REGISTERED CHARITY NUMBER: 1128481

Report of the Trustees and

Financial Statements for the Year Ended 31st December 2021

for

St. Augustine PCC

Beak Kemmenoe
Chartered Accountants
1-3 Manor Road
Chatham
Kent
ME4 6AE

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St. Augustine PCC

Contents of the Financial Statements
for the year ended 31st December 2021

The PCC present their report with the financial statements of the charity for the year ended 31st December 2021. The PCC have adopted the provisions of the Statement of Recommended Practice (FRSSE) Accounting and Reporting by charities issued in January 2015, together with the Church Accounting Regulations 2006 (the Regulations) and Section 145 of the Charities Act 2011 (the 2011 Act).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The PCC has the responsibility of co-operating with the Priest in Charge in promoting in the ecclesiastical parish the whole mission of the Church. It also has the responsibility to maintain the Church buildings and surrounding grounds and buildings.

Significant activities

When planning activities the Vicar and PCC consider the Commissions' guidance on public benefit and, in particular, the specific guidance on charities for the advancement of religion.

The PCC is committed to enabling as many people as possible to worship at the Church and to become part of our parish community. The worship services reflect this through prayer, Bible readings, sung worship, sacrament and shared meals.

Public benefit

The PCC is continuing to reach out to those within the community and offering help, especially of a pastoral nature. This is achieved through:

Worship and prayer, learning about the Bible and developing a knowledge and trust in Jesus.
Provision of pastoral care for people living in the parish.
Missionary and outreach work, including gathering proposals for future work.

In 2018 a Project Board Committee was established and appointed by the PCC to overview the sale of The Shaw Memorial Hall and redevelop the Church building to form a community hub. This is an ongoing strategy and although the PCC is still committed to the redevelopment some scaling back of our plans has taken place to reflect the changing circumstances of the Covid-19 pandemic. The Place of Welcome initiative launched last year on Wednesday mornings has continued, albeit intermittently during the restrictions, but when it is running is going from strength to strength and continues to be supported by many organisations who use the facility to aid their community engagement. An initiative to improve spiritual, emotional and physical wellbeing for both congregants and the local community was launched in September 2021 under the banner 'Thrive Thursday'. Activities on offer include communion, meditation, bible study, exercise classes and groups, art and crafts groups and carpet bowls. These run alongside a cafe which provides additional social space for relationship building. Take up has been encouraging and most weeks see at least 25+ engaging in one or more activities during the day. Allowing the church to be used by organisations such as Medway Community Health & Education, Medway Adult Education, MIND, etc. to improve the wellbeing of the local community through training and education.

Grantmaking

The PCC continues to make institutional grants at their discretion. The PCC recognise the need for financial prudence but also recognise the need to honour biblical principles and so have made the decision for the financial year 2022 to reinstate discretionary grants to the value of 10% of income. It is anticipated that this act of witness to those who worship with us will encourage them to also adopt a more biblical approach to their support of St Augustine's.

Volunteers

Members of the PCC act in a voluntary capacity and very much rely on the assistance outside of Council. It has not been possible to quantify the value of volunteers. Although we do need to note that the number of volunteers engaged in assisting our activities has decreased due to the ongoing pandemic.

ACHIEVEMENT AND PERFORMANCE

There are 88 names on the electoral roll as at the APCM 2021. This may not be reflective of the actual church congregation as many of our congregants at the time of compiling had not returned in person to worship. Due to Covid-19 restrictions we were unable to provide public worship in the early part of the year although services were held and available to watch via Facebook and latterly You Tube. Public worship in the building commenced on Easter Day albeit with restrictions and a booking system in place to ensure numbers were safe under Covid-19 restrictions. Public worship has continued uninterrupted for the rest of the year including Christmas Eve and Christmas Day.

The PCC held 9 regular meetings during the year and 1 extraordinary meeting.

FINANCIAL REVIEW

Principal funding sources

The principal sources of income are planned donation giving and hire charges received from the hire of the church facilities both of which had seen a sharp decline due to the enforced closure of the church due to the Covid-19 pandemic.

Rental income has now bounced back and as we move into 2022 the church is probably busier than it has been for many years. It is being regularly hired by organisations such as WI, Young Lives Foundation, Medway Council, Fat Lady Operas and Rivervoice Community Choir in addition to existing users such as the Scouts, World International Ministries, Carers First and Cocaine Anon. Many of these users are not only contributing to the financial stability of the church but also helping the PCC to fulfil their aspirations of improving community outreach.

Unfortunately, planned giving has continued to struggle - a combination of regular donors passing away or leaving the church family, others no longer attending the church and a general tightening of belts.

As in 2020 restricted income has continued to be a greater proportion of income as the organisation obtains grant funding for specific aspects of our community work and the redevelopment project. Whilst this shows that many grant funding bodies see St Augustine's as an important community asset it does not make the funding of the day to day running costs of the church any easier.

Special note on energy costs

The current contract for gas expires in 2022 and follow on one running to 2026 which was signed before the current price rises start to filter through. The current electricity contract finishes in 2024. The PCC in not currently exposed to any significant rise in energy costs.

Reserves policy

It is the policy of the PCC to maintain sufficient reserves to meet its financial commitments as and when they fall due including a repairs fund. However, the continuation of the Covid-19 pandemic has once again meant we have had to draw on our reserves to maintain the cash flow within the organisation. Over the past year we have withdrawn £8,000 from our reserve account held at the Diocese. Whilst this is half that withdrawn in 2020 it is still a depletion of what is a finite resource. This is, though, in line with Diocesan policy where churches were encouraged to use their reserves to meet their financial commitments rather than simply reducing the Parish Share paid. Likewise, the repair fund is almost spent at just £2,430 after a withdrawal to cover the cost of repairing a leaking roof. Weatherproofing repairs now need to be undertaken on the bell turret but grants will need to be obtained for this work as the PCC itself does not have the finances to complete the work.

As we go into 2022 the PCC has once again had to set a deficit budget which will further deplete the limited reserves and whilst we expect that there will be an improvement in finances as we come out of the pandemic both 2022 and 2023 are likely to be challenging years.

Going concern

The financial statements have been prepared on the going concern basis. Given the current financial situation, due consideration has been given as to whether this is appropriate. However, after discussions with the Independent Examiner, it has been noted that the trustees have been proactive in moving forward to a more stable position. Under these circumstances both the trustees and the Independent Examiner consider the going concern basis to be appropriate.

FUTURE PLANS

Due to the ongoing nature of the pandemic and it's impact on our financial situation the PCC agreed to a Parish Share of £25,000 for 2022. This was not the amount requested but £5,000 more than in 2021. This was based on our projected income increasing over the year as things slowly return to normal and an increase in church usage by paying groups.

In addition to the grant secured to cover some of the caretakers' costs we have secured further funding for one year to employ a church and community project coordinator. It is anticipated that this role will enable us to improve our presence in the community still further and help us to engage with more people leading to growth in both numbers and income. This role will offer support in our grant making efforts as well as develop our web and social media presence and seek further funding to extend the role.

The redevelopment plan continues and the sale of the Church Hall is still planned to take place. Plans have been drawn up for new toilet and storage facilities including disabled toilets and an adult hoist system and shower room. The rebuild has been divided into two stages to make financing the project more manageable and an initial request for stage one has been requested of the Diocese.

The current climate both locally and globally still affords many challenges to our resources and we recognise that recovery, both financial and personnel, will take longer than initially anticipated, but we are optimistic that the tiny shoots of return, both to our community outreach and worship services will enable this. We have a giving campaign planned for March and several fundraising initiatives outlined for 2022, alongside normal activities which we are hopeful will support this recovery.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust and constitutes an unincorporated charity.

Recruitment and appointment of new trustees

The method of appointment of PCC members is set out in the Church Representation Rules. All church attendees are encouraged to register on the Electoral Roll and stand for election to the PCC.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

Members of the PCC are either ex officio or elected at the Annual Parochial Church Meeting (APCM) in accordance with the Church Representation Rules. The PCC meets at least every 2 months and has 12 members, with a vacancy for a Deanery Synod representative of 5 casual vacancies at 31st December 2021.

The overall structure of the organisation consists of the PCC and Standing Committee as statutory requirements. The pandemic has led to a change in additional stuctures due to church closure as a place of worship and decreasing volunteer numbers. Currently there is a Building Committee looking at issues around building, property and maintenance, and a Communications Team to maintain our online and visible community presence.

The PCC operates through a number of committees. These are:

Standing Committee

This is the only committee required by law. It has the power to transact the business of the PCC between its meetings, subject to any directions given to it by the Church.

Buildings Committee

This committee meets as required to ensure good maintenance of the building.

Communications Team

This committee meets several times a year to plan media campaigns and ensure quality of output.

Deanery Synod

In terms of church governance, St. Augustine's falls under the Deanery of Gillingham. Membership of the Deanery Synod consists of 2 elected members and the Priest-in-Charge. The Priest-in-Charge also serves as an elected member of the Rochester Diocesan Synod.

Treasurer

The Treasurer is responsible for monitoring the income and expenditure of the Church and its accounts.

Safeguarding

St Augustine's is committed to implementing the House of Bishops' guidance on safeguarding children and vulnerable adults. The PCC believes it has complied with its duty under Section 5 of the Safeguarding and Clergy Discipline Measure 2016 and annually adopts the House of Bishops' Promoting a Safer Church; safeguarding policy statement'. It is a requirement that all PCC members complete the Basic Awareness online safeguarding training and there is an appointed Safeguarding Officer who records and monitors compliance on behalf of the PCC. Members of the PCC are also expected to complete the Foundation online training though this has not yet been fully achieved.

At the end of 2021, 30 active members of the congregation have completed the Basic Awareness Safeguarding Training, 11 have completed The Foundation level, 4 are at the Leadership level and 1 at C4. Many of these are due for renewal in 2022. DBS disclosures have been obtained for 13 people linked to the church and this included all PCC members.

Induction and training of new trustees

All new members of the PCC are properly mentored by serving members and are advised of their duties and responsibilities.

Related parties

There were no related party transactions during the year.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number
1128481

Principal address
c/o St Augustine's Vicarage
Rock Avenue
Gillingham
Kent
ME7 5PW

Trustees
The trustees who served during the year were as follows:

Ex-Officio

Priest in charge:	Amanda Maskell - installed February 2021
Curate:	Nicky Rawlins - resigned August 2021
Church Wardens:	Jenny Coe - retired April 2021
	Sheila McSherry
	Trudie Rhodes
Deanery Synod:	Marjorie Barry - resigned March 2021
	Peter Wareing

Elected members

Elected 2021	Lesley Broughton - casual vacancy, retires 2022
Elected 2021	Sarah Underhill - retires 2024
Elected 2021	Tim Andrew - retired 2021
Elected 2018	Susan Gray - retired 2021
Elected 2018	Sarah Underhill - Casual vacancy - elected 2019, retired 2021
Elected 2018	Patricia Griffith - retired 2021
Elected 2018	Martin Harris - retired 2021.
Elected 2021	Penny Cadman - retires 2024
Elected 2018	Casual vacancy - vacant to 2021
Elected 2019	Pam Swift - resigned 2021
Elected 2019	Paul Phillips - retires 2022

Appointed members

Treasurer:	Martin Harris
Secretary:	Caroline Bubb

Co-opted members

Project Board Chair	Andrew Gray
Hall & Projects	David Hodges

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

Natalie Harrison ACA FCCA CTA TEP
Beak Kemmenoe
Chartered Accountants
1-3 Manor Road
Chatham
Kent
ME4 6AE

Approved by order of the board of trustees on 14th March 2022 and signed on its behalf by:

Rev A J Maskell - Trustee

Statement of Trustees' Responsibilities for the year ended 31st December 2021

The trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent examiner's report to the trustees of St. Augustine PCC
I report to the charity trustees on my examination of the accounts of St. Augustine PCC (the Trust) for the year ended 31st December 2021.

Responsibilities and basis of report
As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement
I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Natalie Harrison ACA FCCA CTA TEP
Beak Kemmenoe
Chartered Accountants
1-3 Manor Road
Chatham
Kent
ME4 6AE

31st March 2022

Statement of Financial Activities
for the year ended 31st December 2021

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		30,548	20,368	50,916	69,340
Charitable activities					
Fees		-	-	-	2,304
Church activities		2,868	-	2,868	-
Other trading activities	2	10,147	-	10,147	18,728
Other income		118	-	118	253
Total		43,681	20,368	64,049	90,625
EXPENDITURE ON					
Raising funds		408	-	408	195
Charitable activities					
Fees		-	-	-	11,996
Support costs		-	-	-	7,933
Church activities		87,736	12,338	100,074	81,087
Activities for generating funds		-	-	-	21
Governance costs		-	-	-	600
Other		744	-	744	643
Total		88,888	12,338	101,226	102,475
NET INCOME/(EXPENDITURE)		(45,207)	8,030	(37,177)	(11,850)
Transfers between funds	8	130	(130)	-	-
Net movement in funds		(45,077)	7,900	(37,177)	(11,850)
RECONCILIATION OF FUNDS					
Total funds brought forward		204,456	23,023	227,479	239,329
TOTAL FUNDS CARRIED FORWARD		159,379	30,923	190,302	227,479

The notes form part of these financial statements

St. Augustine PCC

Balance Sheet
31st December 2021

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
FIXED ASSETS					
Tangible assets	5	123,657	-	123,657	128,821
CURRENT ASSETS					
Debtors	6	3,944	-	3,944	3,766
Cash at bank		32,498	30,923	63,421	95,732
		36,442	30,923	67,365	99,498
CREDITORS					
Amounts falling due within one year	7	(720)	-	(720)	(840)
NET CURRENT ASSETS		35,722	30,923	66,645	98,658
TOTAL ASSETS LESS CURRENT LIABILITIES		159,379	30,923	190,302	227,479
NET ASSETS		159,379	30,923	190,302	227,479
FUNDS	8				
Unrestricted funds				159,379	204,456
Restricted funds				30,923	23,023
TOTAL FUNDS				190,302	227,479

The financial statements were approved by the Board of Trustees and authorised for issue on 14th March 2022 and were signed on its behalf by:

A J Maskell - Trustee

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property	- 2% on cost
Fixtures and fittings	- 20% on reducing balance

Taxation
The charity is exempt from tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments
Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

continued...

2. OTHER TRADING ACTIVITIES

	2021	2020
	£	£
Fundraising events	2,075	6,100
Rent receivable	7,489	11,528
Jumble sales	-	435
100 Club	583	605
Votive candles	-	60
	10,147	18,728

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st December 2021 nor for the year ended 31st December 2020.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31st December 2021 nor for the year ended 31st December 2020.

4. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds	Restricted funds	Total funds
	£	£	£
INCOME AND ENDOWMENTS FROM			
Donations and legacies	29,794	39,546	69,340
Charitable activities			
Fees	2,304	-	2,304
Other trading activities	14,459	4,269	18,728
Other income	253	-	253
Total	46,810	43,815	90,625
EXPENDITURE ON			
Raising funds	195	-	195
Charitable activities			
Fees	11,996	-	11,996
Support costs	7,933	-	7,933
Church activities	45,855	35,232	81,087
Activities for generating funds	21	-	21
Governance costs	600	-	600
Other	643	-	643
Total	67,243	35,232	102,475
NET INCOME/(EXPENDITURE)	(20,433)	8,583	(11,850)
Transfers between funds	(2)	2	-

continued...

4. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds £	Restricted funds £	Total funds £
Net movement in funds	(20,435)	8,585	(11,850)
RECONCILIATION OF FUNDS			
Total funds brought forward	224,891	14,438	239,329
TOTAL FUNDS CARRIED FORWARD	204,456	23,023	227,479

5. TANGIBLE FIXED ASSETS

	Freehold property £	Fixtures and fittings £	Totals £
COST			
At 1st January 2021 and 31st December 2021	257,500	9,036	266,536
DEPRECIATION			
At 1st January 2021	128,750	8,965	137,715
Charge for year	5,150	14	5,164
At 31st December 2021	133,900	8,979	142,879
NET BOOK VALUE			
At 31st December 2021	123,600	57	123,657
At 31st December 2020	128,750	71	128,821

6. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021 £	2020 £
Sundry debtors	3,944	3,766

continued...

7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2021	2020
	£	£
Other creditors	720	840

8. MOVEMENT IN FUNDS

	At 1.1.21	Net movement in funds	Transfers between funds	At 31.12.21
	£	£	£	£
Unrestricted funds				
General fund	204,456	(45,207)	130	159,379
Restricted funds				
Development fund	23,023	8,030	(130)	30,923
TOTAL FUNDS	227,479	(37,177)	-	190,302

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	43,681	(88,888)	(45,207)
Restricted funds			
Development fund	20,368	(12,338)	8,030
TOTAL FUNDS	64,049	(101,226)	(37,177)

Comparatives for movement in funds

	At 1.1.20	Net movement in funds	Transfers between funds	At 31.12.20
	£	£	£	£
Unrestricted funds				
General fund	224,891	(20,433)	(2)	204,456
Restricted funds				
Development fund	14,438	8,583	2	23,023
TOTAL FUNDS	239,329	(11,850)	-	227,479

continued...

8. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	46,810	(67,243)	(20,433)
Restricted funds			
Development fund	43,815	(35,232)	8,583
TOTAL FUNDS	90,625	(102,475)	(11,850)

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.1.20 £	Net movement in funds £	Transfers between funds £	At 31.12.21 £
Unrestricted funds				
General fund	224,891	(65,640)	128	159,379
Restricted funds				
Development fund	14,438	16,613	(128)	30,923
TOTAL FUNDS	239,329	(49,027)	-	190,302

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	90,491	(156,131)	(65,640)
Restricted funds			
Development fund	64,183	(47,570)	16,613
TOTAL FUNDS	154,674	(203,701)	(49,027)

continued...

9. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st December 2021.

Detailed Statement of Financial Activities
for the year ended 31st December 2021

	2021 £	2020 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	5,596	38,768
Gift aid	21,295	22,254
Collections	3,931	4,018
Development	20,094	4,300
	50,916	69,340
Other trading activities		
Fundraising events	2,075	6,100
Rent receivable	7,489	11,528
Jumble sales	-	435
100 Club	583	605
Votive candles	-	60
	10,147	18,728
Charitable activities		
Fees	3,486	1,985
Magazines	(618)	189
Bookstall	-	130
	2,868	2,304
Other income		
Interest receivable	118	253
Total incoming resources	64,049	90,625
EXPENDITURE		
Other trading activities		
Fundraising costs	408	195
Charitable activities		
Books etc.	35	21
Church hall light and heat	915	2,042
Insurance	4,838	3,350
Light and heat	2,826	1,982
Church hall repairs	695	377
Repairs and renewals	35,492	11,167
Wages	5,025	2,685
Grants	-	5
Parish share	20,000	30,000
Carried forward	69,826	51,629

Detailed Statement of Financial Activities
for the year ended 31st December 2021

	2021 £	2020 £
Charitable activities		
Brought forward	69,826	51,629
Church running costs	3,443	824
Sanctuary	214	82
Vicarage expenses	3,116	2,498
Clergy expenses	210	308
Music	110	227
Church hall insurance	1,613	1,489
	78,532	57,057
Other		
Security	744	643
Support costs		
Management		
Telephone	1,628	1,428
Postage and stationery	1,758	2,072
Development project	12,338	35,232
Payroll costs	54	81
Freehold property	5,150	5,150
Fixtures and fittings	14	17
	20,942	43,980
Finance		
Independent examiners fees	600	600
Total resources expended	101,226	102,475
Net expenditure	(37,177)	(11,850)