236,101 17,142
	At 31 December 2018	48,328	204,915	253,243
	NET BOOK VALUE At 31 December 2018	4,254	58,789	63,043
	At 31 December 2017	4,721	70,519	75,240

Notes to the Financial Statements - continued for the Year Ended 31 December 2018

9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Trade debtors Other debtors Prepayments and accrued income			31.12.18 £ 16,394 5,548 12,782 34,724	31.12.17 £ 4,337 3,715 7,561 15,613
10.	CREDITORS: AMOUNTS FALLING	G DUE WITHIN ONE	YEAR		
	Trade creditors Social security and other taxes Other creditors Accruals and deferred income			31.12.18 £ 38,902 6,638 3,750 3,865	31.12.17 £ 25,209 2,947 4,750 7,911
				53,155	40,817
11.	MOVEMENT IN FUNDS				
		At 1.1.18 £	Net movement in funds £	Transfers between funds £	At 31.12.18 £
	Unrestricted funds General fund	61,643	(57,391)	6,945	11,197
	Restricted funds Restricted funds	57,004	(12,528)	(6,945)	37,531
	TOTAL FUNDS	118,647	(69,919)	-	48,728
	Net movement in funds, included in the	above are as follows:			
			Incoming resources £	Resources expended £	Movement in funds £
	Unrestricted funds General fund		373,133	(430,524)	(57,391)
	Restricted funds Restricted funds		-	(12,528)	(12,528)
	TOTAL FUNDS		373,133	(443,052)	(69,919)

Notes to the Financial Statements - continued for the Year Ended 31 December 2018

11. MOVEMENT IN FUNDS - continued

TOTAL FUNDS

Comparatives for movement in funds		At 1.1.17	Net movement in funds £	At 31.12.17 £
Unrestricted Funds General fund		15,896	45,747	61,643
Restricted Funds Restricted funds		79,414	(22,410)	57,004
TOTAL FUNDS		95,310	23,337	118,647
Comparative net movement in funds, included in the	e above are a	as follows:		
		Incoming resources £	Resources expended	Movement in funds
Unrestricted funds General fund		381,860	£ (336,113)	£ 45,747
Restricted funds Restricted funds		46,745	(69,155)	(22,410)
TOTAL FUNDS		428,605	(405,268)	23,337
A current year 12 months and prior year 12 months	combined po	osition is as follow	vs:	
Unrestricted funds	At 1.1.17	Net movement in funds £	Transfers between funds £	At 31.12.18 £
General fund	15,896	(11,644)	6,945	11,197
Restricted funds Restricted funds	79,414	(34,938)	(6,945)	37,531

95,310

(46,582)

48,728

Notes to the Financial Statements - continued for the Year Ended 31 December 2018

11. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	754,993	(766,637)	(11,644)
Restricted funds Restricted funds	46,745	(81,683)	(34,938)
TOTAL FUNDS	801,738	(848,320)	(46,582)

12. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 December 2018.

Detailed Statement of Financial Activities for the Year Ended 31 December 2018

	31.12.18 £	31.12.17 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	15,098	15,337
Grants	26,449	46,943
Subscriptions	3,886	3,916
Bequests	30,000	62,869
	75,433	129,065
Other trading activities		
Fundraising events	1,770	3,273
NYCC Recycling income	_	396
Shop Income	196,909	209,710
Recycling Income	20,577	16,879
	219,256	230,258
Investment income		
Interest receivable - trading	56	3
Charitable activities		
Transport Income	56,364	47,232
Wheelchair Hire	743	800
Boat Income	17,969	17,017
Fuel rebate	3,312	4,230
	78,388	69,279
Total incoming resources	373,133	428,605
EXPENDITURE		
Other trading activities		
Shops - Wages	100,123	88,307
Shops - Social security	2,950	1,906
Shops - Pensions	657	498
Shops - Rent	48,811	45,430
Shops - Rates & Water	4,265	4,546
Shops - Insurance	749	778
Shops - Light and heat	6,218	5,332
Shops - Volunteer Expenses	969	948
Shops - Uniforms	11	10
Shops - Property Repairs	4,588	6,192
Shops - Telephone Fixtures and fittings	1,075 248	895 331
·· •	170,664	155,173
	170,00	155,175

Detailed Statement of Financial Activities for the Year Ended 31 December 2018

Charitable activities 7.316 87.259 Vehicle & Boat - Wages 75,316 87.259 Vehicle & Boat - Scorial security 4,347 4,290 Vehicle & Boat - Telephone 2,716 2,286 Vehicle & Boat - Telephone 3,180 3,120 Vehicle & Boat - Sundries 3,180 3,120 Vehicle & Boat - Sundries 15,725 19,151 Loss on sale of intangible fixed assets - (167) Loss on sale of intangible fixed assets 1 2,26 Support costs 824 1,390 Support costs 824 1,390 Support costs 824 1,390 Support costs 824 1,390 Postage and stationery 2,417 - Advertising 114 1,398 Finance 1,577 2,246 Bank charges 1,572 2,488 Special Occasions - 2,356 Governance costs 4,584 4,584 Wages 66,484 47,158 <t< th=""><th></th><th>31.12.18 £</th><th>31.12.17 £</th></t<>		31.12.18 £	31.12.17 £
Vehicle & Boat - Wages 75,316 87,259 Vehicle & Boat Social security 4,347 4,290 Vehicle & Boat - Fensions 469 693 Vehicle & Boat - Sundries 3,180 3,129 Vehicle & Boat - Sundries 3,180 49,066 Vehicle & Boat - Sundries 15,725 19,151 Loss on sale of intangible fixed assets 1 7 (167) Other 128 266 26 165,707 Other Bad debts 128 26 26 1,390 2 1,656 2 1,656 2 1,656 2 1,656 3 1,390 2 1,656 3 1,390 3 1,390 3 1,390 3 1,390 3 1,390 3 1,390 3 1,390 3 1,390 3 1,390 3 1,392 2,447 - - 2,417 - - 2,417 - - 2,417 - - 2,417 -<	Charitable activities	r	£
Vehicle & Boat Social security 4,347 (9.90) 4,290 (6.93) 4,290 (6.93) 4,290 (6.93) 4,290 (6.93) 4,290 (6.93) 4,286 (7.286) 2,216 (2.286) 2,286 (2.286) 2,286 (2.286) 2,286 (2.286) 3,180 (3.129) 3,180 (3.129) 3,180 (3.129) 3,180 (3.129) 4,066 <t< td=""><td></td><td>75 316</td><td>87 259</td></t<>		75 316	87 259
Vehicle & Boat - Tenephone 2,716 2,286 Cychicle & Boat - Sundries 3,180 3,129 Vchicle & Boat - Sundries 3,180 3,129 Vchicle & Day of Sundries 3,129 Value 3,120 2,124 2,124 2,12			
Vehicle & Boat - Telephone 2,716 2,286 Vehicle & Boat - Sundries 3,189 3,129 Vehicle Running Costs 51,609 49,066 Motor vehicles 15,725 19,151 Loss on sale of intangible fixed assets - (167) Other Bad debts 128 266 Swimming costs 824 1,390 Support costs Management 2,417 - Postage and stationery 2,417 - Advertising 114 1,398 Finance 1,577 2,246 Other 1,577 2,246 Other 1,352 2,488 Finance 1,352 2,488 Bank charges 1,577 2,246 Other 1,352 4,854 Governance costs 1,352 4,854 Wages 66,484 47,158 Social security 4,458 2,992 Pensions 733 398 Other	· · · · · · · · · · · · · · · · · · ·		
Vehicle & Boat - Sundries 3,180 3,129 Vehicle Running Costs 51,609 49,066 Motor vehicles 157,25 19,151 Loss on sale of intangible fixed assets - (167) Other Bad debts 128 266 Swimming costs 824 1,390 Support costs Management - - Postage and stationery 2,417 - Advertising 114 1,398 Finance - 2,246 Bank charges 1,577 2,246 Other - 2,361 Room Hire 1,352 2,488 Special Occasions - 2,366 Governance costs - 2,366 Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,257 1,352 1,261			
Vehicle Running Costs \$1,609 49,066 Motor vehicles 15,725 1(67) Loss on sale of intangible fixed assets 1 5,700 Other Bad debts 128 266 Swimming costs 824 1,390 Support costs Management 2,417 - Postage and stationery 2,417 - Advertising 114 1,398 Finance 2,531 1,398 Bank charges 1,577 2,246 Other 1,352 2,488 Special Occasions - 2,366 Governance costs - 2,366 Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,252 1,248 Scaff Support Costs 2,992 - Telephone 1,627 1,342	<u> </u>		
Motor vehicles 15,725 19,151 Loss on sale of intangible fixed assets 153,362 165,707 Other Bad debts 128 266 Swimming costs 824 1,390 Support costs Management 2,417 - Postage and stationery 2,417 - Advertising 114 1,398 Finance 2,531 1,398 Finance 1,577 2,246 Other 1,352 2,488 Special Occasions - 2,366 Special Occasions - 2,366 Governance costs 1,352 2,488 Wages 66,484 47,158 Social security 4,458 2,992 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,225 1,897 Stalf Support Costs 2,992 - Telephone 1,627 1,342			
Loss on sale of intangible fixed assets - (167) Other 153,362 165,707 Bad debts 128 266 Swimming costs 824 1,390 Postage and stationery 2,417 - Postage and stationery 2,417 - Advertising 114 1,398 Finance 2,531 1,398 Bank charges 1,577 2,246 Other 1,352 2,488 Special Occasions - 2,366 Special Occasions - 2,366 Governance costs 3 4,854 Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries			,
Other 128 266 Swimming costs 824 1,390 Support costs 952 1,656 Support costs Management 2,417 - Postage and stationery 2,417 - Advertising 114 1,398 Finance 2,531 1,398 Bank charges 1,577 2,246 Other 1,352 2,488 Special Occasions - 2,366 Governance costs 1,352 4,854 Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 1,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 1,244 3,072 Accountancy and book keeping 4,378 2,278	Loss on sale of intangible fixed assets	, - -	
Bad debts 128 266 Swimming costs 824 1,390 Support costs Management 2,417 - Postage and stationery 2,417 - Advertising 114 1,398 Finance 2,531 1,398 Finance 1,577 2,246 Other 1,352 2,488 Special Occasions - 2,366 Governance costs 1,352 4,854 Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,005 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 1,2464 3,072 Accountancy and book keeping 8,318 4,093 Accountancy and fittings 1,170 1,243		153,362	165,707
Bad debts 128 266 Swimming costs 824 1,390 Support costs Management 2,417 - Postage and stationery 2,417 - Advertising 114 1,398 Finance 2,531 1,398 Finance 1,577 2,246 Other 1,352 2,488 Special Occasions - 2,366 Governance costs 1,352 4,854 Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,005 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 1,2464 3,072 Accountancy and book keeping 8,318 4,093 Accountancy and fittings 1,170 1,243	Other		
Summing costs 824 1,390 Support costs Management 2,417		128	266
Support costs Support costs Management 2,417 - Postage and stationery 2,417 - Advertising 114 1,398 Finance 1,577 2,246 Bank charges 1,577 2,246 Other 1,352 2,488 Room Hire 1,352 2,485 Special Occasions - 2,366 Governance costs Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 2,342 4,378 2,278 Fixtures and fittings 1,170 1,243 Testal resources expended 443,052 405,268			
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Postage and stationery Advertising 2,417 1,398 Advertising 1,398 Finance Bank charges 1,577 2,246 Other Room Hire 1,352 2,488 Special Occasions - 2,366 Governance costs - 2,366 Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - 1 Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 112,614 74,234 Total resources expended 443,052 405,268			
Finance 2,531 1,398 Bank charges 1,577 2,246 Other 1,352 2,488 Room Hire 1,352 2,485 Special Occasions - 2,366 Governance costs 1,352 4,854 Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 1,244 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268	Postage and stationery	2,417	-
Finance 1,577 2,246 Other 1,352 2,488 Room Hire 1,352 2,488 Special Occasions - 2,366 Governance costs - 2,366 Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 1,2464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268	Advertising	114	1,398
Finance 1,577 2,246 Other 1,352 2,488 Room Hire 1,352 2,488 Special Occasions - 2,366 Governance costs - 2,366 Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 1,2464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268		2.521	1.200
Bank charges 1,577 2,246 Other 1,352 2,488 Room Hire 1,352 2,366 Special Occasions - 2,366 Governance costs Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268	Finance	2,531	1,398
Other Room Hire 1,352 2,488 Special Occasions - 2,366 Governance costs Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 112,614 74,234 Total resources expended Total resources expended 443,052 405,268		1 577	2 246
Room Hire 1,352 2,488 Special Occasions - 2,366 Governance costs Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 112,614 74,234 Total resources expended 443,052 405,268		1,577	2,240
Special Occasions - 2,366 Governance costs - 1,352 4,854 Wages 66,484 47,158 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268		1.352	2,488
Governance costs Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268		-	
Governance costs Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268			
Wages 66,484 47,158 Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268		1,352	4,854
Social security 4,458 2,982 Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 112,614 74,234 Total resources expended 443,052 405,268		66.404	47.150
Pensions 733 398 Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268			
Other operating leases 7,015 7,006 Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended	·		
Insurance 1,720 2,165 Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended			
Staff Support Costs 2,992 - Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268			
Telephone 1,627 1,342 Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268			2,103
Legal Fees 1,255 1,897 Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268			1 342
Sundries 12,464 3,072 Accountancy and book keeping 8,318 4,693 Repairs & Maintenance 4,378 2,278 Fixtures and fittings 1,170 1,243 Total resources expended 443,052 405,268			
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Fixtures and fittings 1,170 1,243 112,614 74,234 Total resources expended 443,052 405,268			
Total resources expended 112,614 74,234 443,052 405,268			
Total resources expended 443,052 405,268			
<u> </u>		112,614	74,234
Net (expenditure)/income (69,919) 23,337	Total resources expended	443,052	405,268
Net (expenditure)/income (69,919) 23,337			
	Net (expenditure)/income	(69,919)	23,337