

MANE CHANCE SANCTUARY



**Trustees Annual Report and
Accounts 2018-19**

Mane Chance Sanctuary Limited
Directors' and Trustees' Report and
Financial Statements
For the Year Ended 31 March 2019

Company Number 07796432
Registered Charity Number 1144144

Note from the Chairman

I am pleased to report that the charity has had another successful year, helping more people and equines while maintaining a sound financial position. The success of Mane Chance Sanctuary is dependent upon our employees, volunteers, friends, supporters, and trustees, all of whom play a vital role in supporting the charity's development and I would like to offer thanks to everyone for their contribution.

Despite challenging weather, the team has managed the site well and our 31 horses are living a happy, natural life. Through the year we have welcomed a Shetland to the sanctuary while sadly losing two horses; a dignified death is as important as a happy life and I commend the team for their fast and compassionate response in difficult circumstances.

Sadly, the plight of horses across the UK does not ease and each year a vast number of equines are rescued in tragic circumstances. We are currently in discussions with the RSPCA with regard to accepting a group of such horses, which is expected in the summer of 2019, and anticipate that our herd will continue to grow.

Our community work has expanded significantly through the year, helping hundreds of children and adults, through a range of activities for those with more complex needs. Visits focus on gentle interaction with animals teaching respect, kindness and calm interaction.

We are proud to see the continued development of *Chance2Be* which has helped 79 young people through its pilot year. We have spent time developing our monitoring tools and the results so far are positive with improvement reported by parents, teachers as well as by self-reporting from participants. We are extremely grateful for the support of the Big Lottery, Children in Need and Amber's Fund, without which we could not have expanded the programme.

The synergy between helping equines alongside helping people is at the heart of Mane Chance and we will continue to increase community engagement activities; to that end, in 2019 we intend to begin designing and raising funds for a new 'Communities Facility' which will allow us to help more people in a purpose-built centre. This will be one of the largest projects undertaken by Mane Chance and is expected to cost in excess of £500,000; it will mark a significant step forward in the charity's journey.

We are pleased to have welcomed several new employees to the team, adding a full-time administrator as well as a new equine supervisor role split across two people for effective seven-day coverage. In the coming year we intend to add to our community team as well as expanding the groom team in line with our expected growth.

Despite a small increase in staffing costs, thanks to rigorous cost control and successful fundraising, the charity has generated a small surplus in the financial year which will move to funds designated for our new 'Communities Facility'. The trustees are also pleased to note that 78.2% of costs relate directly to charitable activities. We remain confident in our ability to raise funds and believe the charity has a bright future. The board has a long-term perspective and continues to investigate expansion to additional sites.

Our board of trustees is actively engaged and meets at least once each quarter, with additional meetings held for sub-committees as required. We appraise the board on an annual basis and the commitment of existing trustees along with recruitment undertaken over recent years means that we have a highly experienced board with a broad set of competencies appropriate for our areas of operation.

On a personal level, it is a privilege to have become Chairman following the departure of Ronnie Wilkie, who served as a trustee from April 2013 and as Chairman from September 2016. His work across a wide range of areas at Mane Chance underpins our success today and I'd like to thank him for his significant contribution.

We are honoured to welcome three new patrons – Joe Pasquale, Hilary O'Neil and Margaret Keys – who bring great enthusiasm and have already been a huge support in helping us fundraise. We are extremely grateful for the dedication of all our patrons and ambassadors. None of our activities would be possible without the funds received from grants and donors and we are enormously appreciative for the generosity of all who help us.

At a time of great change in the world, I am proud to be part of a charity which lives up to its name, providing sanctuary for both animals and people alike and hope that you will continue to support Mane Chance with me.

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Directors' and Trustees' Report

The Directors and Trustees present their seventh report and financial statements for the year to 31 March 2019. The Charitable Company was incorporated on 4 October 2011.

Reference and Administrative Details of the Charity, its Trustees and Advisers

Mane Chance Sanctuary Limited is a registered charity, registered at the Charity Commissioners as Mane Chance Sanctuary number 1144144 and has a company registration number 07796432 at Companies House.

The Charity's registered office is BKL House, 1 Venice Walk, London, W2 1RR and its principal office is Monkshatch Garden Farm, Pilgrims Way, Compton, Surrey GU3 1DL.

The names of the Charity's Trustees and Directors at the date of this report and those who served during the period are as follows:

Ms J A Seagrove FRSA (Appointed 4 October 2011)

Ms S Choudhrie (Appointed 4 October 2011)

Ms L Marlin (Resigned 26 June 2018)

Sir T R W Ackroyd, Bt (Appointed 17 October 2012)

Mr N D F Jackson (Appointed 17 April 2013)

Mr R J Wilkie, LVO, SBSt.J, MBA, FBIFM. (Resigned 10 September 2018)

Mr J R Sleep, FCA (Appointed 12 March 2015)

Dr S M Tresman (Appointed 6 October 2016)

Mr W R Hobden (Appointed on 6 September 2017 Resigned on 17 June 2019)

Mrs S Webb (Appointed on 18 January 2018)

Ms A M Kavanagh (Appointed on 18 January 2018)

Mr J McCarthy (Chairman) (Appointed on 18 January 2018)

Patrons:

Sophie Christiansen OBE

Margrit Coates ITEC MNFSH SBRCF

Sara Crowe

Margaret Keys

Hilary O'Neil

Joe Pasquale

Martin Shaw

Beau Dermott (Junior Patron)

Directors' and Trustees' Report

The Charity's bankers are Clydesdale Bank, 6-8 London Road, Unit 5 Peveril Court, Crawley RH10 8JB.

The Charity's solicitors are Bates Wells Braithwaites London LLP, Scandinavian House, 2-6 Cannon Street, London EC4M 6YH.

The Charity's registered independent examiner is Bhirendra S Patel FCCA of D Stoker and Co, Abacus House, 367, Blandford Road, Beckenham BR3 4NW.

Structure, Governance and Management

The charity is a company limited by guarantee. Our governing document is a Memorandum and Articles of Association, which dates from 2011. Our charitable objectives were updated by the Board and agreed by the Charities Commission on 7th March 2014.

Our governing body is a Board of Directors. The Directors are Trustees of the charity. As of 31st March 2019 there were ten members. The Board holds on average six meetings over each 12 month period. At least one Board meeting per annum takes place on site.

The decision making process has been formally set out by the Board in the charity's Articles of Association. We recognise the value of monitoring and reviewing the effectiveness of the Board and a process of Board review and appraisal is in situ.

We see our prime function as ensuring the good governance of the charity and to this end we focus on matters of policy and general strategy, the approval of plans, the monitoring of progress, financial control and investments. A comprehensive range of policies have been written, approved by the Board and promulgated, and these are reviewed and updated on an annual basis.

Operational responsibility would normally be delegated to a Chief Executive Officer. However, as a developing charity, we do not yet employ such a person.. Our General Manager and her team, who answer to the Chair of the Trustees, run the Sanctuary. All decisions and the operational responsibility of the running of the Charity, rests with the Trustees and the Chair. However, some operational responsibility has been delegated to the onsite team: equine related decisions are often made on the ground in the daily running of the Sanctuary in line with our relevant policies.

The Board usually receives two formal reports in advance of every meeting – a report that deals with the progress at the farm itself and operational matters and a report that covers financial and related matters. In July 2014 a Risk and Finance Sub-Committee was convened. This Sub-Committee meets before every Board meeting and the Chair of the Committee reports back to the Board on matters discussed and agreed and also makes recommendations to the main Board.

Objectives and Activities

The charity's mission is well described in our formal objectives as set out below:

- i. To relieve the suffering of animals, in particular equines, who are in need of care and attention, by providing permanent or temporary sanctuary, care and treatment.
- ii. To advise and educate the public on matters concerning the welfare of horses and ponies and to set the standard in natural horsemanship.
- iii. To provide relief for children, young people and vulnerable people, suffering from physical and/or mental disability, through the provision of managed equine therapy to help meet their needs and to enable them to participate more fully in society; also to increase the confidence and capacity of children, young people and vulnerable people in need of support through interaction with the horses.

Directors' and Trustees' Report

We seek to fulfil our mission in the following ways:

- Welfare is at the very heart of what we do, we address the physical and emotional needs of the horses already in our care. We receive regular calls about horses in trouble; very often we are the last resort. Our admissions procedure means that we prioritise real welfare cases and those cases where a horse may have emotional and behavioural issues that we have the onsite expertise to deal with and where, without our intervention, the horse may be shot.
- Our work with children and young people is varied and our reach expanding. Children from Jigsaw + continue to visit us regularly and we have groups of local students completing the volunteering aspect of their Duke of Edinburgh Award Scheme with us year round. An overview of our activities in pursuit of our objectives is outlined below.
- We believe that we set the standard in holistic equine care and that we lead by example in the promotion of natural horsemanship principles that we have developed ourselves. We use both our regular open days and social media as a forum to educate the public on matters concerning the welfare of horses.

Every trustee is aware of the guidance issued by the Charity Commission on public benefit regarding the need for them to exercise their powers or duties for the benefit of the public and every trustee has complied with their duty to have due regard to the guidance on public benefit.

Achievements and performance

Site Developments:

The continued site development is a crucial part of fulfilling the aims and objectives of the charity. The horses are and will always be the priority of Mane Chance but the quality of the facilities provided at the Sanctuary underpin both our horse care and our community work. The land management and maintenance of the site is paramount, not only for the horses but also the staff, volunteers and visitors.

The weather has not been kind this year and conditions have prevented some of the planned fieldwork from taking place. Having said that, the horses have enjoyed a longer, drier summer and the benefits of copious amounts of grass for extended periods of the year. Consequently, our hay usage has been low and our fields and tracks have sustained grazing remarkably well, considering the lack of rain. The fieldwork plans for next year have been altered and we have made the decision not to take hay off part of the land, allowing it to be grazed for longer.

The balancing pond, constructed last year, is proving to aid the drainage of water across the site as hoped and we expect longer grazing in one part of the Sanctuary next year that was previously waterlogged for much of the winter. In addition, a tenanted field will be returned to us and we will have the flexibility to use that land for grazing.

The Shetland Project continues, although the weather halted some of the progress this year too. The paddock area is in place as is much of the fencing and the land is being treated in preparation for the coarser grass seed to be sown which will happen early in the next financial year. The heathers are being brought on in the community garden and the shelter meet and greet area is taking shape. The plan is to open the Shetland Project formally at the Summer Open Day in August and progress suggests that this is still feasible, despite the weather delays.

Community Facilities:

Our next major fundraising project will be to construct new community facilities for the Sanctuary. This will be designed for both humans and equines alike. Our current tenants in the workshop area of the site are vacating in March 2020 which will give us a new area in the centre of the Sanctuary to use. The tentative plans are to create an environmentally sympathetic building with an indoor equine arena

Directors' and Trustees' Report

along with community facilities. In addition, the existing barn in that area will be used for our hay storage, thus negating the need to rent a storage barn. Additional storage sheds will be incorporated where possible once the design is finalised.

Animals:

Over the past year, we have taken in one Shetland pony, rescued from euthanasia at the eleventh hour. We lost two horses; one due to old age and sudden advancement of painful arthritis and the other from an unexpected stomach tumour. We currently have 31 horses in our care.

We continue to rescue ex-battery hens, in conjunction with the British Hen Welfare Trust and we have a current flock of twelve, together with our rescue dog, Angel. All of our animals are in good health and live as natural an existence as possible, encouraging natural herd and flock behaviour.

We are currently in discussion with the RSPCA with regards to taking on a number of extra horses that have formed part of an ongoing welfare investigation. Should this proceed, we would expect to receive the horses in the second half of 2019.

Staffing:

This year, we have been able to scrutinise the needs of the Sanctuary still further with regards to staffing.

We have introduced the role of Equine Supervisor, split between two post holders to ensure seven day per week cover. This role not only leads the groom and volunteer team, but devises and leads the rehabilitation of the horses, works with the ground supervisor with regards to the fieldwork etc. and is a key member of the supervisory team.

Our community work has gone from strength to strength and further support is needed here in order for the Sanctuary to be able to provide additional visitor sessions as we are very oversubscribed. At the beginning of March 2019, we hired a temporary community assistant on short-term contract to pilot the role. Due to the success of this, we will be recruiting a full time role soon in the next financial year.

We have also added a full-time charity administrator to the team, covering work previously undertaken by our part-time Company Secretary who resigned during the year, as well as providing support for the day to day running of the Sanctuary office.

As we expect to receive more rescued horses in the next financial year this will involve the employment of an additional groom at the Sanctuary who will be recruited in the summer.

As at the 31st March 2019, we had the following in our employment:

- General Manager
- Community Co-ordinator
- Two Equine Supervisors – one full time and one part time
- Full time groom
- Community Assistant
- Charity Administrator & Secretary to the Trustees

NEWC Membership:

We remain active members of NEWC and have attended national and regional meetings, forming good contacts with other charities and groups involved with equine welfare.

Community Work:

Our community work has expanded hugely over the past twelve months, both in provision and in reputation locally.

Directors' and Trustees' Report

We continue to work with a number of schools that support children with particular needs e.g. those on the autistic spectrum. For these, we offer work-experience based sessions, where the young people actively take part in the daily running of the Sanctuary and in the care of our horses and their home. They have learnt many skills with regards to horse care and take part with the feeding, exercising and rehabilitation of our herd; but also assist with maintenance tasks, such as fencing, painting and wood work.

We also offer a simpler meet and greet opportunity for those who have more complex needs. They come and meet the horses, chickens and dogs, interacting as much as their abilities allow and enjoy more of a respite session than actively partaking in specific tasks.

The past year has seen us work with more community groups than ever before e.g. Headway, Queen Elizabeth Care Home, Sight for Surrey, Surrey Eating Disorder Group, Cherry Trees of Guildford, Home Schooling Network, Jigsaw +, Young Carers etc. Some of these come for regular volunteering opportunities and others for respite.

We have introduced a family day with many of the above groups, where the whole family come and take part in a number of activities throughout the day. This gives a welcome place for the whole family to come, out of the public gaze, and spend quality time working together and with our animals. These days are proving to be a huge success.

We continue to offer students on the Duke of Edinburgh Award Scheme the opportunity to complete their volunteering part of their award with us at weekends. But we also host some young people who are attending school during the week and benefit from some 121 time at the Sanctuary at the weekend with sessions to increase confidence and resilience. Again, popularity for these sessions outweigh our provision at the moment.

Our community co-ordinator brings with her 35 years of teaching experience. Not only does this mean that she has a wealth of experience to draw on with whatever the young children present to us, but also we are able to link with curriculum requirements for local schools and ensure that the sessions that we provide can support their education of the core subjects too.

Whatever the content of the visit, the underpinning constant is the gentle interaction with our animals. We teach all visitors, however long they are with us, to respect, be calm and show kindness to the animals in order to get the best from the time spent with them. As our animals are rescued and rehabilitated using this approach, they respond very well to this behaviour and reciprocate accordingly - this proves to give our visitors a much deeper experience which has a lasting effect and we often create some very special and peaceful moments of interaction between the animals and humans!

Outside of the specialist sessions mentioned above, we open the Sanctuary one Sunday a month during the summer months for visitors, in addition to our major fundraising open day in August. This provides opportunities to meet our local community and to discuss further visits and provisions that we may be able to offer. Often a representative of the Sanctuary attends local WI, Rotary and community meetings to do a talk or presentation about Mane Chance – not only is the number of these steadily increasing per year but so are the subsequent visits, donations and sponsorship that come from them.

The community work is embedded into Mane Chance and the Sanctuary and its horses are in a very good position to offer a number of tailored opportunities to our community. We anticipate that this will increase still further in the coming year and we are looking to employ a second community member of staff to increase the number of sessions that we can offer.

Chance2Be:

The pilot year of our Chance2Be programme was completed for 79 young people and was an overwhelming success. There were marked changes in the behaviour and resilience of almost all of the young people taking part – not only did they self-report an improvement but the referring bodies, schools and parents all reported it too. We are confident that we have an effective programme and are

Directors' and Trustees' Report

now working with a larger number of referrers with increasingly varied young people taking part. We are also hoping to extend the course to primary school children next year on the request of our regular referrers.

The pilot year was crucial for us and we used the time to study our different reporting tools in order to gain an understanding of how the young people were benefitting from the sessions. Many of the young people that took part in the course are often assessed using paper forms and to that end, they were hard to engage with our own paper form monitoring. We researched alternative, more active and 'fun' methods of evaluation, introduced them to the course and immediately saw an increased level of engagement which has allowed us to evaluate and report better on the success of the programme.

We were delighted that the Big Lottery (now National Lottery Community Fund) have repeat funded Chance2Be and we have applications in with Children in Need to do the same.

We also applied (at the invitation of the Lottery themselves) to the People's Projects and have been shortlisted as one of five finalists for a prize of £50,000. ITV have made a short film to go out on the regional news in April and a three week voting process takes place in April. Should we win it, the money would go towards the Chance2Be project and also towards buying a minibus for the Sanctuary community work as a whole.

Purple Poppy Appeal:

Mane Chance was delighted to be affiliated with the War Horse Memorial – a project to honour the horses, donkeys and mules killed in WW1 with the construction and dedication of a beautiful memorial outside Ascot Racecourse in Windsor and Maidenhead Borough. Following from that, the team behind the memorial are launching the Purple Poppy Appeal, initially to continue the commemoration of the equine breed, but soon to include the remembrance of all animals killed in conflict. We are thrilled that Mane Chance Sanctuary is to be one of the beneficiaries of this initiative which is both a national and international appeal and will become more widespread over the coming years.

Promotional Video:

During the year, a new promotional video was edited for the Sanctuary that included lot more of the community work that is now being completed. A new music track is being recorded in May which will then allow the mass distribution of the video including putting it on the website. This will be completed in the summer of 2019.

Charity Policies and Procedures:

Policies continue to be reviewed and updated as business as usual, as do our charity delivery plan, business continuity plan, business impact analysis and risk matrices.

We continue to use the Quickbooks programme which has vastly reduced the time spent on weekly, monthly and annual accounting processing.

The gift aid process has been successfully implemented and regular, timely claims have been submitted.

We fully complied with the introduction of the GDPR regulations in May 2018 and the subsequent processes introduced following the implementation of this legislation are now 'business as usual' within charity operations.

During the year, we not only annually revised our fire and health and safety policies, but we undertook a fulsome scrutiny of the documents to ensure that all are still completely up to date with recent site changes, insurance requirements and updated good practice. Two additional members of staff completed their First Aid training taking our first aiders up to four and our general manager undertook the St John's Ambulance Fire Marshal training.

Our safeguarding policy and DBS checks continue to be maintained and updated where required.

Directors' and Trustees' Report

Grants:

This year we have been fortunate to receive additional grants for our Shetland project, Chance2Be project, a bowser, some salaries and towards a nature book written for those with autism to support our community work. Without these donations, we would not be able to complete some significant improvements to the site and facilities that we are able to offer. We are incredibly grateful to all those funders that have supported Mane Chance over the past twelve months.

Next Year:

The programme and objectives for 2019-2020 include but are not limited to:

- Completion of the Shetland project on site
- Design and Planning Approval sought for new major Community Facilities
- Design and build of new website and online shop
- Production of illustrated 'visit to Mane Chance' children's book to support community work
- Design and build of improved CRM database
- Production of supporting quality assurance document for Chance2Be programme
- Production of parent pack for Chance2Be programme
- Grant applications submitted for fundraiser (to include corporate opportunities)

Financial Review

Summary of Financial Position

In this financial year, the charitable company had as at 31st March 2019, reserves of £524,757 (2018 £441,128). The company had an excess of income over expenditure of £83,629 (2018 £46,013).

Statement of Directors' and Trustees' Responsibilities

The charity Trustees who are also Directors are responsible for preparing the Trustees' Annual Report and financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and Applicable Law).

Company law requires the charity's Directors and Trustees to prepare financial statements which give a true and fair view of the state of affairs of the charitable Company and of the incoming resources and application of resources, including its income and expenditure, in that period. In preparing those financial statements, the Directors and Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP FRS102
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.

Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for maintaining proper accounting records, which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Directors' and Trustees' Report

Risk Management

We have a formal policy and processes. A risk register is maintained and the assessment of risks on the register is documented and rated in terms of the likelihood of occurrence and the potential impact. All major risks to which the charity is exposed, as identified by the trustees, have been reviewed and systems have been established to mitigate those risks.

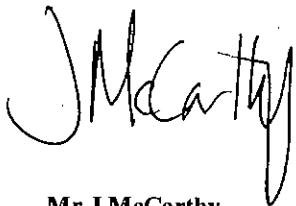
Disclosure to the Independent examiner

So far as each director and trustee at the date of approval is aware:

There is no relevant information of which the charitable company's independent examiners are unaware; and

The board of directors and trustees have taken all steps that they ought to have taken to make themselves aware of any relevant independent report information and to establish that the independent examiners are aware of that information.

This report was signed by the trustees on 17 December 2019 and signed on their behalf by Mr J McCarthy



Mr J McCarthy
Chair of trustees

Mane Chance Sanctuary Limited
BKL House
1 Venice Walk
London W2 1RR

Independent examiners report to the directors/trustees of Mane Chance Sanctuary Limited

I report to the charity trustees on my examination of the accounts of the company for the year ended 31st March 2019, which are set out on pages 5 to 20.

Responsibilities and basis of report

As the charity's trustees of the company (and also its directors for the purposes of the company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 (the 2006 Act).

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 (the 2011 Act). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145 (5) (b) of the 2011 Act.

Independent examiner's statement

Since the Company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants , which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Bhirendra S Patel FCCA
Fellow of the Association of Chartered Certified Accountants
D Stoker & Co.
Accountants
Abacus House
367 Blandford Road
Beckenham, Kent BR3 4NW

17 December 2019

**Statement of Financial Activities
 For the year to 31 March 2019**

	Notes	2019 – Year			2018 - Year		
		Unrestricted £	Restricted £	Total £	Unrestricted £	Restricted £	Total £
Income							
Grants for specific projects	1	-	101,543	101,543	-	78,740	78,740
Donations, fund raising, public collections		110,008	-	110,008	122,154	-	122,154
Legacies		52,518	-	52,518	30,263	-	30,263
Gift aid		11,308	-	11,308	11,027	-	11,027
Events income		84,288	-	84,288	55,597	-	55,597
		<u>258,122</u>	<u>101,543</u>	<u>359,665</u>	<u>219,041</u>	<u>78,740</u>	<u>297,781</u>
Other Income							
Chance2Be project donations and fees		-	7,785	7,785	6,350	-	6,350
Miscellaneous income		9,313	-	9,313	12,574	-	12,574
		<u>267,435</u>	<u>109,328</u>	<u>376,763</u>	<u>237,965</u>	<u>78,740</u>	<u>316,705</u>
Expenditure on Raising Funds							
Indirect Fund raising costs		(2,565)	(-)	(2,565)	(21,441)	(-)	(21,441)
Charitable activities:							
Animal welfare costs		(156,408)	(105,165)	(261,573)	(160,322)	(71,611)	(231,933)
Rent		(1)	(-)	(1)	(1)	(-)	(1)
Administration expenses		(28,994)	(-)	(28,994)	(17,317)	(-)	(17,317)
Total Expenditure		<u>(187,968)</u>	<u>(105,165)</u>	<u>(293,133)</u>	<u>(199,081)</u>	<u>(71,611)</u>	<u>(270,692)</u>
Net income	11	<u>79,467</u>	<u>4,163</u>	<u>83,630</u>	<u>38,884</u>	<u>7,129</u>	<u>46,013</u>
Total funds b/fwd		210,252	90,876	301,128	211,368	83,747	295,115
Transfers to Contingency fund		(81,888)	-	(81,888)	(40,000)	-	(40,000)
Transfers to Restricted funds		(50,000)	50,000	-	-	-	-
Total funds carried forward		<u>157,831</u>	<u>145,039</u>	<u>302,870</u>	<u>210,252</u>	<u>90,876</u>	<u>301,128</u>

Balance Sheet
At 31 March 2019

	Notes	2019	2018
		£	£
Fixed Assets	6	55,830	87,914
Current Assets			
Stock	7	9,013	6,506
Debtors	8	17,212	9,584
Cash at bank and in hand		458,050	340,394
		<u>484,275</u>	<u>356,484</u>
Liabilities			
Creditors: amounts falling due within one year	9	(15,347)	(3,270)
		<u>468,928</u>	<u>353,214</u>
Net current assets		468,928	353,214
		<u>524,758</u>	<u>441,128</u>
Net assets		524,758	441,128
Funds of the charity			
Restricted income funds	11	145,039	90,876
Unrestricted income funds	11	157,831	210,252
Unrestricted Contingency fund	11	221,888	140,000
		<u>524,758</u>	<u>441,128</u>
Total charity funds		524,758	441,128

The director's statements required by Sections 475(2) and (3) are shown on the following page, which forms part of this Balance Sheet.

The notes on pages 17 to 20 form an integral part of these financial statements.

Balance Sheet (Continued)

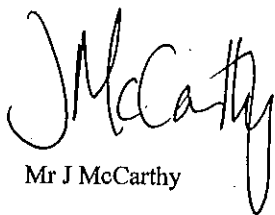
**Director's statement required by Sections 475(2) and (3)
For the year ended 31 March 2019**

In approving these financial statements as director of the company I hereby confirm:

- (a) that the year stated above the company was entitled to the exemption conferred by Section 477 of the Companies Act 2006
- (b) that no notice has been deposited at the registered office of the company pursuant to Section 476 requesting that an audit be conducted for the year ended 31 March 2019; and
- (c) that I acknowledge my responsibilities for:
 - (1) ensuring that the company keeps accounting records which comply with Section 386 ; and
 - (2) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for the year then ended in accordance with the requirements of Section 393 and which otherwise comply with the provisions of the Companies Act 2006 relating to financial statements, as far as applicable to the company.

These financial statements have been prepared in accordance with the provisions applicable to small companies subject to small companies regime and in accordance with FRS 102 SORP.

The financial statements were approved by the board on 18 July 2019 and signed on its behalf by



Mr J McCarthy

Director

Registration number 07796432

The notes on pages 17 to 20 form an integral part of these financial statements.

Notes to the Accounts

1. Basis of preparation and Accounting policies

Basis of accounting

These accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts.

The accounts have been prepared in accordance with:

The statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) issued on 16 July 2014

And with the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS102)

And with the Charities Act 2011.

Preparation of accounts on a going concern basis

The Trustees assessment is that the charitable company is a going concern and accounts have been prepared on that basis.

Income recognition policies

Items of income are recognised and included in the accounts when all of the following criteria are met:

The charity has entitlement to the funds

Any performance conditions attached to the item of income have been met or are fully within the control of the charity

There is sufficient certainty that receipt of the income is considered probable; and the amount can be measured reliably.

For legacies, entitlement is taken as the earlier of:

The date on which the charitable company is aware that probate has been granted;

The estate has been finalised and notification has been made by the executor to the trust that a distribution will be made; or

When a distribution is received from the estate.

Receipt of a legacy, in whole or part is only considered probable when the amount can be measured reliably and the charitable company has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charitable company or the charitable company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

Donated services

Donated goods and services are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use of the item is probable and the economic benefit can be measured reliably.

Notes to the Accounts

Leases

Assets acquired under finance leases are capitalised and the outstanding future lease obligations are shown in creditors. Operating lease rentals are charged to the profit and loss account on a straight-line basis over the period of the lease.

Fund Accounting

Unrestricted funds are available for use at the discretion of the directors in furtherance of the general objectives of the charitable company.

Restricted funds are subjected to specific restrictions on their expenditure imposed by the donor.

Taxation

The charge for taxation is based on the taxable profit for the year that is not covered by the Company's tax exemption with HM Revenue & Customs.

Income

Donations are accounted for as income once the Charitable company has received the amount of the donation in the form of cash, cheque or bank transfer. Intangible income is valued at the cost of provision by the relevant 3rd party or where this information is not available, at Directors' estimate.

Depreciation

Fixed assets are depreciated on a straight-line basis over the following periods:

Site Improvements – 10% cost per annum on a straight line basis

Portable Buildings - 10% cost per annum on a straight line basis

Plant and Machinery – 33% cost per annum on a straight line basis

Furniture, Fixtures and Equipment – 33% cost per annum on a straight line basis

Motorised Vehicles – 50% cost per annum on a straight line basis

2 Income and expenditure

	2019	2018
	£	£
Accountant's remuneration	1,800	1,800
	<hr/>	<hr/>

3. Directors' and Trustees' Remuneration.

The directors received no remuneration from the charity in this accounting year (2018 nil).

4 Staff numbers and costs

The Company employed on average three full-time and three part-time members of staff during the period. The gross payroll costs were £126,005 (2018 £93,955) and employer's National Insurance costs were £6,807 (2018 £3,861)

Notes to the Accounts

5. Taxation

The Company did not generate a taxable profit in the year.

6. Fixed Assets

	Site Improvements £	Portable Buildings £	Plant & Machinery £	FF&E £	Motor £	Total £
Cost						
As at 1 April 2018	133,515	26,765	24,928	1,450	36,873	223,531
Additions	-	-	1,600	-	-	1,600
As at 31 March 2019	133,515	26,765	26,528	1,450	36,873	225,131
Aggregate Depreciation						
As at 1 April 2018	60,365	16,619	20,310	1,450	36,873	135,617
Charge for the year	26,700	5,352	1,632	-	-	33,684
As at 31 March 2018	87,065	21,971	21,942	1,450	36,873	169,301
Net Book Value 31 March 19	46,450	4,794	4,586	-	-	55,830
Net Book Value 31 March 18	73,150	10,146	4,618	-	-	87,914

7 Stock

	2019 £	2018 £
Stock of consumables and merchandise for resale	9,013	6,506

Notes to the Accounts

8 Debtors

	2019	2018
	£	£
Monies due from Gala Dinner pledges, grants due and events	6,535	795
Deposits on 2019/20 events	840	972
Gift Aid	4,957	4,274
Prepayments	4,880	3,543
	17,212	9,584

9 Creditors: amounts falling due within one year

	2019	2018
	£	£
Trade creditors	4,548	2,270
Accruals	1,800	-
2019/20 events receipts	9,000	1,000
	15,348	3,270

10 Share Capital

The Company is a private company, limited by guarantee and therefore has no share capital.

11 Reserves

	Contingency Unrestricted	Restricted	Unrestricted	2019 Total £
As at 1 April 2018	140,000	90,876	210,252	441,128
Net surplus for year	-	4,163	79,467	83,630
Transfers	81,888	50,000	(131,888)	-
	221,888	145,039	157,831	524,758

12 Related party disclosures

Being a charitable organisation, several of the Directors and Trustees have made donations in cash to the Company in the year.