(A Company Limited by Guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS
31 MARCH 2019

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LEGAL AND ADMINISTRATIVE INFORMATION

Directors

Mrs K F Kane

(Chairman)

Mrs J E Jeffries

Registered Office

St John's & Highwoods Community Centre

Highwoods Square

Colchester Essex CO4 9SR

Registered Numbers

Company: 03169275

Charity : 1058410

Independent Examiner Tim O'Connor ACA FCCA DChA

Scrutton Bland LLP **Chartered Accountants** 820 The Crescent

Colchester Business Park

Colchester Essex CO4 9YQ

Bankers

Lloyds Bank plc 27 High Street Colchester Essex

CO1 1DU

Solicitors

Fisher Jones Greenwood LLP

Charter House Newcomen Wav

Severalls Business Park

Colchester Essex CO4 9YA

(A Company Limited by Guarantee)

DIRECTORS' REPORT

The directors present their annual report and the financial statements of the company for the year ended 31 March 2019. This report also represents the Trustees' Report, which is required to be prepared by part VI of the Charities Act 1993.

The financial statements have been prepared in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) – (Charities SORP (FRS 102)) and the Charities Act 2011.

Reference and Administrative Details of the Charity, its Directors and Advisors

The information on page 1 forms part of this report.

The following directors set out below have held office during the whole of the year to the date of this report, unless otherwise stated:

Mrs K F Kane (Chairman) Mrs J Jeffries

The Centre Manager responsible for the day-to-day management of the premises is Heather Payne.

Structure, Governance and Management

The Association is a company limited by guarantee and a registered charity governed by its Memorandum and Articles of Association dated 7 March 1996.

The Association appoints their Directors at the Annual General Meeting, and these directors are the members of the Association's Executive Committee, which oversees the work of the operating committees and is responsible for the strategy and financial stability of the Association.

The Operating Committees are:

- 1. The Centre Operating Committee, which is responsible for the work of the Community Centre and the Bluebell Community Centre.
- The Squirrels Pre-School Committee, which is responsible for the work of the preschool.

The Directors delegate all responsibilities to the Executive Committee and confirm membership of the Committee. The Executive meets quarterly; they prepare and monitor plans for the next three to five years, set financial and operational parameters for the Association and monitor their performance. They approve staff requirements and changes as well as the appointment of the Centre Manager, and organise bank accounts, approve any proposals to seek external funding, and authorise expenditure over the limits agreed. The Executive Committee views the risks identified by the Operating Committees and Directors and the measures put in place to mitigate those risks.

DIRECTORS' REPORT

The Centre Operating Committee meets monthly to supervise the management of the Community Centre and the Bluebell Community Centre. They ensure the parameters set by the Executive Committee are achieved and set an annual budget to meet their requirements which are monitored quarterly. They seek approval from the Executive Committee for changes in staffing and hire charges when necessary. They report all staffing, funding and building requirements to the Executive Committee.

The Squirrels Pre-School Operating Committee meets half-termly, and their role is to supervise the management of the pre-school. They ensure the parameters set by the Executive Committee are achieved and set an annual budget to meet their requirements which is monitored quarterly. They ensure that all applications are made to the local council and authorities for all available grants and report all staffing requirements to the Executive Committee.

In addition to the Directors, the Association is served by 25 volunteers and 20 salaried staff. The Centre Manager is responsible for the day-to-day running of both the Community Centre and the Bluebell Community Centre. The Squirrels Pre-School Managers are responsible for the day-to-day running of the pre-school.

Cyril Coppin, one of the volunteers, gives about 20 hours a week to the Association, the other volunteers serve by attending Committee meetings, helping with fundraising, and maintaining the gardens, and the running of the lunch club, Little Squirrels Parent and Toddler Group and coffee mornings.

During the preceding year, the structure and governance of the Association were reviewed. It was felt that changes to the governing document of the charity and the Memorandum of Articles were needed to address the way the Association has evolved over the past few years. The process began in 2017 and was completed during the year in question. The Annual General Meeting in 2018 followed the format laid down by the new governing document.

Objectives and activities

The main objectives of the Association are to provide activities and facilities for the community regardless of religion or ethnic standing; to use the Centres throughout the week for the education and recreation of residents of St Johns and Highwoods, and to respond to identified needs within the community. We provide rooms at an affordable rate and support, through preferential rates, groups such as the Virgin Care & Barnardo's Children's Centre, Different Strokes (a group of young stroke victims), Breathe Easy (supporting people with severe breathing difficulties), Little Squirrels Parent and Toddler group and Narcotics Anonymous.

When setting out hiring charges for the year, we have considered the financial difficulties experienced by many of our hirers, and taken appropriate action where possible, such as forgoing increases, or offering a reduction in rates. In addition, we have offered a "listening ear" where needed, with the result that many people feel they are able to drop in for nothing more than a quick chat or some advice, which is a vital lifeline to many, especially some of the older members of our community. We have responded to community needs by providing on Friday mornings a "Coffee and Chat" time, and organising coach trips. We also provide free parking for parents of children attending the local primary school. In our reception area, we sell second-hand books and various other items at very low prices, which has proved extremely popular.

DIRECTORS' REPORT

Outside the front entrance, we have continued to improve the appearance of our small Memorial Garden, which was first set up after the events of September 11, 2001 and is open to all. During the school holidays, activities for local children were arranged, which proved very popular.

The Community Centre has the following activities within it: Just Jules Fitness Club, Stay and Play, Slimming World, Weight Watchers, Different Strokes, 3 Bridge Clubs, First Steps, Little Squirrels Parent and Toddler Group, Lunch Club, U3A, Zumba, Coffee and Chat, W.I., St Luke's Church, Breathe Easy weekly exercise class, singing therapy class and monthly meeting, disco dancing for both adults and children, Line Dancing, Parkinson's Association Exercise Class and 1st Class Brass. It is also a popular venue for children's and adults' parties. Since June 2016 the Association has supported the Breathe Easy singing therapy class by not charging for that session.

The Bluebell Surgery and Community Centre provides accommodation for the local doctors' practice, North East Essex Diabetic Service, and the Humpty-Dumpty pre-school. Other activities that have taken place are training courses run by various providers, National Childbirth Trust, CICC which is a group for local Muslim women, a regular art group, Philosophy Group, Yoga, Bridge for bereaved adults, 23 and Narcotics Anonymous.

Squirrels Pre-school continues to flourish. Demand is such that in September 2019 another session will be held on Friday afternoons, bringing the total of sessions offered to 10 per week.

Financial Review

The Association had net incoming resources of £17,983 as shown in the Statement of Financial Activities on page 9 and had total funds available at the year end of £469,935 of which £130,230 was restricted. Restricted funds are detailed in note 13 of the Accounts.

Principal funding source for the work of the Association is the lettings of the two Centres and contributions from the Government and parents for the work of the pre-school. The Association is in good financial standing and is managed on the income received from lettings.

We have been greatly indebted to Springboard Housing Ltd, and Colchester Borough Council, who by loan and grant made the construction of the Community Centre possible. All loans have now been repaid. We are also grateful for the willingness of Tesco to provide the land for the Centre on a long-term lease on a peppercorn rent, and to Springboard Housing, who made it a condition of the Head Lease at the new Bluebell Community Centre, that the rooms occupied by the Community Association are rent-free.

Alison Jay, the Finance Officer continues to manage the payroll in house. The Auto Enrolment Pension Scheme is now fully implemented.

The Association would like to express our thanks to Heather Payne, her staff and the small band of volunteers for the diligent work they have carried out throughout the year.

The Association acknowledge with thanks all those who have assisted with funding and other support.

The Association looks forward to the future with confidence.

DIRECTORS' REPORT

Reserve policy and risk management

The directors have established a restricted building fund that consists of a grant of £161,644, which was received on 1 September 1999 towards the purchase of the building, 50% of the building's annual depreciation of £3,152 is charged to this fund every year.

All risks to which St John's & Highwoods Community Association may be exposed are regularly reviewed and appropriate action is taken to mitigate such risks, with appropriate policies put in place when needed. A register of the most immediate risks is maintained. Currently these risks have been identified as destruction of the Centres (for example, by fire), prolonged closure of the Centre (for example, following serious damage and consequent repair work), denial of access, loss of a major booker, and withdrawal of Government funding to Squirrels Pre-school.

Constitution and administrative details

All of the directors served as detailed above.

Public Benefit

In setting out the charity's objectives the Association has given careful consideration to the Charity Commission's general guidance on public benefit. In doing so, the Association has complied with its duties in this area as set out Section 17 of the Charities Act 2011.

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DIRECTORS' REPORT

Directors' responsibilities for the financial statements

The trustees (who are also the directors' for the purpose of company law) are responsible for preparing the Annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors must prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of the resources, including income and expenditure, of the charitable company for that period.

In preparing these financial statements, the directors' are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles of the Charities SORP;
- Make judgments and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards have been followed, subject to any
 material departures disclosed and explained in the financial statements; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue to operate.

The directors' are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Examiner

Tim O'Connor of Scrutton Bland LLP Chartered Accountants was appointed as Independent Examiner to the charitable company and has expressed his willingness to continue in that capacity as Independent Examiner of the charitable company.

Accounting exemptions

In preparing this report the directors have taken advantage of small companies exemptions provided by section 415A of the Companies Act 2006.

Signed by order of the board

Mrs K F Kane K. F. Karl

Secretary

Approved by the board on 10.10.19

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF ST JOHN'S & HIGHWOODS COMMUNITY ASSOCIATION

(A Company Limited by Guarantee)

I report to the trustees (who are also Directors' for the purpose of company law) on my examination of the financial statements of St John's & Highwoods Community Association ('the charitable company') for the year ended 31 March 2019 which comprise the Statement of Financial Activities, the Balance Sheet and related notes.

This report is made solely to the charity's trustees, as a body, in accordance with Section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.

Responsibilities and basis of report

As the trustees of the charitable company you are responsible for the preparation of financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the financial statements of the charitable company are not required to be audited under Part 16 of the Act and are eligible for independent examination, I report in respect of my examination of the charitable company's financial statements carried out under section 145 of the Charities Act 2011 ('the 2011 Act') and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the maters than an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF ST JOHN'S & HIGHWOODS COMMUNITY ASSOCIATION

(A Company Limited by Guarantee)

Independent examiner's statement

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- > accounting records were not kept in respect of the charitable company as required by section 386 of the 2006 Act; or
- > the financial statements do not accord with those records; or
- ➤ the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the financial statements give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- ➤ the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

Tim O'Connor ACA FCCA DChA

Scrutton Bland LLP
Chartered Accountants
820 The Crescent
Colchester Business Park
Colchester
Essex
CO4 9YQ

Tim Clarier

Date: 11/10/19

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT) YEAR ENDED 31 MARCH 2019

Income from:	Notes	Unrestricted funds £	Restricted funds £	Total 2019 £	Total 2018 £
Donations Charitable activities Other trading activities Investments	3 4 5 6	45 231,828 23,082 407	888	933 231,828 23,082 407	4,482 217,512 19,204 703
Total income		255,362	888	256,250	241,901
Expended on:					
Raising funds Charitable activities	8	17,181 218,622	2,464	17,181 221,086	14,395 222,494
Total expenditure		235,803	2,464	238,267	236,889
Net income/(expenditure)		19,559	(1,576)	17,983	5,012
Reconciliation of funds:					
Total funds brought forward at 1 April 2018		320,146	131,806	451,952	446,940
Total funds carried forward at 31 March 2019		£ 339,705	£ 130,230	£ 469,935	£ 451,952

The statement of financial activities includes all gains and losses recognised in this and the prior year.

All activities relate to continuing operations.

BALANCE SHEET AS AT 31 MARCH 2019

	Notes		
		2019	2018
Fixed assets		£	£
Tangible assets	10	355,541	368,202
Current assets			
Debtors	11	14,340	16,505
Cash at bank and in hand		125,387	108,614
		139,727	125,119
Creditors: amounts falling due	12	(25 222)	(41.260)
within one year	12	(25,333)	(41,369)
Net current assets		114,394	83,750
Net assets		£ 469,935	£ 451,952
Funds			
Restricted	13	130,230	131,806
Unrestricted			
Undesignated	14	339,705	320,146
Designated		-	-
		£ 469,935	£ 451,952
		£ 409,935	=======================================

The directors consider that the charitable company is entitled to exemption from the requirement to have an audit under the provisions of section 477 of the Companies Act 2006 ("the Act") and members have not required the company to obtain an audit for the year in question in accordance with section 476 of the Act.

Advantage is taken in the preparation of the financial statements of the special provisions contained in Part 15 of the Companies Act 2006, relating to small companies. In the directors opinion the company is entitled to those exemptions as a small company.

The financial statements were approved by the directors on 10.10.19

J E Jeffries

Director

K F Kane Director

K.F. Kal

Company number: 03169275

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2019

1.1 GENERAL INFORMATION

St John's & Highwoods Community Association is a private company limited by guarantee without share capital, incorporated in England and Wales, registration number 03169275. The address of the registered office is St John's & Highwoods Community Centre, Highwoods Square, Colchester, Essex, CO4 9SR.

1.2 ACCOUNTING POLICIES

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year.

Basis of accounting

The financial statements have been prepared in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) – (Charities SORP (FRS102)) and the Charities Act 2011.

The financial statements have been prepared under the historical cost convention.

The financial statements include all transactions, assets and liabilities for which the charitable company is responsible in Law.

The Association constitutes a public benefit entity as defined by FRS 102.

The trustees consider that there are no material uncertainties about the Association's ability to continue as a going concern.

The financial statements are rounded to the nearest £1 and are prepared in sterling.

Cash flow

The Charity qualifies as a small charity as defined in the Charities SORP (FRS 102) Bulletin 1 and as such is exempt from preparing a Statement of Cash Flows.

Income

All incoming resources are included in the statement of financial activities when the charitable company is legally entitled to the income and the amount can be quantified with reasonable accuracy.

Income is deferred only when the charitable company has to fulfil conditions before becoming entitled to it or where the donor has specified that the income is to be expended in a future period.

Grants and Donations are recognised when received by or on behalf of the charitable company.

For legacies, entitlement is the earlier of the charitable company being notified of an impending distribution or the legacy being received.

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NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2019

1.2 ACCOUNTING POLICIES (continued)

Restricted and designated funds

Funds restricted by the donor are treated as restricted funds. All other receipts are unrestricted funds, although these may be designated for specific purposes. Designated funds are funds allocated by the Executive Committee for specific activities, events or projects.

Expenditure

Expenditure is recognised in the Statement of Financial Activities when a liability is incurred. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs relating to the activity.

Charitable activities include expenditure incurred in the governance of the charity and its assets. These are primarily associated with constitutional and statutory requirements.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off the cost of each asset over its estimated useful life:

Leasehold property - over the term of the lease Improvements to property - 33% straight line Fixtures and fittings - 15% straight line

Computer and

office equipment - 25% straight line

Gifts of assets

Donations in kind are included in the financial statements at their value at the point of gift, and are recognised when their receipt is certain.

Taxation

St John's & Highwoods Community Association is a charity within the meaning of the Charities Act 2011 and as such is a charity within the meaning of Part 11, Corporation Tax Act 2010. Accordingly St John's & Highwoods Community Association is potentially exempt from taxation in respect of income or gains received within categories covered by Part 11, Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that such income or gains are applied exclusively to its charitable purposes.

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2019

1.2 ACCOUNTING POLICIES (continued)

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets or financial liabilities

- Short term debtors (financial assets) are measured at transaction price.
- Short term creditors (financial liabilities) are measured at the transaction price.

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments.

Pensions

Defined contribution pension plan

The charitable company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the charitable company pays fixed contributions into a separate entity. Once the contributions have been paid the charitable company has no further payment obligations.

The contributions are recognised as an expense in the Statement of Financial Activities when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the charitable company in independently administered funds.

2 SIGNIFICANT JUDGEMENTS AND ESTIMATES

The more significant judgements and estimates involved in the preparation of the financial statements include assessing the depreciation rates applicable to tangible fixed assets and the way in which certain costs should be apportioned. Further details regarding these points are included within the accounting policies.

3 INCOME FROM DONATIONS

	Unrestricted funds £	Restricted funds £	Total 2019 £	2018 £
General donations and gifts	45	-	45	371
Grants	-	888	888	4,111
	£ 45	£ 888	£ 933	£ 4,482

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2019

4 CHARITABLE ACTIVITIES

		Unrestric	ted funds
		2019 £	2018 £
	Lettings Squirrels Pre-School fees	109,366 122,462	103,164 114,348
		£ 231,828	£ 217,512
5	OTHER TRADING ACTIVITIES		
		Unrestric 2019 £	ted funds 2018 £
	Fundraising income Copier and laminator income	22,888 194	19,023 181
		£ 23,082	£ 19,204
6	INVESTMENT INCOME		
		Unrestric 2019	ted funds 2018
	Interest receivable	£ 407	£ 703
7	OPERATING COSTS		
	The excess of income over expenditure is stated after charging:		
		2019 £	2018 £
	Depreciation Independent examination	12,661 3,288	11,280 3,592

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2019

8 TOTAL RESOURCES EXPENDED

	0000					וסומו	Otal
	fundraising	Centre	Squirrels	Bluebell Governance	overnance	2019	2018
	બ	H	બ	H	c)	લ	4
Costs directly allocated to activities							
Salaries and pensions	•	55,765	63,921	6,561	ſ	126,247	125,446
Recruitment		٠	٠	•	1	1	58
Staff training		,	141		1	141	787
Postage		319	23	4	1	346	404
Refreshments		447	243	ď	1	069	398
Room hire		•	28,031	•	1	28,031	24,426
Toys and equipment	•	1	904	í		904	903
Toddler Group costs		•	99	•	•	99	77
Fundraising costs	1,595	,	•			1,595	244
Activities costs	10,431	•	1		•	10,431	8,306
Band and coach hire	5,155		•	í		5,155	5,845
Support costs allocated to activities							
Rates		1,944	•	1,336	í	3,280	3,069
Light and heat	i	4,372	1	8,691	•	13,063	12,192
Security and fire protection		2,031	. 1	3,041		5,072	5,330
Insurance	٠	1,339	1,912	574	1	3,825	4,620
Independent examination fees		•	1	1	3,288	3,288	3,592
Other professional fees			1	•	139	139	3,438
Carried forward	17,181	66,217	95,241	20,207	3,427	202,273	199,135

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2019

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TOTAL RESOURCES EXPENDED – (continued)	Centre	2	0	1040		Total	Total
Support costs allocated to activities – (continued)	F E		3 3	E E	£		£ £
Brought forward	17,181	66,217	95,241	20,207	3,427	202,273	199,135
Telephone	. ,	584	120			704	1,022
Printing and stationery		1,376	370	1	1	1,746	1,175
Travelling	1	•	5			5	09
Repairs and maintenance	ì	6,713	403	5,598	1	12,714	17,760
Computer software	•	2,333	26			2,359	2,168
Sundry	1	318	1,300	1	•	1,618	850
Cleaning materials and services	•	4,655	•	6,308	1	10,963	11,711
Bank charges	•	828	108	94	•	1,030	798
Property - depreciation		4,486	•		•	4,486	4,117
Improvements - depreciation	•	1,870	2,030	1		3,900	3,643
Office equipment - depreciation	•	,	128	•	í	128	245
S	•	2,092	1,900	155	1	4,147	3,275
Subscriptions and registrations	1	461	300			761	706
Licenses	•	1,496	•	í	•	1,496	2,021
Advertising		262	•	•		262	909
Bad debts	•	109	1	•		109	21
Grant expenditure		887	148	1		1,035	1,176
Grants/donations			•	1		•	866
Recoverable costs	1	•	•	(11,469)	1	(11,469)	(14,598)
	£ 17,181	£ 94,687	£ 102,079	€ 20,893	£ 3,427	£ 238,267	£ 236,889

Basis of allocation of support costs

Support costs are allocated to each activity on the basis of expenditure incurred directly in undertaking that activity.

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2019

9 STAFF COSTS

,	31AFF 00313	2019 £	2018 £
	Wages and salaries Social security costs Pensions	121,333 2,710 2,204	121,621 2,881 944
		£ 126,247	£ 125,446
	The average monthly number of employees, during the year was made up as follows:	No.	No.
	Squirrels Pre-School Community Centre	10 8	10 7
		18	17

No employee received emoluments of more than £60,000.

The aggregate remuneration of key management personnel was £15,651 (2018: £15,198).

10 TANGIBLE FIXED ASSETS

			Fixtures, fittings	
	Leasehold	Improvements	s and office	
	property	to property	equipment	Total
	£	£	£	£
Cost				
At 1 April 2018 and at				
31 March 2019	406,956	11,820	67,134	485,910
Depreciation				
At 1 April 2018	67,886	5,054	44,768	117,708
Charge for the year	4,486	3,900	4,275	12,661
At 31 March 2019	72,372	8,954	49,043	130,369
Net book value				
At 31 March 2019	£ 334,584	£ 2,866	£ 18,091	£ 355,541
1,0414	0.000.070	0.0.700	0.00.000	0.000.000
At 31 March 2018	£ 339,070	£ 6,766	£ 22,366	£ 368,202

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2019

11 DEBTORS			
		2019	2018
		£	£
Trade debtors		9,867	10,646
Prepayments		4,473	5,859
		£ 14,340	£ 16,505
12 CREDITORS: AMO	UNTS FALLING DUE WITHIN ONE YEAR		
		2019	2018
		£	£
Accruals		18,513	30,743
Deferred income		6,820	10,626
		£ 25,333	£ 41,369
		2019	2018
		£	£
Deferred income			
Balance at 1 April 20	018	10,626	12,854
Amount received		7,215	6,900
Amount released to i	income	(11,021)	(9,128)
Balance at 31 March	2019	£ 6,820	£ 10,626

13 RESTRICTED FUNDS

The income funds of the charitable company include restricted funds comprising the following balance of donations and grants held on trust for specific purpose:

	Balance at 1.4.18 £	Incoming	ent in funds Expenditure gains/(losses) £	Transfers £	Balance at 31.3.19 £
Building Fund	131,306	-	(1,576)		129,730
Other funds	500	888	(888)		500
	£ 131,806	£ 888	£ (2,464)	£ -	£ 130,230

Building Fund

A grant was received on the 1 September 1999 towards the purchasing of the building, 50% of the buildings annual depreciation is charged to the fund every year.

Other Funds

The income included within the above other funds includes grants for other activities.

(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2019

14 UNRESTRICTED FUNDS

	Balance	Movement in funds			Balance
	at 1.4.18 £	Incoming resources	Expenditure, gains/(losses)	Transfers	at 31.3.19 £
Unrestricted funds	£ 320,146	£ 255,362	£ (235,803)	£ -	£ 339,705

15 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Tangible fixed assets £	Net current assets £	Total £
Restricted funds	129,730	500	130,230
Unrestricted funds	225,811	113,894	339,705
Total funds	£ 355,541	£ 114,394	£ 469,935

16 LEGAL STATUS

The charity is a company limited by guarantee and has no share capital.

17 RELATED PARTIES

The charitable company is controlled by its members who operate through an appointed Council.

No remuneration were made to members of the Council.

No expenses were reimbursed to members of the Council.

NOTES TO THE FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2019

18 STATEMENT OF FINANCIAL ACTIVITIES YEAR ENDED 31 MARCH 2018

	Unrestricted funds £	Restricted funds	Total 2018 £
Income from			
Donations	371	4,111	4,482
Charitable activities	217,512	-	217,512
Other trading activities	19,204		19,204
Investment income	703		703
Total income	237,790	4,111	241,901
Expenditure on			
Funds	14,395		14,395
Charitable activities	217,307	5,187	222,494
Total expenditure	231,702	5,187	236,889
Net income/(expenditure)	6,088	(1,076)	5,012
Reconciliation of funds			
Total funds brought forward			
at 1 April 2017	314,058	132,882	446,940
Total funds carried forward			
at 31 March 2018	£ 320,146	£ 131,806	£ 451,952

MANAGEMENT INFORMATION YEAR ENDED 31 MARCH 2019

The following pages do not form part of the statutory financial statements

INCOME AND EXPENDITURE – COMMUNITY CENTRE YEAR ENDED 31 MARCH 2019

	2019 £	2018 £
Income from:	,~	~
Donations	933	3,788
Letting income	82,572	77,273
Fundraising events and activities	22,066	17,613
Interest received	406	690
Copier income	194	181
Total income carried forward	106,171	99,545

INCOME AND EXPENDITURE – COMMUNITY CENTRE YEAR ENDED 31 MARCH 2019

Cotal income brought forward 106,171 99,545 Expenditure on: Expenditure on: Cost of generating funds Cost of fundraising and trading: Fundraising costs 950 169 Activities cost 10,431 8,306 Band and coach hire 5,155 5,845 Charitable activities Room hire 1,944 1,799 Rates 1,944 1,799 2,382 Insurance 1,339 1,638 Light and heat 4,372 4,288 Refreshments 447 191 Postage 319 352 Telephone 584 902 Printing and stationery 1,376 922 Travelling - 4 Computer software and support 2,333 2,149 Cleaning materials and services 4,655 4,213 Repairs and maintenance 6,713 6,878 Bank charges 4,86 4,117 Property - depreciation 1,870		2019 £	2018 £
Cost of generating funds Cost of fundraising and trading: 950 169 Fundraising costs 10,431 8,306 Activities cost 10,431 8,306 Band and coach hire 5,155 5,845 Charitable activities - 156 Room hire - 1,944 1,799 Security and fire protection 2,031 2,382 Insurance 1,339 1,638 Light and heat 4,372 4,288 Refreshments 447 191 Postage 319 352 Telephone 584 902 Printing and stationery 1,376 922 Travelling - 44 Computer software and support 2,333 2,149 Cleaning materials and services 4,655 4,213 Repairs and maintenance 6,713 6,878 Bank charges 828 571 Property - depreciation 1,870 1,613 Office equipment	Total income brought forward	106,171	99,545
Cost of fundraising and trading: 950 169 Fundraising costs 950 169 Activities cost 10,431 8,306 Band and coach hire 5,155 5,845 Charitable activities Room hire - 156 Rates 1,944 1,799 Security and fire protection 2,031 2,382 Insurance 1,339 1,638 Light and heat 4,372 4,288 Refreshments 447 4,288 Refreshments 447 902 Printing and stationery 1,376 902 Travellling - 44 Computer software and support 2,333 2,149 Cleaning materials and services 4,655 4,213 Repairs and maintenance 6,713 6,878 Bank charges 828 571 Property - depreciation 4,865 4,213 Repairs and maintenance 6,713 6,878 Bank charges 828	Expenditure on:	-	*
Sand and coach hire	Cost of fundraising and trading: Fundraising costs		
Room hire - 156 Rates 1,944 1,799 Security and fire protection 2,031 2,382 Insurance 1,339 1,638 Light and heat 4,372 4,288 Refreshments 447 191 Postage 319 352 Telephone 584 902 Printing and stationery 1,376 922 Travelling - 44 Computer software and support 2,333 2,149 Cleaning materials and services 4,655 4,213 Repairs and maintenance 6,713 6,878 Bank charges 828 571 Property - depreciation 1,870 1,613 Office equipment - depreciation - 83 Fixture and fittings - depreciation - 83 Subscriptions 461 417 Licenses 1,496 2,021 Advertising 262 606 Sundry <td< td=""><td></td><td></td><td></td></td<>			
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Improvement - depreciation 1,870 1,613 Office equipment - depreciation - 83 Fixture and fittings - depreciation 2,092 2,026 Subscriptions 461 417 Licenses 1,496 2,021 Advertising 262 606 Sundry 318 238 Salaries - letting 55,765 46,102 Training - fee income - 102 Bad debts 109 21 Grant expenditure 887 1,130 Grant/donations - 998 Governance costs 1ndependent examination (1,674) 1,296 Other professional fees 139 3,438 Total expenditure 109,688 105,013			
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Other professional fees 139 3,438 Total expenditure 109,688 105,013		11025	دو والواس.
Total expenditure 109,688 105,013			
	Other professional fees	139	3,438
Net expenditure £ (3,517) £ (5,468)	Total expenditure	109,688	105,013
	Net expenditure	£ (3,517)	£ (5,468)

INCOME AND EXPENDITURE – SQUIRRELS PRE-SCHOOL YEAR ENDED 31 MARCH 2019

	2019 £	2018 £
Income from:		
Donations Fee income Fundraising events and activities Interest received	122,462 823	694 114,348 1,410 7
Total income	123,285	116,459
Expenditure on:		
Cost of generating funds Cost of fundraising and trading: Fundraising costs	645	75
T distributing books	• • • • • • • • • • • • • • • • • • • •	
Charitable activities Room hire Insurance Refreshments	28,031 1,912 243	24,270 2,201 207
Postage Telephone Printing and stationery	23 120 370	51 120 253
Computer software and support Travelling	26 5	19 16
Repairs and maintenance	403 108	578 131
Bank charges Improvements - depreciation	2,030	2,030
Office equipment - depreciation	128	162
Fixture and fittings - depreciation	1,900	1,080
Subscriptions	300	289
Sundry	1,300	600
Salaries - fee income	63,921	70,065
Training - fee income	141	685
Recruitment Tays and aguinment	904	58 903
Toys and equipment Toddler Group costs	66	77
Grant expenditure	148	46
Governance costs Independent examination	3,308	1,536
Total expenditure	106,032	105,452
Net income	£ 17,253	£ 11,007

INCOME AND EXPENDITURE – BLUEBELL CENTRE YEAR ENDED 31 MARCH 2019

	2019 £	2018 £
Income from:		
Letting income Interest received	26,793 1	25,891 6
Total income	26,794	25,897
Expenditure on:		
Cost of generating funds		
Charitable activities Rates Security and fire protection Insurance Light and heat Postage Cleaning materials and services Repairs and maintenance Bank charges Fixtures and fittings - depreciation Recoverable costs Salaries - letting Sundry	1,336 3,041 574 8,691 4 6,308 5,598 94 155 (11,469) 6,561	1,270 2,948 781 7,904 1 7,498 10,304 96 169 (14,598) 9,279 12
Governance costs Independent examination	1,654	760
Total expenditure	22,547	26,424
Net income/(expenditure)	£ 4,247	£ (527)