# Universities & Colleges Christian Fellowship

Company limited by guarantee and not having share capital Company Registration No. 387932

Registered Charity No. 306137 in England and Wales Scottish Charity Registration No. SC038499

# Report and Financial Statements for the year ended 30<sup>th</sup> April 2019

Universities and Colleges Christian Fellowship (UCCF)

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#### **PROFESSIONAL ADVISERS**

Main bankers	Solicitors	Auditor
HSBC Bank plc	Anthony Collins Solicitors	Mazars LLP
The Clock Tower	St Philips Gate	45 Church Street
2-6 Gallowtree Gate	5 Waterloo Street	Birmingham
Leicester	Birmingham	B3 2RT
LE1 1DA	B2 5PG	



# **REPORT OF THE UCCF TRUST BOARD (Incorporating the Trustees' Report)**

#### For the year ended 30th April 2019

The Trustees of the Universities and Colleges Christian Fellowship ("The Fellowship") present their Annual Report and the Financial Statements for the year ended 30<sup>th</sup> April 2019.

#### CONSTITUTION

The Fellowship is a registered charity (No. 306137) which is a federation of evangelical Christian Unions governed by a constitution dated January 1999 and subsequently revised in 2003.

#### **OBJECTIVES & PRINCIPAL ACTIVITIES**

The policies of The Fellowship remain those contained in its constitution. In summary this is to bear witness to Jesus Christ as Saviour, Lord and God in the student world of England, Scotland and Wales in accordance with the doctrinal basis of The Fellowship. The Fellowship is committed to evangelism, world mission, Biblical truth and spiritual growth.

The principal activities are:

- To co-ordinate the work and to unite the members of the Christian Unions ("CUs") in their witness to the Christian faith in accordance with the doctrinal basis of The Fellowship.
- To advise or assist Christian Unions in the work and to help create Christian Unions where they do not
  yet exist.
- To produce and circulate literature and materials designed to advance the Christian faith.
- To help CU members to apply Christian faith intelligently to their thinking and behaviour in all areas of life including their academic studies
- To mentor key undergraduates and help them transition well to work after graduation.
- To stimulate amongst students and former students an interest and active participation in home and overseas missions and in the work of the churches.

#### **Public Benefit**

The Trustees are mindful of the charity commission's guidance on "Charities and Public Benefit" and have embraced it. As stated above, UCCF's overall objective is to help students bear witness to Christ and his teaching. This includes equipping them to demonstrate the love of God in practical ways. This report seeks to give examples of that public benefit in action.

#### **Achievements & Performance**

Key achievements during the year, directly relevant to the pursuance of these activities, have included:

- 1,040 CU leaders at our national CU leaders' training conference, Forum
- 16,000 students at CU freshers' week events
- 29,100 students at CU carol services and 113 CUs involved in carol services
- 47,645 students at CU mission weeks and 100 CUs involved in mission weeks
- 1,000 students at our Word Alive student event
- 1,037 students at mission week follow up events
- 108,000 page views per month to bethinking.org



#### Plans for future periods

Over the next three years, UCCF proposes to expand a number of its areas of work:

- 1. The Leadership Network will add new networks and produce cutting-edge resources in those key academic disciplines covered by the Leadership Network.
- 2. A nationwide Uncover Mark gospel project impacting every university in Great Britain.
- 3. Developing new approaches and creative programmes that will more effectively equip CUs to connect with Generation Z.
- 4. Increase the staffing to help some of the smaller CUs to become more established and effective in reaching out to the wider university body.
- 5. Update our websites and software systems/functions to enable the core ministry to be more effectively supported.
- Our research department will develop a niche work with key graduates and Post Graduates in partnership with other organisations and will help to identify and mentor a new generation of emerging Christian academics

Additionally, the Fellowship will continue the ongoing ministry of building both UK and international outreach, expanding strategic partnerships, and providing support structures that are relevant to the constantly changing context of universities in Great Britain.

The findings of a recent audit of ministry continue to inform our ministry, including identifying growth areas, measurable outcomes, and priorities for new staff recruitment. The staff team will continue to appraise how to raise support, both financial and relational, to successfully deliver these goals.

#### FINANCIAL REVIEW

The result for the year was a net decrease in funds of (£70,424).

Income showed an increase of 11% year on year, which matched our cost increase of 11%. Nearly half of the income increase was due to a large rise in legacy income and the balance from an increase in donation income. The cost increase was due to the printing costs of 100,000 copies of Mark's Gospels for use by our CU's with students together with a strategic increase in staffing numbers. The staffing costs increase was mainly due to:

- An increase in field staff numbers in line with our longer term plans to help the smaller CU's become more effective
- A pay increase of 3.0% for all staff

#### Unrestricted funds:

Net outgoing resources of (£68,964) (2018 corresponding net outgoing resources of (£105,011).

#### Restricted funds:

Net outgoing resources of (£1,460) (2018 corresponding net incoming resources of £18,523).

The Fellowship is extremely grateful to all the individuals, churches and trusts who have made donations towards the work.

#### PRINCIPAL RISKS & UNCERTAINTIES

#### **Risk Management**

The Trustees have sought to identify the major risks to which The Fellowship is exposed and have established controls and actions to minimise potential adverse outcomes. These risks and mitigating actions are set out in a comprehensive and detailed risk register.

The strategic and operational risks are identified for each area, together with an explanation of how they are being or will be, managed. The register is reviewed formally by the Trustees on an annual basis but is kept up to date with regular input from the Executive team to identify emerging or escalating risks. Risks are scored against probability and impact criteria with mitigating controls, monitoring processes and action plans considered for all risk areas.



The Trustees also review on a regular basis the major financial risks that The Fellowship faces. By maintaining free reserves at the target levels, and regularly reviewing the controls over key financial systems, The Fellowship will ensure that it has sufficient resources in the event of adverse conditions.

#### **Principal Risks**

The principal risks are those which could affect our financial position, our fundraising capabilities or our IT systems and include:

- Risk of corruption of IT systems or data and unauthorised access to central IT systems.
- Reputational risk due to adverse publicity and fear of religious extremism.
- Risk of a targeted attack on UCCF's Christian values.
- · Safety and security of the UCCF summer teams.
- Volatility of income due to the proportion arising from legacies which is very difficult to predict.

The Trustees assessment is that adequate control measures are in place for the identified risks and that the ongoing monitoring process and review by the senior management team is sufficient to ensure that any new risks are identified.

# STRUCTURE, GOVERNANCE & MANAGEMENT

#### Structure

UCCF exists to engage in evangelical and evangelistic Christian work in tertiary education institutions.

- The UCCF Trust Board is the primary committee within The Fellowship having fully vested powers of governance as further set out in the Fellowship's Memorandum and Articles of Association.
- The UCCF Trust Board continues to devolve certain levels and types of executive authority to the Fellowship's various operating divisions, but it retains ultimate responsibility for all the work of The Fellowship.
- The Fellowship is affiliated to the International Fellowship of Evangelical Students (IFES), and is thereby identified with other member movements around the world.

All Trustees give their time voluntarily and do not receive any personal financial benefit from The Fellowship.

#### **Composition of the Board**

The membership of the UCCF Trust Board at 30th April 2019 was:

- 1. Miss Mary Currie (Chair)
- 2. Rev Raymond Brown
- 3. Mr Callum Ellwood (Chair of Student Council)
- 4. Mr David Lilley
- 5. Mr Stephen Rigby
- 6. Rev John Samuel (Vice-Chair)
- 7. Rev John Stevens
- 8. Dr Christopher Willmott

# Appointments during the 1st May 2018 - 30th April 2019 period being reported

Mr Callum Ellwood was appointed on 1st July 2018.

#### Retirements during the 1st May 2018 - 30th April 2019 period being reported

Mr Jake Lucas resigned on 30th June 2018.

Rev Dafydd Job, Mrs Joanne McKenzie and Rev Dr Robin Sydserff resigned on 19th November 2018.

#### Appointments and Retirements after 30th April 2019 but prior to financial statement authorisation

Ms Jenny Brown was appointed on 16<sup>th</sup> May 2019.

Mrs Jenny Charteris was appointed on 16th May 2019.

Mr Oliver Parker was appointed on 1st July 2019

Mr Callum Ellwood resigned on 30th June 2019



#### **Appointment, Induction and Training of Trustees**

Trustees are elected, or if agreed re-elected on a defined rotational basis and new Trustees are provided with a suitable induction into The Fellowship's objects and ways of working from a governance perspective.

The procedures and training in place for new trustees are detailed below.

The new Trustee is sent:

- "The Essential Trustee What you need to know" Charity Commission publication
- Memorandum & Articles
- The Constitution 2004
- Governance Manual 2006
- List of Trustees & Members

#### The new Trustee signs:

- Doctrinal Basis re-signed if and when their Trusteeship is extended beyond three years.
- Statement of obligations as a Trustee
- Declaration of Interest and then signed at every subsequent AGM

Various members of staff also routinely attend the Trust Board ex-officio (non-voting). These particularly include the Director of Christian Unions, the Company Secretary, the Field Director and the Head of Finance.

#### Statement of Trustees' Responsibilities

The Trustees are responsible for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year that give a true and fair view of the charity's financial activities during the year and of its financial position at the end of the year.

In preparing the financial statements, giving a true and fair view, the Trustees should follow best practice and:

- Select suitable accounting policies and apply them consistently.
- Make judgements and estimates that are reasonable and prudent.
- State whether applicable accounting standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping proper accounting records, which disclose with reasonable accuracy the financial position of The Fellowship and which enable them to ascertain the financial position of The Fellowship and which enable them to ensure that the financial statements comply with applicable law. They are also responsible for safeguarding the assets of The Fellowship and hence for taking reasonable steps for the detection and prevention of fraud and other irregularities.

#### RESERVES POLICY

NOTE – in this section the term "reserves" is taken to mean unrestricted, free cash reserves that are readily available for use and thus excludes reserves taking the form of fixed assets or other restricted reserves which are funds received for specific project work.

The Trustees recognise that reserves are essential in order to ensure that fluctuations in income do not have a detrimental knock-on effect on the work. They have adopted as a policy that a cash reserve of eight weeks of operating costs should be maintained, calculated on the basis of an annual budget. The Trustees believe that this balances the need to apply funds to the mission whilst ensuring that there are sufficient funds available to run the day to day activities and manage any financial risks or any short-term income volatility.



#### **UCCF Trustees Report and Financial Statements 2019**

That said, the Trustees aspire to achieving a higher, maximum twelve weeks' level of cover, annualised. The Fellowship is still too dependent upon the volatility of certain types of income, notably legacy income and the Trustees believe that a strengthened reserves strategy can help reduce The Fellowship's exposure to fluctuations outside its control.

At the end of the financial year, free cash reserves totalled £343,322 and represented just under 5 weeks of operating costs, but our investments are reasonably liquid which takes free reserves up to the required level.

#### INVESTMENT POLICY

A "Balanced Investment" portfolio seeks to generate a return above inflation over the long term, but with a level of risk that is acceptable within the volatility of the market. The portfolio is structured as capital for the long term, but none of it is illiquid, meaning it can be readily accessed should the need arise. Income generated from the capital is paid into a cash account, allowing the Trustees to decide annually on whether to spend the cash, carry it forward or increase the capital.

#### REMUNERATION POLICY

UCCF seeks to be a good employer, both stewarding supporters' money and providing staff with a realistic salary so they can afford necessities such as rent, food and other living costs, as well as leisure activities. In this regard, UCCF seeks to be an attractive employer to potential candidates and to retain excellent personnel whether single, married or with a family to support.

A fellowship-wide pay increase is considered on an annual basis and is primarily dependent on UCCF's income. The pay increase is based on a range of indices such as the Retail Price Index and Consumer Price Index. Consideration of what other organisations are doing regarding salary increases is made on a semi regular basis. This % pay increase applied to all staff is recommended as part of the budget and this is then discussed, reviewed and approved by the Trustees as part of the overall budget review.

Salary benchmarking for certain roles is carried out when recommended by the Trust Board. The last review for senior staff was completed in September 2015 with the conclusion that no adjustment was required at that time.

All staff are paid above the recommended living wage and those working in London are paid an additional London allowance. In addition to salary and employee pension, UCCF provides life insurance for staff who have a financial responsibility to a family member while they are working for the fellowship.

#### CONTRIBUTION OF VOLUNTEERS

Some sixty volunteers (known as 'Relay Workers') work closely alongside our own CU Staff Workers as part of their training on the Relay scheme. Relay Workers stay with UCCF for ten months, usually joining the scheme shortly after graduating. This scheme is a significant part of the work of The Fellowship. A number of volunteer Associate Staff Workers contribute to our work locally in various ways.



#### **AUDITORS**

A resolution to reappoint Mazars LLP as auditors to the Company and to authorise the Trustees to fix their remuneration was approved at the Annual General Meeting held on 24<sup>th</sup> November 2018.

Mazars LLP have expressed their willingness to continue in office as auditors and this will be submitted to the Annual General Meeting in November 2019.

#### **CHARITY FUNDRAISING**

UCCF is a Fellowship of students, staff and supporters. All three groups are needed to achieve our vision of giving every student in Great Britain an opportunity to hear and respond to the gospel of Jesus Christ. Therefore, it is important to us that we are good gospel partners and communicate well with our supporters. The Development Team support and train all staff and volunteers in fundraising best practice so that together we effectively resource this ministry through financial and prayer support. We do not use any professional fundraisers or commercial participators.

As an organisation registered with the Fundraising Regulator we are committed to best practice and upholding the Fundraising Promise of legal, open, honest and respectful fundraising. We pay the voluntary levy and we abide by the Code of Fundraising Practice. The relevant members of the Development and Communications Team are members of the Institute of Fundraising.

In the 2018-19 financial year UCCF received 0 fundraising complaints. Policies are in place to handle and investigate fundraising complaints should they arise.

We are committed to treating our supporters well and being good gospel partners. We have signed up to receive suppressions under the Fundraising Preference Service. We have also followed guidance from both the Fundraising Regulator and the Institute of Fundraising on how to ensure we protect vulnerable people and others in connecting with our fundraising.

We recognise that some of the people that we engage with through our fundraising activity will not always have the capacity, at the point of the interaction, to fully understand the nature of the donation they are being asked to give to UCCF, or the consequences of making that donation. UCCF also understands that people in vulnerable circumstances may need further support before making a decision about whether to make a donation.

We therefore have a policy which provides a foundation of awareness and knowledge which enables all UCCF fundraisers to respond appropriately to people in vulnerable circumstances, putting the needs of the individual first, above and beyond securing a donation. It applies to all UCCF staff and volunteers who undertake fundraising on behalf of UCCF, that includes the Development and Communications Team as they fundraise centrally, and Staff Workers and Relay Workers as they raise personal support.

#### THE IMPACT OF UNCERTAINTIES DUE TO BRITAIN EXITING THE EUROPEAN UNION

We are aware that the uncertainty currently surrounding Brexit could potentially impact our service user and suppliers. We are also aware the uncertainty could impact our investment portfolio valuations.

We are reviewing and monitoring the impact of this on an ongoing basis.



#### OTHER INFORMATION

The principal and registered address of The Fellowship is Blue Boar House, 5 Blue Boar Street, Oxford OX1 4EE.

This report has been prepared in accordance with the Statement of Recommended Practice and Accounting by Charities (revised 2015)

So far as the Trustees are aware, there is no relevant audit information of which the company's auditors are unaware, and they have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information, and they have made such enquiries of their fellow Trustees and of the company's auditors for that purpose, and taken such other steps (if any) for that purpose, as were required by their duty as Trustees of the company to exercise due care, skill and diligence.

The Trustees Report was approved by the Board on and signed on its behalf by:

**Mary Currie** 

**CHAIR of TRUST BOARD** 

M.M. Comp

Date: 21st Nov 2019

# Independent auditor's report to the members of Universities & Colleges Christian Fellowship

#### **Opinion**

We have audited the financial statements of Universities & Colleges Christian Fellowship (the 'charity') for the year ended 30 April 2019 which comprise the Statement of Financial Activities, the Balance sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charity's affairs as at 30 April 2019 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### The impact of uncertainties due to Britain exiting the European Union

The Trustees' view on the impact of Brexit is disclosed on page 8.

The terms on which the United Kingdom may withdraw from the European Union are not clear, and it is therefore not currently possible to evaluate all the potential implications to the charity's operations, service users, suppliers and the wider economy.

We considered the impact of Brexit on the charity as part of our audit procedures, applying a standard firm wide approach in response to the uncertainty associated with the charity's future prospects and performance.

However, no audit should be expected to predict the unknowable factors or all possible implications for the charity and this is particularly the case in relation to Brexit.



#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that
  may cast significant doubt about the charity's ability to continue to adopt the going concern basis of
  accounting for a period of at least twelve months from the date when the financial statements are
  authorised for issue.

#### Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report and the Directors' Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report included within the Trustees' Report has been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report included within the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and Charities Accounts (Scotland) Regulations 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specific by law are not made; or
- we have not received all the information and explanations we require for our audit.



#### **UCCF Trustees Report and Financial Statements 2019**

#### **Responsibilities of Trustees**

As explained more fully in the trustees' responsibilities statement set out on page 6, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 44(1)(C) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

#### Use of the audit report

This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.

Ian Holder (Senior Statutory Auditor)
for and on behalf of Mazars LLP

RUNCE

Chartered Accountants and Statutory Auditor 45 Church Street, Birmingham B3 2RT

Date: 29 November 2019

uccf:thechristianunions

# **Statement of Financial Activities**

For the year ended 30<sup>th</sup> April 2019 (incorporating an income and expenditure account)

				2019			2018
		Unrestricted	Restricted	Total	Unrestricted	Restricted	Total
		Funds	Funds	Funds	Funds	Funds	Funds
		£	£	<u>£</u>	£	<u>£</u>	£
INCOME from:	Note	_	7				
Donations		2,990,014	389,164	3,379,177	2,726,256	449,752	3,176,008
Legacies		445,969	-	445,969	245,190	-	245,190
Charitable Activities		382,327	48,092	430,420	343,287	32,419	375,705
Other Trading Activities			-			-	
Investments		1,023	-	1,023	1,696		1,696
Other		26,222		26,222	44,274	5.50	44,274
Total Income		3,845,556	437,256	4,282,811	3,360,703	482,170	3,842,873
EXPENDITURE on:							
Raising Funds		269,957	1.939	271,895	248,269	4,897	253,166
Charitable Activities	2,3	3,610,922	516,488	4,127,411	3,302,975	402,367	3,705,343
Total Expenditure		3,880,879	518,427	4,399,306	3,551,244	407,264	3,958,508
Net Income/(Expenditure) Before Gain/(Loss) on Investment		(35,323)	(81,171)	(116,495)	(190,541)	74,906	(115,635)
Net gain/(losses) on Investment		46,071		46,071	29,148	**	29,148
Net Income/(Expenditure)		10,748	(81,171)	(70,424)	(161,394)	74,906	(86,487)
Transfers Between Funds		(79,712)	79,712		56,383	(56,383)	
Net Movement in Funds	_ :	(68,964)	(1,460)	(70,424)	(105,011)	18,523	(86,487)
RECONCILIATION of Funds:							
Total Funds Brought Forward		1,562,851	1,848,745	3,411,597	1,667,860	1,830,224	3,498,084
Total Funds Carried Forward		1,493,888	1,847,285	3,341,173	1,562,851	1,848,745	3,411,597

The Notes on pages 16 to 24 form part of these financial statements.



#### **Balance Sheet**

As at 30th April 2019

Company Registration No. 387932

	2019			2018		
Fixed Assets	Note	£	£	. <u>£</u>	<u>£</u>	
Tangible Assets	6		1,594,705		1,630,130	
Investments	7		1,248,781		1,202,710	
			2,843,486		2,832,841	
Current Assets						
Debtors	8	273,610		282,777		
Cash at bank and in hand		646,036		668,220		
		919,646		950,997		
Creditors			W	-	20	
Amounts falling due within 1 year	9	(421,959)		(372,241)		
		(421,959)		(372,241)		
Net Current Assets			497,687		578,756	
TOTAL NET ASSETS		H.	3,341,173		3,411,597	
Funds of the charity						
Restricted	11		1,847,285		1,848,746	
Designated	13		68,696		133,957	
General		The state of the s	1,425,192		1,428,894	
TOTAL FUNDS			3,341,173		3,411,597	

The Notes on pages 16 to 24 form part of these financial statements

The Financial Statements were approved by the Trustees on and signed on its behalf by Mary Currie (Chair and Trustee)

21st Nov 2019



# **Cash Flow Statement**

For the year ended 30th April 2019

Note	2019		201	8
	<u>£</u>	<u>£</u>	<u>£</u>	£
Cash Flows from operating activities				
Net income /expenditure for the period	(70,423)		(86,487)	
adjustments for:				
Depreciation charges	62,256		62,671	
(Increase)/decrease in debtors	9,167		(122,406)	
Increase/(decrease) in creditors	49,719		41,313	
(Increase)/decrease in stocks	100 Mary 2		=	
Unrealised profit on investments	(46,071)		(29,148)	
Investment income and interest	(1,023)		(1,696)	
(Profit)/loss on disposal of fixed assets	(138)		(125)	
Net Cash provided by operating activities		3,487		(135,878)
Cash Flows from investing activities Income from investments Tangible assets: additions Tangible assets: sale proceeds	1,023 (26,831) 138		1,696 (24,851) 124	
Investments: additions			-	12/00/2001   14/00/2007   12/00/2007
Net Cash provided by investing activities		(25,670)		(23,031)
Movement in cash and cash equivalents in the reporting period		(22,183)		(158,909)
Cash and cash equivalents at 1st May		668,220		827,129
Cash and cash equivalents at 30th April		646,037		668,220
Analysis of cash and cash equivalents Cash at bank and in hand		646,037		668,220

The Notes on pages 16 to 24 form part of these financial statements



#### **NOTES to the Financial Statements**

For the year ended 30th April 2019

#### 1. ACCOUNTING POLICIES

#### **Basis of accounting**

These financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1<sup>st</sup> January 2015) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

UCCF meets the definition of a public benefit entity under FRS 102.

#### **Going Concern**

The financial statements have been prepared on a going concern basis as the Trustees believe that there are no material uncertainties about The Fellowship's ability to continue as a going concern. The Trustees have considered the level of funds held and the expected level of income and expenditure for the next 12 months and the budgeted income and expenditure is sufficient with the level of reserves for The Fellowship to be able to continue as a going concern.

#### **Funds Accounting**

The Fellowship's reserves are classified in the following three ways:

General Funds – These are unrestricted funds available for use at the discretion of the Trustees to use in the normal activity of The Fellowship in furtherance of its general charitable objectives and which have not been designated for other purposes.

Designated Funds – these are unrestricted funds that have been set aside by the Trustees for a particular purpose.

Restricted Funds – are funds that are to be used in accordance with specific restrictions imposed by donors or which have been raised by The Fellowship for particular purposes. The cost of raising and administering these restricted funds are charged against the specific fund.

Income and expenditure relating to restricted and/or designated purposes are reflected in the Statement of Financial Activities ("SOFA"), with the resultant net incoming/(outgoing) resources thereon being appropriated each year to separate funds in the balance sheet.

#### **Tangible fixed assets**

Tangible fixed assets costing more than £500 are capitalised and included at cost, including any incidental expenses of acquisition to bring the asset into working condition for its intended use.

Assets are reviewed for impairment by the Trustees if circumstances indicate their carrying value may exceed their net realisable value and value in use.

Depreciation of leasehold property is provided at a rate calculated to write off the cost over not longer than the remaining period of the lease.

Realised gains and losses are shown in the appropriate section of the SOFA.



For the year ended 30th April 2019

Depreciation is provided at rates calculated to write off the cost of those assets on a straight-line basis over their expected useful lives.

The principal annual rates used are:

Freehold buildings purchased after 1980 2%

Computer and other shorter life equipment 33%

Fixtures and fittings 12.5%

#### Stock and work in progress

Stock and work in progress is stated at the lower of cost and net realisable value.

#### **Investments**

Investments and loans held as fixed assets include both listed and unlisted investments. Listed investments are held at market value with any gain or loss being taken to the SOFA, whilst unlisted investments are held at cost less any provision for impairment.

#### Income

Income is included in the SOFA when The Fellowship is entitled to the income after any performance conditions attached to the income have been met, the amounts can be measured reliably and it is probable that the income will be received.

Donations - Donations are recognised when the receipts have been deposited into the bank. Gift Aid tax reclaimable is recognised in the accounts when a claim has been submitted.

Legacies - Legacies are recognised when probate is given and there is sufficient information to value them.

#### **Royalties**

Copyright costs, royalties and contributors' fees are written off in the period in which they are incurred apart from those that relate to large specific publishing projects. These costs are written off over the life of the first printing to ensure that costs and associated revenues are matched as far as possible.

#### **Expenditure**

All expenditure is accounted on an accruals basis. Expenditure is recognised when there is a legal or constructive obligation committing The Fellowship to the expenditure. Costs reported under each heading in the SOFA reflect the allocations of activities directly attributable to that heading together with an apportionment of support and governance costs (see below).

Raising Funds costs represent the expenditure incurred on generating funds from all the possible sources of income.

Charitable activities costs represent the expenditure incurred on student ministry.

Support costs include expenditure on office costs, governance, payroll administration, information technology, human resources and financing. Together with governance costs they are allocated between the cost of raising funds and charitable activities as shown in note 3.



For the year ended 30th April 2019

#### Foreign currency

Transactions in foreign currencies are translated into sterling at rates of exchange ruling at the date on which transactions occur.

All foreign currency balances are translated at the rate ruling at the balance sheet date.

#### Leasing and hire purchase commitments

Rentals payable under operating leases are charged against income on a straight-line basis over the lease term.

#### **Taxation**

As a registered charity and in accordance with Section 505 ICTA 1988 there is no taxation charge arising from the result for the year.

Irrecoverable VAT is treated as a cost to The Fellowship and is included within the relevant expense.

#### **Pensions**

The Fellowship uses a defined contribution pension scheme run by The People Pension (TPP).

Employer contributions into the scheme and contributions payable to the pension scheme are charged to the SOFA in the period to which they relate.

#### **Financial instruments**

The Fellowship only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy trust and their measurement basis are as follows:

Financial assets – trade, other debtors, accrued legacy income and gift aid recoverable are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 8. Prepayments are not financial instruments.

Cash at bank - is classified as a basic financial instrument and is measured at face value.

Financial liabilities – trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 9. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

#### **Critical Estimates and Areas of Judgement**

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The trustees do not consider that there are any estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities.



For the year ended 30th April 2019

#### 2. EXPENDITURE

LXI ENDITORE	Direct Staff Costs	Other Direct Costs	Support Costs	Deprn	TOTAL 2019	TOTAL 2018
	£	£	<u>£</u>	£	£	<u>£</u>
Expenditure on Raising Funds	159,531	70,363	36,808	5,193	271,895	253,166
Charitable Activities	2,536,728	1,131,239	433,417	26,026	4,127,411	3,705,342
Total Expenditure	2,696,260	1,201,602	470,225	31,219	4,399,306	3,958,508

#### 3. SUPPORT COSTS

5-	Facilities & HR	Finance	IT	Gov'nce	TOTAL 2019	TOTAL 2018
_	£	£	£	£	£	£
Raising Funds	16,292	13,917	4,728	1,871	36,808	35,972
Student Ministry	191,834	163,874	55,673	22,036	433,417	415,839
Total Support costs	208,126	177,791	60,401	23,907	470,225	451,811

Depreciation costs of £31,033 and staff costs of £239,116 are included within support costs. Support Costs are allocated to activities on the basis of headcount.

# 4. NET INCOME/(EXPENDITURE)

	2019	2018
This is stated after charging:	£	<u>£</u>
Auditors' remuneration	(7,840)	(7,425)
Depreciation	(62,256)	(61,463)
Gift Aid (income)	275,782	256,908



For the year ended 30th April 2019

#### 5. EMPLOYEES and TRUSTEES

#### a) EMPLOYEES

Staff costs		2019	2018
	75	£	£
Salaries		2,604,736	2,409,240
Social security costs		231,490	214,513
Pension Contributions		99,150	88,140
	Total	2,935,376	2,711,893

The staff costs shown above differ from those shown in note 2 by the amount of staff costs included as support costs.

Average staff numbers by division	2019	2018
Student Ministry	111	103
Tota	111	103
Number of employees whose total remuneration (excl pensions contribution) falls into the following ranges	2019	2018
£60,000 - £69,999	1	1

#### Key management personnel remuneration

The key management personnel of the charity comprise of the Student Ministry Leadership Team and the Trustees. The Student Ministry Leadership Team is the Director, the Field Director, 5 Office Team Leaders, 12 Field Team Leaders (incl 2 Co-ordinators for Leadership Network & Uncover), the Head of Creative Evangelism and the EA to the director.

Total remuneration (incl pension contribution)	2019	2018
	£	<u>£</u>
Student Ministry	907,165	857,418

In 2019 there were 0 Student Ministry Leadership Team vacancies.

#### b) TRUSTEES

No Trustee received remuneration from the charity during the year (2018; none). Trustees are reimbursed for out of pocket travel and subsistence expenses.

	2019	2018
Trustees receiving re-imbursement	6	6
Total amount of reimbursement	£632	£749

Remuneration paid to close family members of Trustees and key management personnel was £84,024



For the year ended 30th April 2019

# 6. TANGIBLE FIXED ASSETS

Leasehold Property	Computer, Fixtures & Fittings	Total
<u>£</u>	<u>£</u>	<u>£</u>
1,735,010	299,497	2,034,507
+	26,831	26,831
= =	(6,230)	(6,230)
1,735,010	320,098	2,055,108
<u>£</u>	<u>£</u> .	<u>£</u>
160,982	243,395	404,377
24,768	37,488	62,256
<u>u</u>	(6,230)	(6,230)
185,750	274,653	460,403
£	<u>£</u>	£
1,574,028	56,102	1,630,130
1,549,260	45,446	1,594,705
	### 1,735,010  1,735,010  1,735,010  ### 160,982 24,768	Property         Fixtures & Fittings           £         £           1,735,010         299,497           -         26,831           -         (6,230)           1,735,010         320,098           £         £           160,982         243,395           24,768         37,488           -         (6,230)           185,750         274,653           £         £           1,574,028         56,102

# 7. INVESTMENTS

Cost/Market Value	2019	2018
Ī	£	<u>£</u>
Market value at start of year	1,202,710	1,173,563
Additions at cost		-
Disposals at carrying value		*
Change in market value	46,071	29,148
Market value at end of year	1,248,781	1,202,710
Historical cost at 30th April	1,036,792	1,036,792

Investment Comprises:	2019	2018
1	£	£
Cash	325,693	34,039
Listed Investments	923,088	1,168,671
Investment Properties		-
Loans to group undertakings		•
Equity investment in group undertakings		-
Social investments		-
Other investments	William Reference	
Total	1,248,781	1,202,710



For the year ended 30th April 2019

# 8. DEBTORS: Amounts falling due within one year

	2019	2018
	<u>£</u>	<u>£</u>
Trade debtors	16,672	8,222
Accrued legacy Income	116,484	92,003
Prepayments	65,741	57,719
Gift Aid recoverable	27,052	51,697
Other debtors	47,661	73,136
Total	273.610	282,777

# 9. CREDITORS: Amounts falling due within one year

	2019	2018
	£	£
Trade creditors	29,701	39,856
Accruals	140,186	137,938
Taxation and social security	2,767	1,026
Deferred Income	138,974	110,573
Other creditors and accruals	110,332	82,849
Total	421,959	372,241
Deferred Income		
Conference/Summer Team income received in advance	99,813	85,653
Relay training fees & deposits received in advance	16,220	14,920
Donations for new staff post received in advance	22,941	10,000
Total	138,974	110,573

# 10. ANALYSIS of NET ASSETS BETWEEN FUNDS

	Unrestricted Funds	Restricted Funds	2019 Total Funds	2018 Total Funds
	£	<u>£</u>	£	£
Tangible fixed assets	45,446	1,549,260	1,594,705	1,630,130
Investments	1,248,781	-	1,248,781	1,202,710
Current assets	581,100	338,548	919,648	950,999
Current liabilities	(381,438)	(40,522)	(421,960)	(372,242)
Total funds	1,493,888	1,847,286	3,341,174	3,411,597



For the year ended 30th April 2019

#### 11. RESTRICTED FUNDS

Restricted funds are funds donated or allocated for restricted purposes.

	Balance at 1st May 2018	Income	Expenditure	Transfers	Balance at 30th Apr 2019
	£	<u>£</u>	£	£	£
New building fund	1,708,758		(24,768)	-	1,683,990
Vardy NE CUSW fund	5,334	-	· ·	::	5,334
Students abroad conference	385	-	Ų.	-	385
Student travel	1,238	-		1 <del>4</del> 4	1,238
CU freedom fund	15,680	-	( <del>-</del> )	-	15,680
RW Assistance Fund	37,576	1,687		(169)	39,094
Exeter Uni CU Fund	3,177	4	14	19 <b>-</b> 1	3,177
Mission Assistance	2,598		-	-	2,598
Gospel Project	74,000	107,175	(232,222)	51,047	0
Leadership Network		328,394	(261,439)	28,834	95,789
Total	1,848,746	437,256	(518,429)	79,712	1,847,285

The total transfer between unrestricted and restricted funds of £79,712 in the year comprised of:

- \* £51,047 of income was transferred from general funds to the Gospel Project to cover the direct costs incurred in the year.
- \* £28,834 of income was transferred from general funds to the Leadership Network project to cover the direct costs incurred in the year. The balance represents a grant which was received at the end of April to cover project activity in 2019/20

#### 12. UNRESTRICTED FUNDS

	=	Balance at 1st May 2018	Income	Expenditure	Transfers	Balance at 30th Apr 2019
	) <del>-</del>	£	£	<u>£</u>	£	£
General Funds		1,428,894	3,744,858	(3,704,832)	(43,728)	1,425,192
<b>Designated Funds</b>	500	133,957	146,769	(176,046)	(35,984)	68,696
	Total	1,562,851	3,891,627	(3,880,878)	(79,712)	1,493,888



For the year ended 30th April 2019

#### 13. DESIGNATED FUNDS

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds for specific purposes:

	Balance at 1st May 2018	Income	Expenditure	Transfers	Balance at 30th Apr 2019
_	£	£	<u>£</u>	£	£
Staff worker posts	92,784	38,276	(46,791)	(30,544)	53,725
Strategic Research	(9,629)	38,745	(57,207)	(5,440)	(33,531)
SE CU Big Weekend	6,000	11,905	(14,205)		3,700
Summer teams	:=	57,843	(57,843)	-	-
London mission & training	3,000		-	<del>-</del>	3,000
Hardship fund	4,302	-	4		4,302
Reserve fund	37,500	:=	₩.		37,500
Total	133,957	146,769	(176,046)	(35,984)	68,696

#### 14. UNDISCLOSED INCOME & EXPENDITURE

The Fellowship operates a number of holding accounts, mainly to enable our Relay Scheme volunteers to operate. None of this income or expenditure is controllable or owned by The Fellowship.

	2019	2018
	£	£
Undisclosed incoming resources	431,247	347,861
Related Liability at end of the period	6,750	6,755

#### 15. PENSIONS

The Fellowship operates a workplace pension scheme whose assets are held seperately from those of The Fellowship in an independently administered fund. All eligible staff are autoenrolled into the scheme. The Fellowship makes contributions into their scheme of 3%, 5% or 7.5%. At 30th April 2019, there were contributions totalling £19,801 which were outstanding to the scheme. (2018; £ Nil)

#### 16 CAPITAL COMMITMENTS

At 30th April 2019 there was no contracted or authorised capital expenditure (2018; £ nil)

#### 17 FINANCIAL COMMITMENTS

At 30th April 2019 The Fellowship had no commitments for payments under non-cancellable operating leases in the year to 30th April 2019. (2018; £ nil)

