

REGISTERED COMPANY NUMBER: 05908674 (England and Wales)
REGISTERED CHARITY NUMBER: 1116271

REPORT OF THE TRUSTEES AND
FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2021
FOR
FUTURES UNLOCKED



FUTURES UNLOCKED

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FOR THE YEAR ENDED 31 DECEMBER 2021**

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REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The principal aim of the charity has remained to support ex-offenders leaving prison and resettling in their local community. The charity continues to provide 'through the gate' and community mentoring support to assist the ex-offenders to make a successful transition back into the community.

The charity supports its clients across a range of issues including housing, substance abuse, education or training, work relationships, family matters, social and, where appropriate, their faith journey. We are proud of our mentor training and our procedure for matching clients to trained volunteer mentors to offer bespoke holistic mentoring.

Personnel

The Charity had 3 paid employees during the year

Philip Jones Community Chaplain (until February 2021)
John Powell Community Chaplain & Operations Manager
Melissa Quinlan - Community Chaplain (from April 2021)

Our mission

To increase community safety and engagement by reducing re-offending through the use of trained volunteers to mentor those who have been convicted of criminal activity in order to assist them in achieving pro-social integration into their local communities.

ACHIEVEMENT AND PERFORMANCE

Overview of 2021

Futures Unlocked and its ability to deliver quality mentoring in the community was significantly impacted by the COVID 19 pandemic. Access to prisoner's pre-release was only possible for the later part of the year and work in the community was curtailed by the closing of business, public and social venues which traditionally have been the places where our work is undertaken.

'Through the Gate' work has been severely curtailed as we have not been able to gain access to resettlement prisons until July 2021. In reach work with out of area clients depended on the arrangements in place for the particular establishment. Some prisons provided telephone contact, others video platform meetings while others could offer nothing. This hampered gate pick-up provision and resulted in the engagement with those returning to our area being significantly impacted.

Community referrals were easier to manage, though again one-to-one meetings, if we were able to hold them at all, were in open spaces such as parks or shopping areas. We managed to deliver quality outcomes for a high percentage of our clients.

In April 2021 we vacated our rented premises in Regent Street, Rugby and moved into accommodation provided by Hope 4, a local charity. This has resulted in considerable financial savings which has enabled us to continue to provide our mentoring services whilst we secure further funding, and also to work more closely with Hope 4, who provide services to the homeless and vulnerable in the area.

We operated with two full time members of staff during the year and now have around 20 volunteer mentors. During the pandemic, we did not deploy volunteers in the same way as normal given the risks and restrictions involved. We also lost a number of volunteers during this time. With the easing of restrictions we were able to recruit and train new volunteers which has enabled us to recommence deploying volunteers to mentor our clients.

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REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

ACHIEVEMENT AND PERFORMANCE

Funding

Our principal funding received during the year has come from -

Big Lottery (Reaching Communities fund)	£50,944
National Probation Service	£9,999
Warwickshire & West Mercia Community Rehabilitation	£7,737
Rugby Community Safety Partnership	£28,000
Warwickshire Police and Crime Commissioner	£10,000
Allen Lane Foundation	£7,500

We received some income from letting meeting rooms in our former premise and have continued to receive donations and gifts from individuals and local businesses.

2021 was the last year that the charity received funding from the National Lottery Community Fund. We have reapplied to the National Lottery for further funding and are waiting the outcome of our application.

We have submitted an application to the Warwickshire Police and Crime Commissioner for funding to enable us to continue with our mentoring programmes.

We were successful in our application to the Lloyds Bank Foundation who will provide us with funding of £50,000 over the next two years.

We will apply for funding during the year to enable us to continue to provide its core services and deliver projects.

Projects

During 2021, the principal projects that we operated were:

1. Through the Gate "Meet and Mentor"

Futures Unlocked was contracted to a Tier 1 provider to a Community Rehabilitation Company to deliver in-reach work in our resettlement prisons, a prison gate pick up and 10 further mentoring meetings in the community.

Following a change in the manner in which probation services are delivered, this contract was terminated in June 2021. We are now trying to establish with the Probation Service our future role in delivering probation services.

2. Out of area mentoring

This provides support to clients who are located in prisons other than our resettlement prisons who are returning to Warwickshire and the West Midlands. The resettlement departments in these out of area prisons are not as well acquainted with the particular issues and demands of our locality in terms of resettlement and rehabilitation.

3. Core mentoring

This provides mentoring support to clients already released but deemed to require support to achieve long lasting resettlement. There is no time limitation attached to this project though it is unlikely to go on for longer than 12 months. Cases which start in the above two projects can and do migrate to core mentoring if the case demands.

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REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

ACHIEVEMENT AND PERFORMANCE

The caseload

Our case referrals are predominately high-risk National Probation Service cases. During 2021 we received 101 referrals as detailed below.

Referrals

Projects

Core Probation	73
Through The Gate	5
Out of Area	11
Integrated Offender Management	12
Total	101

Of these referrals there were the following priority cases

Domestic Abuse Serial Perpetrator	3
Other Integrated Offender Management	12
Imprisonment for Public Protection/Lifers	8
Multi Agency Public Protection	2
Sex Offences	11
Total	36

Closed Cases

Of the 101 referrals received in the year, 23 cases were closed with the remaining seven continuing to receive our support.

The table below provides an analysis of the 101 referrals received in the year:

Not matched - Client declined	12
Not matched - Client recalled to prison	12
Not matched - Client withdraws before matching	18
Not matched - Client issues	29
Matched	30
Total	101

Outcomes

Pathway	Start			End			Movement across pathways
	Red	Amber	Green	Red	Amber	Green	
Accommodation	13	8	2	-	7	16	-13 Red to +16 Green
Alcohol	2	6	15	1	5	17	-1 Red to +2 Green
Drugs	6	4	15	-	7	16	-6 Red to +1 Green
Education	-	6	17	-	5	18	+1 Green
Employment	13	8	2	10	5	8	-3 Red to +6 Green
Faith	-	5	18	-	3	20	+2 Green
Family/Relationships	4	11	8	1	9	13	-3 Red to +5 Green
Finance/Debt	10	10	3	1	16	6	-9 Red to +3 Green
Health	7	11	5	2	17	4	-5 Red to -1 Green
Social life	3	17	3	1	14	8	-2 Red to +5 Green
Thinking/Attitude/Behaviour	2	14	7	1	13	9	-1 Red to +2 Green

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REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

ACHIEVEMENT AND PERFORMANCE

Total	58	100	95	17	101	135	Average 59% improvement across all pathways with some; Accommodation, Finance, Drugs; showing significant improvement.
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The improvement shown above is consistent with that obtained in previous years.

FINANCIAL REVIEW

Reserves policy

The charity maintains cash reserves of £19,000 to cover the cost of staff notice periods and administrative costs in the event that further funding is not forthcoming. The charity currently has sufficient funding available in the free reserves of £27,742 to cover these costs.

Going concern

Due to the Covid-19 pandemic, the Charity needed to change how it operated to ensure that it complied with the restrictions that were in place. The charity continued to provide mentoring services to clients indirectly and referrals continued to be received and actioned. While in-reach work was curtailed, outreach work from prison gate pick up onwards continued.

As per the reserves policy above, the charity has good reserves and funding in place to see them through the next twelve months currently and would actively look for new funding sources if this were to change.

FUTURE PLANS

We plan to continue with our core activities and develop further mentoring projects within our local prisons.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The charity was formed in August 2006 and is governed by its Articles of Association.

Recruitment, appointment and training of new trustees

The Trustees keep under review potential new trustees who have a breadth of skills which will improve the quality and expertise of the board. Induction, and where necessary, training is provided for new trustees appointed. All trustees who require training in governance are offered that opportunity.

Organisational structure

Staff report to the Operations Manager. The Operations Manager reports to the Trustees on strategic and financial matters. The Operations Manager also attends Trustee Meetings as required.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The trustees monitor the principal risks and have policies in place to limit the risk and safeguard the charitable company.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

05908674 (England and Wales)

Registered Charity number

1116271

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REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2021

Registered office

The Hope Centre
8 Newbold Road
Rugby
Warwickshire
CV21 2LJ

Trustees

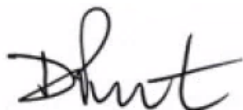
M Mansell
Reverend L Gill
Mrs V de Kock
D Proctor
Mrs E Wells

Independent Examiner

DNG Dove Naish LLP
Chartered Accountants
Eagle House
28 Billing Road
Northampton
Northamptonshire
NN1 5AJ

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 30 June 2022 and signed on its behalf by:



D Proctor - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF FUTURES UNLOCKED

Independent examiner's report to the trustees of Futures Unlocked ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2021.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

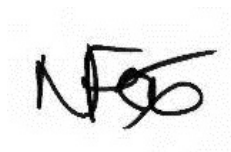
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our independent examination work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our independent examination work, for this report, or for the opinions we have formed.



N Fox FCA
DNG Dove Naish LLP
Chartered Accountants
Eagle House
28 Billing Road
Northampton
Northamptonshire
NN1 5AJ

Date: 11 July 2022

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STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2021

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	10,078	106,444	116,522	108,435
Charitable activities					
Supporting ex-offenders	5	2,437	6,632	9,069	13,405
Other trading activities	3	830	-	830	1,479
Investment income	4	<u>5</u>	<u>-</u>	<u>5</u>	<u>41</u>
Total		13,350	113,076	126,426	123,360
EXPENDITURE ON					
Charitable activities	6				
Supporting ex-offenders		<u>14,741</u>	<u>81,865</u>	<u>96,606</u>	<u>118,010</u>
NET INCOME/(EXPENDITURE)		(1,391)	31,211	29,820	5,350
RECONCILIATION OF FUNDS					
Total funds brought forward		<u>29,993</u>	<u>29,067</u>	<u>59,060</u>	<u>53,710</u>
TOTAL FUNDS CARRIED FORWARD		<u><u>28,602</u></u>	<u><u>60,278</u></u>	<u><u>88,880</u></u>	<u><u>59,060</u></u>

The notes form part of these financial statements

FUTURES UNLOCKED

BALANCE SHEET 31 DECEMBER 2021

	Notes	Unrestricted funds £	Restricted funds £	2021 Total funds £	2020 Total funds £
FIXED ASSETS					
Tangible assets	13	557	358	915	915
CURRENT ASSETS					
Debtors	14	1,996	-	1,996	7,295
Cash at bank and in hand		<u>27,742</u>	<u>59,919</u>	<u>87,661</u>	<u>52,333</u>
		29,738	59,919	89,657	59,628
CREDITORS					
Amounts falling due within one year	15	(1,692)	-	(1,692)	(1,483)
NET CURRENT ASSETS		<u>28,046</u>	<u>59,919</u>	<u>87,965</u>	<u>58,145</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>28,603</u>	<u>60,277</u>	<u>88,880</u>	<u>59,060</u>
NET ASSETS		<u>28,603</u>	<u>60,277</u>	<u>88,880</u>	<u>59,060</u>
FUNDS	16				
Unrestricted funds				28,603	29,993
Restricted funds				<u>60,277</u>	<u>29,067</u>
TOTAL FUNDS				<u>88,880</u>	<u>59,060</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2021.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2021 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

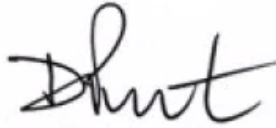
- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

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BALANCE SHEET - continued
31 DECEMBER 2021

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 30 June 2022 and were signed on its behalf by:

A handwritten signature in black ink, appearing to read 'D Proctor', written in a cursive style.

D Proctor - Trustee

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

The presentation currency of the financial statements is the Pound Sterling (£).

Critical accounting judgements and key sources of estimation uncertainty

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed within the individual accounting policies below.

Changes in accounting policies

The activities of the charity have been changed during the year and reflected in the prior year, to better reflect the charity within the reporting criteria of the SORP.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery	- 33% on cost
Fixtures and fittings	- 33% on cost
Computer equipment	- 25% on cost

Fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses. Where parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items of property, plant and equipment.

Depreciation methods, useful lives and residual values are reviewed at each balance sheet date. The selection of these residual values and estimated lives requires the exercise of judgement. The directors are required to assess whether there is an indication of impairment to the carrying value of assets. In making that assessment, judgements are made in estimating value in use. The directors consider that the individual carrying values of assets are supportable by their value in use.

Taxation

The charity is exempt from corporation tax on its charitable activities.

1. ACCOUNTING POLICIES - continued

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Financial instruments

Cash and cash equivalents in the balance sheet comprise cash at banks and in hand and short term deposits with an original maturity date of three months or less.

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the statement of comprehensive income under administrative expenses.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the entity after deducting all of its financial liabilities.

Where the contractual obligations of financial instruments are equivalent to a similar debt instrument, those financial instruments are classed as financial liabilities. Financial liabilities are presented as such in the balance sheet. Finance costs and gains or losses relating to financial liabilities are included in the profit and loss account. Finance costs are calculated so as to produce a constant rate of return on the outstanding liability.

2. DONATIONS AND LEGACIES

	2021	2020
	£	£
Donations	9,022	10,439
Gift Aid	1,057	1,242
Grants	<u>106,443</u>	<u>96,754</u>
	<u>116,522</u>	<u>108,435</u>

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

2. DONATIONS AND LEGACIES - continued

Grants received, included in the above, are as follows:

	2021 £	2020 £
Warwickshire PCC	10,000	9,310
National Probation Service	9,999	18,000
Rugby Borough Council	28,000	18,000
The Big Lottery Fund	50,944	50,944
Allen Lane Foundation	7,500	-
Warwickshire County Council	<u>-</u>	<u>500</u>
	<u>106,443</u>	<u>96,754</u>

3. OTHER TRADING ACTIVITIES

	2021 £	2020 £
Room hire income	<u>830</u>	<u>1,479</u>

4. INVESTMENT INCOME

	2021 £	2020 £
Deposit account interest	<u>5</u>	<u>41</u>

5. INCOME FROM CHARITABLE ACTIVITIES

	2021 £	2020 £
Fundraising income	2,437	141
Contracted income	<u>6,632</u>	<u>13,264</u>
	<u>9,069</u>	<u>13,405</u>

6. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 7) £	Support costs (see note 8) £	Totals £
Supporting ex-offenders	<u>74,073</u>	<u>22,533</u>	<u>96,606</u>

FUTURES UNLOCKED

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

7. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2021 £	2020 £
Staff costs	55,868	70,565
Telephone	1,140	1,006
Postage and stationery	1,143	1,086
Publicity and advertising	779	3
Sundries	503	462
Travel, subsistence, etc.	8,117	8,152
Training	323	79
Recruitment	-	225
Client welfare	6,200	5,648
	<u>74,073</u>	<u>87,226</u>

8. SUPPORT COSTS

	Management £	Governance costs £	Totals £
Supporting ex-offenders	<u>18,987</u>	<u>3,546</u>	<u>22,533</u>

Support costs, included in the above, are as follows:

Management

	2021 Supporting ex-offenders £	2020 Total activities £
Hire of equipment	-	439
Rent and rates	6,270	18,412
Repairs and maintenance	136	1,944
Insurance	2,043	2,282
Sundries	210	-
IT costs	3,740	2,755
Moving costs	5,575	-
Depreciation of tangible and heritage assets	<u>1,013</u>	<u>960</u>
	<u>18,987</u>	<u>26,792</u>

Governance costs

	2021 Supporting ex-offenders £	2020 Total activities £
Independent Examiners fee	1,699	1,537
Legal and professional fees	212	827
Accountancy fees	<u>1,635</u>	<u>1,628</u>
	<u>3,546</u>	<u>3,992</u>

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NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2021	2020
	£	£
Independent Examiners fee	1,699	1,537
Depreciation - owned assets	1,013	961
Hire of plant and machinery	-	439
Other operating leases	<u>6,270</u>	<u>18,412</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustee's remuneration for the year ended 31 December 2021 nor for the year ended 31 December 2020.

Trustees' expenses

During the year no amounts were paid to trustees (2020: £nil) to cover the reimbursement of expenses paid for on behalf of the charity.

11. STAFF COSTS

	2021	2020
	£	£
Wages and salaries	52,569	67,214
Social security costs	5,498	5,844
Other pension costs	1,801	1,507
Employment allowance	<u>(4,000)</u>	<u>(4,000)</u>
	<u>55,868</u>	<u>70,565</u>

Key management personnel (as defined by the SORP) comprise the trustees and the Operations Manager.

The total remuneration paid to key management personnel was £33,428 (2020: £29,458).

The average monthly number of employees during the year was as follows:

	2021	2020
Engaged on charitable activities	<u>2</u>	<u>3</u>

No employees received emoluments in excess of £60,000.

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NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

12. 2020 COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	11,679	96,756	108,435
Charitable activities			
Supporting ex-offenders	141	13,264	13,405
Other trading activities	1,479	-	1,479
Investment income	41	-	41
Total	13,340	110,020	123,360
EXPENDITURE ON			
Charitable activities			
Supporting ex-offenders	18,521	99,489	118,010
NET INCOME/(EXPENDITURE)	(5,181)	10,531	5,350
RECONCILIATION OF FUNDS			
Total funds brought forward	35,173	18,537	53,710
TOTAL FUNDS CARRIED FORWARD	<u>29,992</u>	<u>29,068</u>	<u>59,060</u>

13. TANGIBLE FIXED ASSETS

	Plant and machinery £	Fixtures and fittings £	Computer equipment £	Totals £
COST				
At 1 January 2021	1,273	775	5,191	7,239
Additions	-	-	1,013	1,013
Disposals	<u>(1,273)</u>	<u>(775)</u>	-	<u>(2,048)</u>
At 31 December 2021	-	-	<u>6,204</u>	<u>6,204</u>
DEPRECIATION				
At 1 January 2021	849	517	4,958	6,324
Charge for year	424	258	331	1,013
Eliminated on disposal	<u>(1,273)</u>	<u>(775)</u>	-	<u>(2,048)</u>
At 31 December 2021	-	-	<u>5,289</u>	<u>5,289</u>
NET BOOK VALUE				
At 31 December 2021	-	-	<u>915</u>	<u>915</u>
At 31 December 2020	<u>424</u>	<u>258</u>	<u>233</u>	<u>915</u>

FUTURES UNLOCKED

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

14. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		2021	2020
		£	£
Trade debtors		1,056	2,345
Prepayments and accrued income		<u>940</u>	<u>4,950</u>
		<u>1,996</u>	<u>7,295</u>
15. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		2021	2020
		£	£
Accruals and deferred income		<u>1,692</u>	<u>1,483</u>
16. MOVEMENT IN FUNDS			
		Net	At
	At 1/1/21	movement	31/12/21
	£	in funds	£
		£	
Unrestricted funds			
General fund	5,331	(1,387)	3,944
Contingency Reserve Fund	<u>24,662</u>	<u>(3)</u>	<u>24,659</u>
	29,993	(1,390)	28,603
Restricted funds			
Family Project Fund (previously the Kelly Trust Fund)	5,516	(1,183)	4,333
Warwickshire PCC Fund	-	414	414
Warwickshire Fund	500	-	500
YSS EOS Fund	5,383	(602)	4,781
Out of Olney Fund	62	(23)	39
National Probation Service Core Funding	1,589	6,531	8,120
Saintbury Fund	9	-	9
Big Lottery Fund	8,422	10,449	18,871
Rugby Borough Council Reducing Re-offending project	7,586	10,362	17,948
Allen Lane Foundation	<u>-</u>	<u>5,262</u>	<u>5,262</u>
	<u>29,067</u>	<u>31,210</u>	<u>60,277</u>
TOTAL FUNDS	<u>59,060</u>	<u>29,820</u>	<u>88,880</u>

FUTURES UNLOCKED

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021**

16. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	13,350	(14,737)	(1,387)
Contingency Reserve Fund	-	(3)	(3)
	<u>13,350</u>	<u>(14,740)</u>	<u>(1,390)</u>
Restricted funds			
Family Project Fund (previously the Kelly Trust Fund)	-	(1,183)	(1,183)
Warwickshire PCC Fund	10,000	(9,586)	414
YSS EOS Fund	6,632	(7,234)	(602)
Out of Olney Fund	-	(23)	(23)
National Probation Service Core Funding	9,998	(3,467)	6,531
Big Lottery Fund	50,946	(40,497)	10,449
Rugby Borough Council Reducing Re-offending project	28,000	(17,638)	10,362
Allen Lane Foundation	7,500	(2,238)	5,262
	<u>113,076</u>	<u>(81,866)</u>	<u>31,210</u>
TOTAL FUNDS	<u>126,426</u>	<u>(96,606)</u>	<u>29,820</u>

FUTURES UNLOCKED

NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 31 DECEMBER 2021

16. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1/1/20 £	Net movement in funds £	At 31/12/20 £
Unrestricted funds			
General fund	10,511	(5,180)	5,331
Contingency Reserve Fund	<u>24,662</u>	<u>-</u>	<u>24,662</u>
	35,173	(5,180)	29,993
Restricted funds			
Client Welfare Fund	1,067	(1,067)	-
Family Project Fund (previously the Kelly Trust Fund)	6,675	(1,159)	5,516
Warwickshire PCC Fund	3,144	(3,144)	-
Transformation Fund	151	(151)	-
Warwickshire Fund	500	-	500
YSS EOS Fund	140	5,243	5,383
Out of Olney Fund	62	-	62
National Probation Service Core Funding	5,602	(4,013)	1,589
Saintbury Fund	28	(19)	9
Big Lottery Fund	1,168	7,254	8,422
Rugby Borough Council Reducing Re-offending project	<u>-</u>	<u>7,586</u>	<u>7,586</u>
	<u>18,537</u>	<u>10,530</u>	<u>29,067</u>
TOTAL FUNDS	<u><u>53,710</u></u>	<u><u>5,350</u></u>	<u><u>59,060</u></u>

FUTURES UNLOCKED

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2021

16. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	13,340	(18,520)	(5,180)
Restricted funds			
Client Welfare Fund	-	(1,067)	(1,067)
Family Project Fund (previously the Kelly Trust Fund)	-	(1,159)	(1,159)
Warwickshire PCC Fund	9,311	(12,455)	(3,144)
Transformation Fund	-	(151)	(151)
YSS EOS Fund	13,264	(8,021)	5,243
National Probation Service Core Funding	-	(4,013)	(4,013)
Saintbury Fund	-	(19)	(19)
Big Lottery Fund	50,945	(43,691)	7,254
Rugby Borough Council Reducing Re-offending project	36,000	(28,414)	7,586
Warwickshire County Council	<u>500</u>	<u>(500)</u>	<u>-</u>
	<u>110,020</u>	<u>(99,490)</u>	<u>10,530</u>
TOTAL FUNDS	<u>123,360</u>	<u>(118,010)</u>	<u>5,350</u>

The purposes of the various funds noted above are:

Client Welfare Fund - Restricted - To support clients with items such as new birth certificates, driving licenses, short term rent, short term food, exercise classes.

Family Project Fund (previously the Kelly Trust Fund)- Restricted - To support work with offenders' families.

Out of Olney Fund - Restricted - To take released prisoners from Olney Prison to Rugby Station for their onward journey, usually to London.

Warwickshire Police and Crime Commissioner Fund - Restricted - Funding provided to mentor clients who are returning to Warwickshire after serving their sentences in prisons outside of Warwickshire and our two resettlement prisons in Redditch and Wolverhampton.

Contingency Reserve Fund - Designated - Funds set aside to ensure that approximately four months running costs can be covered.

Transformation Fund - Restricted - To support the opening and development of Moriarty's and the development of Futures Unlocked including the move to Regent Street. This fund now consists only of Fixed Assets and is reducing to nil as these depreciate.

Warwickshire Fund - Restricted - funding to pay for pop up banners..

Youth Support Services Fund - Restricted - Contracted payment to support the Through the Gate programme where clients are met at prison on release and have further meetings with mentors in the community.

16. MOVEMENT IN FUNDS - continued

General Fund - Unrestricted funds that can be spent as the charity should wish.

National Probation Service (NPS) Fund - Restricted - Funding to provide mentoring to clients identified by the Probation Service.

Saintbury Fund - Restricted - Funds given to support the training and supervision of volunteer mentors.

The National Lottery Community (previously the Big Lottery) Fund - restricted funding to rollout mentoring in Coventry and Solihull including mentor recruitment and training. discrete projects which are part funded by other agencies and for the development of a more sustainable operating structure

Warwickshire County Council fund restricted funding from Warwickshire County Council to establish a Veterans Hub.

Rugby Borough Council Reducing Re-offending project - restricted - the funding covers core mentoring services for ex-offenders which are funded in conjunction with other agencies.

Allen Lane Foundation - Restricted - funding to deliver mentoring support to clients in prison, and in the community following their release.

17. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 December 2021.

FUTURES UNLOCKED

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 £	2020 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	9,022	10,439
Gift Aid	1,057	1,242
Grants	<u>106,443</u>	<u>96,754</u>
	116,522	108,435
Other trading activities		
Room hire income	830	1,479
Investment income		
Deposit account interest	5	41
Charitable activities		
Fundraising income	2,437	141
Contracted income	<u>6,632</u>	<u>13,264</u>
	<u>9,069</u>	<u>13,405</u>
Total incoming resources	126,426	123,360
EXPENDITURE		
Charitable activities		
Wages	52,569	67,214
Social security	5,498	5,844
Pensions	1,801	1,507
Employment allowance	(4,000)	(4,000)
Telephone	1,140	1,006
Postage and stationery	1,143	1,086
Publicity and advertising	779	3
Sundries	503	462
Travel, subsistence, etc.	8,117	8,152
Training	323	79
Recruitment	-	225
Client welfare	<u>6,200</u>	<u>5,648</u>
	74,073	87,226
Support costs		
Management		
Hire of equipment	-	439
Rent and rates	6,270	18,412
Repairs and maintenance	136	1,944
Insurance	2,043	2,282
Sundries	210	-
IT costs	3,740	2,755
Carried forward	12,399	25,832

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FUTURES UNLOCKED

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2021

	2021 £	2020 £
Management		
Brought forward	12,399	25,832
Moving costs	5,575	-
Depreciation of tangible and heritage assets	<u>1,013</u>	<u>960</u>
	18,987	26,792
Governance costs		
Independent Examiners fee	1,699	1,537
Legal and professional fees	212	827
Accountancy fees	<u>1,635</u>	<u>1,628</u>
	<u>3,546</u>	<u>3,992</u>
Total resources expended	<u>96,606</u>	<u>118,010</u>
Net income	<u><u>29,820</u></u>	<u><u>5,350</u></u>

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