

COMPANY REGISTRATION NUMBER: 06557851
CHARITY REGISTRATION NUMBER: 1125632

NWG Network
Company Limited by Guarantee
Financial Statements
31 March 2019

ALLEN, WEST AND FOSTER LIMITED
Chartered Accountants & statutory auditor
2 Broomgrove Road
Sheffield
S10 2LR

NWG Network

Company Limited by Guarantee

Financial Statements

Year ended 31 March 2019

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Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 31 March 2019

The trustees, who are also the directors for the purposes of company law, present their report and the financial statements of the charity for the year ended 31 March 2019.

Reference and administrative details

Registered charity name	NWG Network
Charity registration number	1125632
Company registration number	06557851
Principal office and registered office	Suite 2 Innovation House East Service Road Raynesway Derby DE21 7BF

The trustees

R Cadman-Jones	
G Gibbons	
M Haughton	
N J Moulden	
G M B Nicholson	
I G Hynes	(Retired 25 February 2019)

Company secretary	Ms Natalie Grainger
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Auditor	Allen, West and Foster Limited Chartered Accountants & statutory auditor 2 Broomgrove Road Sheffield S10 2LR
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Structure, governance and management

Governing document

NWG is constituted as a company limited by guarantee, incorporated on 7th April 2008. The work of the charity is governed by the Memorandum and Articles of Association which were updated in April 2015.

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Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2019

Structure, governance and management *(continued)*

Recruitment and appointment of new trustees

A director (who also serves as a trustee and management group member) must be aged 18 years or older. Directors are appointed at the Annual General Meeting or by the other directors. The Articles of Association contain the normal explanation of the duties involved. At each Annual General Meeting, one third of the directors, or, if their number is not 3 or a multiple of 3, the number nearest to one third, must retire from office by rotation. Retiring directors can stand for reappointment again if they wish to do so. However a trustee can only stand for 3 consecutive terms. Should they wish to return they can stand for reappointment after a 12 month period. Potential directors could be identified by personal recommendation, or by advertising the vacancy via the mailing list.

Membership Structure

The NWG Network is made up of professionals who are individuals, organisations and projects who work with young people at risk of, or affected by, sexual exploitation, or those undertaking policy and research work in this area.

There is a fixed fee structure for individuals and projects allowing full paying members access to the whole website.

Risk Management

The trustees have a duty to identify and review the risks to which the charitable company is exposed, and to ensure that appropriate controls are in place to provide reasonable assurance against fraud and error. The trustees undertake this duty through the maintenance of a risk register which is updated on an ongoing basis. The entire register is reviewed on an annual basis.

Objectives and activities

The charities objects are to promote, enable and develop the protection of children and young people who are affected by sexual exploitation, in particular but not exclusively by:

- providing forums for projects or organisations concerned with the sexual exploitation of young people
- providing links into current research, policy and project developments within the field of sexual exploitation of young people, and offering opportunity for examples of good, improving and developing practice to be shared and discussed
- encouraging the co-ordination of different approaches and aiming to contribute to the development of a UK wide policy and practice concerning the sexual exploitation of young people
- encouraging a child centred practice that recognises and respects diversity
- developing an appropriate support network for services working with young people at risk of, or experiencing sexual exploitation
- enabling the charity to be heard as a collective group of projects and organisations working in the field of sexual exploitation
- assisting in the eradication of the sexual exploitation of young people.

The policies adopted in furtherance of these objects are in accordance with the Memorandum and Articles of Association and other policies and procedures including the Child Protection policy and the Equality and Diversity policy. All policies are being reviewed alongside a review of the governance structure.

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Company Limited by Guarantee

Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2019

Objectives and activities *(continued)*

Public Benefit

Our aims and objectives fall within the description of the charitable purposes set out in the Charities Act 2006. The very nature of the aims and objectives is, we believe, self evidently open, outward looking and inclusive, and therefore for the public benefit. The directors have paid due regard to guidance issued by the Charity Commission in deciding what activities the charity should undertake.

Details of activities undertaken to further the aims and objectives

The NWG is a unique organisation in that it is the only body which represents and directly supports all those who work with sexually exploited children and young people. A full range of NWG meetings, activities and training events took place over the last year. The NWG remains the only UK wide network in contact with all providers of child sexual exploitation services and with an in-depth knowledge of provision across the country. One of its key strengths has been its ability to unite extremely diverse services (our membership covers statutory, voluntary and private sector organisations, generic and specialist youth provision, child protection organisations, research, policymakers and frontline practitioners) to work together effectively in this area. We have continued to work with government departments through working groups and roundtable events, individual meetings with a range of teams working on different aspects of Child Sexual Exploitation and trafficking within the UK.

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2019

Achievements and performance

Over the past couple of years, we have seen progression in the way professionals have begun to target child sexual exploitation. It is a complex issue and overlaps with many other areas of criminality. For example, we are now assisting local areas to use the learning from cases of child sexual exploitation to trafficking, modern slavery and county lines (drug movement across borders), as the grooming processes are similar, but the criminality varies across sexual assaults, rape, drug trafficking, slavery and sex trafficking.

In 2016 we began to fulfil the 3 yr contract for the Department of Education National CSE Response Unit which ended March 2019. Over the course of that contract we received 2,797 unique requests for support, resulting in the direct engagement with 25,624 professionals. In the same three-year period, the unit has written 30 blogs and contributed to 164 e-briefs shared with the NWG's network of over 14,000 professionals. The unit has also contributed to extending the reach of its work through social media. The NWG now has 10,178 connections across four separate platforms, an increase of 3,829 dissemination points since year one of the programme. Unit members have also facilitated 125 events over the duration of the project, including specialist forums, bespoke training sessions and strategic facilitated discussions. The NWG's website now hosts 1486 resources to support professionals to tackle CSE, an increase of 208 over the past three years. Included in those resources are tools developed by the response unit such a CSE assessment tool, two benchmarking tools and a revised toolkit for supporting businesses to tackle CSE.

Part of the contract was to ensure we developed a sustainable model that continued post the contract, and that is exactly how we are progressing through 2019/20. In 2019 we will further develop our strategy to child exploitation as a more comprehensive response to the wider vulnerabilities of our children today.

Of course, one of our biggest engagements remains with our members who continue to make an absolute outstanding success of our National Conference, launched 6 years ago and National CSE Awareness Day launched 5 years ago in 2015.

We have been overwhelmed at the way professionals have engaged with us, their willingness to do the right thing and explore ways of improving their response. We know we haven't cracked it, but as time progresses, there are more initiatives, comprehensive evaluation and increased knowledge. We look forward to continuing our work with you all over 2019/20.

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2019

Financial review

During the year there has been a fall in the level of unrestricted reserves. At the beginning of the year these reserves stood at £366,276 and at the 31st March 2019 had moved to £294,270.

In order to achieve the objects of our strategic plan, NWG will aim:

- to continue to involve young people in consultation around issues of sexual exploitation
- to increase professional knowledge
- to share effective practice
- to develop a wide range of resources
- to work with a range of law enforcement agencies to improve responses
- to work with statutory, voluntary and community agencies, private and social enterprise companies to educate, prevent and improve responses to child sexual exploitation.

We will continue to maintain accurate records of income and expenditure and exercise vigorous financial management. We will produce regular financial reports as well as audited annual financial statements in accordance with SORP, Charity Commission and Companies House requirements.

Principal Funding Sources

The principal funding sources for the charity are set out in note 5.

Investment Policy

The Board has considered the most appropriate policy for investing funds subject to the overriding requirement of maintaining liquidity of funds. For the present it has concluded that excess funds are to be invested with the bank and available for immediate access.

Reserves Policy

The Board has considered the level of reserves that are required, and has concluded that 6 months of normal expenditure is the minimum that should be retained at present.

This level of reserves will be reviewed on an annual basis in the future.

Trustees' responsibilities statement

The trustees, who are also directors for the purposes of company law, are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and the incoming resources and application of resources, including the income and expenditure, for that period.

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Trustees' Annual Report (Incorporating the Director's Report) *(continued)*

Year ended 31 March 2019

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the applicable Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditor

Each of the persons who is a trustee at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the charity's auditor is unaware; and
- they have taken all steps that they ought to have taken as a trustee to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information.

The auditor is deemed to have been re-appointed in accordance with section 487 of the Companies Act 2006.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 7 October 2019 and signed on behalf of the board of trustees by:



Mr N J Moulden
Chair of Board of Trustees

NWG Network

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Independent Auditor's Report to the Members of NWG Network

Year ended 31 March 2019

Opinion

We have audited the financial statements of NWG Network (the 'charity') for the year ended 31 March 2019 which comprise the statement of financial activities (including income and expenditure account), statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2019 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out below, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors, including "APB Ethical Standard - Provisions Available for Small Entities (Revised)", in the circumstances set out below:

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Emphasis of matter

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Company Limited by Guarantee

Independent Auditor's Report to the Members of NWG Network *(continued)*

Year ended 31 March 2019

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

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Company Limited by Guarantee

Independent Auditor's Report to the Members of NWG Network *(continued)*

Year ended 31 March 2019

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

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Independent Auditor's Report to the Members of NWG Network *(continued)*

Year ended 31 March 2019

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.



Stephen Allen ACA FCCA (Senior Statutory Auditor)

For and on behalf of
Allen, West and Foster Limited
Chartered Accountants & statutory auditor

2 Broomgrove Road
Sheffield
S10 2LR

7 October 2019

NWG Network

Company Limited by Guarantee

Statement of Financial Activities (including income and expenditure account)

Year ended 31 March 2019

		Unrestricted funds	2019 Restricted funds	Total funds	2018 Total funds
	Note	£	£	£	£
Incoming resources					
Voluntary income	5	150,624	650,714	801,338	769,573
Investment income	6	262	—	262	61
Total income		<u>150,886</u>	<u>650,714</u>	<u>801,600</u>	<u>769,634</u>
Expenditure					
Expenditure on raising funds:					
Costs of generating voluntary income	7	11,903	9,835	21,738	19,378
Expenditure on charitable activities	8,9	210,989	460,248	671,237	746,962
Other expenditure	11	—	—	—	(251)
Total expenditure		<u>222,892</u>	<u>470,083</u>	<u>692,975</u>	<u>766,089</u>
Net income and net movement in funds		<u>(72,006)</u>	<u>180,631</u>	<u>108,625</u>	<u>3,545</u>
Reconciliation of funds					
Total funds brought forward		366,276	127,345	493,621	490,076
Total funds carried forward		<u>294,270</u>	<u>307,976</u>	<u>602,246</u>	<u>493,621</u>

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 14 to 23 form part of these financial statements.

NWG Network

Company Limited by Guarantee

Statement of Financial Position

31 March 2019

	Note	2019 £	2018 £
Fixed assets			
Tangible fixed assets	16	6,942	9,467
Current assets			
Debtors	17	132,167	132,763
Cash at bank and in hand		472,619	401,639
		604,786	534,402
Creditors: amounts falling due within one year	18	9,482	50,248
Net current assets		595,304	484,154
Total assets less current liabilities		602,246	493,621
Net assets		602,246	493,621
Funds of the charity			
Restricted funds		307,976	127,345
Unrestricted funds		294,270	366,276
Total charity funds	20	602,246	493,621

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 7 October 2019, and are signed on behalf of the board by:



Mr G M B Nicholson
Treasurer

Company registration number: 06557851

The notes on pages 14 to 23 form part of these financial statements.

NWG Network

Company Limited by Guarantee

Statement of Cash Flows

Year ended 31 March 2019

	2019 £	2018 £
Cash flows from operating activities		
Net income	108,625	3,545
<i>Adjustments for:</i>		
Depreciation of tangible fixed assets	2,525	631
Other interest receivable and similar income	(262)	(61)
Interest payable and similar charges	855	1,186
Gains on disposal of tangible fixed assets	—	(251)
<i>Changes in:</i>		
Trade and other debtors	596	141,876
Trade and other creditors	(40,766)	(47,850)
Cash generated from operations	71,573	99,076
Interest paid	(855)	(1,186)
Interest received	262	61
Net cash from operating activities	<u>70,980</u>	<u>97,951</u>
Cash flows from investing activities		
Purchase of tangible assets	—	(10,098)
Proceeds from sale of tangible assets	—	4,750
Net cash used in investing activities	<u>—</u>	<u>(5,348)</u>
Net increase in cash and cash equivalents	70,980	92,603
Cash and cash equivalents at beginning of year	401,639	309,036
Cash and cash equivalents at end of year	<u>472,619</u>	<u>401,639</u>

The notes on pages 14 to 23 form part of these financial statements.

NWG Network

Company Limited by Guarantee

Notes to the Financial Statements

Year ended 31 March 2019

1. General information

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is Suite 2 Innovation House, East Service Road, Raynesway, Derby, DE21 7BF.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015).

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the purposes of the charity. Unrestricted funds include a revaluation reserve representing the restatement of investment assets at market values.

Designated funds are unrestricted funds earmarked by the trustees for specific purposes.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor.

NWG Network

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2019

3. Accounting policies *(continued)*

Incoming resources

All income is included in the statement of financial activities when the charity is entitled to the income, any performance related conditions attached have been met or are fully within the control of the charity, the income is considered probable and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Donations and legacy income is received by way of donations, legacies, grants and gifts and is included in full in the Statement of Financial Activities when receivable. Where legacies have been notified to the charity but the criteria for income recognition have not been met, the legacy is treated as a contingent asset and disclosed if material. Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donated services and facilities are included at the value to the charity, being the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market.

Investment income is included when receivable.

Income from charitable trading activity is accounted for when earned.

Income from grants, where related to performance and specific deliverables, are accounted for as the charity earns the right to consideration by its performance.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates:

Costs of raising funds comprise the costs associated with attracting donations, grants and legacies and the costs of trading for fundraising purposes.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated between the expenditure categories of the SOFA on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis, as set out in the notes to the accounts.

Operating leases

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

NWG Network

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2019

3. Accounting policies *(continued)*

Tangible assets

All fixed assets are initially recorded at cost.

The charitable company received funding in the past which had been spent on certain fixed assets, mainly office furniture and computer equipment and these items had been treated as revenue rather than capital at the time. Accordingly these assets do not appear on the charitable company's balance sheet.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Motor Vehicles - 25% reducing balance

Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. Limited by guarantee

Every member of the Company undertakes to contribute such an amount as may be required, but not exceeding £1, to the Company's assets if it should be wound up while he/she is a member, or within one year after he/she ceases to be a member of the Company, for payment of the Company's debts and liabilities contracted before he/she ceases to be a member and of the costs, charges and expenses of the winding up and for the adjustment of the rights of the contributories among themselves.

NWG Network

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2019

5. Voluntary income

	Unrestricted Funds £	Restricted Funds £	Total Funds 2019 £
Donations			
Donations	5,704	—	5,704
Grants			
Grants	10,000	650,502	660,502
Other donations and legacies			
Membership fees	30,351	—	30,351
Conference and seminar receipts	32,144	—	32,144
Consultancy fees	44,023	212	44,235
External consultancy fees	27,611	—	27,611
Awareness literature	441	—	441
LGA Peers	350	—	350
	<u>150,624</u>	<u>650,714</u>	<u>801,338</u>
	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £
Donations			
Donations	1,613	—	1,613
Grants			
Grants	11,250	627,736	638,986
Other donations and legacies			
Membership fees	46,401	—	46,401
Conference and seminar receipts	29,619	1,317	30,936
Consultancy fees	46,521	—	46,521
Awareness literature	2,116	—	2,116
LGA Peers	3,000	—	3,000
	<u>140,520</u>	<u>629,053</u>	<u>769,573</u>

6. Investment income

	Unrestricted Funds £	Total Funds 2019 £	Unrestricted Funds £	Total Funds 2018 £
UK bank interest receivable	<u>262</u>	<u>262</u>	<u>61</u>	<u>61</u>

NWG Network

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2019

7. Costs of generating voluntary income

	Unrestricted Funds £	Restricted Funds £	Total Funds 2019 £
Seminar costs	5,277	2,820	8,097
Cost of resources	6,626	7,015	13,641
	<u>11,903</u>	<u>9,835</u>	<u>21,738</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £
Seminar costs	4,996	(2,650)	2,346
Cost of resources	5,249	11,783	17,032
	<u>10,245</u>	<u>9,133</u>	<u>19,378</u>

8. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	Total Funds 2019 £
Charitable activities	93,032	454,248	547,280
Support costs	117,957	6,000	123,957
	<u>210,989</u>	<u>460,248</u>	<u>671,237</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £
Charitable activities	32,596	607,542	640,138
Support costs	104,992	1,832	106,824
	<u>137,588</u>	<u>609,374</u>	<u>746,962</u>

9. Expenditure on charitable activities by activity type

	Activities undertaken directly	Support costs	Total funds 2019 £	Total fund 2018 £
Charitable activities	547,280	113,913	661,193	737,753
Governance costs	—	10,044	10,044	9,209
	<u>547,280</u>	<u>123,957</u>	<u>671,237</u>	<u>746,962</u>

NWG Network

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2019

10. Analysis of support costs

	Analysis of support costs £	Total 2019 £	Total 2018 £
Premises	115,913	115,913	97,615
Finance costs	10,044	10,044	9,209
	<u>125,957</u>	<u>125,957</u>	<u>106,824</u>

11. Other expenditure

	Unrestricted Funds £	Total Funds 2019 £	Unrestricted Funds £	Total Funds 2018 £
(Gain)/Loss on disposal of tangible fixed assets held for charity's own use	<u>-</u>	<u>-</u>	<u>(251)</u>	<u>(251)</u>

12. Net income

Net income is stated after charging/(crediting):

	2019 £	2018 £
Depreciation of tangible fixed assets	2,525	631
Gains on disposal of tangible fixed assets	-	(251)
Operating lease rentals	<u>4,229</u>	<u>4,153</u>

13. Auditors remuneration

	2019 £	2018 £
Fees payable for the audit of the financial statements	<u>5,500</u>	<u>5,500</u>

14. Staff costs

The total staff costs and employee benefits for the reporting period are analysed as follows:

	2019 £	2018 £
Wages and salaries	426,483	444,325
Social security costs	43,572	41,458
Employer contributions to pension plans	9,396	6,605
	<u>479,451</u>	<u>492,388</u>

The average head count of employees during the year was 14 (2018: 15). The average number of full-time equivalent employees during the year is analysed as follows:

	2019 No.	2018 No.
Number of staff in all departments	<u>14</u>	<u>15</u>

NWG Network

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2019

14. Staff costs (continued)

The number of employees whose remuneration for the year fell within the following bands, were:

	2019 No.	2018 No.
£60,000 to £69,999	<u>1</u>	<u>1</u>

15. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

16. Tangible fixed assets

	Motor vehicles £	Total £
Cost		
At 1 April 2018 and 31 March 2019	<u>10,098</u>	<u>10,098</u>
Depreciation		
At 1 April 2018	631	631
Charge for the year	<u>2,525</u>	<u>2,525</u>
At 31 March 2019	<u>3,156</u>	<u>3,156</u>
Carrying amount		
At 31 March 2019	<u>6,942</u>	<u>6,942</u>
At 31 March 2018	<u>9,467</u>	<u>9,467</u>

17. Debtors

	2019 £	2018 £
Prepayments and accrued income	8,520	—
Other debtors	<u>123,647</u>	<u>132,763</u>
	<u>132,167</u>	<u>132,763</u>

18. Creditors: amounts falling due within one year

	2019 £	2018 £
Trade creditors	3,982	25,621
Accruals and deferred income	5,500	5,500
Other creditors	—	19,127
	<u>9,482</u>	<u>50,248</u>

NWG Network

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2019

19. Pensions and other post retirement benefits

Defined contribution plans

The amount recognised in income or expenditure as an expense in relation to defined contribution plans was £9,396 (2018: £6,605).

20. Analysis of charitable funds

Unrestricted funds

	At 1 April 2018	Income	Expenditure	At 31 March 2019
	£	£	£	£
General funds	<u>366,276</u>	<u>150,886</u>	<u>(222,892)</u>	<u>294,270</u>

	At 1 April 2017	Income	Expenditure	At 31 March 2018
	£	£	£	£
General funds	<u>373,277</u>	<u>140,581</u>	<u>(147,582)</u>	<u>366,276</u>

Restricted funds

	At 1 April 2018	Income	Expenditure	At 31 March 2019
	£	£	£	£
John Laing	12,936	6,575	(12,936)	6,575
EU Sports	589	–	(274)	315
Department of Education	–	315,931	(315,931)	–
Paul Hamlyn	3,820	41,083	(29,000)	15,903
Sports England	110,000	163,664	(87,814)	185,850
Esmee Fairbairn Foundation	–	123,461	(24,128)	99,333
	<u>127,345</u>	<u>650,714</u>	<u>(470,083)</u>	<u>307,976</u>

	At 1 April 2017	Income	Expenditure	At 31 March 2018
	£	£	£	£
Comic Relief	69,620	12,437	(82,057)	–
John Laing	12,082	26,300	(25,446)	12,936
EU Sports	3,245	–	(2,656)	589
Department of Education	31,852	459,399	(491,251)	–
FPSA	–	4,000	(4,000)	–
Paul Hamlyn	–	16,917	(13,097)	3,820
Sports England	–	110,000	–	110,000
	<u>116,799</u>	<u>629,053</u>	<u>(618,507)</u>	<u>127,345</u>

NWG Network

Company Limited by Guarantee

Notes to the Financial Statements (continued)

Year ended 31 March 2019

20. Analysis of charitable funds (continued)

Restricted Funds

Comic Relief - this funding is to meet the salary costs of the appointment of a director and administrator together with the charity's associated costs.

John Laing - grant received towards the cost of the Youth Participation programme.

EU Sports - grant towards the cost of research into abuse in sport.

Department of Education - funding the Response Unit activity.

FPSA sentence:- to improve capacity of CAHMS workers to recognise and therapeutically engage with young people who have been victim to child sexually exploitation and to educate on the relationship between this trauma and mental health presentations.

Paul Hamlyn:- supporting the youth participation programme

Sport England:- to support sports infrastructure providers and practitioners to improve their capacity to safeguard young people.

Esmee Fairbairn Foundation - Supports the post of the new Chief Operating Officer (COO), implementation of a 5 year plan and growth of our established network

21. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	Total Funds 2019 £
Tangible fixed assets	6,942	—	6,942
Current assets	287,328	307,976	595,304
Net assets	294,270	307,976	602,246

	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £
Tangible fixed assets	9,467	—	9,467
Current assets	356,809	127,345	484,154
Net assets	366,276	127,345	493,621

22. Operating lease commitments

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2019 £	2018 £
Later than 1 year and not later than 5 years	3,892	3,892

NWG Network

Company Limited by Guarantee

Notes to the Financial Statements *(continued)*

Year ended 31 March 2019

23. Related parties

During the year under review, the charity paid Juno Telecoms Limited £11,294 (2018 - £7,283). G M B Nicholson, one of the trustees, is the managing director of Juno Telecoms Limited.

The purchases were on normal commercial terms and were approved by the board. The balance outstanding due to Juno Telecoms at 31st March 2018 was £Nil (2018 - £Nil).

Further, Rebecca Cadman-Jones, one of the trustees, is a director of KC Jones (Conference and Events) Limited who are event organisers used by NWG Network. KC Jones (Conference and Events) Limited were paid £4,245 during the year under review (2018 - £1,700).

The purchases were on normal commercial terms and were approved by the board. The balance outstanding due to KC Jones at 31st March 2018 was £Nil (2017 - £Nil).

NWG Network

Company Limited by Guarantee

Management Information

Year ended 31 March 2019

The following pages do not form part of the financial statements.

NWG Network

Company Limited by Guarantee

Detailed Statement of Financial Activities

Year ended 31 March 2019

	2019 £	2018 £
Incoming resources		
Voluntary income		
Donations	5,704	1,613
Grants	660,502	638,986
Operational scrutiny	27,611	—
Membership fees	30,351	46,401
Conference and seminar receipts	32,144	30,936
Consultancy fees	44,235	46,521
Awareness literature	441	2,116
LGA Peers	350	3,000
	<u>801,338</u>	<u>769,573</u>
Investment income		
UK bank interest receivable	262	61
	<u>262</u>	<u>61</u>
Total income	<u><u>801,600</u></u>	<u><u>769,634</u></u>

NWG Network

Company Limited by Guarantee

Detailed Statement of Financial Activities *(continued)*

Year ended 31 March 2019

	2019 £	2018 £
Expenditure		
Costs of generating voluntary income		
Seminar costs	8,097	2,346
Cost of resources	13,641	17,032
	<u>21,738</u>	<u>19,378</u>
Expenditure on charitable activities		
Wages and salaries	426,483	444,325
Employer's NIC	43,572	41,458
Pension costs	9,396	6,605
Operating leases	4,229	4,153
Rent	29,904	28,512
Repairs and maintenance	28,947	13,972
Insurance	7,998	6,510
Other motor/travel costs	41,022	37,235
Legal and professional fees	23,857	50,467
Telephone	4,302	3,482
Other office costs	3,058	4,596
Depreciation	2,525	631
Other interest payable and similar charges	855	1,186
Sundries	8,553	3,750
Promotion and communications	4,828	10,363
Knowledge Management	4,786	57,077
Bad debts	375	—
Training costs	8,452	16,584
IT support and web development	18,095	16,056
	<u>671,237</u>	<u>746,962</u>
Other expenditure		
(Gain)/Loss on disposal of tangible fixed assets held for charity's own use	—	(251)
	<u>—</u>	<u>(251)</u>
Total expenditure	<u>692,975</u>	<u>766,089</u>
Net income	<u>108,625</u>	<u>3,545</u>

NWG Network

Company Limited by Guarantee

Notes to the Detailed Statement of Financial Activities

Year ended 31 March 2019

	2019 £	2018 £
Costs of generating voluntary income		
Costs of raising donations and legacies		
Seminar costs	8,097	2,346
Cost of resources	13,641	17,032
	<u>21,738</u>	<u>19,378</u>
Costs of generating voluntary income	<u>21,738</u>	<u>19,378</u>
Expenditure on charitable activities		
Charitable activities		
<i>Activities undertaken directly</i>		
Wages	426,483	444,325
Employer's NIC	43,572	41,458
Pension costs	9,396	6,605
Motor and travel expenses	41,022	37,235
Legal support	17,193	43,075
Promotion and communications	4,828	10,363
Knowledge management	4,786	57,077
	<u>547,280</u>	<u>640,138</u>
Support costs		
Equipment rental	4,229	4,153
Rent, rates and water	29,904	28,512
Equipment costs	28,947	13,972
Insurance	7,998	6,510
Telephone	4,302	3,482
Postage and stationery	3,058	4,596
Sundries	8,553	3,750
Bad debts	375	—
Training costs	8,452	16,584
IT support and web development	18,095	16,056
	<u>113,913</u>	<u>97,615</u>
Governance costs		
Audit fees	6,664	7,392
Depreciation	2,525	631
Other finance costs	855	1,186
	<u>10,044</u>	<u>9,209</u>
Expenditure on charitable activities	<u>671,237</u>	<u>746,962</u>