

**REGISTERED COMPANY NUMBER: 05771984 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 1122566**

Report of the Trustees and  
Financial Statements for the Year Ended 31st March 2019  
for  
Riverside Community Resource Trust

Beak Kemmenoe  
Chartered Accountants  
1-3 Manor Road  
Chatham  
Kent  
ME4 6AE

Riverside Community Resource Trust

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for the year ended 31st March 2019

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The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st March 2019. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

## **OBJECTIVES AND ACTIVITIES**

### **Objectives and aims**

The Charity's principal objective is to provide community facilities for local organisations and groups. The charity is run by the trustees.

The charity has a business action plan in place which details the main objectives of the charity. This is then broken down further into action points and when it is anticipated these action points will be addressed. The main objectives of the charity are:

- Develop marketing of the Trust's opportunities and facilities.
- Develop the Trust's reputation through marketing opportunities.
- Develop the Trust's financial viability.
- Develop the quantum of secondary spend by Trust customers.
- Develop staff & directors to support Trust's Marketing & Financial Plans.

### **Public benefit**

The trustees have referred to the guidance in the Charity Commission & general guidance on public benefit when reviewing their aims and objectives and in planning future activities. In particular the trustees regularly consider how planned activities will contribute to the aims and objectives that have been set.

The trustees confirm that they have complied with the requirements of section 4 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission for England and Wales.

## **ACHIEVEMENT AND PERFORMANCE**

### **Charitable activities**

Riverside welcomed a number of long term bookings at the centre, these included Mind to deliver one-to-one counselling and therapy sessions, Diabetes Prevention programme and NHS Skills and Support who deliver support services to individuals with impulsion, sensitivity and self-harming issues. Footfall for the year has remained steady at just under 28,000 visitors for the year.

The Community Development element of the organisation remains to be a steady programme of events and training. During the last 12 months there has been a number of accredited training courses ranging from Health and Safety, first Aid and Manual Handling, non accredited courses such as Dementia Awareness and Mindfulness and Relaxation and vocational courses including British Sign Language and 3D Card making. In addition to the adult based education plan there has also been a number of children based community events. Included in this plan is the on-going weekly football coaching, school holiday activities such as mini petting zoo with farm animals at Easter, weekly summer holiday events and the annual Christmas Panto.

Riverside was fortunate enough to receive funding from the local council to deliver a big summer community event in August. Over 600 people attended throughout the day to enjoy the variety of fun filled attractions such as fun fair rides, inflatables, Go-Karts and craft stalls.

Riverside is again very fortunate to have a great team of staff who are all dedicated in providing a clean, safe, well organised and friendly environment for all our users.

## **FINANCIAL REVIEW**

### **Financial position**

During the year total income of £191,811 was received. Expenditure of £183,621 was incurred bringing in a net surplus of £8,190.

## **FINANCIAL REVIEW**

### **Reserves policy**

The policy of the charity is to have an amount in reserves sufficient to cover at least six months of operating costs. Any funds above this amount may be reinvested into the organisation.

### **Going concern**

The trustees consider the going concern of the Charity on a regular basis in relation to the risks faced with future funding. The trustees are confident of the Charity's ability to continue as a going concern and that there are no known uncertainties faced by the Charity.

## **FUTURE PLANS**

Over the next 12 months Riverside aim to maintain strong links with the community by improving marketing for community based events, increase the educational programmes and introduce more children based sporting groups.

Parts of the building are starting to look tired so a more structured approach on repairs and maintenance and minor developments will be undertaken to improve standards and customer perception.

The catering unit will be closely monitored to ensure that catering procedures are being followed and the Riverside Community Café is performing to its full potential.

## **STRUCTURE, GOVERNANCE AND MANAGEMENT**

### **Governing document**

The organisation is a charitable company limited by guarantee and was set up for the provision of a community resource centre. It is governed by a memorandum and articles of association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

### **Recruitment and appointment of new trustees**

The power of appointing and removing trustees is vested by the members of the charity. The trustees have the power at any time to appoint any person to be a trustee either to fill a casual vacancy or as an additional trustee.

### **Induction and training of new trustees**

New trustees are invited to the centre for the day to see how the charity operates. They are also provided with the aims and objectives of the charity along with the last set of accounts. Each trustee is provided with a booklet "how to be a good trustee" and all have to sign an indemnity form. Training for both new and existing trustees is carried out on a periodic basis.

## **REFERENCE AND ADMINISTRATIVE DETAILS**

### **Registered Company number**

05771984 (England and Wales)

### **Registered Charity number**

1122566

### **Registered office**

The Riverside Centre  
Dickens Road  
Gravesend  
Kent  
DA12 2JY

Riverside Community Resource Trust

Report of the Trustees  
for the year ended 31st March 2019

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**REFERENCE AND ADMINISTRATIVE DETAILS**

**Trustees**

L J Beven	Trustee
Mrs P Jefford	Trustee
Mrs S Whatmough	Trustee
A Ridgers	Trustee
Mrs C Stone	Trustee
D Mead	Trustee

**Company Secretary**

L J Beven

**Independent examiner**

Natalie Harrison  
ACA FCCA CTA TEP  
Beak Kemmenoe  
Chartered Accountants  
1-3 Manor Road  
Chatham  
Kent  
ME4 6AE

Approved by order of the board of trustees on 16 JULY 2019 and signed on its behalf by:



.....  
L J Beven - Trustee

**Independent examiner's report to the trustees of Riverside Community Resource Trust ('the Company')**

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st March 2019.

**Responsibilities and basis of report**

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached



Natalie Harrison  
ACA FCCA CTA TEP  
Beak Kemmenoe  
Chartered Accountants  
1-3 Manor Road  
Chatham  
Kent  
ME4 6AE

Date: 16 July 19

Riverside Community Resource Trust

Statement of Financial Activities  
for the year ended 31st March 2019

	Notes	Unrestricted funds £	Restricted funds £	2019 Total funds £	2018 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>					
Donations and legacies		-	-	-	6,457
<b>Charitable activities</b>					
Operational facilities at centre		191,723	-	191,723	182,884
Investment income	2	88	-	88	40
<b>Total</b>		<b>191,811</b>	<b>-</b>	<b>191,811</b>	<b>189,381</b>
<b>EXPENDITURE ON</b>					
<b>Charitable activities</b>					
Operational facilities at centre		179,809	3,812	183,621	182,520
<b>NET INCOME/(EXPENDITURE)</b>		<b>12,002</b>	<b>(3,812)</b>	<b>8,190</b>	<b>6,861</b>
<b>RECONCILIATION OF FUNDS</b>					
<b>Total funds brought forward</b>		<b>99,912</b>	<b>11,213</b>	<b>111,125</b>	<b>104,264</b>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b>111,914</b>	<b>7,401</b>	<b>119,315</b>	<b>111,125</b>

The notes form part of these financial statements



Riverside Community Resource Trust

Balance Sheet  
At 31st March 2019

	Notes	Unrestricted funds £	Restricted funds £	2019 Total funds £	2018 Total funds £
<b>FIXED ASSETS</b>					
Tangible assets	7	10,169	7,130	17,299	21,325
<b>CURRENT ASSETS</b>					
Stocks	8	412	-	412	349
Debtors	9	18,438	-	18,438	19,139
Cash at bank and in hand		91,366	271	91,637	76,203
		<u>110,216</u>	<u>271</u>	<u>110,487</u>	<u>95,691</u>
<b>CREDITORS</b>					
Amounts falling due within one year	10	(8,471)	-	(8,471)	(5,891)
<b>NET CURRENT ASSETS</b>		<u>101,745</u>	<u>271</u>	<u>102,016</u>	<u>89,800</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>111,914</u>	<u>7,401</u>	<u>119,315</u>	<u>111,125</u>
<b>NET ASSETS</b>		<u><u>111,914</u></u>	<u><u>7,401</u></u>	<u><u>119,315</u></u>	<u><u>111,125</u></u>
<b>FUNDS</b>	11				
Unrestricted funds				111,914	99,912
Restricted funds				7,401	11,213
<b>TOTAL FUNDS</b>				<u><u>119,315</u></u>	<u><u>111,125</u></u>

The notes form part of these financial statements



Riverside Community Resource Trust

Balance Sheet - continued  
At 31st March 2019

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The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st March 2019.

The members have not required the company to obtain an audit of its financial statements for the year ended 31st March 2019 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to charitable small companies.

The financial statements were approved by the Board of Trustees on 16 JULY 2019 and were signed on its behalf by:



L J Beven -Trustee

The notes form part of these financial statements

## 1. ACCOUNTING POLICIES

### **Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

### **Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

### **Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

### **Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings	- 20% on cost
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### **Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

### **Taxation**

The charity is exempt from corporation tax on its charitable activities.

### **Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

### **Pension costs and other post-retirement benefits**

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

## 2. INVESTMENT INCOME

	2019	2018
	£	£
Deposit account interest	88	40

Notes to the Financial Statements - continued  
for the year ended 31st March 2019**3. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	<b>2019</b>	2018
	<b>£</b>	£
Depreciation - owned assets	<b><u>7,061</u></b>	<u>6,106</u>

**4. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31st March 2019 nor for the year ended 31st March 2018.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 31st March 2019 nor for the year ended 31st March 2018.

**5. STAFF COSTS**

The average monthly number of employees during the year was as follows:

	<b>2019</b>	2018
	<b>6</b>	6
Charitable activities	<u>6</u>	<u>6</u>

No employees received emoluments in excess of £60,000.

**6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	<b>Unrestricted funds £</b>	<b>Restricted funds £</b>	<b>Total funds £</b>
<b>INCOME AND ENDOWMENTS FROM</b>			
Donations and legacies	-	<b>6,457</b>	6,457
<b>Charitable activities</b>			
Operational facilities at centre	<b>182,884</b>	-	182,884
Investment income	<b>40</b>	-	40
<b>Total</b>	<b><u>182,924</u></b>	<b><u>6,457</u></b>	<u>189,381</u>
<b>EXPENDITURE ON</b>			
<b>Charitable activities</b>			
Operational facilities at centre	<b><u>177,876</u></b>	<b><u>4,644</u></b>	<u>182,520</u>
<b>Total</b>	<b><u>177,876</u></b>	<b><u>4,644</u></b>	<u>182,520</u>
<b>NET INCOME/(EXPENDITURE)</b>	<b>5,048</b>	<b>1,813</b>	6,861

**6. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued**

	Unrestricted funds £	Restricted funds £	Total funds £
<b>RECONCILIATION OF FUNDS</b>			
Total funds brought forward	94,864	9,400	104,264
<b>TOTAL FUNDS CARRIED FORWARD</b>	<b>99,912</b>	<b>11,213</b>	<b>111,125</b>

**7. TANGIBLE FIXED ASSETS**

	Other tangible fixed assets £	Fixtures and fittings £	Totals £
<b>COST</b>			
At 1st April 2018	18,254	47,631	65,885
Additions	-	3,035	3,035
At 31st March 2019	18,254	50,666	68,920
<b>DEPRECIATION</b>			
At 1st April 2018	8,747	35,813	44,560
Charge for year	2,377	4,684	7,061
At 31st March 2019	11,124	40,497	51,621
<b>NET BOOK VALUE</b>			
At 31st March 2019	7,130	10,169	17,299
At 31st March 2018	9,507	11,818	21,325

**8. STOCKS**

	2019 £	2018 £
Finished goods	412	349

**9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2019 £	2018 £
Trade debtors	16,867	16,018
Prepayments and accrued income	1,571	3,121
	<b>18,438</b>	<b>19,139</b>

Notes to the Financial Statements - continued  
for the year ended 31st March 2019

## 10. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2019	2018
	£	£
Trade creditors	1,881	1,077
Accruals and deferred income	6,590	4,814
	<u>8,471</u>	<u>5,891</u>

## 11. MOVEMENT IN FUNDS

	At 1.4.18 £	Net movement in funds £	Transfers between funds £	At 31.3.19 £
<b>Unrestricted funds</b>				
General fund	98,150	13,622	(4,000)	107,772
Designated - Community Development	1,762	(1,620)	4,000	4,142
	<u>99,912</u>	<u>12,002</u>	<u>-</u>	<u>111,914</u>
<b>Restricted funds</b>				
Tesco Play Equipment	9,623	(2,377)	-	7,246
Tesco Funding	133	(71)	-	62
GBC Summer Activity Funding	1,457	(1,364)	-	93
	<u>11,213</u>	<u>(3,812)</u>	<u>-</u>	<u>7,401</u>
<b>TOTAL FUNDS</b>	<u>111,125</u>	<u>8,190</u>	<u>-</u>	<u>119,315</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	191,811	(178,189)	13,622
Designated - Community Development	-	(1,620)	(1,620)
	<u>191,811</u>	<u>(179,809)</u>	<u>12,002</u>
<b>Restricted funds</b>			
Tesco Play Equipment	-	(2,377)	(2,377)
Tesco Funding	-	(71)	(71)
GBC Summer Activity Funding	-	(1,364)	(1,364)
	<u>-</u>	<u>(3,812)</u>	<u>(3,812)</u>
<b>TOTAL FUNDS</b>	<u>191,811</u>	<u>(183,621)</u>	<u>8,190</u>

Notes to the Financial Statements - continued  
for the year ended 31st March 2019

# 11. MOVEMENT IN FUNDS - continued

## Comparatives for movement in funds

	At 1.4.17 £	Net movement in funds £	Transfers between funds £	At 31.3.18 £
<b>Unrestricted Funds</b>				
General fund	92,943	9,207	(4,000)	98,150
Designated - Community Development	1,921	(4,159)	4,000	1,762
	<u>94,864</u>	<u>5,048</u>	<u>-</u>	<u>99,912</u>
<b>Restricted Funds</b>				
CCTV	400	(400)	-	-
Tesco Play Equipment	9,000	623	-	9,623
Tesco Funding	-	133	-	133
GBC Summer Activity Funding	-	1,457	-	1,457
	<u>9,400</u>	<u>1,813</u>	<u>-</u>	<u>11,213</u>
<b>TOTAL FUNDS</b>	<u>104,264</u>	<u>6,861</u>	<u>-</u>	<u>111,125</u>

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	182,924	(173,717)	9,207
Designated - Community Development	-	(4,159)	(4,159)
	<u>182,924</u>	<u>(177,876)</u>	<u>5,048</u>
<b>Restricted funds</b>			
Tesco Play Equipment	3,000	(2,377)	623
Tesco Funding	2,000	(1,867)	133
GBC Summer Activity Funding	1,457	-	1,457
CCTV	-	(400)	(400)
	<u>6,457</u>	<u>(4,644)</u>	<u>1,813</u>
<b>TOTAL FUNDS</b>	<u>189,381</u>	<u>(182,520)</u>	<u>6,861</u>



Notes to the Financial Statements - continued  
for the year ended 31st March 2019

# 11. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.17 £	Net movement in funds £	Transfers between funds £	At 31.3.19 £
<b>Unrestricted funds</b>				
General fund	92,943	22,829	(8,000)	107,772
Designated - Community Development	1,921	(5,779)	8,000	4,142
<b>Restricted funds</b>				
CCTV	400	(400)	-	-
Tesco Play Equipment	9,000	(1,754)	-	7,246
Tesco Funding	-	62	-	62
GBC Summer Activity Funding	-	93	-	93
	<u>9,400</u>	<u>(1,999)</u>	<u>-</u>	<u>7,401</u>
<b>TOTAL FUNDS</b>	<u>104,264</u>	<u>15,051</u>	<u>-</u>	<u>119,315</u>

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
<b>Unrestricted funds</b>			
General fund	374,735	(351,906)	22,829
Designated - Community Development	-	(5,779)	(5,779)
	<u>374,735</u>	<u>(357,685)</u>	<u>17,050</u>
<b>Restricted funds</b>			
Tesco Play Equipment	3,000	(4,754)	(1,754)
Tesco Funding	2,000	(1,938)	62
GBC Summer Activity Funding	1,457	(1,364)	93
CCTV	-	(400)	(400)
	<u>6,457</u>	<u>(8,456)</u>	<u>(1,999)</u>
<b>TOTAL FUNDS</b>	<u>381,192</u>	<u>(366,141)</u>	<u>15,051</u>

# 12. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st March 2019.



Riverside Community Resource Trust  
Detailed Statement of Financial Activities  
for the year ended 31st March 2019

	Unrestricted funds £	Restricted funds £	2019 Total funds £	2018 Total funds £
<b>INCOME AND ENDOWMENTS</b>				
<b>Donations and legacies</b>				
Grants	-	-	-	6,457
<b>Investment income</b>				
Deposit account interest	88	-	88	40
<b>Charitable activities</b>				
Catering Income	36,166	-	36,166	37,358
Room Hire	151,445	-	151,445	141,035
Other Income	4,112	-	4,112	4,491
	<u>191,723</u>	<u>-</u>	<u>191,723</u>	<u>182,884</u>
<b>Total incoming resources</b>	<b>191,811</b>	<b>-</b>	<b>191,811</b>	<b>189,381</b>
<b>EXPENDITURE</b>				
<b>Charitable activities</b>				
Wages	105,405	-	105,405	102,773
Social security	3,571	-	3,571	3,486
Pensions	972	-	972	320
Rates and water	5,677	-	5,677	4,004
Insurance	839	-	839	730
Light and heat	14,246	-	14,246	13,679
Telephone	2,730	-	2,730	3,005
Postage and stationery	324	-	324	1,276
Advertising	1,523	-	1,523	241
Sundries	301	-	301	19
Repairs & Maintenance	10,678	-	10,678	16,728
Bank charges	60	-	60	95
Cleaning	2,029	-	2,029	1,515
PRU Cleaning	-	-	-	1,170
Refuse	1,879	-	1,879	1,727
Uniform	343	-	343	551
Tesco funding expenditure	1	71	72	1,867
Community development	4,958	-	4,958	4,159
Catering costs	17,974	-	17,974	17,238
GBC Summer Activities	-	1,364	1,364	-
Plant and machinery	-	2,377	2,377	2,377
Fixtures and fittings	4,684	-	4,684	3,729
	<u>178,194</u>	<u>3,812</u>	<u>182,006</u>	<u>180,689</u>
<b>Support costs</b>				

This page does not form part of the statutory financial statements

Riverside Community Resource Trust

Detailed Statement of Financial Activities  
for the year ended 31st March 2019

	Unrestricted funds £	Restricted funds £	2019 Total funds £	2018 Total funds £
<b>Management</b>				
Sundries	13	-	13	13
Accountancy fees	750	-	750	967
	<u>763</u>	<u>-</u>	<u>763</u>	<u>980</u>
<b>Governance costs</b>				
Independent examiners' fees	852	-	852	851
	<u>852</u>	<u>-</u>	<u>852</u>	<u>851</u>
<b>Total resources expended</b>	<b>179,809</b>	<b>3,812</b>	<b>183,621</b>	<b>182,520</b>
	<u>179,809</u>	<u>3,812</u>	<u>183,621</u>	<u>182,520</u>
<b>Net income</b>	<b>12,002</b>	<b>(3,812)</b>	<b>8,190</b>	<b>6,861</b>
	<u>12,002</u>	<u>(3,812)</u>	<u>8,190</u>	<u>6,861</u>

This page does not form part of the statutory financial statements

