Annual Report and Financial Statements

Year Ended

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31 December 2017

Annual report and financial statements for the year ended 31 December 2017

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Annual report and financial statements for the year ended 31 December 2017

Legal and administrative information

Contact Address

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Manchester Cathedral Development Trust Cathedral Street Manchester M3 1SX Te

Telephone 0161-833-2220

Legal Status

The charity was formed as a Trust under a Trust Deed dated 2 December 1991. It is a Registered Charity (1008295).

Trustees

Lay Trustees:

Mr W. Smith JP, Lord Lieutenant for Greater Manchester – Chair Mr P. Deakin Mr J.P. Wainwright MA FRICS

Capitular Trustees: The Dean of Manchester The Very Reverend R.M. Govender The Reverend Canon D.A. Holgate The Reverend Canon M.Z. Wall – appointed 1 August 2017

The Reverend Canon P.N. Barratt - resigned 7 July 2017

Auditors

BDO LLP Two Snowhill Birmingham B4 6GA

Bankers

Royal Bank of Scotland plc St Ann Street Manchester M60 2SS Trustees' report for the year ended 31 December 2017

The Trustees present their annual report and the audited financial statements for the year ended 31 December 2017.

Structure, governance and management

The charity was formed as a Trust under a Trust Deed dated 2 December 1991. It is a Registered Charity (1008295).

Trustees who served during the year were as listed on page 1. There is provision for five Capitular Trustees being ex-officio trustees consisting of the Dean and four residentiary Canons of Manchester Cathedral together with four Lay Trustees. The Lay Trustees are appointed for a term of three years but may be reappointed. Trustees are recruited by a variety of methods including recommendations from existing Trustees. Each individual who has been recommended is then interviewed by the Chairman and other Trustees as appropriate and then elected by the Trustees. New Trustees are provided with an induction pack and are given regular presentations on the business of the charity at the Trustee meetings. The Trustees elect a lay chairman from their number, the Vice chair being the Dean of Manchester. Trustee meetings should be held twice a year and the quorum for a meeting is five trustees consisting of not less than three Capitular Trustees.

A Finance Committee which has been established with its main terms of reference being to: Review and monitor the accounting processes; Oversee preparation of the financial accounts.

The Trustees are responsible for setting the strategic direction of the charity.

Risk Management

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The trustees have performed a review of the risks that we believe could seriously affect the charity's performance, future prospects, reputation or its ability to deliver against its priorities. This development of our risk process has resulted in the inclusion of liquidity as a principal risk. The approval of grants to the Cathedral, our major cash outflow, is closely monitored with regular forecasts of cash requirements and regular management accounts that are reviewed by the trustees.

Objectives and activities

The Trust is a registered charity whose objects are:-

The improvement, enhancement and major refurbishment of Manchester Cathedral, its fabric and grounds and any other land owned by or leased to the Trust, and the provision of new facilities and equipment of general benefit to Manchester Cathedral and the community served by Manchester Cathedral.

The carrying out and/or provision of financial assistance for the carrying out of new works or new additions to Manchester Cathedral including (but without prejudicing the generality of the foregoing) substantial works of decoration and restoration and renovation work which shall, in the reasonable opinion of the Trustees (and after consultation with the Cathedral Architect for the time being) be considered to be works which do not constitute part of the normal and routine costs of running Manchester Cathedral.

The assisting of the Dean and Canons in such other purposes and objects which the Dean and Canons wish to carry out and which the trustees consider to be encompassed within the foregoing objects.

The trustees have had due regard to the Charity commission guidance on public benefit.

Governing Documentation Restriction

In raising income for the Charity the Trustees shall observe the following restriction:

They shall not undertake any permanent trading activities in raising funds for the charitable objects as detailed above.

Trustees' report for the year ended 31 December 2017

Achievements and performance

Fundraising Progress

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The Trustees are pleased to be able to confirm that 2017 was again a successful year when a total of £518,046 was received from our fundraising efforts. In addition considerable pledges and declared legacies were made by a number of potential donors.

The New Organ – Work started in 2016 by Kenneth Tickell and Company Limited to build and install the new organ. The final stage of the project was the voicing which was carried out from January to March 2017. On Easter Sunday 2017 the new organ was played and the new liturgical furniture, which was built in sympathy with the new organ and case, was unveiled.

Lighting Scheme – In early 2017 Light Perceptions Limited were appointed to take the new lighting scheme forward and the scheme received approval from the Cathedrals Fabric Commission for England (CFCE). The first phase of the scheme was carried out during 2017, lighting the Nave and the new organ and was completed in time for the dedication of the organ in September 2017. The next stage of the lighting is currently being developed and costed.

Sound System – In May 2017 the Cathedral's new sound system was completed. The new system provides a reliable flexible system that satisfies the spoken word, singing and use by the musicians to enhance the liturgy and worship in the Cathedral.

Cathedral Development Group - Under the chair of James Blakey the group took forward a number of initiatives during the year and work continues with Manchester City Council on the development of a Masterplan for the public realm around the Cathedral and local area.

Financial Review

Total income for the year amounted to £520,951 compared to £1,224,345 in 2016. The majority of this year's income was again due to a draw-down of part of the Stoller Charitable Trust pledge towards the cost of the new organ and lighting of the Cathedral. Grants totalling £1,248,348 were made to the Cathedral in the year towards the ongoing costs of the New Organ Project; towards the cost of the new lighting project and towards the new sound system. Net expenditure for the year before the gain on investments amounted to £736,159 (2016 Net expenditure of £556,695). There was a gain on the disposal of investments during the year amounting to £14,039 when the investments were sold to avoid any possible market volatility that would compromise the cash available to fund the planned projects. Net expenditure for the year amounted to £722,120 (2016 Net expenditure £504,839). At 31 December 2017 restricted funds amounted to £91,305 and unrestricted funds amounted to £35,882. The Cathedral requests grants from the charity as the work progresses on the various projects.

Reserves Policy

The Charity has attracted funding for specific purposes over the years including the new organ, new lighting and new liturgical furniture. The majority of these projects have now been completed and the grants have been paid to the Cathedral. A number of new sources of donations are being established particularly for the final phase of the new lighting, thus reducing the overall financial risk to the Charity.

There is no requirement to hold free reserves. At 31 December 2017 total reserves amounted to £127,187 (2016 £849,307) of which £91,305 (2016 £395,208) are restricted.

Trustees' report for the year ended 31 December 2017

Fundraising

Section 162a of the Charities Act 2011 requires charities to make a statement regarding fundraising activities. Although we do not undertake widespread fundraising from the general public, the legislation defines fund raising as "soliciting or otherwise procuring money or other property for charitable purposes." Such amounts receivable are presented in our accounts as "voluntary income" and includes legacies and grants.

In relation to the above we confirm that all solicitations are managed internally, without involvement of commercial participators or professional fund-raisers, or third parties. The day to day management of all income generation is delegated to the executive team, who are accountable to the trustees. The charity is not bound by any undertaking to be bound by any regulatory scheme.

We have received no complaints in relation to fundraising activities. Our terms of employment require staff to behave reasonably at all times; as we do not approach individuals for funds we do not have to particularise this to fundraising activities nor do we consider it necessary to design specific procedures to monitor such activities. "

Audit information

All of the current trustees have taken all the steps that they ought to have taken to make themselves aware of any information needed by the charity's auditors for the purposes of their audit and to establish that the auditors are aware of that information. The trustees are not aware of any relevant audit information of which the auditors are unaware.

BDO LLP have expressed their willingness to continue in office and a resolution to re-appoint them will be proposed at the next meeting of the trustees.

Approved and signed on behalf of the Trustees

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M.Z. Wall

Statement of responsibilities of the Trustees for the year ended 31 December 2017

Statement of responsibilities of the Trustees

The Trustees are responsible for preparing the Annual report, Trustees' report and the financial statements in accordance with applicable law and regulations.

Charity law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under charity law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Report of the independent auditors Year ended 31 December 2017

INDEPENDENT AUDITORS REPORT TO THE TRUSTEES OF MANCHESTER CATHEDRAL DEVELOPMENT TRUST

Opinion

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We have audited the financial statements of Manchester Cathedral Development Trust ("the Charity") for the year ended 31st December 2017, which comprise the statement of financial activities, the balance sheet, the cash flow statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31st December 2017 and of its incoming
 resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions related to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast
 significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a
 period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the Trustees Report, other than the financial statements and our auditor's report thereon. The other information comprises the trustees report. The Trustees are responsible for the other information.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the

Report of the independent auditors Year ended 31 December 2017

INDEPENDENT AUDITORS REPORT TO THE TRUSTEES OF MANCHESTER CATHEDRAL DEVELOPMENT TRUST

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work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 require us to report to you if, in our opinion;

- the information contained in the financial statements is inconsistent in any material respect with the Trustees' Annual Report; or
- adequate accounting records have not been kept by the Charity; or
- the charity financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located at the Financial Reporting Council's ("FRC's") website at:

https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Report of the independent auditors Year ended 31 December 2017

INDEPENDENT AUDITORS REPORT TO THE TRUSTEES OF MANCHESTER CATHEDRAL DEVELOPMENT TRUST

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Use of our report

This report is made solely to the Charity's trustees, as a body, in accordance with the Charities Act 2011. Our audit work has been undertaken so that we might state to the Charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

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Kyla Bellingall (Senior Statutory Auditor) For and on behalf of BDO LLP, statutory auditor Birmingham

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BDO LLP is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

BDO LLP is a limited liability partnership registered in England and Wales (with registered number OC305127).

Statement of financial activities for the year ended 31 December 2017

ncome from:	Notes	Restricted funds £	Un- restricted funds £	2017 Total £	Restricted funds £	Un- restricted funds £	2016 Total £
Donations ncome from investments	2	505,898	12,148 2,905	518,046 2,905	1,175,566	42,611 6,168	1,218,177 6,168
otal income		505,898	15,053	520,951	1,175,566	48,779	1,224,345
xpenditure on : aising funds haritable activities	3	1,155,154	670 101,286	670 1,256,440	1,691,463	1,627 87,950	1,627 1,779,413
otal expenditure		1,155,154	101,956	1,257,110	1,691,463	89,577	1,781,040
et income/(expenditure) efore gains on investments		(649,256)	(86,903)	(736,159)	(515,897)	(40,798)	(556,695)
et gains on investments			14,039	14,039		51,856	51,856
et income/(expenditure)		(649,256)	(72,864)	(722,120)	(515,897)	11,058	(504,839)
econciliation of funds:				<u></u>			·
ansfers between funds		345,353	(345,353)	-	-	-	-
et movement in funds		(303,903)	(418,217)	(722,120)	(515,897)	11,058	(504,839)
inds brought forward		395,208	454,099	849,307	911,105	443,041	1,354,146
nds carried forward		91,305	35,882	127,187	395,208	454,099	849,307

All activities derive from continuing operations. All recognised gains and losses are included in the statement of financial activities. The notes on pages 10 to 14 form part of these financial statements.

Balance sheet as at 31 December 2017

Fixed Assets	Notes	£	2017 £	£	2016 £
Investments	6		-		736,974
Current assets Debtors & prepayments Cash at bank and in hand	7	5,738 188,927		73,422 48,748	
Creditors: amounts falling due within one year		194,665		122,170	
Creditors & accruals	8	67,478		9,837	
Net current assets			127,187		112,333
Net assets			127,187		849,307
Funds Restricted funds Unrestricted funds	10 11		91,305 35,882		395,208 454,099
			127,187		849,307

The notes on pages 10 to 14 form part of these financial statements.

These financial statements were approved by the Trustees and authorised for issue on 10 October 2018

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R.M. Govender

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Statement of Cash Flows for the year ended 31 December 2017

	Notes	2017 Total Funds £	2016 Total Funds £
Net cash used in operating activities	12	(613,739)	(186,754)
Cash flows from investing activities: Interest and dividends Proceeds from the sale of investments Purchase of investments Net cash provided by investing activities		2,905 751,013 - 753,918	6,168 10,327 (12,534) 3,961
Change in cash and cash equivalents in the ye	ar	140,179	(182,793)
Cash and cash equivalents brought forward		48,748	231,541
Cash and cash equivalents carried forward		188,927	48,748

Notes forming part of the financial statements for the year ended 31 December 2017

1. Accounting policies

The financial statements are prepared under the historical cost convention and in accordance with the Statement of Recommended Practice "Accounting and Reporting by Charities SORP (FRS 102)" effective January 2017, applicable UK Accounting Standards and the Charities Act 2011. As a result of this change there has been no overall impact on the net assets of the Charity but there has been a change in the disclosure of certain items. The particular accounting policies adopted by the Trustees are described below.

Investments

Investments are shown in the balance sheet at market value.

Fund Accounting

Unrestricted general funds are funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the charity.

Restricted funds are funds to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes.

Income

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Donations are recognised in the statement of financial activities when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be met.

Legacy gifts are recognised on a case by case basis following the grant of probate when the executor of the estate has communicated in writing the amount of the legacy, that there are sufficient assets in the estate to pay the legacy and that any conditions attached to the legacy are within the control of the charity or have been met.

Investment income is included when receivable.

Direct Charitable Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured or estimated reliably. All expenditure is accounted for on an accruals basis.

Costs of raising funds comprise the costs associated with attracting voluntary income.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services to Manchester Cathedral and the community served by Manchester Cathedral. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them including governance costs.

Taxation

The trust is a charity within the meaning of Para 1 Schedule 6 Finance Act 2010. Accordingly the trust is potentially exempt from taxation in respect of income or capital gains within categories covered by Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes. No tax charge arose in the period.

Notes forming part of the financial statements for the year ended 31 December 2017 *Continued*

2. Income

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Income Donations and legacies Tax recoverable under Gift Aid	Restricted funds £ 505,863 35	Un- restricted funds £ 11,118 1,030	2017 Total £ 516,981 1,065	2016 Total £ 1,213,865 4,312
Income from investments	505,898	12,148	518,046	1,218,177
Interest receivable on short term deposits Dividends on investments	-	1,028 1,877	1,028 1,877	2,374 3,794
	<u> </u>	2,905	2,905	6,168
Total income	505,898	15,053	520,951	1,224,345

3. Charitable expenditure

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	funds	Unrestricted funds	2017 Total	2016 Total
Grants	£	£	£	£
Manchester Cathedral:				
Organ project	363,000	-	363,000	1,387,000
Lighting	545,000	-	545,000	125,000
Sound	100,000	-	100,000	-
West End Development Hope Window	-	52,000	52,000	-
New Furniture	-	-	-	85,485
Other projects	140,000	-	140,000	65,000
Staffing costs	-	-	-	20,000
Support costs	7,154	48,348 938	48,348	87,440
	7,104	900	8,092	9,488
	1,155,154	101,286	1,256,440	1,779,413
Support costs				

Support costs include:	2017 Total £	2016 Total £
Finance costs Governance costs Other costs	4,172 3,575 345	5,995 3,270 223
	8,092	9,488

Notes forming part of the financial statements for the year ended 31 December 2017 Continued

4. Support Costs (continued)

Support costs including governance costs are charged to charitable expenditure and allocated between restricted and unrestricted funds based on the income for the fund in that year. The total support costs for the year amounted to £8,092 (2016: £9,488) and include postage, stationery, printing, professional fees, sundry expenses and audit fees.

5. Information regarding Trustees

No Trustees, or person related or connected by business to them, have received any remuneration or had expenses reimbursed from the Charity during the year. The Charity does not have any employees.

6. Investments

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	Investments	2017 £	2016 £
	Market value at 1 January 2017	736,974	682,911
	Additions at cost	-	16,183
	Disposals at market value	(736,974)	(8,999)
	Change in capital float	-	(3,649)
	Revaluation adjustment	-	50,528
	Market value at 31 December 2017	-	736,974
	Analysis of investments at market value:		
	UK equities & equity funds	-	82,318
	Global equities & non-UK equity funds	-	85,479
	Fixed interest and fixed interest funds	-	5,678
	Direct property and property funds	-	6,216
	Multi-asset funds	-	549,904
	Other assets	-	4,656
	Cash held for investment	-	2,723
		-	736,974
			<u></u>
•	Debtors and prepayments	2017	2016
		£	£
	Gift aid recoverable	5,738	1 701
	Other debtors	-	4,721 68,701
		5,738	73,422

Notes forming part of the financial statements for the year ended 31 December 2017 *Continued*

8.	Creditors: amounts falling due within one year		2017 £	2016 £
	Manchester Cathedral Accruals and deferred income		54,410 13,068	5,260 4,577
			67,478	9,837
9.	Analysis of net assets between funds	Restricted funds	Unrestricted funds	Total funds
	Fund balances at 31 December 2017 as represented by:	£	£	£
	Net current assets	91,305	35,882	127,187
		91,305	35,882	127,187
	Fund balances at 31 December 2016 as represented by:			
	Fixed assets Net current assets	395,208	341,766 112,333 	736,974 112,333
		395,208	454,099	849,307

10. Restricted Funds - 2017

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	Brought forward	Income	Expenditure	Transfer	Carried forward
	£	£	£	£	£
New organ fund Lighting improvement fund Fabric fund	318,196 35,763 41,249	123,371 379,370 3,157	(365,262) (548,396) (241,496)	(40,000) 188,263 197,090	36,305 55,000 -
Restricted Funds - 2016	395,208	505,899	(1,155,154)	345,353	91,305
New organ fund Lighting improvement fund Fabric fund	628,344 133,734 149,027	1,084,254 27,695 63,617	(1,394,402) (125,666) (171,395)	-	318,196 35,763 41,249
	911,105	1,175,566	(1,691,463)	-	395,208

Notes forming part of the financial statements for the year ended 31 December 2017 *Continued*

11.	Unrestricted Funds	Brought forward	Income	Expenditure	Gains	Transfers	Carried
		£	£	£	£	£	forward £
	Unrestricted Funds 2017	454,099	15,053	(101,956)	14,039	(345,353)	35,882
	Unrestricted Funds 2016	443,041	48,779	(89,577)	51,856		454,099

12. Cash flow

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Reconciliation of net income to net cash used in operating activities:	2017 £	2016
Net movement in funds as per the statement of	Σ.	£
financial activities Adjustments for:	(722,120)	(504,839)
Gains on investments	(14,039)	(51,856)
Deduct interest and dividend income shown in investing activities	(2,905)	(6,168)
Decrease/(increase) in debtors	67,684	372,183
Increase/(decrease) in creditors	57,641	3,926
Net cash used in operating activities	(613,739)	(186,754)

13. Related Party

One of the Trustees was also a director of Manchester Cathedral Ventures Limited, the trading subsidiary of the Manchester Cathedral Visitor Centre charity.

The Capitular Trustees are members of the Chapter of Manchester Cathedral which received grants in the year amounting to £1,248,348 (2016 £1,769,925) as set out in note 3 on page 12.

At 31 December 2017 £54,410 was owed to Manchester Cathedral (2016 £5,260).