

Eccleshill Adventure Playground

Charity number 1122592

A company limited by guarantee number 05845461

Annual Report and Financial Statements for the year ended 31 March 2019

Eccleshill Adventure Playground

Annual Report and Financial Statements for the year ended 31 March 2019

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Prepared by West Yorkshire Community Accounting Service

Eccleshill Adventure Playground

Trustees' report for the year ended 31 March 2019

Reference and administrative details of the charity, its trustees and advisors

The trustees during the financial year and up to and including the date the report was approved were:

Name	Position
Michael Wragg	Chair
Peter Home	Secretary
John Cole	Treasurer
Nicky Lannen	
Maureen Holmes	

Charity number 1122592 Registered in England and Wales

Company number 05845461 Registered in England and Wales

Registered and principal address

Office V22
Inspire Bradford Business Park
Newlands House One
Newlands Way
Bradford
BD10 0JE

Bankers

Barclays Bank Plc
10 Market Street
Bradford
BD1 1NR

Independent examiner

Simon Bostrom FCIE

West Yorkshire Community Accounting Service

Stringer House
34 Lupton Street
Leeds
LS10 2QW

Structure, governance and management

The charity is a company limited by guarantee and was formed on 13 June 2006. It is governed by a memorandum and articles of association. The liability of the members in the event of the company being wound up is limited to a sum not exceeding £10.

Method of recruitment and appointment of trustees

The trustees of the charity are also the directors for the purposes of company law and are appointed by the members at the AGM.

Eccleshill Adventure Playground

Trustees' report (continued) for the year ended 31 March 2019

Objectives and activities

The charity's objects

To provide or assist in the provision of facilities in the interests of social welfare for recreation or other leisure time occupation of individuals who have need of such facilities by reason of their youth, disability or social circumstances, with the object of improving their conditions of life.

The charity's main activities

Eccleshill Adventure Playground, known locally as the Big Swing, provides open access adventure play sessions for children and young people (YP) from five years and upwards. Open access is generally referred to provision in which children are free to come and go throughout the session; whilst registered for their attendance they can leave at any time. Typical activities include; den and structure building, open camp fire style cooking, outdoor trampolining and other activities deemed as more 'risky' in their nature. It is our belief that the playground responds to the child's instinct to experience risk in their play, whilst facilitating opportunities to do so in compliance with health and safety and risk management policy.

In addition to the static adventure play site, we provide a mobile service across 5 further areas across the city, with a focus on some of the most disadvantage wards. We continue to coordinate the Play Forum agenda, bringing together multi-agency partners from across the city under the banner of play. Our main objective is to maintain and sustain open access play, using a pooled approach to service delivery. This process has encouraged wider partners to get engaged, as local authority reductions in recreation places pressure on communities out of hours.

We engage with YP 16plus, furthest from the employment market, offering a Playwork Apprenticeship Scheme. We provide a 30-hour paid contract, accredited by Shipley College, leading to level 1,2,3 in Playwork. Many of our Apprentices, are then recruited into the service during peak periods.

Our school work and group work has increased over the year. West SILC continue to use adventure play as the medium by which some of their most challenged students cope with issues affecting their lives. This has led to a five-year relationship.

We aim to provide numerous volunteer opportunities across the year, whether large corporate organisations, local people or student experiences. This year we have maintained ongoing links with Tesco, Participate and Greggs, and we thank them for their continued time and support, in keeping the playground bright and colourful ready for play.

Our V-Inspired volunteer programme enables YP to register for volunteer work which becomes accredited, this year we recruited 8 volunteers who donated 218 hours of time towards delivery of play in the community. Continued relationship with Leeds Beckett University, secured placements students for a 3-month period, putting their playwork theory into practice.

We have developed a new relationship with Inn Churches food store, this has increased our ability to provide healthy alternatives at tuck shop and feed the hungry during the holiday period. We note this is a growing area of concern and are currently identifying other forms of funding to help fill this area.

Public benefit statement

In delivering our activities the trustees give serious consideration to the Charity Commission's general guidance on public benefit and in particular the advancement of education, health, citizenship and community development.

Achievements and performance

We have maintained a broad funding stream building on the strength of the charity. Our relationship with three core funders; The Big Lottery, Children in Need, Incommunities, enables the charity to maintain a high standard of delivery at the adventure playground and across the city. We continue to remain diverse, meeting the cultural needs of the city, whilst providing a fully inclusive service meeting the objectives of our inclusion project.

Eccleshill Adventure Playground

Trustees' report (continued) for the year ended 31 March 2019

Achievements and performance (continued)

Our relationship with Leeds Community Foundation continues to grow and develop, we have embraced some new funding streams; Pears Youth Foundation, Iwill Youth Social Action fund and High Sheriff, enables the charity to target intervention to those Young People most in need of additional support. Through the medium of play we encourage growth in confidence and self-esteem and build positive relationships. The success of the Weston Foundation and The Gannet Foundation will help us to rebuild the site after the arson attack which took place at the end of the summer. This was a real blow to the service as our well used Hobbit House was the only internal play space for the children, where cooking and food-based activities were central to many holiday sessions. However, after much dialogue with the young people, it was decided to install a new play structure and look to rebuild the building in another area of the playground. The two funding awards mentioned above will help us to achieve this goal. We have identified other, larger capital monies to help us rebuild a new creative sports, play and arts building hopefully to be completed early summer 2020.

Feeding hungry children is fast becoming a big part of our daily service delivery. More and more children are turning up to sessions hungry, this can affect the value of the play experience and sometimes result in behaviour issues. The Families Food and Fun activity fund awarded, will certainly help us to feed children with a healthy meal and activity offer across peak periods.

We also received a new award working in Partnership with Ravenscliffe Community Association and Inspire Neighbourhoods; Parents as Partners in Learning (PPL/LOLLIPOP). The ambition is to support parents of children who struggle at primary level with literacy and oracy to be active partners in their children's learning. This is an 18 month programme, funded by the Home Officer via Bradford Opportunities Board. Our role is to use a playful approach, bring aspects of learning to life, operating across three primary schools in the locality. The service has also built a positive relationship with Active Bradford, authority-based partnership aiming to increase physical activity with 5-14 year olds across targeted areas in the city. This partnership is the pre-cursor to a potential Sport England Local Delivery Pilot Award expected later in the year. If successful this will provide the city with a huge investment to improve health and wellbeing through the increase of physical activity/active play.

Our long-term relationship with West SILC continues, with our regular weekly session being delivered for children with learning and behavioural difficulties.

We are steadily increasing our service to schools who continue to book for periodic sessions across the year. Our throughput continues to steadily increase over 10,000 CYP regularly access sessions across the city, much of this activity takes place from Easter through to October as peak periods. Our summer attendance at the playground topped 2345 children between the ages of 5- 13 years, this does not count families and children under or over this age. As such this continues to be a high impact service.

Additional work; The charity is working with several community-based partners to look at establishing a Play Partnership. There is an active application in the pipeline to The Lottery for three years funding to embed our community play sessions and explore a play hub initiative.

Financial review

The net income for the year was £43,284, including net income of £24,658 on unrestricted funds and net income of £18,626 on restricted funds.

Reserves policy

The charity's free reserves at the year end were £38,437. A designated fund, value £30,000, has been set up with intention of building up sufficient funds for a new play structure.

The trustees aim to maintain sufficient reserve funds to cover between 3 and 6 months operating expenditure. The trustees review the reserves held every three months.

Eccleshill Adventure Playground

Trustees' report (continued) for the year ended 31 March 2019

Statement of trustees' responsibilities

The trustees (who are also the directors for the purposes of company law) are responsible for preparing the Trustees report and the financial statements in accordance with the applicable law and UK Accounting Standards.

Company law requires the trustees to prepare financial accounts for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the year. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the accounts on a going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (Charities SORP (FRS102)), and in accordance with the special provisions of the Companies Act 2006 relating to small companies.

Signed on behalf of the board of trustees:

Signed..... (Trustee)

Name.....

Date.....

Eccleshill Adventure Playground

Independent examiner's report to the trustees of Eccleshill Adventure Playground

I report to the charity trustees on my examination of the accounts of the charitable company for the year ended 31 March 2019, which are set out on pages 7 to 15.

Responsibilities and basis of report

As the charity's trustees of the charitable company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charitable company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charitable company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act.

I confirm that I am qualified to undertake the examination because I am a fellow of ACIE which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- 1 accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
- 2 the accounts do not accord with those records; or
- 3 the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
- 4 the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: Name: Simon Bostrom

Relevant professional qualification or body: FCIE

Date:

West Yorkshire Community Accounting Service

Stringer House
34 Lupton Street
Leeds
LS10 2QW

Eccleshill Adventure Playground
Statement of Financial Activities
(including summary income and expenditure account)
for the year ended 31 March 2019

	Notes	2019 Unrestricted funds £	2019 Restricted funds £	2019 Total funds £	2018 Total funds £
Income from:					
Grants, commissioning and donations	(2)	35,158	216,687	251,845	204,180
Sales and fees		13,098	-	13,098	12,328
Insurance claim refund		44,182	-	44,182	-
Total income		<u>92,438</u>	<u>216,687</u>	<u>309,125</u>	<u>216,508</u>
Expenditure on:					
Salaries, NIC and pensions	(4)	19,599	162,619	182,218	171,884
Redundancy costs		14,327	-	14,327	-
Payroll charges		-	1,066	1,066	1,180
Travel, uniforms and staff expenses		184	377	561	784
Training and development		204	289	493	1,713
Playground activities and resources		9,589	13,204	22,793	23,119
Capital building and equipment costs		4,320	7,761	12,081	4,689
Utilities		2,705	133	2,838	3,199
Insurance		1,550	1,539	3,089	3,000
Repairs and maintenance		2,697	2,980	5,677	6,563
Office costs		3,150	370	3,520	3,117
Legal and professional		6,251	7,598	13,849	11,873
Independent examination		1,080	-	1,080	900
Marketing and publicity		114	-	114	1,422
Sundries		2,010	125	2,135	15
Total expenditure		<u>67,780</u>	<u>198,061</u>	<u>265,841</u>	<u>233,458</u>
Net movement in funds		<u>24,658</u>	<u>18,626</u>	<u>43,284</u>	<u>(16,950)</u>
Fund balances brought forward		<u>13,779</u>	<u>20,923</u>	<u>34,702</u>	<u>51,652</u>
Fund balances carried forward	(3)	<u>38,437</u>	<u>39,549</u>	<u>77,986</u>	<u>34,702</u>

All incoming resources and resources expended derive from continuing activities.

Eccleshill Adventure Playground

Balance sheet

as at 31 March 2019

	2019	2019	2019	2018
	Unrestricted	Restricted	Total	Total
	£	£	£	£
Current assets				
Debtors	(5) -	-	-	10,400
Cash at bank and in hand	(6) 56,625	39,549	96,174	28,050
Total current assets	<u>56,625</u>	<u>39,549</u>	<u>96,174</u>	<u>38,450</u>
Current liabilities:				
amounts falling due within one year				
Creditors and accruals	(7) 18,188	-	18,188	3,748
Total current liabilities	<u>18,188</u>	<u>-</u>	<u>18,188</u>	<u>3,748</u>
Net current assets	<u>38,437</u>	<u>39,549</u>	<u>77,986</u>	<u>34,702</u>
Net assets	<u>38,437</u>	<u>39,549</u>	<u>77,986</u>	<u>34,702</u>
Funds				
Unrestricted funds	8,437	-	8,437	13,779
Designated funds	(3) 30,000	-	30,000	-
Restricted funds	-	39,549	39,549	20,923
Total funds	<u>38,437</u>	<u>39,549</u>	<u>77,986</u>	<u>34,702</u>

For the year ending 31 March 2019 the charitable company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the charitable company to obtain an audit of its accounts for the year in question in accordance with section 476. The trustees (who also the directors for the purposes of company law) acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and with FRS 102 (effective January 2015).

The financial statements were approved by the board of trustees on

Date:

Signed: (Trustee)

Name

Eccleshill Adventure Playground

Notes to the accounts

for the year ended 31 March 2019

1 Accounting policies

Basis of accounting

These accounts have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) and with the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS 102.

There has been no change to the accounting policies since last year.

No changes have been made to the accounts for previous years.

Going concern

The trustees are satisfied that there are no material uncertainties about the charity's ability to continue.

Incoming resources

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity becomes entitled to the resources, it is more likely than not that the trustees will receive the resources and the monetary value can be measured with sufficient reliability.

Grants and donations

Grants and donations are only included in the SOFA when the charity has unconditional entitlement to the resources.

Where grants are related to performance and specific deliverables, they are accounted for as the charity earns the right to consideration by its performance.

Expenditure and liabilities

Expenditure is recognised on an accrual basis as a liability is incurred. Liabilities are recognised where it is more likely than not that there is a legal or constructive obligation committing the charity to pay out the resources and the amount of the obligation can be measured with reasonable certainty.

Taxation

As a charity the organisation benefits from rates relief and is generally exempt from income tax and capital gains tax but not from VAT. Irrecoverable VAT is included in the cost of those items to which it relates.

Tangible fixed assets

Tangible fixed assets costing more than £1,000 are capitalised and included at cost including any incidental expenses of acquisition. Gifted assets are shown at the value to the charity on receipt.

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost on a straight line basis over their expected useful economic lives as follows:

Project and office equipment: over 3 years

Pensions

The charity operates a defined contribution scheme for the benefit of its employees. The costs of contributions are recognised in the year they are payable.

Eccleshill Adventure Playground

Notes to the accounts

for the year ended 31 March 2019

1 Accounting policies (continued)

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Restricted funds are subjected to restrictions on their expenditure imposed by the donor or through the terms of an appeal.

Further explanation of the nature and purpose of each fund is included in the notes to the accounts.

Leases

Rents under operating leases are charged on a straight line basis over the lease term or to an earlier date if the lease can be determined without financial penalty.

Eccleshill Adventure Playground

Notes to the accounts continued

for the year ended 31 March 2019

2 Grants, commissioning and donations	2019	2019	2019	2018
	Unrestricted	Restricted	Total	Total
	funds	funds	funds	funds
	£	£	£	£
Active Bradford	17,530	-	17,530	-
BBC Children in Need	-	27,996	27,996	15,991
Big Lottery	-	105,188	105,188	111,009
Bradford VCS Alliance	-	862	862	-
BMDC (core costs)	5,533	-	5,533	5,533
BMDC Area Committee	-	511	511	-
BMDC Playschemes	-	600	600	1,800
BMDC Short Breaks	-	-	-	3,230
BMDC Youth Services	-	-	-	10,000
Community Foundation	-	-	-	2,436
Community Foundation (CF IWill)	-	4,880	4,880	-
Community Foundation (CF High Sherriff)	-	2,436	2,436	-
Community Foundation (CF Pears Youth Fund)	-	6,480	6,480	-
Co-op Community Award	-	-	-	1,924
Family Action	-	3,900	3,900	-
Gannett Foundation	-	8,795	8,795	-
Garfield Weston Foundation	-	10,000	10,000	-
George Moore Foundation	-	-	-	1,000
Hilden Charitable Trust	-	1,000	1,000	-
Incommunities Foundation	-	17,000	17,000	17,000
Liz & Terry Bramall Foundation	-	10,000	10,000	-
People's Health Trust	-	7,044	7,044	-
Play England	-	-	-	10,000
POCA	-	4,905	4,905	-
Postcode Local Trust	-	-	-	10,887
Rank Foundation	-	650	650	-
Ravenscliffe Community Association	10,037	-	10,037	-
Scurrah Wainwright Charity	-	4,440	4,440	-
Sovereign Health	-	-	-	4,834
Sportivate	-	-	-	3,136
Well Bradford	-	-	-	5,400
Donations	2,058	-	2,058	-
	<u>35,158</u>	<u>216,687</u>	<u>251,845</u>	<u>204,180</u>

Eccleshill Adventure Playground

Notes to the accounts continued

for the year ended 31 March 2019

3 Restricted funds	Balance b/f	Incoming	Outgoing	Transfers	Balance c/f
	£	£	£	£	£
BBC Children in Need	2,423	27,996	27,933	-	2,486
Big Lottery	18,500	105,188	105,578	-	18,110
Bradford VCS Alliance	-	862	862	-	-
BMDC Area Committee	-	511	511	-	-
BMDC Playschemes	-	600	600	-	-
CF IWill	-	4,880	2,440	-	2,440
CF High Sherriff	-	2,436	2,436	-	-
CF Pears Youth Fund	-	6,480	3,240	-	3,240
Family Action	-	3,900	3,900	-	-
Gannett Foundation	-	8,795	5,831	-	2,964
Garfield Weston Foundation	-	10,000	1,849	-	8,151
Hilden Charitable Trust	-	1,000	1,000	-	-
Incommunities Foundation	-	17,000	17,000	-	-
Liz & Terry Bramall Foundation	-	10,000	7,842	-	2,158
People's Health Trust	-	7,044	7,044	-	-
POCA	-	4,905	4,905	-	-
Rank Foundation	-	650	650	-	-
Scurrah Wainwright Charity	-	4,440	4,440	-	-
	<u>20,923</u>	<u>216,687</u>	<u>198,061</u>	<u>-</u>	<u>39,549</u>

Fund name

Purpose of restriction

BBC Children in Need	Towards costs of salaries (specified posts), training and equipment.
Big Lottery	Towards costs of All Things Playful programme of activities.
Bradford VCS Alliance	Towards costs of half term play activities.
BMDC Area Committee	Towards costs of half term play activities.
BMDC Playschemes	Towards costs of summer holiday play and activities.
CF IWill	Towards costs of youth social activities.
CF High Sherriff	Towards costs of half term play activities.
CF Pears Youth Fund	Towards costs of new play structure.
Family Action	Towards cost of Family Food Programme.
Gannett Foundation	Towards cost of Hobbit House.
Garfield Weston Foundation	Towards core costs, staffing and materials.
Hilden Charitable Trust	Towards costs of summer holiday play and activities.
Incommunities Foundation	Towards costs of All Things Playful programme of activities.
Liz & Terry Bramall Foundation	Towards core costs, staffing and materials.
People's Health Trust	Towards costs of Big Play sessions.
POCA	Towards costs of diversionary activities.
Rank Foundation	Towards costs of school holiday play activities.
Scurrah Wainwright Charity	Towards costs of diversionary activities.

Designated funds

	Balance b/f	Incoming	Outgoing	Balance c/f
	£	£	£	£
New build costs	-	30,000	-	30,000
	<u>-</u>	<u>30,000</u>	<u>-</u>	<u>30,000</u>

Fund name

Purpose of designation

New build costs	The trustees have setup a designated fund with the intention of building up sufficient funds for a new play structure.
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Eccleshill Adventure Playground
Notes to the accounts continued
for the year ended 31 March 2019

4 Staff costs and numbers	2019	2018
	£	£
Gross salaries	170,347	163,486
Social security costs	11,755	10,083
Employment allowance	(3,000)	(3,000)
Pensions	3,116	1,315
	<u>182,218</u>	<u>171,884</u>

The average number of employees during the year was 10, being an average of 8.9 full time equivalent (2018:11)

There were no employees with emoluments above £60,000.

Defined contribution pension scheme	2019	2018
	£	£
Costs of the scheme to the charity for the year	3,116	1,315
Amount of any contributions outstanding at the year end	-	209
Amount of any contributions prepaid at the year end	-	-

5 Debtors	2019	2018
	£	£
Play England	-	5,000
Well Bradford	-	5,400
	<u>-</u>	<u>10,400</u>

6 Cash at bank	2019	2018
	£	£
Barclays Community Account	96,174	28,050
	<u>96,174</u>	<u>28,050</u>

7 Creditors and accruals	2019	2018
	£	£
Redundancy costs	14,327	-
Independent examination	1,080	900
HMRC	2,529	2,348
Payroll charges	252	291
Pensions	-	209
	<u>18,188</u>	<u>3,748</u>

8 Trustee expenses

No trustee received any expenses during this year or the previous year.

9 Trustee remuneration and benefits

No trustee received any remuneration or benefit during this or the previous year.

Eccleshill Adventure Playground

Notes to the accounts continued

for the year ended 31 March 2019

10 Remuneration and benefits received by key management personnel

The key management personnel of the charity include the trustees, the Project Manager, the Senior Development Play worker and the Project Co-ordinator. The total employee benefits received by the key management personnel of the charity were £78,160 (previous year: £69,222).

No trustee received any remuneration or benefit in this capacity during this or the previous year.

11 Leases

A lease agreement, for the Eccleshill Adventure Play Site, Park Road, Eccleshill, Bradford was secured in 2014 with Bradford MDC for a period of 30 years; a peppercorn rent is due annually if demanded.

Eccleshill Adventure Playground

Statement of Financial Activities including comparatives for all funds (including summary income and expenditure account) for the year ended 31 March 2019

	2019 Unrestricted funds £	2018 Unrestricted funds £	2019 Restricted funds £	2018 Restricted funds £	2019 Total funds £	2018 Total funds £
Income						
Grants, commissioning and donations	35,158	13,857	216,687	190,323	251,845	204,180
Sales and fees	13,098	12,328	-	-	13,098	12,328
Insurance claim refund	44,182	-	-	-	44,182	-
Total income	92,438	26,185	216,687	190,323	309,125	216,508
Expenditure						
Salaries, NIC and pensions	19,599	8,424	162,619	163,460	182,218	171,884
Redundancy costs	14,327	-	-	-	14,327	-
Payroll charges	-	614	1,066	566	1,066	1,180
Travel, uniforms and staff expenses	184	386	377	398	561	784
Training and development	204	-	289	1,713	493	1,713
Playground activities and resources	9,589	2,027	13,204	21,092	22,793	23,119
Capital building and equipment costs	4,320	990	7,761	3,699	12,081	4,689
Utilities	2,705	3,199	133	-	2,838	3,199
Insurance	1,550	2,701	1,539	299	3,089	3,000
Repairs and maintenance	2,697	245	2,980	6,318	5,677	6,563
Office costs	3,150	2,403	370	714	3,520	3,117
Legal and professional	6,251	-	7,598	11,873	13,849	11,873
Independent examination	1,080	900	-	-	1,080	900
Marketing and publicity	114	28	-	1,394	114	1,422
Sundries	2,010	-	125	15	2,135	15
Total expenditure	67,780	21,917	198,061	211,541	265,841	233,458
Net income / (expenditure)	24,658	4,268	18,626	(21,218)	43,284	(16,950)
Fund balances brought forward	13,779	9,511	20,923	42,141	34,702	51,652
Fund balances carried forward	38,437	13,779	39,549	20,923	77,986	34,702