

ANNUAL REPORT & FINANCIAL STATEMENTS

FOR THE YEAR 1ST JANUARY 2019 TO 31ST DECEMBER 2019



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CHARITY AND COMPANY INFORMATION

Trustees/Directors	Roydon Loveley (Chair) Simon Holley Peter Humphrey Nicola Marfleet	Paul Johnson Vanessa Lipski Rachel Hickman
Elders	Simon Holley (Lead Elder) Paul Johnson Stephen Wilson	Roydon Loveley Philip Wilthew
Charity Number	1116359	
Company Number	5899019	
Registered Office	King's House 245 Ampthill Road Bedford MK42 9AZ	
Independent Auditor	Mazars LLP The Pinnacle 160 Midsummer Boulevard Milton Keynes MK9 1FF	
Business Address	King's House 245 Ampthill Road Bedford MK42 9AZ	
Solicitors	Sharman Law 1 Harpur Street Bedford MK40 1PF	Wellers Law group LLP 65-68 Leadenhall Street London EC3A 2AD
Bankers	Unity Trust Bank Plc 4 Brindleyplace Birmingham B1 2JB Co-operative Bank Plc 4 th Floor 9 Prescot Street London E1 8AZ Shawbrook Bank Ltd Lutea House Warley Hill Business Park The Drive, Great Warley Brentwood, Essex CM13 3BE	National Westminster Bank Plc 81 High Street Bedford MK40 1YN Virgin Money Plc Jubilee House Gosforth Newcastle upon Tyne, NE34PL Nationwide Building Society Nationwide House Pipers Way Swindon SN38 1NW

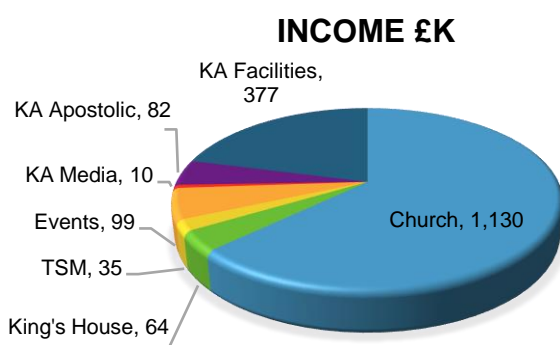
EXECUTIVE SUMMARY

The King's Arms Trust (Bedford) had another successful year with a total income of £1,798K, an increase of 1.7% compared with 2018.

The main activities of the Trust, all of which provide public benefit, are:

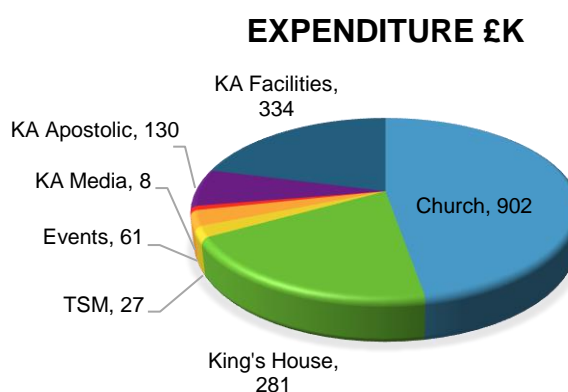
- **King's Arms Church** – A vibrant growing church of around 1,300 adults, children and youth.
- **TSM (Training for Supernatural Ministry)** – A nine-month training course aimed at equipping men and women of all ages and from all stages of life to live like Jesus did, with 78 students attending.
- **Events & Conferences** – Several conferences were held during the year with up to 400 people from the UK and overseas attending.
- **KA Media** – An online media store.
- **KA Apostolic** – the focus of the work of King's Arms Church supporting leaders and churches in the UK and other nations.
- **KA Facilities (Bedford) Ltd** – A wholly owned subsidiary company within which a coffee shop and facilities rental are operated.

A summary of the income and expenditure of each of the activities of the Trust is shown in the pie charts. It should be noted that the finances of the various activities of the Trust are independent of each other.



Income totalled £1,798K. The majority of the Church income of £1,130K came from individuals attending the King's Arms Church.

Expenditure totalled £1,798K, with the church, KA Facilities and the King's House building being the three largest areas.



The net assets of the Trust at the end of 2019 were £2.74M an increase of £55K compared to 2018.

EXECUTIVE SUMMARY

2019 was the ninth full year of the church meeting on a Sunday at King's House. The building comprises a 500-seater auditorium, coffee shop, many meeting rooms with capacities up to 250 people and office accommodation.

The office space, meeting rooms and auditorium are used by the church and are also made available for commercial rental. The coffee shop is open to the public as well as to visitors and users of the facilities at King's House and those who work in the building.

During the year the church continued to experience God's provision and growth with:

- Sunday attendance averaging around 600 adults and 265 children and youth.
- 60 families attending King's Playhouse.
- A variety of activities and events for the elderly, prisoners and local community.
- 60 Life Groups or Missional Communities meeting regularly midweek.
- 500 roles in which people are providing volunteer support.
- Serving 48 different churches based in the UK and 14 different countries.
- Over 45,000 people from the local community / businesses attended meetings / conferences hosted at King's House.

As a result of COVID-19, Sunday meetings and activities at King's House were suspended in March 2020. Where appropriate, these were replaced by on-line meetings. The Ground Floor Coffee Shop was also closed and facilities bookings by both internal and external customers suspended. Subject to Government guidance, church services recommenced, and the coffee shop and building were reopened in September 2020.

Financial support from voluntary donations by church members to the end of September 2020 has been maintained at pre COVID-19 levels. Expenditure has been minimised by:

- Placing staff on furlough
- Capping all non-staff direct expenditure.
- Negotiating a 6 month capital payment holiday on the building mortgage.

Budget forecasts have been generated with the aim of minimising any depletion of reserves. In October 2020 it is not possible to fully determine the impact of COVID-19 on the operations of the Trust. However, the Trustees have implemented measures aimed at maintaining the reserves. The situation will be kept under constant review and the Trustees will act as necessary to ensure that the Trust continues as a going concern.



This is the thirteenth report of the King's Arms Trust (Bedford), an incorporated charitable company, which commenced operating on 1 January 2007.



TRUSTEES' REPORT

INTRODUCTION

The Trustees of the King's Arms Trust (Bedford) present herewith their annual report, together with the financial statements of the charitable company for the year 1 January 2019 to 31 December 2019.

The King's Arms Trust (Bedford) is an incorporated charitable company (Charity No. 1116359 and Company No. 5899019) which commenced operating on 1 January 2007. Prior to this date, and from 1 January 1995 to 31 December 2006, the organisation operated as 'The King's Arms Trust', an unincorporated charity (No. 1044098).

The report provides details of the many and varied activities of the Trust which continued to develop and expand during 2019, the ninth full year of being based at King's House. It clearly demonstrates the public benefit provided by the Trust in compliance with the Charities Act 2011.

PRINCIPAL OBJECTIVES

The principal objectives of the King's Arms Trust (Bedford) are that of the advancement of the Christian faith in the UK and overseas, the advancement for the public benefit of religious and other education, and the relief of the aged, poor, sick and disabled.

'Public benefit' is the legal requirement that all charities must have charitable purposes which benefit the public. The Charities Act 2011, underlines this requirement. This report seeks to highlight the public benefit provided by the King's Arms Trust (Bedford).

LEGAL AND ADMINISTRATIVE INFORMATION

The King's Arms Trust (Bedford) is governed by its constitution as defined in the Memorandum and Articles of Association. King's Arms Church together with TSM (Training for Supernatural Ministry), Events/Conferences, KA Media and KA Apostolic comprise the King's Arms Trust (Bedford). The aims and activities of each of these are described in this report.

The King's Arms Trust (Bedford) owns the freehold of King's House, a building located at 245 Amptill Road, Bedford MK42 9AZ. Most of the activities of the Trust are undertaken at King's House.

Throughout the year the Trustees had Property Owners Liability insurance cover with an indemnity limit of £10 million. The cost of the insurance was paid by the charitable company.

KA Facilities (Bedford) Ltd, a wholly owned subsidiary company, commenced operations on 1 January 2013. The company operates facilities within King's House:

- Ground Floor Coffee Shop.
- Rental of the meeting and conference facilities.

TRUSTEES' REPORT

TRUSTEES AND LEADERSHIP

The Trustees were:

Roydon Loveley (Chair)

Peter Humphrey (appointed 9 July 2019)

Vanessa Lipski (appointed 9 July 2019)

Paul Stanyard (resigned 9 July 2019)

Simon Holley

Paul Johnson

Nicola Marfleet (appointed 21 January 2020)

Rachel Hickman (appointed 30 June 2020)

The activities and operation of the King's Arms Trust (Bedford) are led by the Strategic Leadership Team (SLT). During the year, the team comprised the following:



Rob Brown
Governance & Finance



Kirstie Cook
Community



Simon Holley
Lead Elder



Paul Johnson
Pastoral and Elder



Roydon Loveley
Elder



Sue Smith
Connect



Steve Wilson
Impact and Elder



Phil Wilthew
Send and Elder

The SLT met frequently to discuss and oversee the affairs of the church and the Trust. They work with other members of staff and a large number of volunteers to implement the vision, goals and objects of the Trust. Trustees are appointed by the Elders, with the approval of the other Trustees. The Trustees met three times during 2019 and were regularly consulted and informed on matters of importance.

The King's Arms Trust (Bedford) is a member of the Evangelical Alliance and is affiliated to Catalyst, an apostolic team within Newfrontiers, a worldwide family of churches. The church also operates an Apostolic Resource Base (or hub) within Catalyst.

TRUSTEES' REPORT

FINANCIAL OVERVIEW

A summary of the income and expenditure (£K) of each of the activities of the Trust during 2019 is shown below. It should be noted that the finances of the various activities of the Trust are independent of each other.

	Church	King's House	TSM	Events/ Confs	KA Media	KA Apostolic	KA Facilities (Bedford) Ltd	Total
Income	1,130.4	64.3	35.1	98.6	10.2	81.5	377.4	1,797.5
Expenditure	-901.9	-280.5	-27.4	-61.0	-8.0	-129.5	-334.4	-1,742.7
Internal Transfers	-268.6	296.7	-6.4	-33.6	-0.4	45.8	-33.5	-
Balance	-40.1	80.5	1.3	4.0	1.8	-2.2	9.5	54.8

Income totalled £1,798K, an increase of 1.7% compared to the previous year. Income for the church, totalling £1,130K, mainly came from members and supporters of the church.

Expenditure totalled £1,743K, with the church, King's House and KA Facilities being the largest areas of expenditure.

Loans totalling £788K were outstanding at the end of 2019, compared to the total initial value of £1,430K. In summary 45% of the total amount borrowed has been paid off in the last ten years.

At the end of 2019, 72 staff were employed by the King's Arms Trust (Bedford), comprising 25.9 Full Time Equivalent staff. A 'Death-in-Service' life insurance scheme was continued in 2019, at no cost to employees, with cover of four times salary. The Trust also contributes to a staff pension scheme.

KING'S ARMS CHURCH

During 2019, the ninth full year of meeting at King's House, the church continued to experience God's provision and growth:

- Sunday attendance averaging around 600 adults and 265 children and youth.
- 60 families attending King's Playhouse.
- A variety of activities and events for the elderly, prisoners and local community.
- 60 Life Groups or Missional Communities meeting regularly midweek.
- 500 roles in which people are providing volunteer support.
- Serving 48 different churches based in the UK and 14 different countries.
- Over 45,000 people from the local community / businesses attended meetings / conferences hosted at King's House.

The church continues to maintain close links with the King's Arms Project which cares for the poor and disadvantaged in Bedfordshire, operates a night shelter and several 'Move-On' houses and also works with rough sleepers and refugees.

The vision of the church is to serve the local community and also to impact the UK and other nations. As a church we recognise that the pursuit of who we want to be impacts the way we live and so have defined our aspirational culture as those who live with:

Honour, Generosity, Acceptance, Authenticity and Courage

TRUSTEES' REPORT

The team-based leadership structure, shown opposite, was further developed during 2019 with a member of the SLT responsible for leading each area.

The following sections outline the activities of each team. Additional information is provided in the appendices.



IMPACT

The Impact team is led by Steve Wilson and is responsible for the outreach activities of the church including:

ALPHA and BETA. Courses providing an introduction to Christianity.

Prison Ministry. Monthly Sunday meetings held at HMP Bedford.

King's Playhouse. A weekly parent and toddler group with over 60 families from the church and local community attending.

Special Events. These included a Christmas market, a Christmas Banquet hosting 140 elderly guests and a New Year's Eve service with over 400 people attending.

Costa Coffee Healing Cafe. A team goes into a town centre coffee shop seeking opportunities to pray for people.



Further details of the above activities are provided in Appendix 1.

CONNECT

The Connect team is led by Sue Smith and is responsible for:

Sunday Church Services. Two morning services were held at 9.30am and 11.30am on most Sundays throughout the year.

Across all Sunday meetings the average weekly attendance was about 600 adults and 265 children and youth.

King's Kids. About 300 children are part of King's Kids, with between 180 and 210 attending on any Sunday morning during the two services. The children are split into seven different age groups for sessions lasting about 90 minutes with many different activities including storytelling, games, sport and singing. In addition, there are mid-week meetings at King's House and in a local primary school.



Further details of the above activities are provided in Appendix 2.

TRUSTEES' REPORT

COMMUNITY

The Community team is led by Kirstie Cook and is responsible for:

Group Life. There are around 60 small groups of three different types: Missional Communities, Life Groups and Equip Groups. As well as providing connection and friendship, some groups are seeking to reach specific neighbourhoods, provide meals for the homeless, support families and children, or offer training in a particular aspect of Christian life. Around 70% of our adult Sunday congregation are now in groups.



Youth. There are around 200 young people with between 100-110 attending on a Sunday over the two services. The Youth are split into two age groups 11-14's and 15-18's.

Further details of the above activities are provided in Appendix 3.

PASTORAL

The Pastoral team is led by Paul Johnson and is responsible for:

TSM. TSM (Training for Supernatural Ministry) is a training course, now in its eleventh year, which aims to equip men and women of all ages and stages of life to live like Jesus. 78 students attended this year.

Pastoral Support. As the church continues to grow the pastoral team have been busy supporting people with a wide variety of needs ranging from relational breakdowns to bereavements. In addition prayer support is offered to people through the Freedom Stream and Sozo ministries.

Further details of the above activities are provided in Appendix 4.

SEND

The Send team, led by Phil Wilthew, has continued to mentor and train those church members who work in the UK and overseas amongst different people groups. We have also continued to provide training for those who would like to work in those settings. Highlights this year have included:



- Running our annual "Missions and International" Sundays, celebrating the increasing cultural diversity amongst us.
- Supporting friends in Kenya giving aid to those recovering from drought, and Venezuelan friends working with internally displaced families following the country's economic collapse
- Funding an intern from Central Asia to come and train with the King's Arms in the UK
- Running our second 'Called To Go' Missional Community for those with a desire to serve God overseas long-term.
- Continuing to support people from the King's Arms pioneering long term in cross-cultural settings in the Middle East, North Africa and Mexico.

Further details of the above activities are provided in Appendix 5.

TRUSTEES' REPORT

KA APOSTOLIC

King's Arms Apostolic, led by Phil Wilthew, oversees and spearheads the trans-local work of the church in serving other local churches and apostolic networks. King's Arms is part of a relational network of churches called Catalyst, serving over 80 churches in the UK and many other churches and church plants in other nations across the world. In the UK, Catalyst is led through apostolic Hubs, that care for churches and provide strategic direction. Both Simon Holley and Phil Wilthew are part of the core apostolic team for this network and have been actively involved in serving wider Newfrontiers/Catalyst events.



The Bedford Hub is serving 48 different Churches located in the UK and in 14 other countries.

Further details of the above activities are provided in Appendix 6.

Events and Conferences

Our Events and Conferences continue to allow opportunities for local, national and international guests to deepen their relationships with Christ.



Further details of the events and conferences held in 2019 are provided in Appendix 7.

KA Media

KA Media is an online store which continues to be developed with new products, as described in Appendix 8.

GOVERNANCE

The Governance team is led by Rob Brown and is responsible for:

Trustees: Keeping the Trustees regularly informed of all matters of importance and for the organisation of Trustee meetings.

Finance: This includes the church, building, training courses, KA Media, KA Apostolic and the subsidiary company KA Facilities (Bedford) Ltd. A team of three finance officers operate a cloud-based Sage finance system under the leadership of Cathy Leese.

Legal: Including ensuring that adequate insurance is in place and managing the leases for the office tenants at King's House.

Health & Safety: Including the generation and implementation of H&S Policies.

HR: Including policies and procedures, the recruitment of staff and the preparation of contracts of employment and associated job descriptions.

Building Operations & Development: See later section and Appendix 9 for details.

TRUSTEES' REPORT

STAFF

At the end of 2019 the Trust employed 72 staff, broken down as follows:

	Church	TSM	Building	Total
Full time	7	0	3	10
Part time	29	3	30	62
Total	36	3	33	72
Full time equivalent	18.0	0.9	7.0	25.9



The full-time church staff includes six members of the SLT. Several staff have more than one role and thus have multiple contracts of employment.

All staff, including the two paid trustees, are subject to a formal six monthly review/appraisals, the outcome of which assists in determining any salary increases. Salary scales are regularly 'benchmarked' against similar churches, charities and other equivalents.

KING'S HOUSE

King's House is a 30,000 sq ft building located on a 3 acre site, 1.5 km from the town centre on the Ampthill Road, Bedford, a main artery between the town centre and the A421 bypass around the town.

The purchase of the building was completed in late 2009 and, following development, now comprises: office accommodation on two floors at the front of the building, a 500-seater auditorium, reception/foyer, a variety of meeting rooms for up to 250 people, children's/youth facilities, toilets, kitchen and coffee shop.



TRUSTEES' REPORT

At the end of 2019, King's House provided:

- Office accommodation on the ground floor at the front of the building for King's Arms staff.
- Office accommodation on the first floor at the front of the building for two tenants on minimum two-year leases:
 - JI Software Ltd.
 - King's Arms Project (Bedford) a charity working with the homeless and disadvantaged.
- Facilities for weekly Sunday gatherings and various weekday meetings of the King's Arms Church.
- Facilities for King's Kids and youth meetings/activities on Sundays and during the week.
- Facilities for the TSM training course and the conferences organised by King's Arms Church.
- Facilities for the use of local charities, businesses and community groups. During 2019 the building was hired by over 170 different organisations including: The National Health Service, Bedfordshire Police, and Bedford Borough Council. On many days each week every room is booked.

Active marketing of the facilities at King's House continued during the year via advertising on various venue-finding websites and through its website www.kingshousebedford.org.

Various developments and improvements were made to the building and site during the year, the main one being the development of the grassed area to the front of King's House to provide an additional 50 parking spaces.

KA FACILITIES (BEDFORD) LTD

A wholly owned subsidiary company 'KA Facilities (Bedford) Ltd' (Company No: 8314420) commenced trading on 1 January 2013. The Ground Floor Coffee Shop and facilities bookings operate within this subsidiary company which gifts the trading surplus to the parent trust.

No staff are employed by the subsidiary company. Staff working in its support are employed by the parent Trust and their costs, including salary, NI and pension, are charged to the subsidiary company. The company also pays an annual rental charge of £24K for the use of the coffee shop facilities.

The turnover of the company in 2019 was £425.8K (£420.9K in 2018) with a profit of £91.4K or 21.5% (£101.9K or 24.2% in 2018). Refer to Note 16.

Further details of the activities of the subsidiary company are provided in Appendix 9.

FUTURE PLANS

During 2019 attendance on each Sunday at the two morning meetings was such that the main auditorium at King's House was around 80% full and consequently close to the level where further growth would be inhibited. Thus, plans for a third Sunday meeting based at the Bedford Campus of the University of Bedfordshire were formulated. The first service took at this new venue place on 8 March 2020 after which no more services were possible due to the COVID-19 lockdown. It is planned to resume meetings at the Bedford Campus site once permitted by the Government.



Other plans include:

- The development of our on-line services and activities.
- Appointing additional Trustees with expertise in legal and HR.

TRUSTEES' REPORT

POST BALANCE SHEET EVENTS

As a result of COVID-19, Sunday meetings and activities at King's House were suspended in March 2020. Where appropriate, these were replaced by on-line meetings. The Ground Floor Coffee Shop was also closed and facilities bookings by both internal and external customers suspended. Subject to Government guidance, church services recommenced, and the coffee shop and building were reopened in September 2020.

Financial support from voluntary donations by church members to the end of September 2020 has been maintained at pre COVID-19 levels. Expenditure has been minimised by:

- Placing staff on furlough
- Capping all non-staff direct expenditure.
- Negotiating a 6-month capital payment holiday on the building mortgage.

Budget forecasts have been generated with the aim of minimising the depletion of reserves. These assume that the financial support from church members will be reduced in the last quarter of 2020 as the global and national financial impact of COVID-19 is realised.

In October 2020 it is not possible to fully determine the impact of COVID-19 on the operations of the Trust. However, as described above the Trustees have implemented measures to reduce expenditure and maintain reserves. The situation will be kept under constant review and the Trustees will act as necessary to ensure that the Trust continues as a going concern.

BREXIT. The Trustees do not consider that Brexit will have a noteworthy impact on the Charity given its operations.

PUBLIC BENEFIT

All the many and varied activities of the Trust as described in this report are available to, and for the benefit of, the public across the complete age spectrum, including children, teenagers and adults. The development of King's House, located in the Cauldwell area of Bedford, has significantly enhanced the scope of the activities that the Trust is able to provide to the benefit of the local and wider community. Thus, the Trust believes that it fully complies with the requirements of the Charities Act 2011 with respect to public benefit.

FUNDRAISING

Most funds are provided by voluntary donations from those who attend the King's Arms Church. The Trust does not employ staff, or use professionals, whose sole job is to raise funds. On occasions, grant applications are made to provide funds to develop King's House, but no such applications were submitted in 2019.

TRUSTEE INDUCTION AND TRAINING

The Trustees are also Directors of the company. Trustees are appointed by the Elders, with the approval of the other Trustees in accordance with the Memorandum and Articles of Association. Normally, new Trustees are already familiar with the work of the Trust, as they are committed members of King's Arms Church. However, in certain circumstances someone from another church, with whom we have a relationship, will be invited to become a Trustee. Prior to their appointment, new Trustees will meet with the Chair of the Trustees to review:

- The roles and responsibilities of a Trustee as defined in the Trustee Job Description
- The main documents which set out the operational framework for the charity including the Memorandum and Articles of Association.
- Resourcing and the current financial position as set out in the latest published accounts.
- Future plans and objectives.
- The Trustee Induction Procedure.

TRUSTEES' REPORT

STATEMENT OF TRUSTEES' RESPONSIBILITIES

Charitable company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company and of the profit or loss of the charitable company for that period. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and that are sufficient to show and explain the company's transactions. This ensures that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud or any other irregularities.

GOVERNANCE

The importance of governance to the Trust is shown by the inclusion of a Governance Team in the top-level organisation as described earlier. In addition to the oversight provided by Trustees, the regular management and oversight of governance issues of the Trust is provided by:

Governance Operations Team. The team generally meets monthly and oversees the management and operations of King's House and staff issues.

Finance Team. This consists of the Governance Team Leader and Finance Officers and generally meets monthly. The Trust currently employs three Finance Officers (two part-time) with each being responsible for a separate area of the work of the Trust. Monthly management accounts are generated showing income and expenditure against the agreed budget and also annual forecasts.

RESERVES

The reserves policy, agreed by the Elders and Trustees, is to maintain a level of free (or unrestricted) reserves to mitigate against the risk that the Trust experiences an unexpected event which would put it in financial difficulty. We believe that the appropriate level of unrestricted reserves should be based on a proportion of our regular costs as follows:

- Four months of long-term commitments, such as mortgage and utilities payments and the cost of running our Sunday services which are a vital activity to maintain;
- Two months of medium-term commitments such as permanent staff costs and the financial support we provide to overseas work;
- One month of short-term costs, including the day to day ministry activity of the church.

Using the above criteria, a detailed review has estimated that reserves should be at least £300K which represents around 2 months' of expenditure. The reserves held at 31 December 2019 are above the target level.

The level of reserves held is reviewed on a monthly basis. In addition, the Trustees annually review the reserves policy to ensure it remains up to date and relevant.

INVESTMENT POLICY

Reserve funds are invested such that the total in any one bank/building society is ideally less than the £85K guarantee limit provided by the Financial Services Compensation Scheme (FSCS). In order to stay below the limit, accounts have been opened with Co-op Bank, Virgin Money Plc, CAF Bank Ltd, Nationwide Building Society and National Westminster Bank Plc. In the current uncertain financial climate and with interest rates being very low, priority is being given to protecting the reserves under FSCS rather than seeking to maximize interest.

TRUSTEES' REPORT

RISK MANAGEMENT

The major financial risks, as recognised by the Trustees, are as follows:

Church. For the church the risks are considered to be low due to the broad donor base. However, the risks have increased during the past few years due to the greater length of service being accumulated by staff and the contractual payments required should the church lose its donor base.

Building. The main risk associated with King's House is that sufficient income may not be generated to cover the costs associated with the operation and management of the building. These include loan repayments, staff salaries, operating and maintenance and any building developments. Risk is minimised by further capital expenditure on building development only being sanctioned when funds are available from the annual October church 'gift days'.

The finances for King's House, including KA Facilities (Bedford) Ltd are monitored and controlled separately from the other areas of the work of the Trust with the main source of income being the gifts and regular giving from members of the church, office rental and the surplus generated by KA Facilities (Bedford) Ltd. A detailed cash flow forecast has been generated to the end of 2020. Future building developments will only be undertaken when funding is available. Any significant surplus money may be used to reduce the bank loans.

POLICIES AND PROCEDURES

The Trust has established policies which apply to both staff and those who take part in the community life and/or visit the church and building. During the past year existing policies, including Health & Safety policies, have been reviewed and upgraded and various new policies generated. Aversure have been appointed on a 3-year contract to provide legal services and assist with HR and Health and Safety issues.

AUDITOR

The auditor, Mazars LLP, have signified their willingness to continue in office. A resolution to re-appoint them was passed at a meeting of the Trustees on 30 Jun 2020.

STATEMENT OF DISCLOSURE TO THE AUDITOR

The Trustees have taken all the steps that they ought to have taken as Trustees in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

As far as the Trustees are aware, there is no relevant audit information of which the charitable company's auditor is unaware.

The Trustees have prepared this report in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities.

Approved by the Trustees on 6 October 2020.

and signed on their behalf:



.....
Roydon Loveley

Chair of Trustees

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE KING'S ARMS TRUST (BEDFORD)

OPINION

We have audited the financial statements of The King's Arms Trust (Bedford) (the 'Parent Charity') and its subsidiary (the 'Group') for the year ended 31 December 2019 which comprise of the Consolidated Statement of Financial Activities, the Balance Sheets, the Consolidated Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group's and of the parent charity's affairs as at 31 December 2019 and of the group's income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

THE IMPACT OF THE OUTBREAK OF COVID-19 ON THE FINANCIAL STATEMENTS

In forming our opinion on the Group and Parent Charity, which is not modified, we draw your attention to the Trustees' view on the impact of COVID-19 as disclosed on page 14, the consideration given in the going concern basis of preparation on page 23 and non-adjusting post balance sheet events on page 14.

Since the balance sheet date there has been a global pandemic from the outbreak of COVID-19, the impact of which became significant in March 2020 and is causing widespread disruption to normal patterns of business activity across the world, including the UK.

The full impact following the recent emergence of COVID-19 is still unknown. It is therefore not currently possible to evaluate all the potential implications to the Group and Parent Charity's operations, customers and the wider economy.

CONCLUSIONS RELATING TO GOING CONCERN

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees' have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group's or the Parent Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE KING'S ARMS TRUST (BEDFORD)

OTHER INFORMATION

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report which includes the Directors' Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report included within the Trustees' Report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In light of the knowledge and understanding of the Group and the Parent Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report included within the Trustees' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specific by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies' regime and take advantage of the small companies' exemption in preparing the Trustees' Report and from the requirement to prepare a Strategic Report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE KING'S ARMS TRUST (BEDFORD)

RESPONSIBILITIES OF TRUSTEES

As explained more fully in the Statement of Trustees' Responsibilities set out on page 16, the Trustees (who are also the directors of the parent charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the Parent Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

USE OF THE AUDIT REPORT

This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Parent Charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Parent Charity and the Parent Charity's members as a body for our audit work, for this report, or for the opinions we have formed.

Vincent S. Marke

Vincent Marke (Oct 7, 2020 12:26 GMT+1)

Vincent Marke (Senior Statutory Auditor)

for and on behalf of Mazars LLP

Chartered Accountants and Statutory Auditor

The Pinnacle
160 Midsummer Boulevard
Milton Keynes
MK9 1FF

Date: 07-Oct-2020

FINANCIAL STATEMENTS

Consolidated Statement of Financial Activities for the year ended 31 December 2019

INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT

		Unrestricted funds	Designated funds	Restricted funds	Total funds Year ending	Total funds Year ending
					2019	2018
Income from:	Notes	£	£	£	£	£
Church		1,130,425	-	-	1,130,425	1,118,642
King's House		-	-	64,324	64,324	75,648
TSM		-	35,052	-	35,052	38,655
Events		-	98,599	-	98,599	65,395
KA Apostolic		-	-	81,535	81,535	72,224
KA Media		-	10,181	-	10,181	10,841
Trading income	16	377,399	-	-	377,399	386,560
Total income	2	1,507,824	143,832	145,859	1,797,515	1,767,965
Expenditure:						
Expenditure on raising funds						
Trading expenditure	16	334,415	-	-	334,415	319,020
Expenditure on Charitable activities						
Church		901,949	-	-	901,949	718,675
King's House		-	-	254,095	254,095	271,451
TSM		-	27,416	-	27,416	29,509
Events		-	61,033	-	61,033	42,213
KA Apostolic		-	-	129,462	129,462	101,295
KA Media		-	7,951	-	7,951	11,388
Finance costs		-	-	26,394	26,394	26,976
Total expenditure	3	1,236,364	96,400	409,951	1,742,715	1,520,527
Net movement in funds		271,460	47,432	(264,092)	54,800	247,438
Transfer between funds	6	(312,088)	(40,438)	352,526	-	-
Balance brought forward		418,837	18,458	2,245,549	2,682,844	2,435,406
Balances carried forward as at 31 December	6 & 12	378,209	25,452	2,333,983	2,737,644	2,682,844

The Group's income and expenditure all relate to continuing operations. The Group has no recognised gains or losses other than those included above.

The notes on pages 23 to 34 form part of these accounts.

FINANCIAL STATEMENTS

Balance Sheets as at 31 December 2019

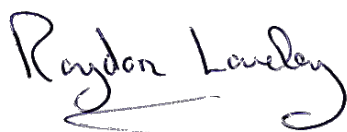
		King's Arms Trust	King's Arms Group	King's Arms Trust	King's Arms Group
	Notes	2019	2019	2018	2018
		£	£	£	£
Fixed assets					
Tangible assets	7	3,093,839	3,093,839	2,960,785	2,960,785
Current assets					
Stock		1,478	3,068	300	1,940
Debtors	8	69,223	116,128	44,803	68,537
Cash and cash equivalents	9	386,805	423,683	559,907	605,615
Total current assets		457,506	542,879	605,010	676,092
Creditors falling due within one year	10	(141,404)	(171,538)	(147,181)	(172,509)
Net current assets		316,102	371,341	457,829	503,583
Creditors due after one year	11	(727,536)	(727,536)	(781,524)	(781,524)
Net assets		2,682,405	2,737,644	2,637,090	2,682,844
Funds					
Unrestricted funds		322,970	378,209	373,083	418,837
Designated funds		25,452	25,452	18,458	18,458
Restricted funds		2,333,983	2,333,983	2,245,549	2,245,549
Total funds	6 & 12	2,682,405	2,737,644	2,637,090	2,682,844

The notes on pages 23 to 34 form part of these accounts.

These accounts are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities.

Under Section 408 of the Companies Act 2006 the charitable company is exempt from the requirement to present its own profit and loss account. The surplus for the year with the accounts for the charitable parent company was £45,315 (2018: £233,962).

The financial statements were approved and authorised for issue by the Trustees on 6 October 2020 and signed on their behalf.



R. Loveley
Trustee



P. Humphrey
Trustee

FINANCIAL STATEMENTS

Consolidated Statement of Cash Flows at 31 December 2019

	2019	2019	2018	2018
	£	£	£	£
Cash flows from operating activities				
Net movement in funds	54,800		247,438	
Adjustments for:				
Depreciation	67,251		64,679	
Investment income	(1,778)		(991)	
Finance costs	26,394		26,976	
Loss / (profit) on disposal of tangible fixed assets	3		(4,672)	
(Increase) / Decrease in debtors	(47,591)		49,157	
Increase in creditors	3,582		3,623	
Increase in stock	(1,128)		(563)	
	<u> </u>		<u> </u>	
Cash flows generated from operating activities		101,533		385,647
Purchase of tangible fixed assets	(201,124)		(93,346)	
Proceeds from sale of tangible fixed assets	816		5,713	
Investment income	1,778		991	
	<u> </u>		<u> </u>	
Cash flows generated from investing activities		(198,530)		(86,642)
Repayment of loans	(58,541)		(61,398)	
Finance costs	(26,394)		(26,976)	
	<u> </u>		<u> </u>	
Cash flows generated from financing activities		(84,935)		(88,374)
Net increase in cash and cash equivalents		<u>(181,932)</u>		<u>210,631</u>
Cash and cash equivalents brought forward		605,615		394,984
Cash and cash equivalents carried forward		<u>423,683</u>		<u>605,615</u>

NOTES TO THE FINANCIAL STATEMENTS

ACCOUNTING POLICIES

1.1 General information

The King's Arms Trust (Bedford) is a company limited by guarantee (5899019), incorporated in England and Wales. The address of its registered office and principal place of business is disclosed in the company information page.

Our principal activities are to provide that of the advancement of the Christian faith in the UK and overseas; the advancement for the public benefit of religious and other education, and the relief of the aged, poor, sick and disabled.

The financial statements are presented in Sterling and this is the functional currency of the charity.

The financial statements are rounded to the nearest whole pound.

1.2 Accounting convention and basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP (FRS 102)) and the Companies Act 2006.

King's Arms Trust (Bedford) meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

1.3 Basis of Consolidation

The income and expenditure and assets and liabilities of King's Arms Trust (Bedford) and KA Facilities (Bedford) Limited are consolidated within these Group financial statements to reflect control. All amounts in respect of group balances and transactions have been eliminated in arriving at the group figures.

Under Section 408 of the Companies Act 2006 the charitable company is exempt from the requirement to present its own profit and loss account. The surplus for the year with the accounts for the charitable parent company was £45,315 (2018: £233,962).

1.4 Going concern

These financial statements have been prepared on a going concern basis. The Trustees are satisfied that there are no material uncertainties related to events or conditions that may cast significant doubts about the ability of the group to continue as a going concern.

As detailed on page 14, at the start of the COVID-19 pandemic in March 2020 all the Trust's activities at King's House were suspended. However, financial support from voluntary donations by church members to the end of September has been maintained at pre COVID-19 levels. Expenditure has been minimised by:

- Placing staff on furlough
- Capping all non-staff direct expenditure.
- Negotiating a 6-month capital payment holiday on the building mortgage.

Budget forecasts have been generated with the aim of minimising the depletion of reserves. Subject to Government guidance, church services recommenced, and the coffee shop and building were reopened in September 2020.

While in October 2020 it is not possible to fully determine the impact of COVID-19 on the operations of the charity, the Trustees continue to monitor the impact of the pandemic on the charity, but do not believe this will affect the charity's capacity to continue as a going concern.

NOTES TO THE FINANCIAL STATEMENTS

1.5 Income

Tax credits (gift-aid) are included in the financial statements on an accruals basis as recommended by the Statement of Recommended Practice. This means that tax credits are taken into account in the period in which the originating donation was made.

Income from grants is recognised in the year that it is received unless the donor specifies otherwise or the grant is given to cover service provision in more than one financial year. In such cases the income is deferred (see note 10).

Rents receivable are credited to the relevant restricted fund based on the total due for the current year.

1.6 Voluntary assistance

Voluntary assistance to the charitable company was provided by approximately 500 (2018: 500) volunteers giving an estimated 72,000 (2018: 72,000) hours of service. Volunteers provided assistance in areas such as Trustees' duties, children's workers, leading Life Groups/Missional Communities, building maintenance, car park attendants and sound teams.

1.7 Allocation of costs

Costs are allocated directly to funds whenever applicable.

1.8 Pension costs

The pension costs charged in the financial statements represent the contributions payable by the charitable company during the year.

1.9 Operating leases

Rentals payable under operating leases are charged on a straight-line basis over the term of the lease.

1.10 Tangible fixed assets and depreciation

Tangible fixed assets other than freehold land are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less the estimated residual value of each asset over its expected useful life, as follows:

Freehold land	not depreciated
Buildings	2% straight line
Fixtures & fittings	15%-33% straight line
Motor vehicles	25% reducing balance

The freehold land and buildings were valued by Pinders Professional & Consultancy Services Limited in 2016 using a basis of valuation reported by the Royal Institution of Chartered Surveyors (RICS). This was a deemed cost adjustment on transition to FRS 102 in 2016. The building has subsequently been depreciated.

Depreciation is charged on the building over an estimated useful life of 50 years. The value of the building was estimated at half the valuation in 2016, the other half being freehold land which is not depreciated.

Tangible assets above £300 are capitalised.

NOTES TO THE FINANCIAL STATEMENTS

1.11 Stock

Stock is held at the lower of cost and net realisable value.

1.12 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

1.13 Recognition of liabilities

All categories of liabilities are recognised in the period that they are incurred.

1.14 Unrestricted, designated and restricted funds

Unrestricted funds are funds given for the general purposes of the charitable company and these funds may be expended on the objects of the charitable company at the discretion of the Trustees.

Designated funds are unrestricted funds set aside for a purpose as determined by the Trustees.

Restricted funds are those funds that have been given for a specific purpose and they must only be expended on that purpose.

1.15 Financial instruments

Financial assets and liabilities are recognised on the Balance Sheet when the charity has become a party to the contractual provisions of the instrument.

1.16 Judgments in applying accounting policies and key sources of estimation uncertainty

In applying the company's accounting policies, the Trustees are required to make judgements, estimates and assumptions in determining the carrying amounts of assets and liabilities. The Trustees' judgements, estimates and assumptions are based on the best and most reliable evidence available at the time when the decisions are made, and are based on historical experience and other factors that are considered to be applicable. Due to inherent subjectivity involved in making such judgements, estimates and assumptions, the actual results and outcomes may differ.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods, if the revision affects both current and future periods.

The key area of estimation and uncertainty is the depreciation of freehold land & building. Please refer to accounting policy 1.10 and note 7.

NOTES TO THE FINANCIAL STATEMENTS

2 Total income

	Donations £	Rent £	Student Income £	Investment Income £	Events/ conferences/ Other Income £	2019 Total £	2018 Total £
Unrestricted income							
Church	1,069,216	-	-	1,778	59,431	1,130,425	1,118,642
Trading income	-	-	-	-	377,399	377,399	386,560
	1,069,216	-	-	1,778	436,830	1,507,824	1,505,202
Designated income							
TSM	50	-	34,834	-	168	35,052	38,655
Events/conferences	100	-	-	-	98,499	98,599	65,395
KA Media	-	-	-	-	10,181	10,181	10,841
	150	-	34,834	-	108,848	143,832	114,891
Restricted income							
King's House	18,451	45,295	-	-	578	64,324	75,648
KA Apostolic	74,770	-	-	-	6,765	81,535	72,224
	93,221	45,295	-	-	7,343	145,859	147,872
Total income	1,162,587	45,295	34,834	1,778	553,021	1,797,515	1,767,965

3 Direct charitable expenditure

	Staff Costs £	Direct Costs £	Indirect Costs £	Depreciation £	2019 Total £	2018 Total £
Church	602,523	299,426	-	-	901,949	718,675
King's House	67,675	119,169	-	67,251	254,095	271,451
TSM	23,567	3,849	-	-	27,416	29,509
Events/conferences	24,477	36,556	-	-	61,033	42,213
KA Apostolic	92,015	37,447	-	-	129,462	101,295
KA Media	3,834	4,117	-	-	7,951	11,388
Sub-total	814,091	500,564	-	67,251	1,381,906	1,174,531
Trading expenses	224,238	-	110,177	-	334,415	319,020
Finance costs	-	-	26,394	-	26,394	26,976
Total	1,038,329	500,564	136,571	67,251	1,742,715	1,520,527

The difference between Staff Costs in the above and Employee Information in Note 5 is £3,174. This is due to staff life insurance being included in the figures above but not in Note 5.

NOTES TO THE FINANCIAL STATEMENTS

4 Auditor's remuneration

	King's Arms Trust	King's Arms Group	King's Arms Trust	King's Arms Group
	2019	2019	2018	2018
	£	£	£	£
Statutory audit	13,445	12,945	9,600	10,100
Non-audit services	-	400	-	250
Total	13,445	13,345	9,600	10,350

5 Employee information

	King's Arms Trust	King's Arms Group	King's Arms Trust	King's Arms Group
	2019	2019	2018	2018
	£	£	£	£
Salaries	702,942	904,142	629,758	825,300
Social security costs	57,725	68,251	46,455	56,752
Pension	50,250	62,762	45,122	56,627
Total	810,917	1,035,155	721,335	938,679

The average number of persons employed by the Trust during the year was 43 (2018: 44).

The average number of persons employed by the Group during the year was 68 (2018: 67).

One employee was paid £60,000-£70,000 (2018: None).

Trustees' remuneration during the year was £119,982 (2018: £112,966) being the total remuneration package for two Trustees employed by the King's Arms Trust (Bedford) for services provided under employment contracts.

Trustee	Role	2019		2018	
		Salary	Pension	Salary	Pension
		£	£	£	£
Paul Johnson	Pastoral Elder	46,524	3,934	44,892	3,816
Simon Holley	Lead Elder	64,154	5,370	59,230	5,028
Total		110,678	9,304	104,122	8,844

Trustee remuneration is paid in accordance with the Trust Memorandum & Articles of Association for services provided to the Trust.

Trustee expenses were reimbursed to three (2018: three) Trustees during the year totaling £2,446 (2018: £2,367) being food & travel costs.

Key management personnel for the group is considered to be the Board of Trustees.

NOTES TO THE FINANCIAL STATEMENTS

6 Movement in funds

	At 1 January 2019	Income	Expenditure including finance costs	Transfer (A)	Transfer (B)	Transfers (C)	Transfer (D)	At 31 December 2019
	£	£	£	£	£	£	£	£
Unrestricted funds								
Church	373,083	1,130,425	(901,950)	-	(5,198)	(156,838)	(116,552)	322,970
Trading Company	45,754	377,399	(334,414)	(81,921)	48,421	-	-	55,239
	418,837	1,507,824	(1,236,364)	(81,921)	43,223	(156,838)	(116,552)	378,209
Designated Funds								
TSM	2,739	35,052	(27,416)	-	(420)	(8,417)	2,388	3,926
Events/Conferences	14,852	98,599	(61,033)	-	(34,483)	3,104	(2,241)	18,798
KA Media	867	10,181	(7,951)	-	-	193	(562)	2,728
	18,458	143,832	(96,400)	-	(34,903)	(5,120)	(415)	25,452
Restricted funds								
King's House	2,227,934	64,324	(280,489)	81,921	-	110,608	114,194	2,318,492
KA Apostolic	17,615	81,535	(129,462)	-	(8,320)	51,350	2,773	15,491
	2,245,549	145,859	(409,951)	81,921	(8,320)	161,958	116,967	2,333,983
Total funds	2,682,844	1,797,515	(1,742,715)	-	-	-	-	2,737,644

The following transfers have been made:

- Transfer A: The transfer of £81,921 represents the gifts/distribution received from the trading subsidiary in the year.
- Transfer B: This represents the support income provided by the parent to its subsidiary undertaking.
- Transfers C: These relate to cross charges between different elements of the Trust, which are eliminated on consolidation as they are intra-group transactions.
- Transfer D: These represent cash transfers made between funds in the year.

NOTES TO THE FINANCIAL STATEMENTS

7 Fixed assets

Group and Charity	Freehold land & buildings	Fixtures & fittings	Motor vehicles	Total
	£	£	£	£
Cost				
As at 1 January 2019	2,880,740	304,199	7,414	3,192,353
Additions	133,593	67,531	-	201,124
Disposals	-	(3,215)	-	(3,215)
Cost at 31 December 2019	3,014,333	368,515	7,414	3,390,262
Depreciation				
As at 1 January 2019	58,596	171,891	1,081	231,568
Charge for the year	30,837	34,831	1,583	67,251
Disposal	-	(2,396)	-	(2,396)
Depreciation at 31 December 2019	89,433	204,326	2,664	296,423
Net book value				
At 31 December 2019	2,924,900	164,189	4,750	3,093,839
At 31 December 2018	2,822,144	132,308	6,333	2,960,785

The freehold land and buildings were valued by Pinders Professional & Consultancy Services Limited in 2016 using a basis of valuation reported by the Royal Institution of Chartered Surveyors (RICS). This was a deemed cost adjustment on transition to FRS 102 in 2016. The building has subsequently been depreciated.

8 Debtors

	King's Arms Trust	King's Arms Group	King's Arms Trust	King's Arms Group
	2019	2019	2018	2018
	£	£	£	£
Other debtors	-	46,845	4,435	28,155
Due from subsidiary Company	-	-	20	-
Accrued income & prepayments	28,989	29,049	20,906	20,940
Tax credit (gift-aid)	18,573	18,573	17,170	17,170
VAT refund due	21,661	21,661	2,272	2,272
Total debtors	69,223	116,128	44,803	68,537

NOTES TO THE FINANCIAL STATEMENTS

9 Cash and cash equivalents

	King's Arms Trust 2019 £	King's Arms Group 2019 £	King's Arms Trust 2018 £	King's Arms Group 2018 £
Bank - current accounts	223,073	259,951	319,133	364,841
Bank - instant access deposit accounts	163,732	163,732	240,774	240,774
Total cash and cash equivalents	386,805	423,683	559,907	605,615

10 Creditors falling due within one year

	King's Arms Trust 2019 £	King's Arms Group 2019 £	King's Arms Trust 2018 £	King's Arms Group 2018 £
Accrued expenses & creditors	37,586	42,794	33,997	39,670
Deferred income	40,839	40,839	45,652	45,652
Loans	60,096	60,096	64,649	64,649
Other taxation and social security	-	24,926	-	19,655
Other creditors	2,883	2,883	2,883	2,883
Total creditors	141,404	171,538	147,181	172,509

Included in accruals are £7,360 of pension costs (2018: £6,836).

	Kings Arms Trust 2019 £	Kings Arms Group 2019 £	Kings Arms Trust 2018 £	King's Arms Group 2018 £
Deferred income				
At 1 January	45,652	45,652	40,134	40,134
Received during the year	40,839	40,839	45,652	45,652
Released to income for the year	(45,652)	(45,652)	(40,134)	(40,134)
At 31 December	40,839	40,839	45,652	45,652

Student income is deferred as fees for the academic year (September-June) are paid in advance. Rental income is deferred when invoiced in advance for the following year.

NOTES TO THE FINANCIAL STATEMENTS

11 Creditors due after one year

	King's Arms Trust 2019 £	King's Arms Group 2019 £	King's Arms Trust 2018 £	King's Arms Group 2018 £
Unity Trust Bank Mortgage	727,536	727,536	670,859	670,859
Unity Trust Bank Loan	-	-	110,665	110,665
Total creditors due after one year	727,536	727,536	781,524	781,524

The original mortgage was taken out in December 2009 on the purchase of the Church building and offices (King's House). The original loan was taken out in December 2010 for the refurbishment of King's House. Both the mortgage and the loan were consolidated into one mortgage in March 2019, which is repayable over a period of 12 years. The building is held as security against both the mortgage and the loan.

	King's Arms Trust 2019 £	King's Arms Group 2019 £	King's Arms Trust 2018 £	King's Arms Group 2018 £
The mortgage and loan capital is repayable as follows:				
Amounts falling due:	£	£	£	£
In one year or less, or on demand	60,096	60,096	64,649	64,649
Between two and five years	259,910	259,910	283,964	283,964
In five years or more	467,626	467,626	497,560	497,560
	787,632	787,632	846,173	846,173

12 Net assets held by funds

	Fixed assets £	Stock £	Debtors £	Cash and cash equivalents £	Creditors £	Total £
Unrestricted						
Church	-	-	53,771	297,556	(28,357)	322,970
Trading Company	-	1,590	46,905	36,878	(30,134)	55,239
Designated Funds						
TSM	-	-	-	32,476	(28,550)	3,926
Events/Conferences	-	-	21	30,572	(11,795)	18,798
KA Media	-	1,478	-	1,250	-	2,728
Restricted						
King's House	3,093,839	-	10,507	11,347	(797,201)	2,318,492
KA Apostolic	-	-	4,924	13,604	(3,037)	15,491
Total net assets	3,093,839	3,068	116,128	423,683	(899,074)	2,737,644

Whilst King's House is classified as a restricted fund, it does include funds transferred from unrestricted Church and Trading Company funds for both the purchase and maintenance of the property.

NOTES TO THE FINANCIAL STATEMENTS

13 Financial commitments and contingent liabilities

At the year end the charitable company was committed to making the following payments under operating leases in the coming years:

	2019	2018
	Other	Other
	£	£
Expiring within one year	4,003	4,003
Between 1 – 5 years	6,004	10,007

The total operating lease expense for the year was £4,003 (2018: £7,615).

At the year end the charitable company was entitled to the following rental income under operating leases in the coming years:

	2019	2018
	Other	Other
	£	£
Expiring within one year	45,295	44,674
Between 1 – 5 years	1,110	32,462

There were no contingent liabilities at the year-end (2018: none).

14 Pension costs

During the year defined contribution pension costs of £62,762 (2018: £56,627) were paid on behalf of 40 (2018: 37) employees to pension schemes administered independently of the charitable company.

15 Related Party transactions

KA Facilities (Bedford) Limited is a wholly owned subsidiary of the charity and as such has taken advantage of the exemptions conferred by section 33 Related Party Disclosures not to disclose transactions within the group needed by the charity.

The King's Arms Project (Bedford) was previously part of the King's Arms Trust (Bedford) and now shares three Trustees (Directors); R Loveley, S Holley and P Johnson. During the year £73,000 (2018: 7,000) was donated to King's Arms Project (Bedford). Rent and service charges of £31,973 (2018: £31,352) were paid by the King's Arms Project (Bedford) for use of offices at King's House. An outstanding balance of £0 was due to the King's Arms Trust (Bedford) at the year-end (2018: £2,599).

During the year KA Facilities (Bedford) Limited donated £113 (2018: £373) to King's Arms Project (Bedford). Charges for conference facilities of £9,334 (2018: £10,568) were also paid by King's Arms Project (Bedford) to KA Facilities (Bedford) Limited. An outstanding balance of £388 was due by King's Arms Project (Bedford) at the year-end (2018: £1,284).

During the year, King's Arms Trust (Bedford) donated £8,000 (2018: £8,000) to Catalyst Network of Churches, a charity which has two Trustees, R. Loveley and S Holley, who are also Trustees of the King's Arms Trust (Bedford), to support their activities. Income of £12,288 (2018: £21,289) was received from Catalyst Network of Churches, and expenditure of £1,018 (2018: £2,439) was incurred to Catalyst Network of Churches.

NOTES TO THE FINANCIAL STATEMENTS

16 Trading Subsidiary

The wholly owned subsidiary undertaking is KA Facilities (Bedford) Limited (company number 8314420), a company which is limited by guarantee and registered in England and Wales. The registered office is the same as that of Kings Arms Trust (Bedford). It will gift aid its taxable profits to suitable charities as agreed by the Trustees. A summary of its trading results is shown below. Accounts have been prepared and will be filed with the Registrar of Companies in due course.

	Year ended 31 December 2019	Year ended 31 December 2018
	£	£
Turnover	425,820	420,941
Cost of Sales	(61,166)	(56,739)
Gross Profit	364,654	364,202
Administrative expenses	(273,248)	(262,281)
Operating profit	91,406	101,921
Profit on ordinary activities before tax	91,406	101,921
Tax		
Gift Aid distribution	(81,921)	(88,445)
Net movement in reserves	9,485	13,476
Reserves carried forward	55,239	45,754

Income of £48,421 (2018: £34,381) has been eliminated on consolidation, being intra-group transactions.

17 Financial instruments

	King's Arms Trust	King's Arms Group	King's Arms Trust	King's Arms Group
	2019	2019	2018	2018
	£	£	£	£
Financial assets measured at fair value through profit and loss	386,805	423,683	559,907	605,615
Financial assets that are debt instruments measured at amortised cost	-	46,845	4,455	28,155
	386,805	470,528	564,362	633,770
Financial liabilities measured at amortised cost	828,101	833,309	883,053	888,726

Financial assets measured at fair value through profit or loss comprise cash and cash equivalents.

Financial assets measured at amortised cost comprise other debtors.

Financial liabilities measured at amortised cost comprise accrued expenses, loans and other creditors.

NOTES TO THE FINANCIAL STATEMENTS

18 Comparative Statement of Financial Activities

	Unrestricted funds	Designated Funds	Restricted funds	Total funds Year 2018
Income from:	£	£	£	£
Church	1,118,642	-	-	1,118,642
King's House	-	-	75,648	75,648
TSM	-	38,655	-	38,655
Events	-	65,395	-	65,395
KA Apostolic	-	-	72,224	72,224
KA Media	-	10,841	-	10,841
Trading income	386,560	-	-	386,560
Total income	1,505,202	114,891	147,872	1,767,965
Expenditure:				
Expenditure on raising funds				
Trading expenditure	319,020	-	-	319,020
Expenditure on Charitable activities				
Church	718,675	-	-	718,675
King's House	-	-	271,451	271,451
TSM	-	29,509	-	29,509
Events	-	42,213	-	42,213
KA Apostolic	-	-	101,295	101,295
KA Media	-	11,388	-	11,388
Finance costs	-	-	26,976	26,976
Total expenditure	1,037,695	83,110	399,722	1,520,527
Net movement in funds	467,507	31,781	(251,850)	247,438
Transfer between funds	(284,531)	(67,559)	352,090	-
Balance brought forward	235,861	54,236	2,145,309	2,435,406
Balances carried forward as at 31 December 2018	418,837	18,458	2,245,549	2,682,844

1. IMPACT

Alpha

The Alpha course has been running at the King’s Arms for many years, in line with the world-wide Alpha ministry. Running over ten weeks, we meet around a meal, listen to short thought-provoking talk and have discussion groups during which people are encouraged to ask the big questions of life, like: Where do I come from? Where am I going? Is there more to life than this? Who is Jesus? It is one of the main ways in which we’ve enjoyed seeing newcomers engage with the Christian faith for the first time.



Beta

Beta is our follow-on course from Alpha, which provides new believers and those wishing to 'brush up on the basics' a chance to explore what it means to be a follower of Jesus. The evenings include food and plenty of opportunity for questions and discussion.

Prison Ministry

A Kings Arms team leads the Sunday chapel service in HMP Bedford once a month. This has been very fruitful and much appreciated by many inmates. Some ex-offenders come and visit the Kings Arms Church after their release to connect with the team and share their progress with us.

King’s Playhouse

King's Playhouse runs every Wednesday morning in term time from 10:00-11:30 and serves over 60 families from the church and the local area. Some families travel for nearly an hour in order to access Playhouse which many say is very friendly and their favourite group to attend. We have seven team members who volunteer their time to make Playhouse happen.

We start the morning with free play, snacks and drinks and craft. The ball pit, book corner and sand table are favourite areas. We have a baby corner for the tiniest children, as well as cars, trains, dolls, kitchen, slides, blocks and tunnels for the children to access. For the last fifteen minutes of the morning we have a song time. We charge £1 per child which goes toward the snacks and craft and also toward our Christmas and end of year parties where we invite Santa, and a farm and ice cream truck in the summer.



Special Events

As usual we held a range of special events across the year for both visitors and members of the King's Arms family to enjoy. These included a Christmas Eve service, Christmas Market and a Christmas Banquet hosting 140 elderly guests. The Watch Night service on New Year's Eve gathered over 400 people. Special events such as the Halloween alternative, called the 'Light Party', and our Good Friday meetings are now part of the regular rhythm of King's Arms highlights.

In addition, we hosted a range of gifted speakers including Glen Scrivener, Thea Muir and Carl Beech

for special events designed for those who don't normally go to church. Some of these were held on a Sunday and other were curry nights!



We also ran a conference specifically for Evangelists and those eager to help share the Christian faith called Proclaim. Around 150 people joined us from across the nation.

Costa Coffee Healing Cafe

The Costa Healing Cafe, where we send a team into the High Street branch of Costa Coffee each week looking for opportunities to pray for customers, continued to meet. Now in its second year, we've had hundreds of encounters with people, seen God do some wonderful things, and built a tremendous rapport with the branch staff.

Baptisms

King's Arms regularly baptises individuals who have become Christians and decided to follow Jesus. This is a significant spiritual moment in the life of a new believer, and one the church celebrates.

Design & Communications

During 2019 we were delighted to welcome Jules Burt onto staff as Videographer. She has already produced a number of videos highlighting stories and areas of church life that might otherwise go unseen and is also providing additional administrative support that has helped strengthen the team. Another highlight has been the launch of the new website. We have received positive feedback about its functionality and it also means we have a platform which will help us update other websites contained within the trust. Another main project we have been working on is a brand refresh process that will result in an update across the Trust. This will be completed in 2020.

2. CONNECT

The Connect team is led by Sue Smith and is responsible for the oversight of our Sunday Services, King's Kids and conferences/events. Throughout 2019 we ran two Sunday morning meetings at 9:30am and 11:30am and began to prepare the church for the launch of a new 10:30am meeting at the University of Bedfordshire Polhill Campus which was due to launch early in 2020. Across all Sunday meetings in 2019 average weekly attendance was around 600 adults and 265 children and youth. Throughout the year people heard teaching working through the book of Ephesians and a look at lessons from the life of Elijah, as well as a series engaging with the topic of relationships. A highlight of the year was hosting our first community Christmas Family Service with live animals. Families loved having their photo taken with a real stable scene with a number of farmyard animals in the building as well as a whole host of crafts activities for the kids to take part in.

King's Kids

In total about 300 children attend King's Kids, with between 180 and 210 attending on any one Sunday morning during the two services. King's Kids is overseen by Nicola Stanyard with the support of three part time staff and a team of DBS-checked volunteers. Recently, we also had the support of an intern who joined for one year from September 2019 and is working as a volunteer two days a week. Each Sunday morning the children are split into seven different age groups for sessions lasting about 90 minutes. The range of age-appropriate activities includes craft, storytelling, acting, active games, sport, singing, dancing and play. Over the year the children learned about stories from the Bible and celebrated different holidays such as Easter, Christmas, Mother's Day and Father's Day.

Those aged 9-11 (up to 30 children) meet once a month on a Friday evening for games and fun activities with a different theme each month. This group is open to those who attend on a Sunday and their friends. Some of the group also met every two weeks on a Wednesday evening to look at the bible in more detail as well as having fun and dinner together.

During the first week of the summer holidays, we ran a 'Space Academy' themed holiday club, for children in School Years R-6. About 80 children (from the church and the local area) attended the week and enjoyed taking part in a range of activities, games and crafts. This was run by a team of DBS checked volunteers.

In late October we ran a 'Light Party' where we had a fun evening for children from the church and local community. About 130 people attended this.



The team has continued this year to run an after-school group on a Wednesday in a local primary school for about 20 students aged 7-10 years old.

At the beginning of December, two Christmas Family Services were held where a number of the children were involved telling the Christmas story to over 700 people who attended. Between the services, craft activities were run for the families and a 'live' nativity scene was created with animals from a local farm attending.

3. COMMUNITY

Group Life: Life Groups, Missional Communities and Equip Groups

This has been an exciting year in the area of Group Life at the King’s Arms. Around 60 Missional Communities, Life Groups and Equip Groups are now well established in the life of the church. We have groups seeking to reach specific neighbourhoods, providing meals for the homeless, loving families and children. There is a choir, a guys’ football team, a gathering of business leaders and many more.



Equip Groups, the newest stream in our group structure, have grown in number and variety this year. They have included a marriage enrichment course, Bible studies, prayer groups, pastoral groups, ‘Called To Speak’, ‘Called To Influence’ and training for King’s Kids leaders.

Our groups have adopted a termly rhythm where we open ‘sign up’ for two weeks at the beginning of each term. We make this the focus of church life during this period and encourage people to access the groups via the website. This means we can maximise the opportunity to get as many people connected as possible. We also advertise all the groups in the Preview booklet during this period. This rhythm allows groups to run for one term only, if they wish, giving leaders the freedom to run a group for a limited period, as well giving the whole church the opportunity to try different groups throughout the year.

We are particularly pleased that the leadership of our groups is beginning to be more representative of the church as a whole. We have leaders ranging in age of 21 up to 86, drawn from a number of ethnic backgrounds. About 70% of our adult Sunday congregation are in groups, and this provides a very strong foundation for building good community across the church. Our coaching structure and gathering of group leaders continue to be strong and sustainable for a growing Church.



APPENDICES

THE APPENDICES DO NOT FORM PART OF THE AUDITED ACCOUNTS

Youth

King's Arms Youth is made up of around 200 young people in total, with 100-110 attending on a Sunday over the two services. It is overseen by Owen Tuffin, supported by Lauren Wilthew, Tim Brown and a team of volunteers who are all DBS checked. The young people are split into two age groups, 11-14s and 15-18s but we regard ourselves as one youth family, doing as much as we can all together.

Six youth aged 17 and 18 years from the King's Arms along with 14 adults, went to Switzerland in July to work with a church which is part of the Catalyst network. The group led several meetings both within the church and on the streets. There was also time for a trip into the mountains.



In August 100 young people and a support team of 20 attended Newday which is a youth event for Newfrontiers Churches. We camped together and had meals in a large marquee. The week involved morning and evening meetings with worship and talks, seminars and free time in the afternoons with lots of activities to take part in including sports, creative arts and music.

The Youth went to the Grafham Water Centre for a weekend in November. There were 3 main teaching sessions over the weekend where we learnt more about God, played games and worshipped. We also enjoyed taking part in outdoor adventure activities (canoeing, mountain biking and rock climbing) and team games.

15-18s meet every Wednesday night during term time for encounter nights and fun socials. Our encounter nights focus on learning more about Jesus through teaching, worship and learning to use our strengths and abilities. It's a great opportunity to catch up with each other and have some fun playing games. Our socials this year have included a visit to Box End Aqua Park and BBQs. All the 15-18s meet once a month. In addition, on alternate Sundays those in years 10 and 11 leave the adult service at 12pm after the worship and meet for their own time together, including a game and youth focused talk.

11-14s meet every other Monday for teaching and on Friday nights for socials during term time. Socials can be anything from games evenings with sardines in the dark, bouncy castles, fires, food crawls or movie nights!! On teaching evenings the young people meet with leaders in smaller settings to go deeper in their relationship with Jesus. 11-14s also go out towards the end of worship on Sunday mornings to hang out, play some crazy games and learn about what it means to follow Jesus, with teaching and opportunities to encounter God. 11-14s is rapidly growing with new people coming each week and we encourage young people to bring their friends along on Friday nights.



4. PASTORAL

TSM

TSM (Training for Supernatural Ministry) is a training course aimed at equipping men and women of all ages and stages of life to live like Jesus. The course runs for nine months from October to July and the students attend the evening school once a week and five Saturdays throughout the year.

Over the last 11 years we have seen more than 600 students come through TSM. The 2019-2020 course started in October 2019 with 78 students. TSM is led by a team consisting of volunteers and employed members of King's Arms staff.

On TSM, students learn about relationship with God, how to live as his sons and daughters, and how to release God's kingdom wherever they go. They are encouraged to look for opportunities to show God's goodness and kindness as they go about their day-to-day lives, and we hear many stories of students past and present who have courageously helped friends, family members and even complete strangers to encounter his love.



A key part of the course is learning how we can best serve our local community. During four of our Saturday afternoons we go into Bedford town centre offering prayer and support to members of the public who want it. We have offered to pray for healing and to share God's heart with people. It has consistently amazed us how hungry people are to encounter God's love. We have also been able to help people practically, buying food and drink for those in the town who are homeless and offering a listening ear to the lonely. Some of the people we have met during these times are now part of our church family.

TSM celebrated its 10th anniversary in 2019 and continues to have an impact both in the UK and beyond. During the year we released a book entitled 'Momentum', which contains stories of how TSM has impacted students in the last 10 years.

In 2019 we began to develop 'TSM Lead', a new leadership school for a smaller number of people who want to implement the TSM material in their own environments. 'TSM Lead' will be launch in 2020 and will run with a maximum of 30 people over four weekends.

Pastoral Support

As the church continues to grow, the pastoral team have been busy during 2019 supporting people with a wide variety of needs from relational breakdowns to bereavements. We count it a privilege to be able to stand with people at times in their lives when they are most in need of care and support.

Partly in response to the growth of the church we have sought to better equip and prepare our volunteers. We are particularly grateful to a local GP with a specialism in mental health issues who has been helping us in this area. Similarly, we have a growing number of people on counselling courses and some will be fully qualified in the next two years. This fits with our longer-term dream to develop a multi-disciplinary centre to provide a holistic approach to enable us to meet people's needs.

Triage system for pastoral support: People often contact us to ask for pastoral support or for signposting to the appropriate support for their situation, and we have developed resources and systems to enable us increasingly to respond in ways which provide the requested support. This is sometimes through lists of local resources, but most often one of our pastoral team will 'triage' the person to find a little more about the real needs. This then allows us to utilise our large pastoral volunteer community, with some understanding of the needs of the person, so that we can connect them for support with an appropriate volunteer who has capacity

and compassion for that circumstance. Increasingly we're creating a support structure for our pastoral volunteers so that within healthy boundaries and helpful resourcing we are able to love our community well. Our goal is to help people find their strength in God, and our triage system appears to be helping us to guide people well in this process.

Prayer: We run several corporate prayer opportunities as a church under the title 'Thirst', and continue to aim towards being the 'Joy Filled House of Prayer' that we felt God called us to be a couple of years back. A huge success at the start of 2020 was running a 'Thirst Week of Prayer and Fasting' in January. At least 350 different people from across the church engaged in different ways, whether that was attending various corporate prayer meetings in our building, praying 24/7 in their homes throughout the week or connecting in with daily prayer emails and strengthening their personal prayer life this way.

God continues to speak to us as we pray, and we have persisted in bringing before him our plans to meet in two locations on Sundays. In 'Thirst Termly', we gather over a 24hr period once a term when we bring specific and timely requests before him. Each Sunday, we pray before our services and twice a month we have a 'Thirst Early Morning Prayer' time on Fridays when we pray for Bedford, King's Arms, the Nations and Government in rotation.

We continue to be encouraged and provoked to grow our personal and corporate prayer lives and having given prayer priority at the start of 2020 we aim to do the same in coming years with increasing momentum.

Freedom Stream and Freedom Appointments: This is the 2nd year we have been running our Freedom Stream groups, which are open to anyone from the King's Arms Church. The aim of the groups is to help people to deal with difficult areas of their life and where they can process this within an accepting 'family' like group. From January to April we ran our Freedom Stream 2 group with 9 attendees which focused on specific issues such as anxiety, family difficulty and mental health. From September to November we ran our Freedom Stream 1 group which covers the basics of getting free such as dealing with emotions, forgiveness and unhelpful thoughts. Although only 2 people attended every session, the feedback from one attendee was that the culture we created and the acceptance she felt really helped her to address some challenging areas in her life.

This year we launched our Freedom Appointments. This is when a church member can apply for 2 sessions of prayer with members of our Freedom Appointment team. The two fortnightly sessions are 90 minutes long and take place on Wednesday evenings and over this last year we have had 16 attendees. This initiative is part of the first phase of developments leading towards our Transformation Centre.

Sozo: This is a ministry in which the main aim is to get to the root of those things hindering a personal connection with God. Sozo consists of a single session, with an option to book in for another in a couple of months. The person is led through prayers of forgiveness towards people who have hurt them, are helped to deal with any traumatic issues from the past, and in the process are helped to listen to God for themselves. At the end of the session, the person leaves with a list of promises and truths that they have heard from God, and almost always say they feel lighter – and it shows in their expressions!



In 2019 seventy-seven people had a Sozo session, supported and led in prayer by two people from the Sozo team who are trained in using Sozo techniques. About half of these people were from

King's Arms Church and half came from other churches, some travelling a considerable distance.

For the last two years we have had a short training course so people can be trained in using the Sozo tools in prayer ministry. Twenty people so far have attended this course, and some have joined the Sozo team after completing the training.

We aim to keep the team up-to-date with Sozo techniques, and in September a number of attended a Sozo conference, with opportunities to hear speakers talk on various subjects connected with Sozo, and to attend training seminars for different types of Sozo ministry e.g, Sozo for Couples, Art Sozo, Dealing with Trauma, and ministering to people with a mental disability. We all felt we greatly benefitted from this time.

5. SEND

The Send Team has had another busy year mentoring and training those church members who work in the UK and overseas amongst different people groups. We have also continued to provide training for those who would like to work in those settings. Highlights this year have included:



- Running our annual missions and international Sundays, celebrating the increasing cultural diversity amongst us. We love to decorate the church meeting room with international flags and welcome those who come in their national dress for these special celebrations.
- Supporting the local work of Bedford Street Angels, Bedford Prison and the King's Arms Project, helping the disadvantaged in Bedford
- Supporting friends in Kenya giving aid to those recovering from drought, and Venezuelan friends working with internally displaced families following the country's economic collapse
- Funding an intern from Central Asia to come and train with the King's Arms in the UK
- Running our second 'Called To Go' Missional Community for those with a desire to serve God overseas long-term. We loved having a real-life overseas worker join us to share first-hand stories and tips of what living and working abroad looks like.



Mission Support

King's Arms continues to support a number of individuals who are pioneering longer term in cross-cultural settings. These include:

- A person based full time in North Africa and another based full time in the Middle East. Both are continuing with learning the local language and building friendships in the cities where they live. One has recently opened a language school with start-up funding from the King's Arms as a means to support themselves and to teach much needed and sought-after English language lessons.
- Esther, who has done two more terms of volunteering with Iris Ministries, leading small teams of trainees to serve God in Scotland, the Middle East, Madagascar, Burundi and South Africa. She has been busy and stretched but has loved the adventure.
- Paula who is now in her 7th year of working in Mexico with 'Youth With A Mission' (YWAM). She has continued to make a red-light district, close to the USA border, the main focus of her work this year. Although gangs and drugs are rife, she has had many opportunities to pray with residents and distribute hundreds of bibles to eager recipients.

6. KA Apostolic

King's Arms Apostolic oversees and spearheads the trans-local work of the church in serving other local churches and apostolic networks. As a church, we are having the increasing privilege and opportunity to help churches across the world.

King's Arms is part of a relational network of churches called Catalyst, serving over 80 churches in the UK and many other established and new churches in other nations across the world. In the UK, Catalyst is led through apostolic Hubs that care for churches and provide strategic direction. Both Simon Holley and Phil Wilthew are part of the core apostolic team for this network and have been actively involved in serving wider Newfrontiers/Catalyst events such as the Catalyst Festival, leadership training, Newday youth conference and Impact training.

The Bedford Hub is serving over 48 different Churches, who are in varying stages of connection with us. The majority of these are in the UK, with a geographical spread from Horsham in Sussex to Dundee in Scotland. We also currently serve churches in 14 countries outside the UK, which receive input from our strategy team and church leaders on a regular basis. The Hub is served by a core team made up of 7 leaders from across the UK.

2019 has been a memorable year with many highlights including our teams travelling on over 38 ministry trips to venues from Harpendon to Cyprus. We have continued to serve a number of key churches and relationships across the world with a particular focus this year on France, Switzerland, Germany and Turkey. It has been a privilege to help resource churches in Turkey which are working with refugees fleeing war zones.



One highlight was sending a small team led by Simon Holley to Yalova, Turkey. The team visited Syrian refugee homes and were able to pray for them. They were humbled by hearing stories of the Persian and Arabic church leaders who faced imprisonment and persecution for their faith and yet they continue to serve God. The team had the opportunity to pray for healings and freedom.



Online leadership training huddles continued to develop this year including those focusing on women in leadership (Wendy Mann) and apostolic foundations (Simon Holley and Phil Wilthew). We have launched our first European Huddle this year to support leaders in related churches in other European countries.

We ran a very successful Resonate.global conference in March with over 152 attending from across the UK and other nations. We were very excited to have Surprise Sithole as our guest speaker. Surprise comes from Nelspruit, South Africa and serves as the International Director of Pastors for IRIS Ministries where he helps oversee the rapidly spreading revival in southern African

which has witnessed close to 7,000 new churches being birthed since 2000. The conference was a beautiful representation of the many nations we work with from Scotland to Turkey and a social evening together with live music and puddings was very much enjoyed.

7. Events and Conferences

Our Events and Conferences continue to allow opportunities for local, national and international guests to deepen their relationships with Christ by hearing powerful equipping teaching and through great worship and prayer.



Sounds of Glory February 2019 - Over 400 prophets, worshippers and intercessors gathered for two days of incredible times in the presence of God and teaching from Pete Grieg, Phil Wilthew and Sean Feucht.

Healing Conference April 2019 - Our first ever Healing Conference sold out! It was a powerful time with Randy Clark teaching us theology around healing and giving plenty of opportunity to pray for the sick and witness healings there and then!

Volunteer Celebration July 2019 - Our Volunteers make a massive and highly valued contribution to the life of the church. In 2019 we treated them to a night at the funfair with street food stalls, funfair games, hay bales and Pimms. It was a memorable evening filled with laughter and a good chance to 'let your hair down'!



8. KA Media

KA Media is an online store and resource centre. Visits and orders are slowly increasing as we continue to navigate the media landscape. Products include:

- Video and audio recordings of our conferences.
- Teaching series, such as 'Working in Teams' and 'Culture Matters'.
- New King's Arms books, such as 'Momentum' and 'Leading as Sons and Daughters'.

KA Media seeks to inspire creativity both inside and outside of the King's Arms community and to produce high-quality resources that can be marketed via the online store to the benefit of the local and global church.

Plans for 2020 include diversifying the products on offer and moving towards more digital products.



9. KA Facilities (Bedford)



During the week, King’s House is used by our wider community as a venue for conferences, meetings and events. Bookings for the training rooms and auditorium for non-church events were steady during 2019, and we estimate that more than 45,000 visitors used our facilities in the year. The National Health Service, Bedfordshire Police, and Bedford Borough Council were amongst our most regular bookings, but we had over 170 different organisations using the building during the year. We continue to have many days each week when every room is booked.

Situated in the foyer area, Ground Floor Coffee shop is open to the public Monday – Friday, 8.30am – 3.30pm and has now been operating for seven years. It continues to go from strength to strength and we aim to deliver outstanding service to all of our guests. We serve Fairtrade coffee beans from an ethical, local coffee company and for every 100kgs of coffee we purchase, a tree is planted in Bedfordshire. In 2019 we planted 157 trees in the Forest of Marston Vale.



The coffee shop also provides refreshments for delegates attending events at King’s House, including sit-down 3 course meals for up to 250 guests. In 2019 we hosted a number of evening awards events for organisations including Bedford Hockey Club, Bedford Hospital and Bedfordshire Fire and Rescue Services.

One of our core values at King’s House is generosity – and we continue to give a free hot drink to any police officer coming to King’s House in uniform. We offer discounted room rates to registered charities and community groups and complimentary rooms to occasional groups. We gave over £30,000 worth of discounts in 2019.



Ground Floor Coffee Shop continues to run the church’s bookshop, meaning that customers can purchase Christian books whenever the coffee shop is open.

We continue to enjoy having several volunteers and work experience students both working in the coffee shop and helping to set up rooms, and we are working with some of them to get into paid employment.

10. KING'S ARMS HISTORY AND DEVELOPMENT

The King's Arms Church was established in 1992 with the support and oversight of Woodside Free Church, Bedford. The King's Arms Trust was registered as a charity on 1 January 1995. Previous to this date the accounts were included within those of Woodside Free Church.

The King's Arms Church began to meet separately from Woodside in October 1992, initially on Sunday evenings. Since 1995 the church has met twice on most Sundays and has grown steadily in attendance. The church met in the dining room at Dame Alice Harpur School for many years before moving to King's House in 2010. King's House, which was purchased by the Trust in December 2009, was previously a factory manufacturing Crayola Crayons.

Throughout its history the King's Arms has been caring for poor and disadvantaged people in Bedfordshire. The King's Arms Project commenced work among Bedford's homeless in 1989 when a residential house located in Clarendon Street, Bedford was established. The Project has developed with additional houses and elements all of which have been set up to cater for the needs of poor and disadvantaged people. In order to facilitate its further growth and development, the Project was established as a separate charitable company called the King's Arms Project (Bedford) which commenced operating on 1 March 2011.

Several new churches have been established in the UK and overseas by members of the King's Arms Church and a number of other churches are now being led by people who once attended the King's Arms Church. These include:

David Stroud, the founder of the King's Arms Church, who led a team to South Birmingham in 1998 and now leads Christ Church, London with five congregations meeting across the city.

Martin and Louise White who moved to North Birmingham in 1998 and lead The Crown Church.

Matt and Philippa Hatch who moved to Leeds in 2002 and lead Mosaic Church, a multi-site church meeting in four different locations around Leeds. They have also planted churches in Ireland, Ghana, South Africa and the UK.

Drew and Megan Land who went to Durban, South Africa in 2003 and now help lead Glenridge Church.

Adrian and Lucy Hurst, Oasis Church, Birmingham.

Nick and Tracey Priggis, Hope Church, Shrewsbury.

Tim and Vicki Simmonds, Christ Church, Manchester.

Robin and Hannah Vincent, The Hill Church, Swansea.

Nick and Sue Griffin, London Life Vineyard Church, Crouch End, London.

Most of these churches are located in a multi-racial environment in deprived inner city areas, with an emphasis on caring for poor and disadvantaged people.

Other ex-members of the King's Arms Church include:

Mathew Neville, CEO of Alpha International.