Registered number 08078193

Charity number 1169306

## The Melbourne Sporting Partnership Limited (A company limited by guarantee)

Report and Accounts

31 March 2019

### The Melbourne Sporting Partnership Limited Company Information

#### Registered number

08078193

#### Charity number

1169306

#### Constitution

The Melbourne Sporting Partnership Limited is a company limited by guarantee and a registered charity governed by its memorandum and articles of association. Charity number 1169306. Company number 08078193.

#### **Directors and Trustees**

The directors of the charitable company (the charity) are its trustees for the purpose of charity law.

SL Allen (appointed 27/04/2018)

SN Fletcher (appointed 27/04/2018)

JS Hogwood

MD Jackaman

Melbourne RFC Limited

RMC Radcliffe (appointed 27/04/2018) (resigned 29/07/2019)

R Spencer (appointed 27/04/2018)

G Salisbury (resigned 27/04/2018)

#### Other Officers who are not trustees were as follows:

#### Chairman

SJ Hollingsworth

#### Vice Chairman

TC Shone

#### Secretary

RH Anderson

#### **Treasurer**

RH Anderson

#### President

JP Harrison

#### Vice President

DWM Keith

#### **Accountants**

Coalesco Accountants Limited 156 Russell Drive Wollaton Nottingham Nottinghamshire NG8 2BE

## The Melbourne Sporting Partnership Limited Company Information

## Registered number 08078193

Charity number 1169306

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### Principal Office

The Sports Pavillion, Melbourne Sports Park Cockshut Lane, Melbourne, Derbyshire DE73 8DG

#### Registered office

The Pavillion, Cockshut Lane, Melbourne, Derbyshire DE73 8DG

Registered number: 08078193 Charity number: 1169306

**Trusteess' Report** 

The trustees who are also the directors of the charity for the purpose of the Companies Act 2006 present their report with the financial statements of the charity for the year ended 31<sup>st</sup> March 2019. The financial statements comply with the current statutory requirements being the Charities Act 2011, the Companies Act 2016, the Memorandum and Articles of Association and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) the Charities Commission's guidance contained in the Statement of Recommended Practice (FRS 102).

#### Charitable objects

To promote for the benefit of the inhabitants of Melbourne, South Derbyshire and the surrounding area the provision of multi-purpose sporting facilities for recreation or other leisure time occupation for individuals who have need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economic circumstances or for the public at large in the interest of social welfare and with the objects of improving the condition of life of the said inhabitants.

#### Structure, governance and management

The Melbourne Sporting Partnership Limited (Company number 08078193) was incorporated on 22nd May 2012 and became a registered charity on 21st September 2016 (registered charity number 1169306) and is governed by the amended Articles of Association passed by special resolution on 8th August 2016. Its status is that of a company limited by guarantee and the liability of each member is responsible in the event of a winding up is limited to £1. The overall management responsibility of the Charity is under the control of the trustees who are the directors of the company and they are elected in accordance with the Articles of Association at least annually at the Annual General Meeting. The trustees act in an unpaid capacity on behalf of their member clubs. The day to day project activity is carried out by paid employees and volunteers.

#### Appointment of Trustees and Officers of the Company

At the beginning of the year there were three member clubs but on 1st April 2018 Melbourne Tennis Club, who had been associate members previously, were approved to become full members. As stated in the Articles of Association all four clubs have the rights to appoint two representative per club to act as trustees and they carry the voting powers of the company. With the change to the number of clubs being members it was agreed that the number of members to form a quorum be increased to 7. The trustees are appointed annually at the general meeting and each member club can put forward two named people to act as trustees. If for any reason that individual leaves the member club they must resign and the member club can propose another person to take their place subject to a vote of the trustees.

Associate members can appoint two representatives to attend trustee meetings but they have no voting rights at the meetings.

The other officers of the company are appointed annually at the Annual General Meeting and have no voting rights in the meetings.

Registered number: 08078193 Charity number: 1169306

**Trusteess' Report** 

#### Summary of the main activities undertaken for the community

The main activities of the charity is to provide facilities to promote community participation in healthy recreation for the benefit of the inhabitants of Melbourne, South Derbyshire and surrounding areas. This is undertaken by supporting the member clubs and the provision of upgraded facilities to enable additional sporting activities to be provided in the area for the use of persons who have the need for such facilities by reason of their youth, age, infirmity or disablement, poverty or social and economic circumstances or for the public at large in the interest of social welfare and with the object of improving the condition of life of the said inhabitants.

#### Achievements, performance and financial review

During the year The Melbourne Sporting Partnership Limited has continued to encourage the use of the facilities by the four main sports but has also hired out the pavilion facilities to other organisations during the day for meetings and other classes. There has also been increased use of the facilities for parties and other social activities organised by the general public.

In previous years the football clubs have been represented by a trustee for the Melbourne United Football Club which is the junior football club with teams up to the age of 18 and a trustee for Melbourne Dynamo Football Club being the senior side. During the current year these two clubs have merged to form The Melbourne Dynamo Football Club with both junior and senior sides. The new club will retain the right to two trustee members.

During the year the Tennis Club has continued to develop with coaching sessions being organised on a regular basis for all age groups. The various teams have entered in to leagues to develop their skills and competing against other clubs in the district. Several of the teams have achieved success in their respective leagues resulting in promotions to higher leagues for the next season. During the year in accordance with the Articles of Association the Tennis Club applied for full membership after being associate members for a period. This was approved by the Trustees on 1st April 2018.

The fund raising for the Tennis Club for the provision of three new courts has been successful and they are hoping that the new courts will be built by 2020.

There have been drainage problems on the site for a period of time resulting in matches being postponed or being played on other pitches. The landlords have agreed that they will undertake a major drainage scheme in the next year which should enable the main pitches to be usable throughout the season. Also the trustees have approved additional drainage work on the remaining rugby pitches which The Melbourne Sporting Partnership Limited will finance. This will enable the Rugby Club to have most of their junior teams training and playing matches on the site.

The senior Rugby Club side has gained promotion to a higher division during the current season and this should bring more visitors to the site next season when matches are played resulting in additional revenue.

#### The Melbourne Sporting Partnership (Trading) Limited

The bar and catering income has continued to increase even after having to become VAT registered in the previous year. It is envisaged that with the development plans for the next financial year in respect of the Tennis Club and Rugby Club then this growth should continue.

The company pays for its own staff and contributes to the staff costs of the management of the pavilion as well as the direct costs of operating. With the increase in the income and profit generated during the year the company has agreed to make a donation to The Melbourne Sporting Partnership Limited of £4,350. It is envisaged that this will be an annual donation which will depend on the continued success of the business.

Registered number:

08078193

Charity number:

1169306

**Trusteess' Report** 

#### Reserves policy

The trustees recognise the need for reserves to cover maintenance of and future investment in the current facilities. The aim is to accumulate reserves and obtain grants to develop further the facilities for the existing clubs and expand the range of sporting activities available to the public in fulfilment of the charitable objects of the company.

One of the conditions of the money made available for the building of the Artificial Grass Pitch was that a sinking fund had to be part of the reserves of the company so an amount of £1,250 per month is allocated to the sinking fund and is included in the general reserves of the company. At 31st March 2019 this reserve amounted to £50,000 (2018 - £35,000) and will continue to increase on a monthly basis over the next eight years.

#### **Data Protection**

The trustees have complied with the provisions of the Data Protection Act 2018, which incorporates the General Data Protection Regulations, which came into force in May 2018 in respect of personal data and have not shared it with other organisations. The trustees are not aware of any non-compliance with these Acts and they maintain a personal data protection policy and policy statement.

#### Trustees' responsibilities in relation to the financial statements

Company law requires that the trustees prepare financial statements that give a true and fair view of the state of the affairs of the charity at the end of the financial period and of its surplus or deficit for the financial period. In doing so the trustees are required to:

Select suitable accounting policies and then apply them consistently.

Make judgments and estimates that are reasonable and prudent; and

Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and enables them to ensure that the financial statements comply with the Companies Act 2006. The trustees are also responsible for the safeguarding of the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Independent Examiner**

A resolution will be proposed at the Annual General Meeting that Coalesco Accountants Limited be reappointed as independent examiners to the charity for the ensuing year.

#### Small company provisions

This report has been prepared in accordance with the provisions in Part 15 of the Companies Act

This report was approved by the board on 28 November 2019 and signed on its behalf.

R Spencer Trustee The Melbourne Sporting Partnership Limited (A company limited by guarantee)
Company Number 08078193
Charity Number 1169306

#### Independent Examiners Report for the year ending 31 March 2019

I report on the accounts for the year ending 31st March 2019 set out on pages 7 to 14.

#### Respective responsibilities of trustees and examiner

The charity's trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act"). The charity's trustees consider that an audit is not required for this year under Section 144 (2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

Having satisfied myself that the accounts of the Company are not required to be audited for this year under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination, I have followed the Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act.

#### Basis of independent examiner's report

My examination was carried out in accordance with general directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair view" and the report is limited to those matters set out in the statement below.

#### Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- 1) which gives me reasonable cause to believe that in any material respect the requirements to keep accounting records in accordance with section 386 of the Companies Act 2006; and to prepare accounts which accord with the accounting records and comply with the accounting requirements of section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities (FRS 102) have not been met; or
- 2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Linda A Frier (FCCA)

Coalesco Accountants Limited Chartered Certified Accountants

DOTO FIRE

156 Russell Drive

Wollaton

Nottingham

NG8 2BE

28 November 2019

# The Melbourne Sporting Partnership Limited Statement of Financial Activities for the year ended 31 March 2019

	Unrestricted Funds 2019 £	Unrestricted Funds 2018 £
INCOMING RESOURCES		
Incoming resources from generating funds Voluntary income	5,079	5,313
Incoming resources from charitable activities Provision of sporting facilities Interest receivable	101,748 33	83,933
	106,860	89,246
RESOURCES EXPENDED Charitable activities		
Provision of sports facilities	103,399	84,282
Governance costs	2,366	1,710
	105,765	85,992
Profit on ordinary activities before taxation	1,095	3,254
Tax on profit on ordinary activities	-	-
Net income for period	1,095	3,254
Retained profit brought forward	(7,820)	3,926
Transfer to AGP sinking fund	(15,000)	(15,000)
Unrestricted fund carried forward	(21,725)	(7,820)
AGP Sinking Fund brought forward	35,000	20,000
Transfer from unrestricted fund	15,000	15,000
AGP Sinking Fund carried forward	50,000	35,000
Total funds carried forward	28,275	27,180

All incoming resources and resourses expended derive from continuing activities.

The Statement of Financial Activities includes all gains and losses recognised in the period.

Registered number:

08078193

Charity number:

1169306

**Balance Sheet** 

as at 31 March 2019

N	lotes		2019		2018
Fixed assets			£		£
Tangible assets	3		1,636		3,076
Investments	4		100		100
			1,736		3,176
C					
Current assets Debtors	5	40.704		E0.074	
Cash at bank and in hand	5	49,791		53,074	
Cash at bank and in hand	-	43,696		21,579	
		93,487		74,653	
Creditors: amounts falling due					
within one year	6	(48,748)		(29,849)	
Net current assets			44,739		44,804
			7 1,1 00		44,004
Total assets less current					
liabilities			46,475		47,980
Creditors: amounts falling due					
after more than one year	7		(18,200)		(20,800)
-			N 22 4 22 22 4		(,)
Net assets			28,275		27,180
Capital and reserves					
AGP sinking fund	10		50,000		35,000
Profit and loss account	10		(21,725)		(7,820)
Tone and loop docount			(21,120)		(1,020)
<b>Total Charity Funds</b>		-	28,275		27,180

The Directors are satisfied that the company is entitled to exemption from the requirement to obtain an audit under section 477 of the Companies Act 2006.

The Members have not required the company to obtain an audit in accordance with section 476 of the Act.

The Directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

The accounts have been prepared and delivered in accordance with the special provisions applicable to companies subject to the small companies regime. The profit and loss account has not been delivered to the Registrar of Companies.

R Spencer Director

Approved by the board on 28 November 2019

The Melbourne Sporting Partnership Limited Notes to the Accounts for the year ended 31 March 2019

#### 1 Accounting policies

#### **Charity Information**

The Melbourne Sporting Partnership Limited is a private company limited by guarantee incorporated in England & Wales. The registered office address is The Pavillion, Cockshut Lane, Melbourne, Derbyshire DE73 8DG. The nature of the charity's operations and principal activates are to promote for the benefit of the inhabitants of Melbourne South Derbyshire and the surrounding area the provision of multi-purpose sporting facilities or other recreation or other leisure time occupation for individuals who have the need of such facilities by reason of their youth, age, infirmity or disablement, financial hardship or social and economical circumstances or for the public at large in the interest of social welfare and with the object of improving the condition of life of the said inhabitants.

To promote community participation in heathy recreation for the benefit of the inhabitants of Melbourne, South Derbyshire and the surrounding area by overseeing the development and delivery of sporting activities by supporting the Member Clubs and providing upgraded facilities for the collective development. To provide direction, support and assistance to the Member Clubs to ensure they are managed effectively and sustainably. To promote the profile of the Member Clubs and assist them in retaining members and volunteers and develop new ones.

#### Basis of preparation

The accounts have been prepared under the historical cost convention and in accordance with FRS 102, The Financial Reporting Standard applicable in the UK and Republic of Ireland and in accordance with Accounting and Reporting by Charities, the Statement of Recommended Practice for charities applying FRS102, the Companies Act 2006 and UK generally accepted accounting policies as it applies from 1st January 2015.

The trustees confirm that they have referred to the guidance contained in the Charity Commission's guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities. Assets and liabilities are initially recognised at historic cost or transaction value unless otherwise stated in the relevant accounting policy notes. Reconciliation with previous Generally Accepted Accounting Practice. In preparing the accounts, the trustees have considered whether in applying the accounting policies required by FRS 102 and the Charities SORP FRS 102 the restatement of comparative items was required .

#### Going concern

At the time of approving the accounts, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the accounts.

#### Charitable funds

Unrestricted funds are available for the use at the discretion of the trustees in furtherance of their charitable objectives unless the funds have been designated for other purposes.

## The Melbourne Sporting Partnership Limited Notes to the Accounts for the year ended 31 March 2019

#### Incoming resources

a) Donations

Income from donations is included in the incoming resources when these are receivable, except as follows; When donors specify that donations given to the charity must be used in future accounting periods, the income is then deferred until those periods. When donors impose conditions which have to be fulfilled before the charity becomes entitled to use such income, the income is deferred and not included in incoming resources until the pre-conditions for use have been met. When donors specify that donations are for particular restricted purposes, which do not amount to pre-conditions regarding entitlement, this income is included in incoming resources of restricted funds when receivable.

b) Provision of Sports Facilities

Income from sports facilities are included in the period in which the charity is entitled to the receipt.

#### Resources expended

Resources expended are included in the Statement of Financial Activities on an accruals basis, inclusive of any VAT which cannot be recovered. Certain expenditure is directly attributable to specific activities and has been included in those cost categories.

#### Fund accounting

Funds held by the charity are;

Unrestricted general funds - these are funds which can be used in accordance with the charitable objectives at the discretion of the trustees.

AGP Sinking fund - This fund is provided in accordance with the funders and is designated for the replacement of the playing surface over a ten year period.

#### Tangible fixed assets

Tangible fixed assets are measured at cost less accumulative depreciation and any accumulative impairment losses. Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost, less estimated residual value, of each asset evenly over its expected useful life, as follows:

Plant and machinery

33% straight line

#### Investments

Investments in unquoted equity instruments are measured at fair value. Changes in fair value are recognised in profit or loss. Fair value is estimated by using a valuation technique.

#### **Taxation**

The Melbourne Sporting partnership Limited is a registered charity, and as such is exempt from taxation.

#### **Pensions**

Contributions to defined contribution plans are expensed in the period to which they relate.

#### The Melbourne Sporting Partnership Limited Notes to the Accounts for the year ended 31 March 2019

#### Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revisions affects both current and future periods.

#### Legal status of the charity

The charity is a company limited by guarantee and has no share capital. Every member of the trustees undertakes to contribute to the assets of the charity, in the event of the same being wound up during the time that he is a member, or within one year afterwards, for payment of the debts and liabilities of the charity contracted before the time at which he ceases to be a member, and of the costs, charges and expenses of winding up the same, and for the adjustment of the rights of the contributories amongst themselves, such amount as may be required not exceeding £1.

#### Going concern

The accounts have been prepared on a going concern basis, the trustees are not aware of any existence of any material uncertainties.

2	Employees	2019 Number	2018 Number
	Average number of persons employed by the company	5	4
3	Tangible fixed assets		Plant and machinery etc £
	Cost		L
	At 1 April 2018		4,331
	At 31 March 2019	W	4,331
	Depreciation At 1 April 2018 Charge for the year		1,255 1,440
	At 31 March 2019		2,695
	Net book value At 31 March 2019		1,636
	At 31 March 2018		3,076

The Melbourne Sporting Partnership Limited Notes to the Accounts for the year ended 31 March 2019

#### 4 Investments

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Other creditors

		Other investments £	
Cost At 1 April 2018		100	
At 31 March 2019		100	
The Melbourne Sporting Partnership Limited holds 100 shares of £1 ea subsidiary company The Melbourne Sporting Partnership (Trading) Limit 10224563. These are the only shares allotted, called up and fully paid.			
Debtors	2019	2018	
	£	£	
Trade debtors	12,471	16,902	
Prepayments	4,970	4,672	
Other debtors	32,350	31,500	
	49,791	53,074	
Amounts due after more than one year included above	24,500	28,000	
The loan to the subsidiary company is due to be repaid over ten years starting from February 2018. The loan is unsecured and interest free but can be repaid earlier subject to funds being available.			
Creditors: amounts falling due within one year	2019	2018	
and the same same same same same same same sam	£	£	
Trade creditors	7 774	0.000	
Amounts owed to connected company	7,774 13,142	2,669 4,604	
Other taxes and social security costs	124	-,004	
Accruals	18,536	16,034	
Other creditors	9,172	6,542	
	48,748	29,849	
Creditors: amounts falling due after one year	2019	2018	
•	£	£	

18,200

20,800

#### The Melbourne Sporting Partnership Limited Notes to the Accounts for the year ended 31 March 2019

8	Loans	2019 £	2018 £
	Creditors include:	_	~
	Loans due in one to five years	13,000	13,000
	Loans due in more than five years	5,200	7,800
		18,200	20,800

#### 9 Registration of charges

There are three registration of charges lodged at Companies House in respect of The Football Association. The legal charge in respect of the grant was over the leasehold property on the southeast side of Cockshut Lane, Melbourne, Derbyshire including any buildings, facility and equipment thereon which was dated 23rd March 2017.

There is a registration of charge lodged at Companies House in respect of The English Sports Council. The legal charge in over the leasehold property known as the land on the southeast side of Cockshut Lane, Melbourne, Derbyshire which was dated 23rd March 2017.

10 AGP sinking fund	2019 £	2018 £
At 1 April 2018 Transfer from general fund	35,000 15,000	20,000 15,000
At 31 March 2019	50,000	35,000

Designated Funds - This represents the provision for the Artificial Grass Pitch (AGP) which is to increase by £1,250 per month for the next seven years.

The Melbourne Sporting Partnership Limited Notes to the Accounts for the year ended 31 March 2019

#### 11 Related party transactions

During the year the following related party transactions occurred

The company made sales of £23,675 (2018 - £24,815) to Melbourne Dynamo Football Club, a company in which Mr MD Jackaman and Mr RMC Radcliffe are directors. The balance owed as at 31st March 2019 was £3,685 (2018 - £5,630).

The company made sales of £10,890 (2018 - £11,543) to Melbourne RFC Ltd, a company which is a trustee of The Melbourne Sporting Partnership Limited. The balance owed as at 31st March 2019 was £713 (2018 - £470).

The company received a donation of £6,972 (2018 - £nil) from Melbourne RFC Ltd, a company which is a trustee of The Melbourne Sporting Partnership Limited.

The company made sales of £4,370 (2018 - £3,500) to Melbourne Town Cricket Club, a company in which Mr JS Hogwood and Mr SN Fletcher are a directors. The balance owed as at 31st March 2019 was £1,040 (2018 - £875).

The company made sales of £4,300 (2018 - £nil) to Melbourne Tennis Club, a company in which Mr SL Allen & Mr R Spencer are a directors. The balance owed as at 31st March 2019 was £nil (2018 - £nil).

The company sold goods totalling £40,266 (2018 - £31,244) to The Melbourne Sporting Partnership (Trading) Limited. The balance owed to the company and included in trade debtors as at 31st March 2019 was £4,553 (2018 - £6,027). The Melbourne Sporting Partnership (Trading) Limited which is a subsidiary of The Melbourne Sporting Partnership Limited.

Included in trade creditors is an amount of £13,142 (2018 - £4,604) owed by The Melbourne Sporting Partnership (Trading) Limited which is a subsidiary of The Melbourne Sporting Partnership Limited.

Included in other debtors is a donation of £4,350 (2018 - £nil) from Melbourne Sporting Partnership (Trading) Limited, a company which is a subsidiary of The Melbourne Sporting Partnership Limited.

Included in other debtors is an amount of £28,000 (2018 - £31,500) owed by The Melbourne Sporting Partnership (Trading) Limited which is a subsidiary of The Melbourne Sporting Partnership Limited. The loan is repayable by annual instalments over the next eight years.

#### 12 Other Income

Included within other income there is a grant in the sum of £9,000 (2018 - £9,000) received from The Melbourne Parish Council.

#### 13 Other information

The Melbourne Sporting Partnership Limited is a private company limited by shares and incorporated in England. Its registered office is:

The Pavillion, Cockshut Lane,

Melbourne.

Derbyshire

**DE73 8DG** 

# The Melbourne Sporting Partnership Limited Detailed profit and loss account for the year ended 31 March 2019

	2019 £	2018 £
Voluntary income Donations	5,079	5,313
Incoming resources from charitable activities Provision of sporting facilities	101,748	83,933
Charitable activities Provision of sporting facilities Governance costs	(103,399) (2,366)	(84,282) (1,710)
Net incoming	1,062	3,254
Interest receivable	33	_

#### The Melbourne Sporting Partnership Limited Detailed profit and loss account for the year ended 31 March 2019

	2019	2018
	£	£
Incoming Resources	5.070	
Donations AGP hire	5,079	5,313
	31,508	30,327
Membership and pitch fees Grass pitch hire	26,263 75	25,100
MUGU tennis	597	50 828
Netball	163	443
Room hire	9,170	8,775
Other income - unrestricted	15,972	9,410
Management charge	18,000	9,000
management enange	106,827	89,246
Charitable Activities		
Provision of Sporting Facilities		
Employee costs:		
Wages and salaries	31,144	28,011
Pensions	358	65
Employer's NI	138	2
Staff training and welfare	27	17
	31,667	28,095
Premises costs:	2	
Rates and water	10,005	8,263
Security charges	150	167
Light and heat	17,055	15,096
Ground and premises maintenance	29,178	18,462
Cleaning	1,293	469
General administrative expenses:	57,681	42,457
Telephone and fax	1,322	900
Stationery and printing	257	96
Insurance	3,634	4,091
Software	849	900
Repairs and maintenance	5,435	6,505
Depreciation	1,440	1,115
Bad debts	850	-
Advertising and PR	130	123
Sundry expenses	134	-
20° E	14,051	13,730
Governance costs		
Accountancy fees	900	900
Other legal and professional	1,466	810
	2,366	1,710
	405 705	
	105,765_	85,992

