

TRANSPORT FOR SICK CHILDREN LIMITED

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2019

Registered Charity No. 1110618
Company Limited by Guarantee (England and Wales) No. 05454582

TRANSPORT FOR SICK CHILDREN LIMITED

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TRANSPORT FOR SICK CHILDREN

Report of the trustees for the year ended 31st March 2019

The trustees present their annual directors' report and financial statements of the charity for the year ended 31st March 2019 which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

Objectives and activities

The purposes of the charity are to relieve the need and sickness of children by the provision of voluntary transport to and from hospitals, clinics and out-patient departments for such children and their carers who reside in and around Manchester. The children mainly reside in the deprived areas of the conurbation.

The main activities are the total health needs of the child are the Charity's first consideration. The service is available to any children and their carers who are referred by a health, education or social services professional to the Charity.

To achieve its objectives the Charity maintains close relationships with its funders and, at Board level, considers Community Transport and NHS strategy. This requires being involved with Community Transport groups, such as the Greater Manchester Community Transport Forum (Steering and Development Group). The trustees confirm that they have referred to the Charity Commission's guidance on public benefit when reviewing the Charity's aims and objectives, in planning future activities, and setting the policies for the year.

The charity furthers its charitable purposes for the public benefit through ensuring that children, mainly from families in difficult circumstances, attend medical appointments at the appointed time resulting in the child having the correct treatment at the right time. Stress is also reduced for the family served with a safe, friendly transport service and a child receiving timely treatment. Because the appointments are kept the NHS benefits not only from delivering the appropriate medical attention, but with a cost saving brought about by the "Did Not Attend" statistics decreasing. The "Did Not Attend" figures, which record those who did not turn up for appointments, are a major cost issue for the whole of the NHS.

A review of our achievements and performance

The main achievement during the year was the delivery of 872 (2018 964) children to appointments, accomplishing 5,817 (2018 6,435) trips and 127,538 (2018 132,123) miles in the process.

TRANSPORT FOR SICK CHILDREN

Financial review

Incoming Resources totalled £153,914 (last year £156,987) in the twelve months to 31st March 2019.

The sources of income were as follows:

	%	
	2018	2019
CCG's	92.6	95.7
Donations/Fundraising	7.3	4.0
Bank Interest	0.1	0.3

Donations totalled £6,006 includes a sum of £2,500 from Fairfield Golf Club and donations from Trolex. It, again, includes a substantial amount from our Volunteer Drivers. Interest rates in the year continued low and the need to retain liquidity precludes long term investment, that is, one year and longer because of income uncertainty.

Expenditure has also continued to be well controlled. Key changes in the year compared to 2018 are:

	2019 £	2018 £	Difference £
Employment Costs	49,063	46,199	+2,864
Drivers Mileage	53,261	53,481	-220
Rent and Rates	15,811	14,880	+931
Governance Costs	1,644	1,533	+111
Telephone	1,437	1,886	-449

Employment costs are up, because of the recruitment of an additional of a team member for April 2019. Driver's Mileage has reduced slightly due to lesser miles driven this year. Rent and Rates shows the impact of new office location but now also includes Heat Light and Water costs.

The charity has made a surplus of £17,977 compared with last year of £22,378. If the result for the year is related to only the CCG income of £146,968 against the cost of running the service, it shows a CCG contribution to reserves of about £11,000 and about £6,000 from donations giving a total of about £17,000. The income against spend in all the CCG areas the charity serves is closely monitored.

The devolution of the Health and Social Care budget is ongoing and the efficient management of Transport for Sick Children will enable the charity to support the delivery of community based health service to support significant improvement in the health of our children.

Investment powers and policy

The trustees, having regard to the liquidity requirements of operating the charity, have kept available funds in an interest bearing deposit account.

Reserves policy and going concern

The balance held in unrestricted reserves at 31st March 2019 was £178,272 of which £177,942 are free reserves, after allowing for funds tied up in tangible fixed assets.

TRANSPORT FOR SICK CHILDREN

The trustees aim to maintain free reserves in unrestricted funds at a level which equates to approximately six months of unrestricted charitable expenditure. The trustees consider that this level will provide sufficient funds to respond to applications for grants and ensure that support and governance costs are covered.

The Charity's main source of income is grants and fees. The Trustees consider that it is appropriate to prepare the accounts on a going concern basis and, consequently, the accounts do not include any adjustments that would be necessary if these sources of income should cease.

Risk management

The trustees have conducted a review of the major risks to which the charity is exposed and systems have been established to mitigate those risks.

Plans for Future Periods

The key plan is to continue to maintain and expand the service in the Greater Manchester area. If funding becomes available, to have the service replicated in another UK urban area.

Structure, governance and management

Transport for Sick Children Limited is a company limited by guarantee governed by its Memorandum and Articles of Association dated 4th May 2005. It is registered as a charity with the Charity Commission and is constituted under a trust deed dated 17th May 2005.

Appointment of trustees

As set out in the Articles of Association trustees are elected annually by the members of the charitable company attending the Annual General meeting and serve for a period of three years

Trustee induction and training

Most trustees are already familiar with the work of the charity as a result of either their work within a member organisation or as a volunteer.

Additionally, new trustees familiarise themselves with the roles and responsibilities of trustees as set out by the Charities Commission and attend governance courses.

Organisation

The board of trustees administers the charity. The board normally meets monthly. A senior manager is appointed by the trustees to manage the day-to-day operations of the charity.

Related parties and co-operation with other organisations

None of our trustees receive remuneration or other benefit from their work with the charity. Any connection between a trustee or senior manager with any service providers must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year no such related party transactions were reported.

Reference and administrative information

Charity Name: Transport for Sick Children Limited

Charity Number: 1110618

Company Registration Number: 05454582

TRANSPORT FOR SICK CHILDREN

Directors and trustees

The directors of the charitable company (the charity) are its trustees for the purpose of charity law. The trustees and officers serving during the year and since the year end were as follows:

Key management personnel: Trustees and Directors

Gaynor Kershaw

Pauline Cope Secretary

Eric Houghton

George Stenson Chairman

Gill Heyworth Treasurer

Registered Office

Stockport Business and Innovation Centre Suite 338

Broadstone Mill

Broadstone Road

Stockport

Cheshire

SK5 7DL

Independent Examiners

Community Accountancy Service Limited

The Grange

Pilgrim Drive

Beswick

Manchester

M11 3TQ

Bankers

RBS

4 The Downs

Altrincham

WA14 2PY

Solicitors

Hale Solicitors

Octagon House

8a Fir Road

Bramhall

Stockport

Cheshire

SK7 2NP

TRANSPORT FOR SICK CHILDREN

Trustees responsibilities in relation to the financial statements

The charity trustees (who are also the directors of Transport for Sick Children Limited for the purposes of company law) are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing the financial statements, the trustees are required to:

- Select suitable accounting principles and then apply them consistently;
- Observe the methods and principles in the applicable Charities SORP;
- Make judgments and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures that must be disclosed and explained in the financial statements;
- Prepare the financial statements on a going concern basis unless it is appropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the board of trustees

George Stenson
Chairman

Date: 23rd July 2019

Independent examiner's report to the trustees of TRANSPORT FOR SICK CHILDREN LIMITED

I report on the accounts of the company for the year ended 31st March 2019, which are set out on pages 7 to 16.

Respective responsibilities of trustees and examiner

The trustees (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the accounts. The trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. The charity is required by company law to prepare accrued accounts and I am qualified to undertake the examination by being a qualified member of The Association of Chartered Certified Accountants.

Having satisfied myself that the charity is not subject to audit under company law and is eligible for independent examination, it is my responsibility to:

- examine the accounts under section 145 of the 2011 Act ;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

- (1) which gives me reasonable cause to believe that in any material respect the requirements
 - to keep accounting records in accordance with section 386 of the Companies Act 2006; and
 - to prepare accounts which accord with the accounting records, comply with the accounting requirements of section 396 of the Companies Act 2006, ; and
 - with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities have not been met; or
- (2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

AM King FCCA *A M. King*
 Community Accountancy Service Ltd
 The Grange, Pilgrim Drive
 Beswick, Manchester, M11 3TQ

Date: 23rd July 2019

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED
31 MARCH 2019

	Further Details	Unrestricted Funds £	Restricted Funds £	Total Funds Year Ended 31 March 2019 £	Total Funds Year Ended 31 March 2018 £
Income from:					
Donations and legacies	(3)	153,316	-	153,316	156,447
Charitable Activities	(4)	35	-	35	10
Other Trading Activities	(5)	-	-	-	-
Investment Income		563	-	563	526
Other		-	-	-	4
Total		153,914	-	153,914	156,987
Expenditure on:					
Raising Funds	(6)	1,071	-	1,071	472
Charitable Activities	(6)	134,701	-	134,701	133,413
Other	(6)	165	-	165	724
Total		135,937	-	135,937	134,609
Net movement in funds		17,977	-	17,977	22,378
Reconciliation of funds					
Total funds brought forward	(17)	240,295	30,000	270,295	247,917
Total funds carried forward	(17)	258,272	30,000	288,272	270,295

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The notes on pages 10 to 16 form part of these accounts.

BALANCE SHEET AS AT 31 MARCH 2019

	Notes	2019 £	2018 £
Fixed assets:			
Tangible assets	(11)	330	623
Total fixed assets		<u>330</u>	<u>623</u>
Current assets:			
Stocks	(12)	-	-
Debtors	(13)	3,316	18,423
Cash at Bank & in Hand		290,229	258,759
Total current assets		<u>293,545</u>	<u>277,182</u>
Liabilities:			
Creditors: Amounts falling due within one year	(15)	5,603	7,510
Net current assets or liabilities		<u>287,942</u>	<u>269,672</u>
Total assets less current liabilities		288,272	270,295
Creditors: Amounts falling due after more than one year	(16)	-	-
Provisions for liabilities		-	-
Total net assets or liabilities		<u><u>288,272</u></u>	<u><u>270,295</u></u>
The funds of the charity:			
Restricted income funds	(17)	30,000	30,000
Unrestricted income funds	(17)	258,272	240,295
Total charity funds		<u><u>288,272</u></u>	<u><u>270,295</u></u>

The accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and the Financial Reporting Standard for Smaller Entities (effective April 2008).

For the period in question the company was entitled to the exemption conferred by section 477 of the Companies Act 2006, and that no notice has been deposited under section 476 in relation to its accounts for the financial year; and the directors acknowledge their responsibilities for:

~ complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

Approved by the trustees on 23rd July 2019

Gill Heyworth Treasurer

George Stenson Chair

The notes on pages 10 to 16 form part of these accounts.

Statement of Cash Flows for the year ending 31 March 2019

	Year Ended 31 March 2019 £	Year Ended 31 March 2018 £
Net cash used in operating activities	30,907	6,253
Cash flows from investment activities:		
Interest	563	526
Purchase of fixed assets	-	-
Net cash provided by investing activities	<u>563</u>	<u>526</u>
 Increase/(decrease) in cash and cash equivalents during the year	 31,470	 6,779
 Cash and cash equivalents brought forward	 258,759	 251,980
Cash and cash equivalents carried forward	<u>290,229</u>	<u>258,759</u>

Notes to the accounts**1. Accounting policies****(a) Basis of preparation and assessment of going concern**

The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant notes to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 1st January 2015 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

The charity constitutes a public benefit entity as defined by FRS 102.

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

(b) Funds structure

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor or trust deed. There is 1 restricted fund.

Unrestricted income funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects. Unrestricted funds include designated funds where the trustees, at their discretion, have created a fund for a specific purpose.

Further details of each fund are disclosed in note 17.

(c) Income recognition

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank. Dividends are recognised once the dividend has been declared and notification has been received of the dividend due.

(d) Expenditure Recognition

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis. All expenses including support costs and governance costs are allocated or apportioned to the applicable expenditure headings. For more information on this attribution refer to note (f) below.

(e) Irrecoverable VAT

Irrecoverable VAT is charged against the expenditure heading for which it was incurred.

(f) Allocation of support and governance costs

Support costs have been allocated between governance costs and other support costs. Governance costs comprise all costs involving the public accountability of the charity and its compliance with regulation and good practice. These costs include costs related to independent examination and legal fees together with an apportionment of overhead and support costs.

Governance costs and support costs relating to charitable activities have been apportioned based on type of expense.

The allocation of support and governance costs is analysed in note 8.

(g) Costs of raising funds

The costs of raising funds consists of publicity and marketing and membership fees.

(h) Charitable Activities

Costs of charitable activities include governance costs and an apportionment of support costs as shown in note 7.

(i) Tangible fixed assets and depreciation

All assets costing more than £500 are capitalised and valued at historical cost. Depreciation is charged on the following basis:

Computers 15% on cost

(j) Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their varying value. Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

(k) Pensions

The Charity operates an auto enrolment pension scheme. The charity has no liability beyond making its contributions and paying across the deductions for the employee's contributions.

2. Related party transactions and trustees' expenses and remuneration

The trustees all give freely their time and expertise without any form of remuneration or other benefit in cash or kind (2018: £nil). Expenses paid to the trustees in the year totalled £nil (2018: £82). These expense were made up of 1 trustee reimbursed for their travel expenses.

3. Donations and Legacies

	Unrestricted Year Ended 31 March 2019 £	Restricted Year Ended 31 March 2019 £	Total Funds Year Ended 31 March 2019 £	Total Funds Year Ended 31 March 2018 £
Donations	5,159	-	5,159	7,887
General grants:				
NHS Wigan CCG	11,193	-	11,193	11,193
NHS Bolton CCG	12,754	-	12,754	12,741
NHS Bury CCG	4,370	-	4,370	4,370
NHS Heywood, Middleton and Rochdale CCG	28,000	-	28,000	28,000
NHS Central Manchester CCG	33,705	-	33,705	33,706
NHS Oldham CCG	19,057	-	19,057	19,057
NHS Salford CCG	15,000	-	15,000	15,000
NHS Stockport CCG	7,259	-	7,259	7,259
NHS Tameside and Glossop CCG	9,000	-	9,000	9,000
NHS Trafford CCG	6,630	-	6,630	6,630
Drivers' Donations	847	-	847	937
Gift Aid	342	-	342	667
	<u>153,316</u>	<u>-</u>	<u>153,316</u>	<u>156,447</u>

4. Income from charitable activities

	Unrestricted Year Ended 31 March 2019 £	Restricted Year Ended 31 March 2019 £	Total Funds Year Ended 31 March 2019 £	Total Funds Year Ended 31 March 2018 £
Membership	35	-	35	10
	<u>35</u>	<u>-</u>	<u>35</u>	<u>10</u>

5. Income from other trading activities

	Unrestricted Year Ended 31 March 2019 £	Restricted Year Ended 31 March 2019 £	Total Funds Year Ended 31 March 2019 £	Total Funds Year Ended 31 March 2018 £
Fundraising events	-	-	-	-
	-	-	-	-

6. Expenditure

	Provision of Voluntary Transport £	Year Ended 31 March 2019 £	Year Ended 31 March 2018 £
Expenditure on raising funds:			
Membership Fees	35	35	35
Publicity and Promotion	1,036	1,036	437
	1,071	1,071	472
Expenditure on charitable activities:			
Employment Costs	49,063	49,063	46,199
Recruitment	180	180	480
Training	454	454	472
Taxi's for Appointments	102	102	15
Drivers' Mileage	53,261	53,261	53,481
Drivers' Expenses	274	274	-
Drivers' Events	-	-	186
Car Seats	190	190	1,583
DBS Checks	240	240	100
Minor Equipment, Repairs and Security	-	-	162
Subscriptions	515	515	153
IT Maintenance	4,913	4,913	1,580
Parties and Celebrations	1,958	1,958	4,067
Telephone	1,437	1,437	1,886
Travel	201	201	83
Rent and Rates	15,811	15,811	14,880
Insurance	269	269	265
Bank Charges	16	16	40
Governance and Support Costs	1,644	1,644	1,533
Post, Printing & Stationery	3,880	3,880	5,823
Depreciation	293	293	425
	134,701	134,701	133,413
Other expenditure:			
Sundries	165	165	724
	165	165	724
	135,937	135,937	134,609

7. Analysis of expenditure on charitable activities

The charity performs only one activity which is the provision of voluntary transport to and from hospitals, clinics and outpatients departments for children and their carers who live in and around Manchester.

8. Allocation of governance and support costs

The breakdown of support costs and how these were allocated between governance and other support costs is shown below:

	General Support	Governance	Total	Basis of apportionment
Accountancy Fees	-	798	798	type of expense
Trustees Expenses	-	-	-	type of expense
Legal and Professional Fees	-	-	-	type of expense
AGM Expenses	-	846	846	type of expense
	-	1,644	1,644	

9. Analysis of staff costs

	Year Ended 31 March 2019 £	Year Ended 31 March 2018 £
Wages and Salaries	48,573	45,805
Redundancy	-	-
Social Security Costs	-	-
Pension Costs	490	394
	49,063	46,199

The average number of employees during the year was 5 (previous year: 4).

The charity considers its key management personnel comprises the trustees. The total employment benefits, including employer pension contributions of the key management personnel were £nil (previous year: £nil). No employees has benefits in excess of £60,000 (previous year: none).

10. Independent Examiner Fees

	Year Ended 31 March 2019 £	Year Ended 31 March 2018 £
Independent examination fees	798	750
Other financial services	-	252
	798	1,002

11. Tangible Fixed Assets

	Computer Equipment	Total
Cost	£	£
At 1 April 2018	6,115	6,115
Additions	-	-
At 31 March 2019	<u>6,115</u>	<u>6,115</u>
Depreciation		
At 1 April 2018	5,492	5,492
Charge for Year	293	293
At 31 March 2019	<u>5,785</u>	<u>5,785</u>
NET BOOK VALUE		
At 31 March 2019	<u>330</u>	<u>330</u>
At 31 March 2018	<u>623</u>	<u>623</u>

12. Stocks

The organisation does not hold any stocks.

13. Analysis of debtors

	2019	2018
	£	£
Debtors	1,009	16,093
Prepayments	2,307	2,330
	<u>3,316</u>	<u>18,423</u>

Debtors and prepayments related to unrestricted funds both in 2019 and 2018.

14. Creditors: amounts falling due within one year

	2019	2018
	£	£
Creditors	4,727	5,138
Short-term compensated absences (holiday pay)	-	1,526
Other creditors and accruals	780	750
Deferred income	-	-
Taxation and social security costs	96	96
	<u>5,603</u>	<u>7,510</u>

15. Deferred income

The organisation did not defer any income (2018: £nil)

16. Creditors: amounts falling due after more than one year

	2019	2018
	£	£
Provisions for liabilities	-	-
	<u>-</u>	<u>-</u>

17. Analysis of charitable funds**Analysis of movements in unrestricted funds**

	Balance at 1 April 2018	Incoming Resources	Resources Expended	Transfers	Balance at 31 March 2019
	£	£	£	£	£
General Fund	160,295	153,914	(135,937)	-	178,272
Designated Funds	80,000	-	-	-	80,000
	<u>240,295</u>	<u>153,914</u>	<u>(135,937)</u>	<u>-</u>	<u>258,272</u>

Name of unrestricted fund:

General Fund
Designated Funds

Description, nature and purpose of the fund

The "free reserves" after allowing for all designated funds
For future redundancy and closure costs

Analysis of movements in restricted funds

	Balance at 1 April 2018	Incoming Resources	Resources Expended	Transfers	Balance at 31 March 2019
	£	£	£	£	£
Restricted Donations	30,000	-	-	-	30,000
	<u>30,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>30,000</u>

Name of restricted fund:

Restricted Donations

Description, nature and purpose of the fund

to be used in Heywood, Middleton and Rochdale areas only

18. Analysis of net assets between funds

	Unrestricted funds	Designated funds	Restricted funds	Total
	£	£	£	£
Tangible fixed assets	330	-	-	330
Cash at bank and in hand	180,229	80,000	30,000	290,229
Other net current assets/(liabilities)	(2,287)	-	-	(2,287)
Creditors of more than one year	-	-	-	-
Total	<u>178,272</u>	<u>80,000</u>	<u>30,000</u>	<u>288,272</u>

19. Financial Instruments

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised on a transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at an amortised cost using the effective interest method.

21. Reconciliation of net movement in funds to net cash flow from operating activities

	Year Ended 31 March 2019 £	Year Ended 31 March 2018 £
Net movement in funds	17,977	22,378
Add back depreciation	293	425
Deduct investment income	(563)	(526)
Decrease/(increase) in stocks	-	-
Decrease/(increase) in debtors	15,107	(13,501)
Increase/(decrease) in creditors	(1,907)	(2,523)
Net cash used in operating activities	30,907	6,253

Income and Expenditure Account

	Year Ended 31 March 2019 £	Year Ended 31 March 2018 £
Income		
Donations	5,159	7,887
General grants:		
NHS Wigan CCG	11,193	11,193
NHS Bolton CCG	12,754	12,741
NHS Bury CCG	4,370	4,370
NHS Heywood, Middleton and Rochdale CCG	28,000	28,000
NHS Central Manchester CCG	33,705	33,706
NHS Oldham CCG	19,057	19,057
NHS Salford CCG	15,000	15,000
NHS Stockport CCG	7,259	7,259
NHS Tameside and Glossop CCG	9,000	9,000
NHS Trafford CCG	6,630	6,630
Drivers' Donations	847	937
Gift Aid	342	667
Membership	35	10
Investment Income	563	526
Other	-	4
Fundraising events	-	-
Total Income	153,914	156,987
Expenditure		
Membership Fees	35	35
Publicity and Promotion	1,036	437
Employment Costs	49,063	46,199
Recruitment	180	480
Training	454	472
Taxi's for Appointments	102	15
Drivers' Mileage	53,261	53,481
Drivers' Expenses	274	-
Drivers' Events	-	186
Car Seats	190	1,583
DBS Checks	240	100
Minor Equipment, Repairs and Security	-	162
Subscriptions	515	153
IT Maintenance	4,913	1,580
Parties and Celebrations	1,958	4,067
Telephone	1,437	1,886
Travel	201	83
Rent and Rates	15,811	14,880
Bank Charges	16	40
Insurance	269	265
Governance and Support Costs	1,644	1,533
Post, Printing & Stationery	3,880	5,823
Depreciation	293	425
Sundries	165	724
Total Expenditure	135,937	134,609
Surplus/(deficit for year)	17,977	22,378