

3 PILLARS PROJECT CIO

**TRUSTEES' ANNUAL REPORT AND
FINANCIAL STATEMENTS**

PERIOD ENDED 30 JUNE 2019

CHARITY NUMBER: 1178703

3 PILLARS PROJECT CIO

REPORT AND ACCOUNTS

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3 PILLARS PROJECT CIO

TRUSTEES' REPORT

FOR THE PERIOD ENDED 30TH JUNE 2019

The Trustees present their report and accounts for the period ended 30th June 2019.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's Governing Document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published on 16 July 2015.

OUR PURPOSE AND ACTIVITIES FOR THE PUBLIC BENEFIT

The charity is an unincorporated organisation registered as a Charitable Incorporated Organisation on the 8th June 2018 with the Charity Commission

The 3 Pillars Project CIO charitable objects are:

- a) Preventing people, in particular ex-offenders, from becoming socially excluded, relieving the needs of those ex-offenders who are socially excluded and assisting them to integrate and rehabilitate into society
- b) Improving the long term employment prospects of ex-offenders, through structured apprenticeship programmes, structured mentoring, paid work experience and support to gain qualifications, facilitating their transition into full time work, enabling ex-offenders to acquire the skills to maintain long term reintegration back into society and contribute to society in the long term.

ACHIEVEMENTS AND PERFORMANCE

Strategic Direction

Our strategy has covered three operational areas over the past year: developing a psychological accreditation from the Youth Custody Service for our traditional in custody delivery; enhanced through the gate support and mentoring for course graduates leaving custody; and trialling community based outreach to enhance preventative programmes locally. All operational development has been shadowed by an effort to develop the financial stability of the organisation after a successful first year as a registered charity.

Community delivery

Funded by Children in Need to deliver two programmes in the community, in partnership with local schools and community centres. 3Pillars has trialled two separate programmes for our community work; The Inner City Rugby Academy working in partnership with a local school and a Pupil Referral Unit (Alternative Provision). The programme aims to introduce the values of rugby (Respect, Teamwork, Sportsmanship, Enjoyment, Discipline) to inner city school children in London. The programme has worked intensively with 40 school children in the first year. The second planned programme is the community sports leaders programme. Utilising the charity's partnership with the Sports Leaders Trust, 3Pillars Project plan to run the first delivery in Summer 2019.

YPAP (Young People's Approval Panel) Process

The charity has committed to developing a model and methodology to partner with youth psychology leads in custody. Utilising our sports based mentoring model to enhance medical outcomes, we will be submitting an application to the Young People's Approval Panel (YPAP) within Her Majesty's Prison and Probation Service. The application to the Youth Custody Service Psychology Board passed stage one of the scrutiny board this year. We have paused delivery in the youth estate whilst we finalise the application, which will be presented to the final board. The outcome will confirm 3Pillars Project's delivery approach as one which enhances both rehabilitation and medical outcomes for participants.

Post release support and establishing volunteer programme

Since March 2019, 3Pillars has undertaken the establishment of a volunteer programme. The programme, funded by the National Lottery Community Fund has initially established a small team of supporters of the charity's core activities. Volunteers have been recruited and trained via a number of recruitment and training events. The volunteers now contribute to the mentoring of participants, fundraising and development of the programme.

3 PILLARS PROJECT CIO
TRUSTEES' REPORT (Cont/d)
FOR THE PERIOD ENDED 30TH JUNE 2019

In addition, 3Pillars have introduced a post release mentoring programme utilising sport in the community. A working title of "Community Gym Pathway" has been adopted and will see prison leavers recruited onto our post release programme and trained in fitness and sports coaching and business skills, whilst also receiving personal development mentoring.

Advocacy for change - speaking and contribution to debate

3Pillars continue to advocate for improvement in the Criminal Justice System, particularly around the improved utilisation of Sport for Development in Custody. 3Pillars believe that sport is the gateway to improve relationships and mentoring for many young people in custody.

We featured as an example of good practice in Professor Rosie Meek's Review of Sport in Youth Custody published for the Ministry of Justice, we actively contribute to the National Alliance of Sport and the ongoing discussion about sport as a vehicle for change. Additionally, the work of the charity has featured in The Times and The Guardian.

Associates of the programme also presented at related conferences:

- ✓ Dr Rhianne Thomas, poster at Sports and Exercise Medicine Conference, Sport in Justice: exploring the impact on mental and physical wellbeing of a rugby-based programme for young people in prison, (2019)
- ✓ Dr Hannah Baumer, presentation at The UK Sport for Development Network at Southbank University, (2019).

Evaluation and results of our programme

3Pillars Project has utilised an ongoing commitment to Monitoring and Evaluation since the project's conception. This year we recruited Dr Hannah Baumer to further enhance the collection of evidence that supports proof of concept for our programme. To date an independent evaluation of the Young Offenders Institute Rugby Academy noted the following changes in course participants:

Participants improved their communication skills and team working abilities:

"Communications has improved greatly – both with the staff and between the boys. I have seen their communication with each other improve – the boys are praising each other and I've seen leaders emerge."

(Staff feedback, 2018)

Self Esteem & Wellbeing: Average scores for self-esteem and impulse control increased from pre to post.

Impulse Control: All participants increased their impulse control; with **40%** having a **20%** improvement

Fitness: All participants improved their physical fitness, with an average improvement of **19%**

Behaviour and discipline: Documented reports of aggression amongst participants, using the prison system's yellow card policy, decreased by 67% when comparing the preceding 8 weeks of the course and 8 weeks during the programme.

One Head of Education in a young offenders institute remarked that the course was:

"probably the most effective interventions any of my staff have seen since they started working here".

Learning

Prisons and Youth Custody settings continue to be a difficult area in which to operate. There is uncertainty in access to participants, limits to recruitment of participants and uncertainty in delivery of programmes. This is caused by uncertain prison regimes and fluctuations in the staffing and management of estates. Additionally the change of leadership staff can mean that relationships upholding an intervention are lost and new individuals may oppose an intervention.

These challenges are unfortunately common and shared by many in the Criminal Justice Third Sector. The ongoing challenges to consistent delivery in custody have accelerated 3Pillars efforts to develop effective community and post release support for those in contact and at risk of contact with the CJS. We see huge potential for the charity in the development of a broader holistic approach to supporting prisoners from custody and into the community.

3 PILLARS PROJECT CIO
TRUSTEES' REPORT (Cont/d)
FOR THE PERIOD ENDED 30TH JUNE 2019

Public Benefit statement

In shaping our objectives for the year and planning our activities, the Trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PD2)'. The achievements and activities above demonstrate the public benefit arising through the Charity's activities.

Risk management

The Trustees have assessed the major risks to which the charity is exposed, in particular those related to the operations and finances of the CIO and are satisfied that systems are in place to mitigate our exposure to major risks.

Trustee induction and training

The Trustees maintain a good working knowledge of charity and best practice by regular reading of charity press articles and scrutiny of the Charity Commission and other Government and voluntary organisation advisory websites. New Trustees are given copies of previous minutes and attend an induction session given by an experienced Trustee

Recruitment and appointment of Trustees

3 Pillars CIO recruits and appoints new trustees in accordance with the following process:

- The trustees publish an advertisement with a Role Description
- Interested persons are invited to contact the existing trustees, upon which they are provided with an Application Form a Declaration of Eligibility Form and the details of current trustees
- Applicants are shortlisted and invited for interview, in accordance with internal selection criteria
- Successful candidates are notified and provided with accounts, the constitution and the Code of Good Governance.

Principal Funding Sources

3Pillars Project has 3 primary funding sources; grants, private individual and corporate donations and traded income. For the financial year ended 30 June 2019 our income comprised of 97% grants and donations and 3% traded income.

FINANCIAL REVIEW

The statement of Financial Activities showed a net surplus for the period of £45,106 (2018 – deficit £16,882) and total reserves stand at £45,106.

Reserves policy

3Pillars Project work with a number of vulnerable young people and recognise that the removal of delivery due to funding shortages can undermine already precarious levels of trust in their lives. The Trustees recognise that sound financial planning means that we become sustainable and operate within the charity's needs. But on occasion, the charity may encounter challenges which affect funding streams. For this reason the charity needs to build up reserves.

Because we are a new charity, we have begun to slowly build up reserves over this first year of operations with, since converting from a CIC to a CIO in 2018. The trustees have agreed that it is necessary to build a small reserve in order to protect the ongoing work of the charity.

3Pillars Project will create an operating reserve of 50% of the following year's budget by 2023. This means creating a six month operating reserve over our first 5 years, in order to ensure that all participants can be guaranteed long-term support. The creation of a six month buffer will reduce the risk of the sudden withdrawal of delivery and allow the management to plan the wind down of delivery accordingly, if necessary. Reserves can be spent to ensure our participants and staff are protected effectively in times of need.

3 PILLARS PROJECT CIO
TRUSTEES' REPORT (Cont/d)
FOR THE PERIOD ENDED 30TH JUNE 2019

Restricted Organisational Restructuring Reserve

The charity will incrementally grow a restructuring reserve. This Reserve is limited to use authorised by the trustees when it is necessary to restructure and reorganise the project. This figure should be built to be 5% of the organisation's annual turnover by 2023.

Investment powers and policy

The trustees have considered the most appropriate policy for investing surplus funds and have found that bank deposit accounts provide the appropriate combination of security, accessibility and income growth.

PLANS FOR FUTURE PERIODS

Our strategy will cover three operational areas over coming few years: developing our enhanced through the gate support and mentoring for course graduates leaving custody; Psychological accreditation from the Youth Custody Service for our traditional in custody delivery with an additional focus on expanding our geographic delivery in the midlands and north of England; and trialling community outreach to enhance preventative programmes locally.

Prisons and Youth Custody settings continue to be a difficult area in which to operate. There is uncertainty in access to participants, limits to recruitment of participants and uncertainty in delivery of programmes. This is caused by uncertain prison regimes and fluctuations in the staffing and management of estates. However, 3Pillars are having success in growing relationships with stakeholders across estates, to enhance participant recruitment and project delivery.

These challenges are common and shared by many in the Criminal Justice Third Sector. The ongoing challenges to consistent delivery in custody have accelerated 3Pillars efforts to develop effective community and post release support for those in contact and at risk of contact with the CJS. We see huge potential for the charity in the development of a broader holistic approach to supporting prisoners from custody and into the community.

Advocacy for change - speaking and contribution to debate

3Pillars will continue to advocate for improvement in the Criminal Justice System, and look to develop further accredited evidence to support the improved utilisation of Sport for Development in Custody. 3Pillars believe that sport is the gateway to improved conversations and mentoring for many young people in custody.

We featured as an example of good practice in Professor Rosie Meek's Review of Sport in Youth Custody published for the Ministry of Justice, we actively contribute to the National Alliance of Sport and the ongoing discussion about sport as a vehicle for change. Additionally, the work of the charity has featured in The Times and The Guardian.

Associates of the programme also presented at related conferences:

Dr Rhianne Thomas, poster at Sports and Exercise Medicine Conference, Sport in Justice: exploring the impact on mental and physical wellbeing of a rugby-based programme for young people in prison, (2019)

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3 PILLARS PROJECT CIO
TRUSTEES' REPORT (Cont/d)
FOR THE PERIOD ENDED 30TH JUNE 2019

REFERENCE AND ADMINISTRATIVE DETAILS

Registered charity number:	1178703
Registered Office:	93 Tabernacle Street London, United Kingdom, EC2A 4BA
Trustees:	Derrick Ralph Dale QC (Appointed on 08/06/2018) Jo Anthoine (Appointed on 08/06/2018) – Chair of Trustees Robert James Page (Appointed on 08/06/2018)
Senior Management:	Michael Crofts – Chief Executive Officer
Bankers:	Lloyds Bank PLC 25 Gresham Street London EC2V 7HN
Independent Examiner:	Mr D Terry FCA Ramon Lee Ltd 93 Tabernacle Street London EC2A 4BA

3 PILLARS PROJECT CIO
TRUSTEES' REPORT (Cont/d)
FOR THE PERIOD ENDED 30TH JUNE 2019

TRUSTEES' RESPONSIBILITIES IN RELATION TO THE FINANCIAL STATEMENTS

The Trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

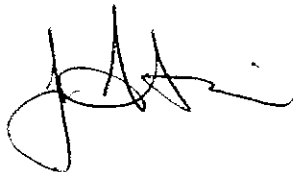
The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources of the Charity for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

APPROVAL

This report was approved by the Trustees on 18th November 2019 and signed on their behalf.



Jo Anthoine
Chair of Trustees

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
3 PILLARS PROJECT CIO**

I report on the accounts of the charitable incorporated organisation for the period ended 30 June 2019.

Responsibilities and basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

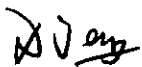
I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
- the accounts did not accord with the accounting records; or
- the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



**DAVID TERRY- CHARTERED ACCOUNTANT
RAMON LEE LTD
93 TABERNACLE STREET
LONDON EC2A 4BA**

18TH NOVEMBER 2019

3 PILLARS PROJECT CIO
STATEMENT OF FINANCIAL ACTIVITIES
FOR THE PERIOD ENDED 30TH JUNE 2019

	Notes	Unrestricted Funds £	Restricted Funds £	Total 2019 £
Income				
Grants and donations	2	82,410	-	82,410
Income from charitable activities	3	-	22,845	22,845
Income from other trading activities	4	2,502	-	2,502
Total income		<u>84,912</u>	<u>22,845</u>	<u>107,757</u>
Expenditure				
Cost of raising funds	5	8,815	-	8,815
Expenditure on charitable activities	5	45,158	8,678	53,836
Total expenditure		<u>53,973</u>	<u>8,678</u>	<u>62,651</u>
Net movement in funds		30,939	14,167	45,106
Reconciliation of funds				
Total funds brought forward		-	-	-
Total funds carried forward		<u>30,939</u>	<u>14,167</u>	<u>45,106</u>

CONTINUING OPERATIONS

None of the Charity's activities were acquired or discontinued during the above financial period.

TOTAL RECOGNISED GAINS AND LOSSES

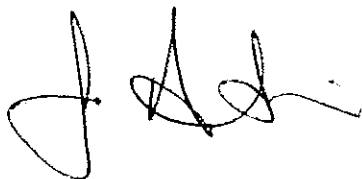
The Charity has no recognised gains or losses other than the above movement in funds for the above financial period.

The notes on pages 11 to 15 form part of these financial statements.

3 PILLARS PROJECT CIO
BALANCE SHEET AS AT 30TH JUNE 2019

	Notes	2019	£
Current assets			
Debtors	9	25,022	
Cash at bank and in hand		22,991	
		<u>48,013</u>	
Liabilities			
Creditors falling due within one year	10	(2,907)	
		<u></u>	
Net current assets			45,106
Net assets			<u>45,106</u>
Total funds of the charity:			
Unrestricted funds	11	30,939	
Restricted funds	11	14,167	
Total charity funds		<u>45,106</u>	

The financial statements were approved by the trustees on 18th November 2019 and were signed on their behalf by:



Jo Anthoine
Chair of Trustees

The notes on pages 11 to 15 form part of these financial statements.

3 PILLARS PROJECT CIO
NOTES TO THE ACCOUNTS
FOR THE PERIOD ENDED 30TH JUNE 2019

1. ACCOUNTING POLICIES

1.1 Basis of preparation of accounts

The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

The trust constitutes a public benefit entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts.

1.2 Preparation of accounts on a going concern basis

Having regard to the level of reserves and the ongoing level of expenditure against unrestricted funds in conjunction with the development of the fundraising activity in the coming year the trustees are satisfied that the accounts should be prepared on a going concern basis.

1.3 Income recognition

Income is recognised when the Charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and amount can be measured reliably.

- (a) Income received by grants and donations is included in full in the Statement of Financial Activities when received, unless they relate to a specified future period, in which case they are deferred.
- (b) Income from charitable activities received by way of revenue grants and donations are credited to restricted incoming resources on the earlier date of when they are received or when they are receivable, unless they relate to a specified future period, in which case they are deferred.
- (c) Donations and grants of general nature which are not conditional on delivering certain levels of service are included as part of Donations as shown under note 2. Performance related grants and donations which have conditions for a specific outcome are include as Income from Charitable Activities as shown in Note 3.
- (d) Investment income is included when receivable.

1.4 Expenditure recognition and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure is classified under the following activity headings:

- (a) Cost of raising funds comprises the cost of raising donations and their associated support costs.
- (b) Expenditure on charitable activities include expenditure associated with the main objectives of the Charity and include both directs costs and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

1.5 Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity's programmes and activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities.

3 PILLARS PROJECT CIO

NOTES TO THE ACCOUNTS (Cont'd)

FOR THE PERIOD ENDED 30TH JUNE 2019

1.6 Fund accounting

The general fund comprises those monies, which may be used toward meeting the charitable objectives of the company at the discretion of the Management Board.

The restricted funds are monies raised for, and their use restricted to, a specific purpose or donations subject to donor imposed conditions.

1.7 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.8 Cash at bank and in hand

Cash at bank and in hand includes cash deposits and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.9 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.10 Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.11 Judgement and key sources of estimation uncertainty

In the application of the charity's accounting policies, the charity is required to make judgments, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

2. GRANTS AND DONATIONS

	Unrestricted Funds £	Total 2019 £
3 Pillars Project CIC	40,036	40,036
Weir Charitable Trust	2,000	2,000
Lord Barnby's Foundation	5,000	5,000
Ironsides	2,500	2,500
Northcote Lodge	19,658	19,658
Other donations	13,216	13,216
	<u>82,410</u>	<u>82,410</u>

3 PILLARS PROJECT CIO

NOTES TO THE ACCOUNTS (Cont/d)

FOR THE PERIOD ENDED 30TH JUNE 2019

3. INCOME FROM CHARITABLE ACTIVITIES

	Restricted Funds £	Total 2019 £
Grants:		
BBC Children In Need	10,000	10,000
National Lottery	10,000	10,000
School for Social Entrepreneurs	2,845	2,845
	<u>22,845</u>	<u>22,845</u>

4. OTHER TRADING INCOME

	Unrestricted Funds £	Total 2019 £
Other income	2,502	2,502
	<u>2,502</u>	<u>2,502</u>

5. EXPENDITURE ON CHARITABLE ACTIVITY

	Raising funds £	Rehabilitation Programmes £	Total 2019 £
Staff costs	3,000	17,444	20,444
Staff training	-	2,040	2,040
Travel and subsistence	-	547	547
Direct project costs	-	17,724	17,724
Marketing and fundraising events	3,117	-	3,117
Fundraising costs	81	-	81
Support costs (note 6)	2,483	15,255	17,738
Governance (note 6)	134	826	960
	<u>8,815</u>	<u>53,836</u>	<u>62,651</u>

6. ANALYSIS OF SUPPORT AND GOVERNANCE COSTS

The charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between charity's key activity undertaken (see note 5) in the year. All the general support and governance costs have been apportioned to the various charitable activities on the basis of direct costs allocated to each activity.

	General Support £	Governance £	Total 2019 £
Staff costs	15,547	-	15,547
Premises and equipment	987	-	987
Printing, postage and stationery	24	-	24
Professional fees	159	-	159
Insurance	900	-	900
Sundry expenses	121	-	121
Independent examination fee	-	960	960
	<u>17,738</u>	<u>960</u>	<u>18,698</u>

3 PILLARS PROJECT CIO
NOTES TO THE ACCOUNTS (Cont/d)
FOR THE PERIOD ENDED 30TH JUNE 2019

7. ANALYSIS OF STAFF COSTS, TRUSTEES REMUNERATION AND EXPENSES

STAFF COSTS	2019
	£
Salaries	34,292
Pension contributions	1,699
	<u>35,991</u>

No employee received remuneration in excess of £60,000 during the period.

No Trustee received any remuneration during the period. No Trustees received reimbursed expenses during the period.

The key management personnel of the charity comprise the Chief Executive Officer. The total employee benefits of the key management personnel of the charity were £14,250.

8. STAFF NUMBERS

The average monthly number of full time staff employed by the charity during the period was as follows:

Direct charitable work	2.0
Administration and support	1.5

The average monthly number of persons employed by the charity during the year was 3.5.

9. DEBTORS

	2019
	£
Grants, contract income and donations debtors	23,346
Taxation and social security	1,676
	<u>25,022</u>

10. LIABILITIES: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2019
	£
Trade creditors	860
Other creditors	337
Accruals	960
Deferred Income (note 13)	750
	<u>2,907</u>

3 PILLARS PROJECT CIO

NOTES TO THE ACCOUNTS (Cont/d)

FOR THE PERIOD ENDED 30TH JUNE 2019

11. MOVEMENT OF FUNDS

	Balance at 08.06.18 £	Income £	Expenditure £	Balance at 30.06.2019 £
Restricted funds:				
BBC Children In Need	-	10,000	3,333	6,667
National Lottery	-	10,000	2,500	7,500
School for Social Entrepreneurs	-	2,845	2,845	-
	<u>-</u>	<u>22,845</u>	<u>8,678</u>	<u>14,167</u>
Unrestricted funds:				
General funds	-	84,912	45,158	39,754
Total funds	<u>-</u>	<u>107,757</u>	<u>53,836</u>	<u>53,921</u>

Description, nature and purpose of restricted funds:

BBC Children in Need : Funding received towards the mentoring programme using rugby to engage young people, in London boroughs, who are at risk of becoming involved in violence, gangs and crime.

National Lottery: Funding received towards our Volunteer and Mentor Pilot Programme.

School for Social Entrepreneurs: Funding received towards participants to attend the SSE Learning Programme and to put their learning into practice by developing enterprise based income models within the organisation.

Description, nature and purpose of unrestricted funds:

General funds: General fund represents funds available to spend at the discretion of the Trustees.

12. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted £	Restricted £	2019 £
Net current assets	39,754	14,167	53,921
	<u>39,754</u>	<u>14,167</u>	<u>53,921</u>

13. DEFERRED INCOME

	2019 £
Amount deferred in the year	750
Balance as at 30th June 2019	<u>750</u>

Deferred income represents contract income received from The YLC Limited for the Making Summers Memorable project commencing in 2019/20.

14. RELATED PARTY TRANSACTIONS

No related party transactions took place in the year.